

# Integrated Annual Report

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# 2024







## OUR PURPOSE

# TO SERVE EXTRAORDINARILY AT EVERY MOMENT

## OUR MISSION

We are dedicated to improving the lives of millions of people every day by delivering products and experiences that create real and lasting value. At Cencosud, our mission is to serve well in every interaction, ethically and with excellence, while adapting to the changing needs of our customers, in order to build a more sustainable future together.

## OUR VALUES

Passion for the customer

Innovation

Flexibility

Collaboration

Respect

Integrity







# Content

## Presentation

Horst Paulmann's Legacy	05
Letter from the Chairman of the Board	06
Letter from the CEO	07
2024 in Review	08

## Cencosud in 2024

Profile	11
Businesses	12
Diversity	13
Ownership	14
History	15
2024 Highlights	16
Awards	17

## Corporate Governance

Governance Principles	19
Governance Structure	21
Board of Directors	22
Key Executives	25
Risk Management	26
Compliance	30

## Strategy

Value Creation Model	32
Stakeholder Relations	34
Strategic Plan	40
Progress in 2024	41

## Performance

Financial Position	49
Performance by Business	50
Performance by Country	51

## Appendices

Corporate information	59
Employee Information	66
SASB Standars Indicators	109
Properties and Facilities	123
Subsidiaries and Related Companies	139
NCG 461 Content Index	180

## About the Report

### Reporting Framework

Cencosud's Integrated Annual Report complies with the requirements of the rules issued by the Chilean Financial Market Commission (CMF) regarding the content of this type of report (NCG 30, NCG 461, and NCG 519). This framework includes SASB standards for the food retail and distribution industry, since this segment generates most of the Company's revenue.



### Methodology

The preparation of the contents of this report has taken into account the recommendations of the Value Reporting Foundation's International Integrated Reporting Framework (incorporated into the IFRS Foundation).

### External Assurance

Deloitte Chile verified the sustainability information and metrics included in this integrated annual report.

### Symbols Used in the Report

-  General content index
-  Link to additional information





# 01.

# Presentation

- The Legacy of Horst Paulmann Kemna
- Letter from the Chairman of the Board
- Letter from the CEO
- 2024 in Review







# Horst Paulmann Kemna

(1935 – 2025)

## “The customer, always, at the center.”

Cencosud's founder was an entrepreneur who dreamed big and worked tirelessly to develop the retail industry and improve the lives of millions of people.

Here, we would like to pay tribute to him by sharing some aspects of his life.

Mr. Paulmann was born on 22 March 1935 in Kassel, Germany. In 1950, his family settled in Temuco, Chile.

From an early age, he showed an entrepreneurial spirit and an innate ability to identify business opportunities. His first steps in the world of commerce were humble. He worked as a telephone operator and collaborated with his father in the manufacture of cradles and wooden toys. In 1952, the family acquired a restaurant in Temuco, which eventually became the basis of his business legacy. After his father's death in 1955, Horst and his brother Jürgen took over the management of the family business.

The turning point in his career came in 1962, when they decided to close the restaurant to found Las Brisas, the first supermarket in the city. With an innovative vision, Paulmann revolutionized the way in which Chileans acquired everyday consumer products. His entrepreneurial spirit led him to open the first Jumbo hypermarket in Santiago in 1976, laying the foundations for what would become Cencosud, the largest retail holding Company in Chile and one of the most important in Latin America.

Under his leadership, Cencosud began its international expansion in 1982 with its arrival in Argentina. The Company diversified its offering with department stores (Paris), home improvement stores (Easy), and shopping centers (Cenco Malls). The listing of Cencosud on the Santiago Stock Exchange in 2004 boosted its growth in key markets such as Peru, Brazil, and Colombia, with strategic acquisitions such as Disco, Vea, and Metro. In 2019 it led the opening of Cenco Malls, and in 2022 its global vision was consolidated with the purchase of the Fresh Market in the United States.

One of his most emblematic achievements was the development of the Costanera Center, the largest commercial and office complex in Chile and South America. Despite facing challenges such as the 2008 subprime crisis, his determination led to the completion of the 62-story, 300-meter-high Gran Torre Costanera, which today is an icon of Santiago and a symbol of his entrepreneurial vision. Paulmann was known for his close and demanding leadership style, his obsession with detail, and his unwavering commitment to customer satisfaction. His motto was clear: the customer is always at the center.

Until his last days, he continued to visit stores and shopping centers, personally overseeing every detail of his business. He passed away on 11 March 2025, but his legacy lives on in every Cencosud store, in his employees, and in the millions of customers who trusted in his vision.

His spirit will continue to inspire future generations.







## Letter from the Chairman of the Board

# “We are proud of Cencosud's achievements and progress.”

## Julio Moura Neto

I am pleased to share with you our Annual Report for the year 2024. Before commenting on the recent year, I would like to remember our founder, Mr. Horst Paulmann Kemna, who sadly left us on 11 March 2025. Undoubtedly, his vision, commitment, and passion for excellence in customer service laid the foundations of what our Company is today. We are committed to preserving his values.

In terms of performance for 2024, we are proud of Cencosud's achievements and progress. Despite a challenging economic context, we achieved important milestones that strengthen our market position and reinforce our commitment to innovation, sustainable growth, and the continuous improvement of our services and products. We also made advances in Corporate Governance in 2024. Specifically, we updated our Code of Ethics, and we are working to continue updating our Crime Prevention Model and our internal corporate policies and procedures to incorporate new regulations, all precisely to maintain the foundations of our corporate philosophy and respond adequately to the risks and opportunities of the environment.

In the area of sustainability, we continue to reaffirm our commitment to the environment. For the first time we achieved a standardized measurement of our carbon footprint in all countries, achieving an 8% reduction in Scope 1 and Scope 2 greenhouse gas emissions relative to 2023. We also continued to reinforce our commitment to responsible food practices. In this regard, we avoided the waste of almost 19,000 tons of food waste through free food donations and the recovery of organic waste. We also use the Cheaf mobile application for food rescue, through which we sold 1,291,054 bags of groceries. Finally, our consumption of non-conventional renewable energies reached 36% at the regional level.

In 2024, we took a multidisciplinary approach to fulfilling our purpose: to serve extraordinarily at every moment. To serve, because people and customers are at the center of all our decisions. Extraordinarily, because we constantly seek to exceed expectations. Every moment, because we pursue that excellence across all channels, formats, and circumstances.

I would also like to mention the awards that our company received in 2024, which reflect the perception of our stakeholders. In Chile, we stood out in the Merco rankings for corporate reputation, with first place in the Corporate Group category, and for attracting and retaining talent. Our businesses received the Consumer Loyalty and ProCalidad awards for their high levels of customer satisfaction. At the corporate level, Cencosud ranked among the top 6% of companies with the best sustainability performance in its industry worldwide in the S&P Global ESG evaluation; and achieved an A rating in the MSCI ESG standard. At the international level, the achievements of our Shared Services Center placed us in the Top 20 of the most admired companies for their efficiency. Our subsidiary The Fresh Market was recognized in the USA Today 10 Best Readers' Choice Awards 2024 for best bakery, best deli, and best prepared food.

I thank all our shareholders, employees, customers, and suppliers for this progress, and for their continued support and confidence in Cencosud.







## Letter from the CEO

# “We want to serve our customers extraordinarily at every moment.”

## Rodrigo Larraín Kaplan

Over the last few days, we have experienced a deeply significant moment: the departure of our founder, Mr. Horst Paulmann. The Cencosud team feels immense sadness, but also enormous gratitude and pride for having had the privilege of working, learning, and living day by day with him. His drive, courage, and dedication inspire us to this day. Thanks to his leadership, Cencosud has become one of the most relevant companies in Latin America, with a presence in eight countries, more than 1,480 stores, 67 shopping centers, and a team of over 121,500 employees. All this is built on a common DNA: vocation for service, pursuit of excellence, genuine concern for people, integrity, humility, effort, constant challenge, and a deep passion for our customers.

Horst cared about training people, providing opportunities, and fostering an owner mentality in his teams. He taught us to think big, to innovate, to be resilient, and to always keep our eyes on the customer and the long term. Today, his legacy lives on in every corner of our company.

In 2024, we moved forward decisively with the implementation of a renewed strategy based on four fundamental pillars: Growth and Profitability; Innovation and Customer Experience; Retail Ecosystem; and Sustainability. These pillars are aligned with our new corporate purpose, which is shared by the entire Company and which inspires and guides us every day: “To serve extraordinarily at every moment.”

We also strengthened our corporate governance and organizational structures to continue delivering the best value proposition to our customers and to generate sustainable and profitable growth for our shareholders.

The strategic plan we presented at Cenco Day 2025 focuses on accelerating organic growth, fostering innovation, strengthening our physical-digital ecosystem, developing new revenue streams, and improving operational efficiency.

Our investments in 2024 focused on expanding and remodeling stores and shopping centers, as well as strengthening our digital capabilities. We are leveraging the potential of artificial intelligence not only to gain efficiency and operational agility, but also to offer increasingly personalized experiences to our customers. For 2025, we are projecting investments of USD 610 million, including the opening of 24 new supermarkets—12 of them in the United States—and the remodeling and expansion of seven shopping centers. We will also continue to accelerate our technological development, the growth of e-commerce, and the strengthening of Cenco Media. In terms of sustainability, we made significant progress on the UN Sustainable Development Goals. We reduced our water and energy consumption, increased the recovery of organic waste, and reduced our emissions.

Our 2024 financial results reflect Cencosud's resilience in a changing and competitive environment. The United States, Chile, and Peru stood out for their solid performance in both sales and profitability, while Colombia and Argentina showed clear signs of recovery in the second half of the year. We are accelerating innovation and digitalization with the aim of making Cencosud an essential player in the daily lives of our customers, offering them products and services that integrate naturally into their daily lives, thereby increasing our share of life.

We are excited about the road ahead. We clearly see the opportunities that exist in the different markets where we operate, and we continue to move forward with determination in our strategic initiatives to accelerate growth, optimize the use of capital, and build the capabilities necessary to continue leading the industry.

Thank you for the trust, commitment, and joint work that has allowed us to reach this point. I invite you to learn more about these advances in our Integrated Annual Report for 2024.







# 2024 in Review

## Financial Summary

Consolidated, 31 December of each year (CLP million)

Income (excluding IAS 29)	2024	2023	Change
Total revenue	16,060,507	15,230,381	5.5%
Gross income	4,867,580	4,679,917	4.0%
Gross margin (%)	30.3%	30.7%	−42 bps
Administrative and sales expenses	−3,766,228	−3,460,406	8.8%
Net Profit	614,515	823,175	−25.3%
Adjusted EBITDA	1,556,394	1,634,048	−4.8%
Adjusted EBITDA margin (%)	9.7%	10.7%	−104 bps
Balance Sheet			
Total assets	14,095,823	12,905,068	9.2%
Total liabilities	9,572,750	9,064,312	5.6%
Total equity	4,523,073	3,840,755	17.8%

Note:  
The conversion to US dollars is based on the average exchange rate in 2024 (943.7 CLP / USD).  
Adjusted EBITDA: Operating income – Equity in income (loss) of associated companies– Asset revaluation – Depreciation and amortization.  
IAS 29: accounting standard on how to reflect the financial position and results of operations in hyperinflationary economies (Argentina).

### CONSOLATED REVENUES

USD million

17,018

+5.5% vs. 2023

### ADJUSTED EBITDA

USD million

1,649

−4.8% vs. 2023

### NET PROFIT

USD million

651

−25.3% vs. 2023







# Sustainability Indicators

As December 31 2024



## Environmental

Use of non-conventional renewable energy

36%

Includes fuel and electricity at the regional level

Reduction of food waste

20,852 t\*

\*Free delivery to social organizations; recovery of organic waste; and the recovery of pre-waste in alliance with Cheaf, totaling 1.2 million bags.

Reduction of the carbon footprint

8%

vs. 2023 (Scope 1 and 2)



## Social

Accident rate

Consolidated, excluding the United States

2.9%

Women in leadership positions

41%

Employee satisfaction

(Organizational climate survey)

79%



## Corporate Governance

Nationalities on the Board of Directors

4

Employees trained on the new Code of Ethics

10,424

Women on the Board of Directors

33%





# 02.

## Cencosud in 2024

- Profile
- Businesses
- Diversity
- Ownership and Shares
- History 2024
- Highlights
- Awards







# Profile

Cencosud is one of the largest retailers in Latin America.

The Company markets products through various formats in five South American countries and in the United States. It also has a commercial office in China and a technology hub in Uruguay.

Cencosud operates its financial services business through strategic alliances in Chile, Peru, Colombia, and Brazil. In Argentina, it owns 100% of the operation.



Supermarkets



Home improvement



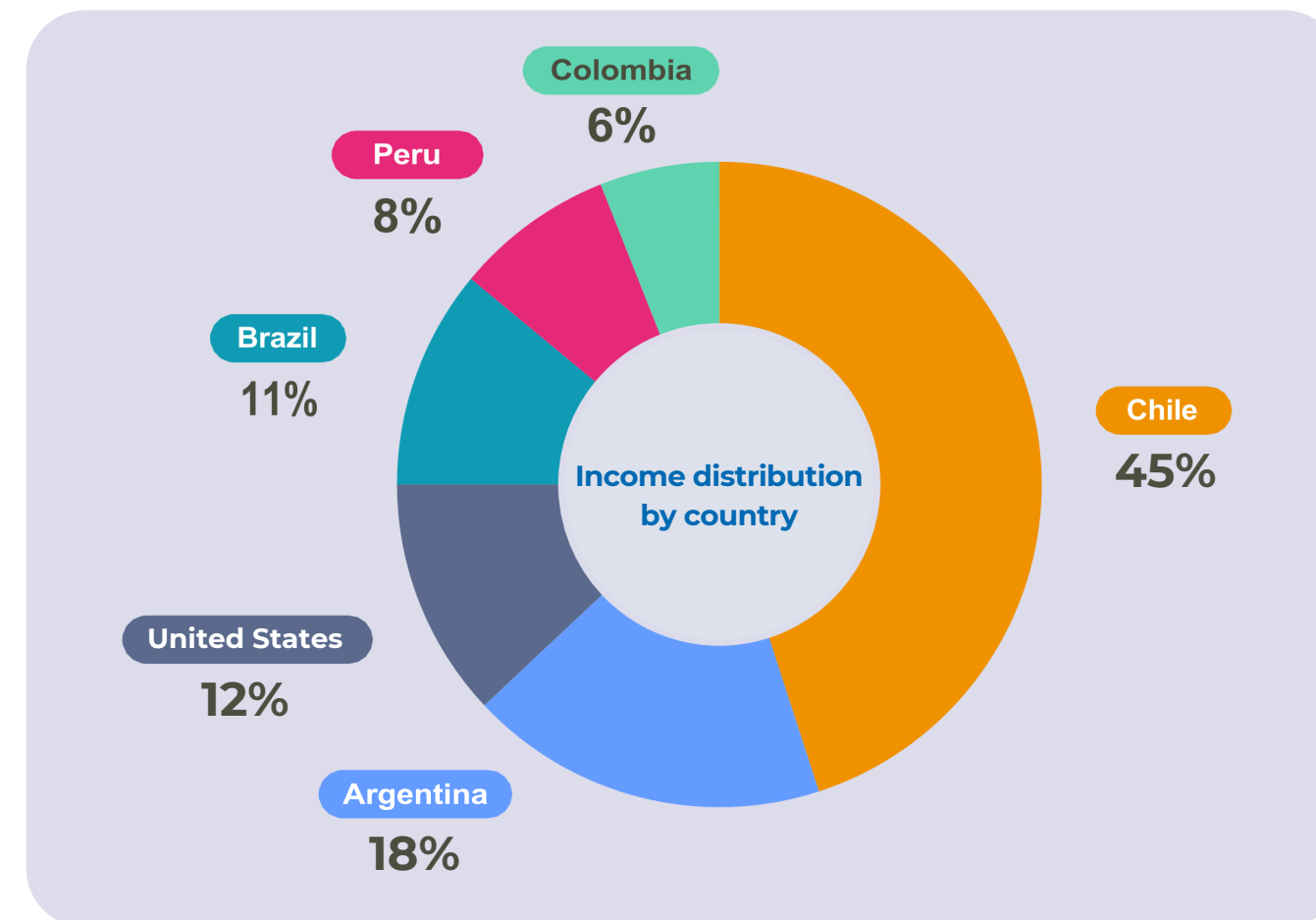
Department stores



Shopping centers



Financial services



1,486  
stores

3.5 million sqm  
total retail space

80  
distribution  
centers

121,524  
employees

~700 million  
tickets  
(Number of transactions in the year)





Businesses



Supermarkets

Stores

1,137

Sales area

2,408,358 sqm

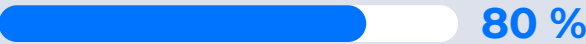
Trademarks

**United States:** The Fresh Market  
**Chile:** Jumbo, Santa Isabel, SPID  
**Argentina:** Jumbo, Disco, Vea  
**Peru:** Wong, Metro  
**Colombia:** Jumbo, SPID  
**Brazil:** GIGA, Prezunic, Perini, Bretas, G Barbosa, Mercantin Rodriguez, SPID

2024 Revenue

13,555 million USD

Contribution to consolidated revenue



Department stores

Stores

48

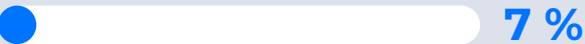
Trademarks

**Chile:** Paris

2024 Revenue

1,244 million USD

Contribution to consolidated revenue



Home improvement

Stores

117

Sales area

824,918 sqm

Trademarks

**Chile:** Easy  
**Argentina:** Easy, Blaisten  
**Colombia:** Easy

2024 Revenue

1,654 million USD

Contribution to consolidated revenue



Shopping centers

Shopping centers

67

Gross leasable area

2,286,622 sqm

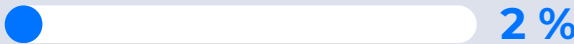
Regional trademark

Cenco Malls, in Chile, Peru, Colombia, and Argentina.

2024 Revenue

396 million USD

Contribution to consolidated revenue



Financial services

Credit cards issued

3.8 million

Net loan portfolio

2.6 million USD

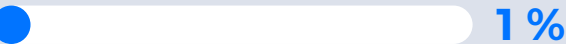
Trademarks

**Chile:** Cencosud Scotiabank  
**Argentina:** Tarjeta Cencosud  
**Peru:** Cencosud Scotiabank  
**Colombia:** Cencosud Colpatria

2024 Revenue

153 million USD

Contribution to consolidated revenue



Datos al 31 de diciembre de 2024

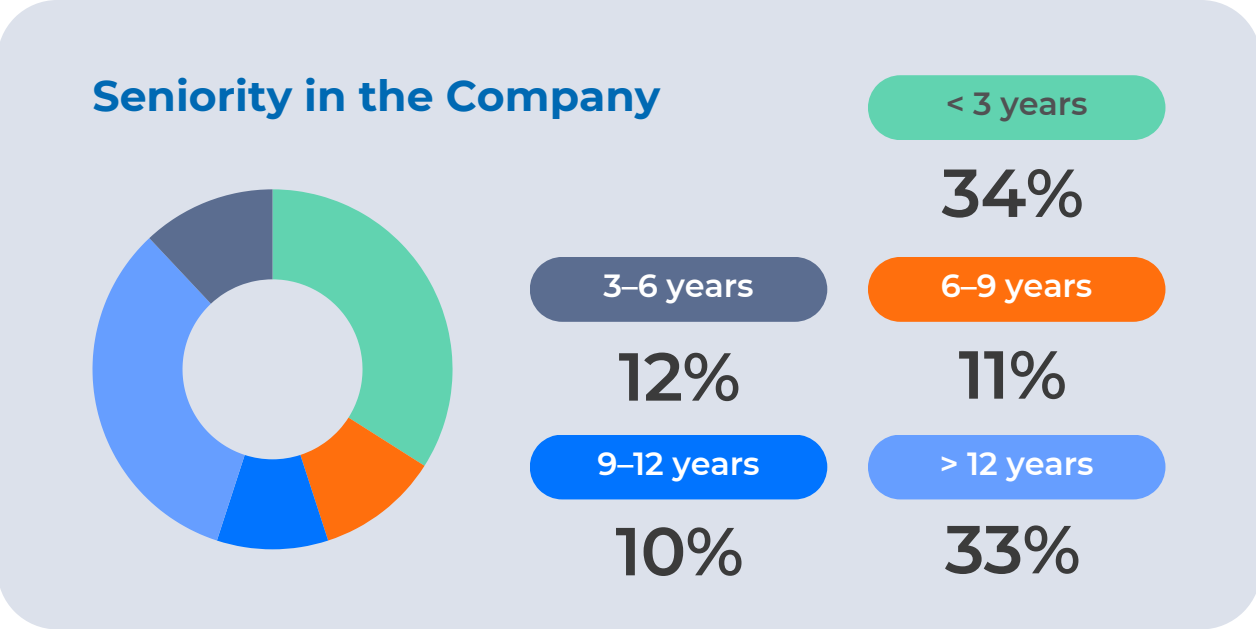
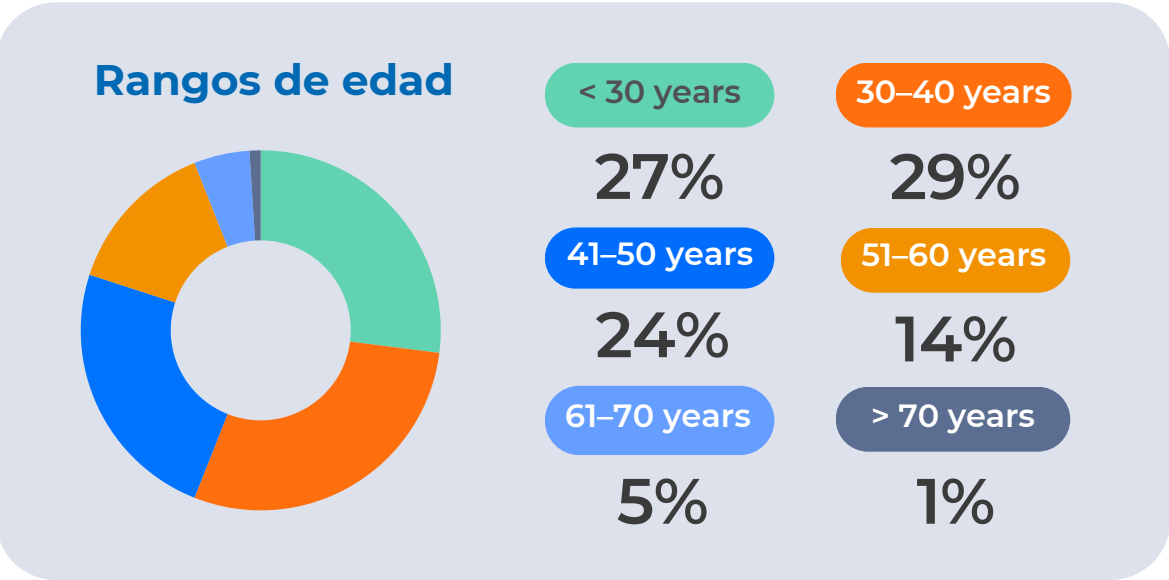
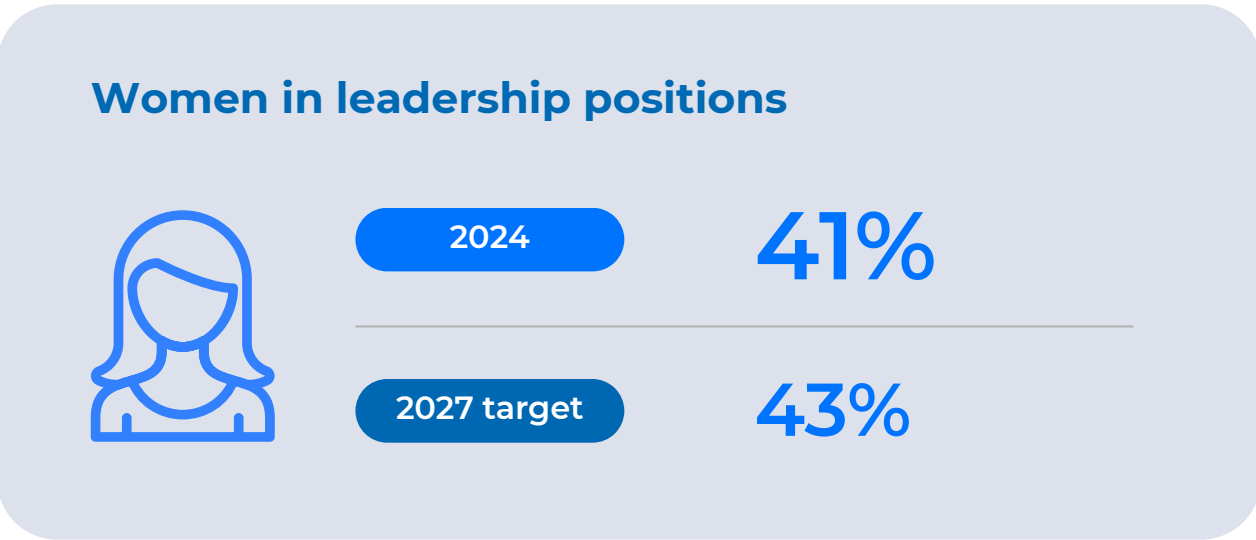
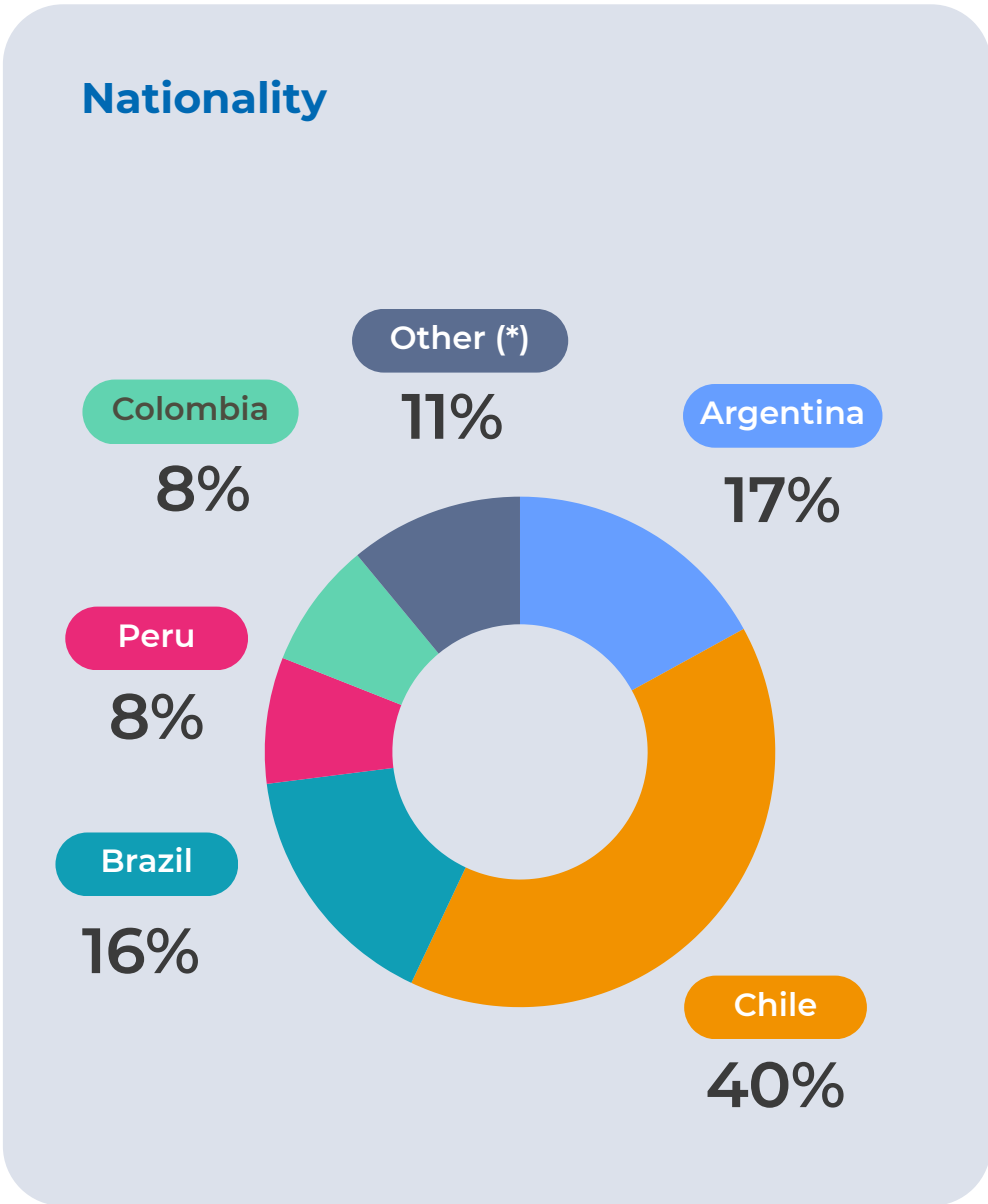
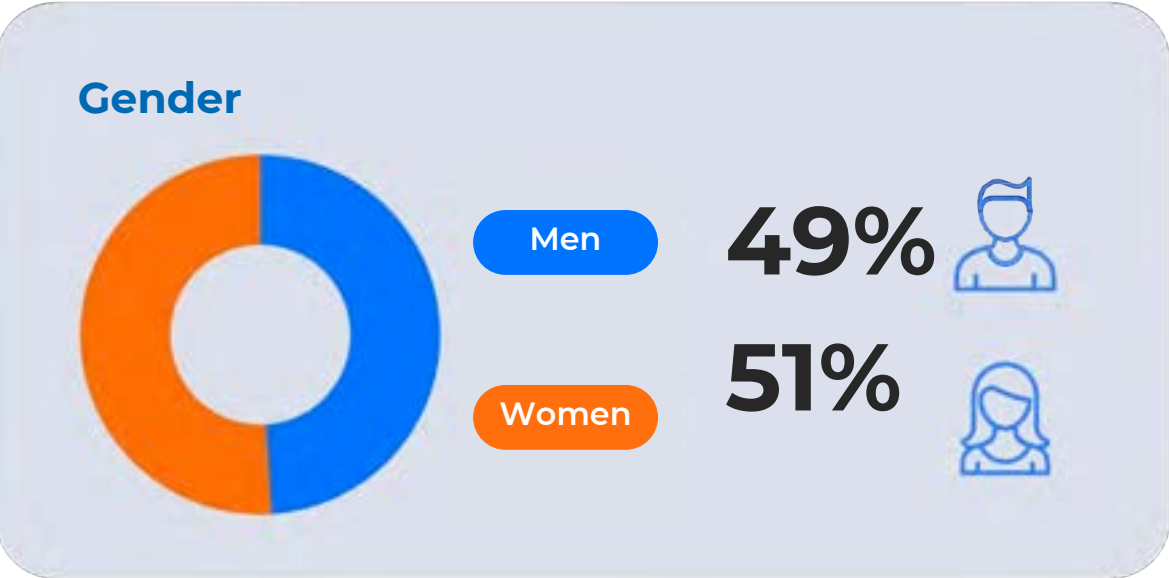




# Diversity in the organization

Total workforce in 2024: 121,524 people

As of December 31 2024



See appendix for details.

(\*) See the appendix chapter on the workforce for details.





# Ownership and Shares

Cencosud S.A. trades its shares on the Santiago Stock Exchange. The company is controlled by members of the Paulmann family, both directly and through PK One Limited.

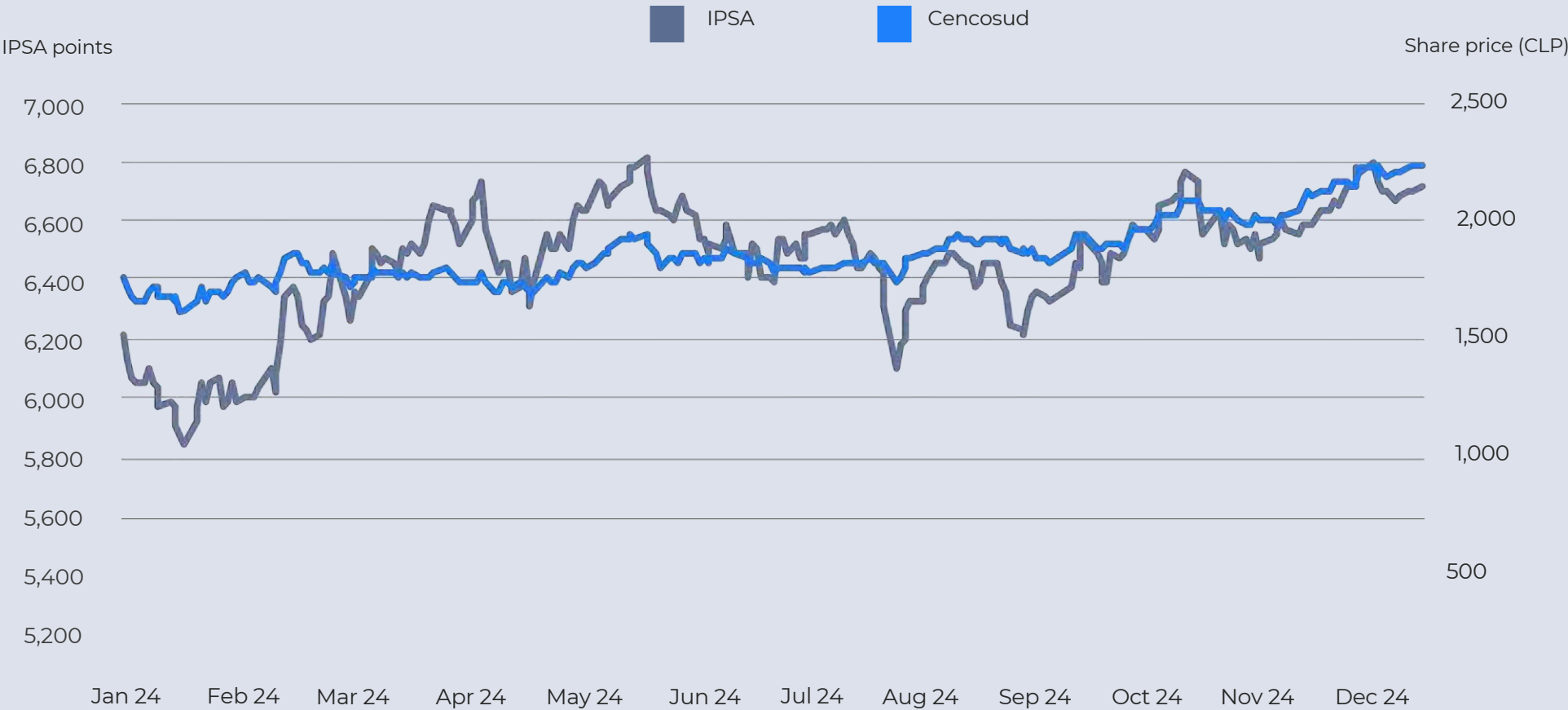
## Ownership distribution

As of December 31 2024



For more information on controlling interest see the appendix

## Share price in 2024



The IPSA (Índice de Precios Selectivo de Acciones) is the main stock market index of the Santiago Stock Exchange.



See the appendix for stock market statistics.

USD 6,195 million  
Market capitalization

Note: The closing exchange rate as of December 2024 (996.46 CLP / USD) was used for the conversion to US dollars.





# History







## 2024 Business Highlights



### JANUARY

#### New Retail Ecosystem Management

The structural change to create this new area was defined in 2023 and implemented in January 2024, with the objective of driving innovation and the physical-digital ecosystem.

The Retail Ecosystem integrates the capabilities of Cenco Media, Digital Factory, and the Analytics and Business Development areas, among others.



### JANUARY–DECEMBER

#### Strengthening of the physical channel

In 2024, the Company opened 28 new stores in the five countries where it operates, adding approximately 40,000 m<sup>2</sup> of selling area. In addition, 55 remodeling projects were carried out, strengthening the shopping experience in its stores



### MAY

#### Successful bond issue

Cencosud issued an international bond for USD 650 million, with demand exceeding USD 3.0 billion (4.9 times). The purpose of this placement was to prepay debt maturing in July 2024 and February 2025, thereby improving the Company's maturity profile.



### DECEMBER

#### Dark store in Cenco Costanera

The Company equipped an entire basement level of this shopping mall in Chile to be dedicated exclusively to the preparation and dispatch of orders placed through mobile applications, such as the Jumbo App.





# Awards

## Alco and University of Los Andes



2024 NPS Consumer Loyalty Awards to Jumbo and París

In the Net Promoter Score (NPS) survey of over 16,000 customers, Jumbo ranked first among supermarkets and París ranked first among department stores.

## Merco Talent 2024



N.º 1 among corporate groups

This award recognizes companies that excel in attracting and retaining talent in their organizations.

## 2024 Procalidad



Customer satisfaction awards: Jumbo and Easy

This award is given based on customer satisfaction, evaluating the quality of service and the shopping experience.

## Merco Empresas



Best reputation among corporate groups

The selection process for this award includes consultations with executives and stakeholders and analysis of the digital reputation of the companies. It evaluates issues such as social responsibility, ethics, governance, and public perception.

## Global Compact Network Chile



Oremios Conecta: N.º 1 in the Planet category

Cencosud's organic waste recovery and circular economy initiative stood out among 166 proposals from 61 companies for its impact on SDG 12: Sustainable Consumption and Production.

## E-commerce Awards



2024 E-Grocery Award to Jumbo

Jumbo was recognized as the E-Grocery of the Year 2024 by the E-commerce Institute, highlighting its agility and quality of customer service. It also won first place in the Uber Eats 2024 awards, with more than 57,000 customer votes.

## Newsweek and Statista



The Fresh Market is one of the most trusted companies in the United States

The Fresh Market ranked seventh on the list of most trusted companies in the Grocery & Convenience Stores category. A total of 25,000 consumers were surveyed.

## Global Innovation Awards (GIA)



Paris wins award in the Retailer category

This award was created by the IHA and The Inspired Home Show to encourage innovation and excellence in home furnishings retailing around the world.

## SSON Awards



Cencosud's Shared Services Center Honored

The Company was ranked in the Top 20 worldwide in the SSON Awards' Most Admired SSO/GBS of 2024 for its outstanding progress in digitalization and the transformation projects implemented.

## Grocery Tech USA



Innovation awards for The Fresh Market

The Fresh Market (TFM) won first place in the Mid-Tier category for its technological innovations focused on improving customer experience. It also received the Silver Award in the Commerce category of The Drum Awards for its advances in data-driven advertising (Retail Media) through its Live Commerce platform.

## Vtex



Vtex Grand Prix Awards to Jumbo and Easy

This award highlights initiatives with outstanding results in sales, customer experience, technical implementation, and contribution to the digital ecosystem, during the Hot Sale.

## IZO



Wong: N.º 1 in customer experience

Wong was recognized as the supermarket with the best customer experience in Peru for the second consecutive year in IZO's Best Customer Experience (BCX) Ranking.





# 03.

## Corporate Governance

- Governance Principles
- Governance Structure
- Board of Directors
- Key Executives
- Risk Management
- Compliance

CON PASION Y COMPROMISO







# Corporate Governance Principles

To create value sustainably for all its stakeholders, Cencosud has established policies and practices aimed at ensuring the effectiveness of its corporate governance system.

Corporate policies are reviewed periodically to adapt their content to changes in the environment or in the Company's development. These guidelines define specific objectives, procedures, and responsibilities.

Although Cencosud has not formally adhered to the OECD Principles of Corporate Governance, its policies are consistent with these international guidelines.

The Company has not subscribed to external corporate governance codes; however, it has continuously improved its internal rules in the same direction.

2024



## Updates

- Code of Ethics
- Cencosud Sustainability Policy
- Corporate Anti-corruption Policy
- General Operations Policy
- Workplace Harmony Policy
- Occupational Health and Safety Policy

## Responsibility

Clear definition of the responsibilities and functions of directors and executives.

### Policies

- **Code of Conduct of the Board of Directors:** defines situations of conflict of interest and the procedure for declaring and resolving them. It applies to all members of the Board of Directors and candidates to the position. It also details the roles and responsibilities of the Board of Directors in accordance with Law 18,046 on Corporations and its Regulations.
- **Director Nomination and Election Policy:** establishes the procedure for shareholders to know the experience and professional profile of the candidates for directors.
- **Director Induction Policy:** establishes the procedure for the induction of new directors.
- **Advisory Policy:** establishes the way the Board of Directors may hire specialists.
- **Board Documentation Safeguard Policy:** establishes the procedure by which the foundations, elements, and information that have been considered or are being considered for the adoption of the various Board resolutions shall be adequately documented.

## Equity

Fair and equitable treatment of all shareholders, regardless of size or influence.

- **Bylaws of Cencosud S. A.:** among other points, establishes that in elections held at Shareholders' Meetings, each shareholder shall have one vote per share owned or represented and may accumulate them in favor of a single person or distribute them as it deems appropriate.
- **Code of Ethics:** among other points, it states that in order to guarantee the equity of shareholders, Cencosud executives and other employees, whether or not they have any type of ownership interest in the Company or its subsidiaries, will not make investment or divestment decisions based on privileged information they possess.

## Transparency

Equal access to relevant and accurate information on the Company's financial and operating situation.

- **Manual for Handling Information of Interest to the Market:** ensures the prompt and adequate disclosure of information to the public.
- **Communications Protocol:** establishes the guidelines and flows that allow for press releases, channeling of responses to the media, and follow-up of information published by the media regarding the Company.
- **Procedure for Evaluating the Disclosure of Information to the Market:** establishes that every six months, in January and July, Cencosud's Board of Directors must evaluate the information disclosed to the market in the previous six-month period. The Corporate CEO and the Corporate Legal Affairs Officer will present a systematized report on the information disclosed and the relevant legal and regulatory changes that have occurred during that period.

### Practices

- Board members have different experiences and perspectives. Although there is no policy on gender diversity, female participation has increased since 2022 to 33%.
- The Company's internal control system ensures the independence of the Audit unit, which reports to the Board of Directors through the Directors' Committee.
- Directors, executives, and employees must declare any situation that may represent a conflict of interest, ensuring that appropriate measures are taken to manage it.
- Procedures to facilitate remote participation in shareholder meetings.
- Quarterly conferences and an annual event (Cenco Day) for investors to have direct contact with the Company's CEO and corporate executives.
- Publication of quarterly earnings reports, presentations, information of interest, and material facts on Cencosud's website.
- Corporate website with information on business and sustainability.
- An external consultant analyzed the level of compliance with NCG 461 in the 2023 integrated annual report.





Innovation

Promote innovation as a key strategic pillar for new business development, revenue diversification, improved customer experience, and sustainability.

Policies

- **Corporate strategy:** With innovation and customer experience as its pillars, the plan considers the implementation of advanced technologies and digital solutions to improve the customer experience and optimize operations.
- To this end, the Company has created the Retail Ecosystem Management, responsible for integrating various technologies, platforms, and channels to generate synergies, efficiencies, and new sources of revenue.

Risk management

Implement an effective system to identify, evaluate, and manage risks that may affect the Company.

- **Corporate Risk Management Policy:** establishes procedures for the management and administration of economic, environmental, and social risks, based on international standards such as COSO-ERM and ISO 31000.
- **Information Security Policy:** provides a summary of the security controls and processes within the Company, for use by third parties related to Cencosud.
- **Information Privacy Policy:** establishes guidelines for the protection of personal data and privacy of information, directed specifically to Chile and Brazil.
- **Regional Diversity, Equity and Inclusion Policy:** promotes equal opportunities and salary equity between men and women within the organization
- **Occupational Health and Safety Policy:** focuses on key aspects to ensure the protection and well-being of employees, as well as the integrity of facilities and processes.

Ethics and compliance

Ensure that the Company complies with all applicable laws and regulations.

- **Corporate Anti-Corruption Policy:** establishes guidelines and obligations to prevent and punish corruption in all Cencosud operations.
- **Crime Prevention Model:** contemplates preventive, detection, and response actions to prevent crime commitment in the organization, headed by the Compliance Officer and Crime Prevention Officer.
- **Antitrust Compliance Policy:** establishes measures to prevent and detect non-compliance in antitrust matters and promotes the training of employees in this area. The program associated with this policy includes monitoring and auditing, confidential complaint channels, and periodic evaluations.
- **Statement on respect and promotion of human rights:** commits the Company to respect, inclusion, accessibility and good ethical behavior.
- **Diversity, Equity, and Inclusion Policy:** ensures equal opportunities and non-discrimination in the workplace.

Sustainability

Encourage environmental and social risk management and promote sustainable business practices.

- **Sustainability Policy:** establishes the guidelines for sustainable management, reducing risks and impacts to and from the organization, and is implemented through the regional sustainability strategy.
- **Integrated Environmental Management and Energy Efficiency Policy:** establishes the general framework for reviewing, measuring, and managing environmental and energy aspects and impacts, with the aim of preventing pollution in stores and distribution centers.
- **Community Outreach Policy:** seeks to create shared value and promote positive impacts on communities through the development of projects aligned with the Company's Sustainability Strategy.
- **Labor Harmony Policy:** focused on benefits for work-life balance, including maternity, paternity and adoption leave.

Practices

- Digital Academy: motivates employees to enhance their talent and development through learning platforms.
- Training and talent development: continuous training in new technologies and innovative methodologies.
- Innovation Labs: spaces dedicated to experimentation and development of new ideas.
- Participation in innovation ecosystems: technology hubs and collaboration networks.
- Promotion of open innovation: invitation to employees, customers and partners to contribute ideas and solutions.

- Integrated risk management system.
- Risk severity or exposure is calculated by considering the average of the managers' assessments of both the likelihood and expected impact of the risk.
- AI for cybersecurity: Implementation of Copilot for Security for automated vulnerability detection and response.

- Whistleblower channels managed by an independent third party, with international experience and mechanisms to safeguard the identity of whistleblowers.
- Ethics Committee.
- All employees must undergo training in the code of ethics.
- To reduce organizational barriers to diversity, a strategy is implemented that includes monitoring compliance with the Diversity Policy with indicators and adjusting according to results, as well as analyzing labor gaps to establish equity goals. Senior management promotes an inclusive culture and uses mechanisms such as complaints and surveys to improve the work climate.

- There is a governance structure for sustainability management.
- Internal regulations ensure compliance with sustainability objectives.





# Corporate Governance Structure

Cencosud's governance structure includes internal processes for reporting and monitoring performance in both financial and non-financial areas. This form of organization allows for the timely incorporation of material issues, such as sustainability and innovation.

At the end of 2024, a corporate crisis manual is being prepared, which describes the procedures for internal organization and operation in contingency or crisis situations. This document establishes the role of the Board of Directors in such cases.

2024



## Highlights

- Renewal of the Board of Directors and Senior Management.
- Creation of the Retail Ecosystem Department; Retail Financial Management, and Corporate Affairs and Sustainability Department, all of which report directly to the Chief Executive Officer.

### Supervision



#### Shareholders' Assembly

The financial statements and the annual report are approved at the ordinary shareholders' meeting, which also elects the directors, chooses the external auditors, and decides on the distribution of profits, among other matters that legally fall within its competence.

#### Board of Directors

The nine-member Board of Directors is responsible for the management of the Company. Its duties include overseeing risk management, ensuring compliance with policies and standards, and promoting transparency and fairness. It is also responsible for promoting innovation and sustainability.

#### Directors' Committee

This committee has been constituted in accordance with the provisions of Article 50 bis of Law No. 18,046 and performs the functions described therein.

#### Corporate CEO

The CEO is responsible for legally representing the Company, overseeing the execution of the strategic plan, and reporting to the Board of Directors on the progress of the business and the achievement of the company's objectives.

#### Corporate Departments



### Reporting



CEO, Cencosud Shopping S.A. \*

#### Business divisions in Chile

Supermarkets

Department stores

Home improvement

#### Business divisions in other countries

Argentina

Brazil

Colombia

United States

Peru

(\*) The CEO of Cencosud Shopping S.A. (Cenco Malls) reports to the Board of Directors of Cencosud Shopping S.A.

# Board of Directors

At the Ordinary Shareholders' Meeting held on 26 April 2024, the members of the Board of Directors were elected for the 2024–2027 period.

Chairman

Julio Moura Neto

Date of first appointment: 01 September 2011. Date of last appointment: 26 April 2024  
Profession: Mechanical Engineering ID: 21,814,616-3 Nationality: Brazilian

Director

Josefina Montenegro Araneda

Date of first appointment: 26 April 2024. Date of last appointment: 26 April 2024  
Profession: Attorney ID: 10,780,138-3 Nationality: Chilean

Director

Mónica Jiménez González

Date of first appointment: 26 April 2024. Date of last appointment: 26 April 2024  
Profession: Attorney ID: Foreigner Nationality: Colombian

Director

Manfred Paulmann Koepfer

Date of first appointment: 31 July 2021. Date of last appointment: 26 April 2024  
Profession: Business Administration ID: 7,010,865-9 Nationality: Chilean

Director

María Leonie Roca Voto Bernales

Date of first appointment: 26 April 2024. Date of last appointment: 26 April 2024  
Profession: Attorney ID: Foreigner Nationality: Peruvian

Director

Felipe Larraín Bascuñán

Date of first appointment: 30 April 2020. Date of last appointment: 26 April 2024  
Profession: Business Administration ID: 7,012,075-5 Nationality: Chilean

Director

Peter Paulmann Koepfer

Date of first appointment: 26 April 2024 Date of last appointment: 26 April 2024  
Profession: Business Administration ID: 8,953,509-3 Nationality: Chilean

Independent Director

Ignacio Pérez Alarcón

Date of first appointment: 22 April 2022 Date of last appointment: 26 April 2024  
Profession: Civil Industrial Engineering Nationality: Chilean

Independent Director

Carlos Fernández Calatayud

Date of first appointment: 22 April 2022 Date of last appointment: 26 April 2024  
Profession: Civil Mechanical Engineering ID: 5,213,938-4 Nationality: Chilean

The bylaws of Cencosud S. A. do not contemplate the existence of alternate directors.

 [The directors' CVs are available on the Cencosud website.](#)

# Directors' Committee

Incorporated in accordance with the requirements of Article 50 bis of the Corporations Law.

## Functions

- Examine the external auditors' reports, the balance sheet, and other financial statements.
- Propose names for external auditors and private risk raters.
- Review related transactions and issue reports.
- Propose a general conflict of interest management policy.
- Review remuneration systems and compensation plans.
- Prepare an annual report on its activities.
- Report on the advisability of contracting an external audit firm for additional services.

## Activities

In 2024, the Directors' Committee met 16 times. At four of these meetings, the Committee met with the Audit and Risk Department, and at seven, with the external audit firm.

The Chairman of the Committee reported to the Board at least four times during the year.

The Committee's annual report, included in the appendix to this report, shows the main topics discussed at these meetings.

## Members

### 2024

After 26 April 2024

**Ignacio Pérez Alarcón**, independent director, committee chair.  
**Carlos Fernández Calatayud**, independent director.  
**Josefina Montenegro Araneda**, non-independent director.

Before 26 April 2024

**Ignacio Pérez Alarcón**, director independent, committee chair.  
**Carlos Fernández Calatayud**, independent director.  
**Felipe Larraín Bascuñán**, non-independent director.

### 2023

**Ignacio Pérez Alarcón**, independent director, committee chair.  
**Carlos Fernández Calatayud**, independent director.  
**Felipe Larraín Bascuñán**, non-independent director.

## Advisors

The Committee commissioned the firm Deloitte to prepare a report on a related-party transaction (RPT). The cost was CLP 12,025,651.





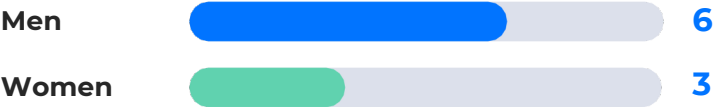
Board composition

Diversity

Number of directors by category

Total: 9

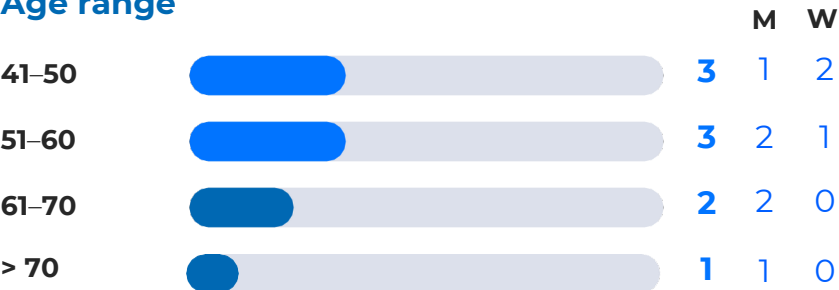
Gender



Nationality



Age range



Tenure



None of the directors have a disability.

Knowledge and Experience Matrix

		Julio Moura Neto	Manfred Paulmann Koepfer	Peter Paulmann Koepfer	Felipe Larraín Bascuñán	Josefina Montenegro Araneda	María Leonie Roca Voto Bernales	Mónica Jiménez González	Ignacio Pérez Alarcón	Carlos Fernández Calatayud
Food and drink sector	Agricultural products									
	Alcoholic beverages									
	Food retailers and distributors									
	Meat, poultry and dairy									
	Non-alcoholic beverages									
	Processed foods									
	Restaurants									
	Tobacco									
Other economic sectors	Specialized and multiline distributors and retailers									
	Consumer finance									
	Energy									
	Materials									
	Industry									
	Basic consumption									
	Non-essential consumption									
	Health care									
	Information technologies									
	Communications									
	Sale of food and basic necessities									
	Public services									
	Information technology and cybersecurity									
Corporate areas	Finance									
	Human resources									
	Legal									
	Senior management									
	Audit									
	Marketing									
	Strategy Risk									
	Management									
	Infrastructure									
	Sustainability and corporate governance									

## Appointment

The election of the Board of Cencosud S. A. takes place at the Shareholders' Meeting, and directors have a three-year renewable term of office. In the event of vacancy of a director during that period, the Board of Directors may appoint a replacement until the next ordinary meeting. Directors may be revoked in their entirety by the shareholders at a general shareholders' meeting. Shareholders may propose candidates in advance, and the Chief Executive Officer must report the list of candidates prior to the meeting.

Shareholders may propose candidates for director of the Company, who must accept their nomination and declare that they have no legal disqualifications. Cencosud S. A. has had a policy on nomination and election of directors since 2013, which establishes that shareholders must know the experience and professional profile of the candidates at least two days prior to the Shareholders' Meeting. Candidates for independent director must submit an affidavit confirming their independence and absence of conflicts of interest.

2024



Board meetings

19

Average attendance

98%

## Activities

### Induction of new directors

The induction procedure for new Cencosud directors includes meetings with key executives and the provision of relevant information about the Company. This process covers aspects such as history, financial situation, business, risks, policies, corporate governance practices, and the current legal framework. In addition, key documents such as the latest annual report, financial statements, annual budget, minutes of meetings, code of ethics, and internal policies are provided.

### Meetings

Cencosud's Board meets monthly, and meetings may be ordinary or extraordinary. Board meetings are constituted with the attendance of at least five directors, and resolutions are adopted by a majority of those present and entitled to vote. In the event of a tie, the chairman casts the deciding vote. The Minimum Monthly Time Policy for Directors, in effect since 2013, states that “the minimum time that each director must devote to the performance of his or her role will depend on the particular situation of each director, especially his or her experience, professional training, business knowledge, etc. However, each Board member is expected to exclusively devote all the time necessary for the proper and diligent fulfillment of his or her duties as a director, in particular including preparation for and attendance at Board meetings.”

### Field visits

Although there is no specific agenda, members of the Board of Directors and the general manager periodically visit Cencosud's stores, shopping centers, and office buildings to directly observe the condition of these facilities and the opinions and recommendations of those responsible for them.

## Remuneration

### Board compensation

Name	Position	2024			2023		
		CLP thousands			CLP thousands		
		Board meetings	Directors' Committee	Total	Board meetings	Directors' Committee	Total
Julio Moura Neto	Chairman	409,802		409,802	285,418	-	285,418
Manfred Paulmann Koepfer	Director	148,776		148,776	142,709	47,570	190,279
Peter Paulmann Koepfer	Director	112,250		112,250			0
Felipe Larraín Bascuñán*	Director	148,776	16,274	165,050	142,709	-	142,709
Josefina Montenegro Araneda	Director	112,250	37,417	149,667			0
María Leonie Roca Voto Bernales	Director	112,250		112,250			0
Mónica Jiménez González	Director	112,250		112,250			
Ignacio Pérez Alarcón	Director	148,776	49,592	198,368	142,709	47,570	190,279
Carlos Fernández Calatayud	Director	148,776	49,592	198,368	142,709	47,570	190,279
Heike Paulmann Koepfer*	Director	48,822		48,822	142,709	-	142,709
Jorge Pérez Alati***	Director	36,525		36,525	142,709	-	142,709
Lieneke Schol Calle**	Director	48,822		48,822	142,709	47,570	190,279
Mónica Contreras Esper	Director	48,822		48,822	142,709	-	142,709
Total		1,636,897	152,875	1,789,772	1,439,231	142,710	1,581,941

\*Member of the Directors' Committee through 26 April 2024. \*\*Board member through 26 April 2024. \*\*\*Board member through 31 March 2024.

The remuneration of directors for 2024 was approved at the Cencosud Shareholders' Meeting held on 26 April 2024, at UF 330 per month for each director and three times that amount for the Chairman. In addition, compensation for each member of the Directors' Committee was set at UF 110 per month, and the Committee's budget for operating expenses and advisory services was set at UF 2,500.

In 2024, the Board of Directors hired Mr. Horst Paulmann Kemna as an advisor. This implied a total advisory expense of CLP 91,151,948 for the year.

### Training

In 2024, the directors received training in antitrust, the Financial Crimes Law, and the Manual for Handling Information of Interest to the Market.

### Performance evaluation

At the time of writing, the Board of Directors is implementing a self-assessment of its performance.

### Pay gap

The remuneration of the Board of Directors is approved by the Ordinary Shareholders' Meeting and does not distinguish by gender; therefore, there is no gender pay gap on the Board of Directors.

### Ownership interest

Among the Board members, only Manfred Paulmann Koepfer and Peter Paulmann Koepfer have ownership interests.



# Key Executives

Rodrigo Larraín Kaplan  
Chief Executive Officer

**Appointment:** 11 March 2024  
**Education:** Civil Industrial Engineering, Catholic University of Chile; Master of Business Administration, University of Michigan; and General Management Program, Harvard Business School.  
**ID:** 10,973,139-0  
**Nationality:** Chilean

Ricardo Bennett De la Vega  
Corporate Retail Ecosystem Officer

**Appointment:** 11 March 2024  
**Education:** Civil Industrial Engineering, University of Chile; MBA, ESADE Business and Law School, Spain  
**ID:** 12,584,647-5  
**Nationality:** Chilean

Alexis Quezada Reyes  
Corporate Audit Officer

**Appointment:** 29 June 2023  
**Education:** Public accounting and auditing, University of Santiago de Chile; and business administration, Gabriela Mistral University.  
**ID:** 9,878,837-9  
**Nationality:** Chilean

Note: The list of key executives responds to the definition established by Article 68 of Law 18045, Securities Market Law (Chile).

Andrés Neely Erdos  
Corporate Administration and Finance Officer

**Appointment:** 11 March 2024  
**Education:** Civil Industrial Engineering and Master in Operations Management, University of Chile; and MBA, University of Chicago.  
**ID:** 14,039,604-4  
**Nationality:** Chilean

Luis Bernardo Silva  
Corporate Human Resources Officer

**Appointment:** 20 September 2023  
**Education:** Economics, Javeriana University, with a minor in Private Finance, University of Rosario, Colombia; Master of Science in Human Resources, London School of Economics; and Executive MBA, University of Quebec in Montreal.  
**ID:** 28,353,310-7  
**Nationality:** Colombian

Sebastián Rivera Martínez  
Corporate Legal Affairs Officer

**Appointment:** 01 February 2019  
**Education:** Law, University of Chile; and Master of Law, Catholic University of Chile.  
**ID:** 12,869,193-6  
**Nationality:** Chilean

## Compensation

At Cencosud, there is a procedure approved by the Board of Directors that ensures that executive compensation plans are aligned with the Company's policies and values. These plans must include objective parameters to evaluate fulfillment of goals and conditions. In addition, the Regional Compensation Policy assigns responsibilities to the Management Control and People departments for evaluating the objectives of the plans. Once a year, the corporate People manager presents the compensation policy to the Board of Directors, with the exception of the corporate CEO's compensation, which is defined directly by the Board.

**Compensation scheme:** Executives receive a fixed monthly salary, and an annual bonus based on the Company's earnings, their performance evaluation, and their tenure with the Company. Approximately 30% of the annual salary is variable.

**Retention plan:** At the Extraordinary Shareholders' Meeting on 28 April 2023, an incentive plan was approved that authorizes the purchase of own-issue shares for an executive retention plan. This four-year program delivers shares equivalent to a percentage of annual compensation, with two payment variables: tenure and performance.

In the first three years, 20% of the shares are paid annually as phantom shares (bonus paid in each country). In the fourth year, the remaining 40% is delivered in shares in Chile.

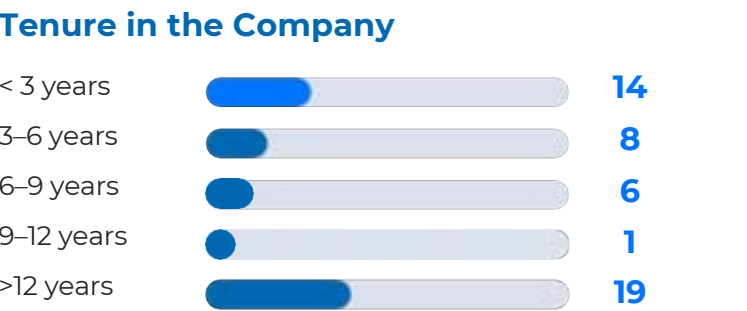
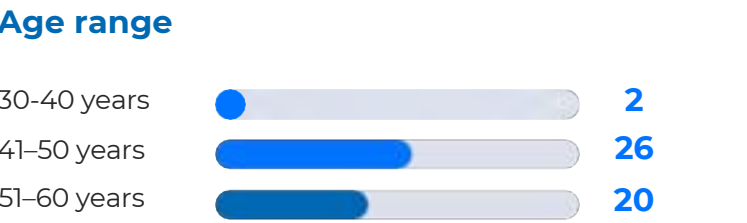
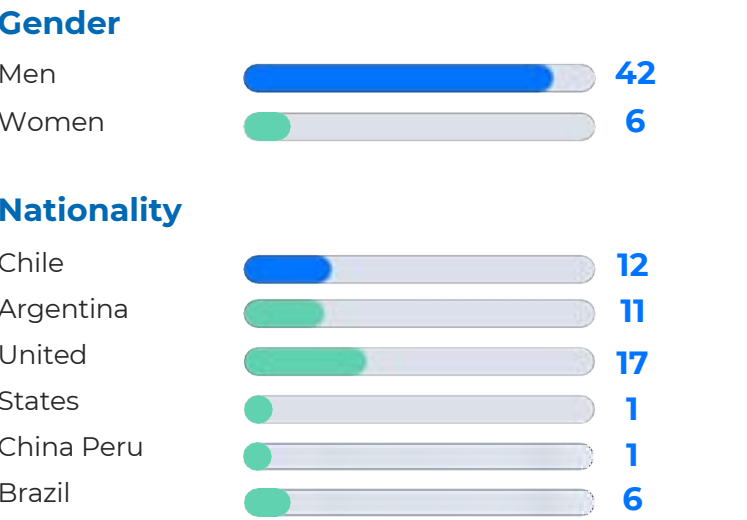
Aggregate compensation of key executives	2024	2023
Total aggregate compensation (CLP)	2,913,639,920	2,298,825,690
Fixed compensation (CLP)	2,103,734,970	1,471,359,576
Variable compensation (CLP)	809,904,950	827,466,114

## Ownership interest

Among the key executives, the following own shares in Cencosud: Ricardo Bennett de la Vega (34,871 shares); Alexis Quezada Reyes (22,685 shares), and Sebastián Rivera Martínez (180,939 shares).

## Diversity of senior management (Including key executives)

Number by categoryTotal: 48



## Succession plan

Cencosud, through its Leadership and Talent Department, has implemented the Talent Review process to facilitate the replacement of key executives and to define human capital and management successions.



# Risk Management

Cencosud engages in integrated risk management, with the objective of preserving value and fostering a culture of risk management.

The Corporate Risk Management Policy and the Risk Management Procedure establish the basic guidelines that guide all levels of the Company in the proper management of risks. Both documents were prepared in accordance with international standards, such as ISO 31000 and COSO ERM.

In this context, the Company defines risk as the possibility of an event occurring that affects the achievement of its objectives.

## Risk management model

### Entities and responsibilities

#### Risk management

Provides methodologies and tools for risk management, reporting its conclusions to the Board and sharing the risk matrix with management and other teams of the Integrated Risk Management Ecosystem.

#### Internal audit

Analyzes and advises on the control environment, ensuring the effectiveness of corporate governance and risk management. Reports to the Board on risk management and provides support in identifying opportunities for improvement.

#### Internal control

Ensures that business processes and tactical risks are mitigated with adequate controls, using a methodology based on ISO 31000. Provides feedback on the internal control environment and encourages continuous improvement.

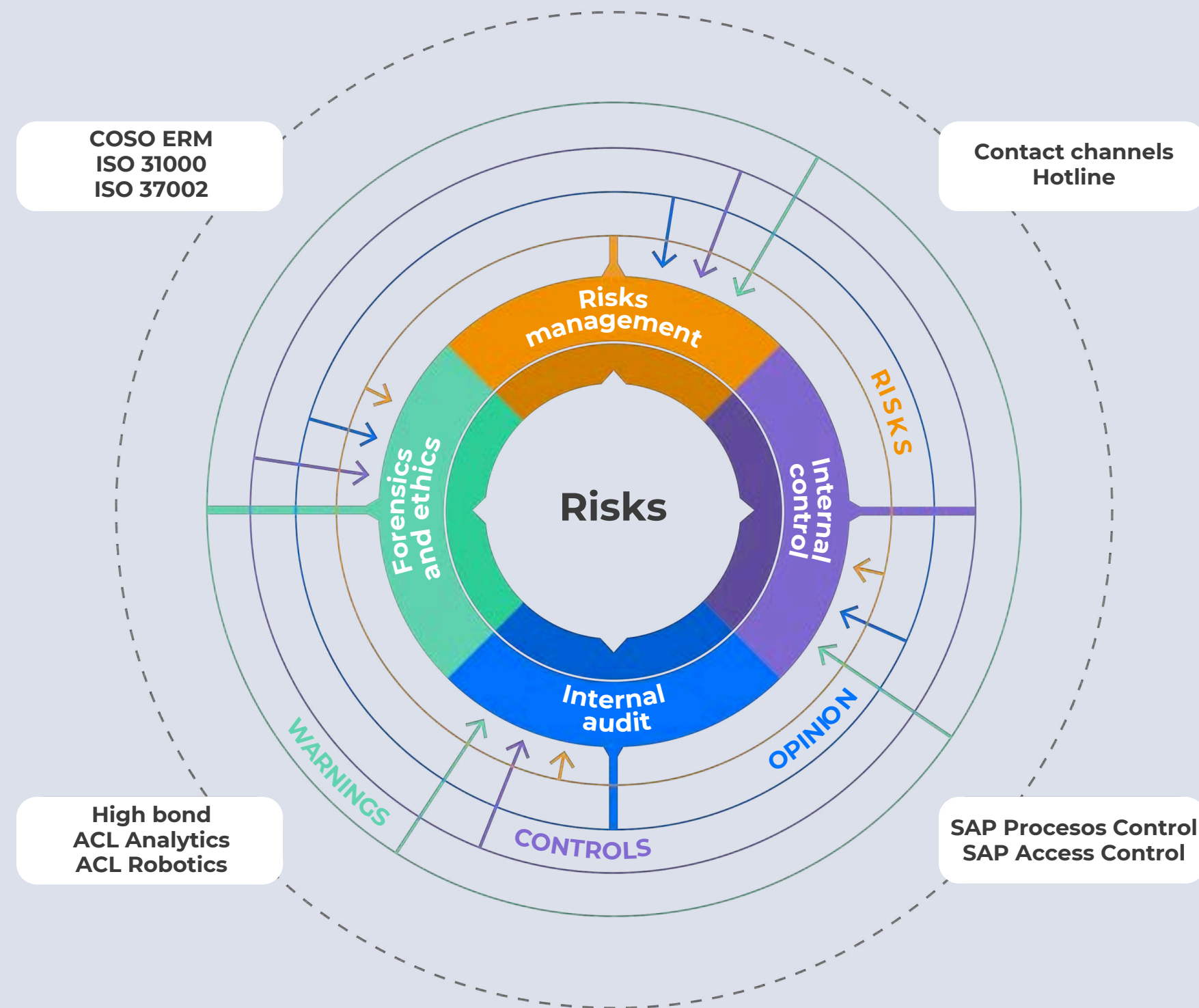
#### Forensics and Ethics

Investigates and manages complaints, providing visibility to the Board of Directors on conflicts of interest and the evolution of complain.

#### Training

The annual update of the model is presented to all executives involved in any stage of the risk management process. Additionally, a course on risk management open to all employees is available on Cencosud's internal platform.

## Risk management model







## Risk management process

1.

### Identification

The risk management team maintains a high-level risk inventory, updated through interviews with directors and managers, benchmarking, review of international publications, and analysis of reports from the Internal Audit and Internal Control reports.

2.

### Inherent assessment and analysis

Board members inherently assess the identified risks to determine the most critical ones given the sector or industry in which the business operates. Subsequently, multidisciplinary working groups are held with the executive teams to analyze causes, consequences, and existing controls.

3.

### Residual assessment and treatment

Multidisciplinary evaluation committees of executives are coordinated to evaluate the residual exposure to risks and define action plans for those classified as critical or high.

4.

### Communication and monitoring

The Risk Management team monitors progress at different stages of the process and changes in the severity of risks.


## Risk governance

Roles and responsibilities	
Board of Directors	<ul style="list-style-type: none"><li>Maintain an adequate risk management structure, promote a risk management culture at all levels of the Company, ensure independence of the Risk Management area, and oversee the risk management process through the Directors' Committee and the Risk Management Department.</li></ul>
Directors' Committee	<ul style="list-style-type: none"><li>Report to the Board of Directors on the Risk Management Policy, risk appetite, and overexposure. Report on the performance of the risk management process, recommendations, improvements, and contingency plans.</li><li>Meet with Risk Management to review the process. Monitor the Integrated Risk Management system and ensure compliance with action plans and policy. Analyze risks that exceed tolerance limits.</li></ul>
Corporate CEO	<ul style="list-style-type: none"><li>Promote a culture of internal control and risk management, ensuring that managers understand the importance of a well-controlled environment. Implement and maintain the risk management system, be aware of corporate risks, and ensure compliance with risk management policy and procedures.</li><li>Develop governance mechanisms to monitor risks, propose risk appetite and tolerance limits, and manage mitigation measures. Balance risk and return, report on risk management, and allocate necessary resources. Maintain an alert attitude and communicate new risks to the Risk Management Department.</li></ul>
Corporate officers (divisional and functional)	<ul style="list-style-type: none"><li>Ensure that the guidelines of their areas are consistent with Cencosud's Risk Management Policy and Procedure. Know and identify the risks of their areas and treat them according to the established procedure. Systematically monitor and communicate risks and the effectiveness of controls, reporting periodically to the Risk Management Department.</li><li>Define and implement mitigation plans, review and evaluate risk management results, and report risk materialization and potential new risks. Validate reporting processes and risk indicators and manage risk management documentation.</li></ul>
Corporate Internal Audit	<ul style="list-style-type: none"><li>Approve the Risk Management Department's annual work plan and internal training plan, propose its budget, and review and approve the reports submitted to the Directors' Committee.</li></ul>
Risk Management Officer	<ul style="list-style-type: none"><li>Define an annual risk management work plan and present it to the Directors' Committee, considering the information and assessment of the areas involved.</li><li>Present the budget to the Corporate Internal Audit Department. Develop and communicate risk management strategies and methodologies and provide technical support to the functional areas.</li><li>Maintain updated risk documentation and report any changes to the Directors' Committee. Facilitate risk assessment across companies in the group and ensure an up-to-date risks view.</li><li>Integrate new risks reported by areas and support risk management activities. Coordinate the identification, assessment, and monitoring of critical risks, and provide methodological support in the application of risk management policy and procedures. Follow up on the implementation of action plans for high risks. Identify training and dissemination needs to improve risk management.</li></ul>



Main risks

Type of risk	Description	Main mitigation measures
Strategic risks	Changes in consumer habits, economic and political instability, regulatory and tax changes, etc.	<ul style="list-style-type: none"><li>Periodic evaluation of corporate strategies and a strategic planning process.</li></ul>
Operational risks	Inherent to each operation and country, such as the operation of physical stores, non- face-to-face sales, product and service quality, supply chain, etc.	<ul style="list-style-type: none"><li>Maintenance of a catalog of tactical risks that are monitored by Internal Audit and Internal Control.</li></ul>
Financial risks and socio-political and economic factors	Political and economic instability affecting financial markets; exchange rate volatility and monetary policy rates.	<ul style="list-style-type: none"><li>Ongoing evaluation of borrowing strategy and exchange rate hedge.</li></ul>
Information security risks	Susceptibility to computer attacks due to the massiveness of operations and transactions.	<ul style="list-style-type: none"><li>Management by the IT Security and Compliance Department, whose objective is to protect data and ensure operational continuity.</li></ul>
Risks related to the competitive environment	Competition on price, quality, shopping experience, and changes in consumer trends.	<ul style="list-style-type: none"><li>Commercial and operational teams focused on innovation.</li><li>Customer satisfaction measurements.</li></ul>
Innovation risk	Need to adapt to changes in consumer habits and new technologies.	<ul style="list-style-type: none"><li>Search for advanced technologies and innovation systems.</li></ul>
Risk of strikes and work stoppages	Interruption of operations.	<ul style="list-style-type: none"><li>Development of programs aimed at maintaining good relations with employees and unions.</li></ul>
Compliance risk	Challenges in the implementation of regulatory changes.	<ul style="list-style-type: none"><li>Analysis and control of compliance by the Legal Department.</li></ul>
Tax risks, governance and control	Non-compliance with tax regulations, arising from legislative changes or erroneous interpretations.	<ul style="list-style-type: none"><li>Decentralized management of tax compliance and internal procedures to ensure fiscal compliance.</li></ul>
Environmental risks	Emission of greenhouse gases and other externalities.	<ul style="list-style-type: none"><li>Implementation of cleaner technologies and optimization of resource use.</li></ul>
Crisis and reputational risk management	Contingencies and incidents that may affect business operations.	<ul style="list-style-type: none"><li>Legal support and labor relations units ready to respond efficiently.</li></ul>

 Note 3 to the Financial Statements as of December 2024 lists and details the risks, with a focus on their potential financial impact.





Risks and opportunities related to climate change

Governance

Cencosud's Board of Directors approves the Sustainability Strategy and delegates to Senior Management the responsibility for managing operations sustainably.

The Corporate Investor Relations and Sustainability Department leads the monthly Sustainability Committee at the regional level and meets with Senior Management and the Board to report on the progress of the strategy in this area.

The Corporate Risk Management Department has an inventory of risks, including those related to climate change. Risks are reviewed by the Company's directors and front-line management.

Risk management

Cencosud's physical climate risk adaptation plan focuses mainly on energy efficiency, refrigerant gases emissions, and waste recovery projects. All of these are based on the Integrated Environmental Management and Energy Efficiency Policy.

The focus on these categories reflects the fact that at Cencosud, emissions from the consumption of refrigerant gases account for 75% of direct emissions, while energy consumption accounts for 21%.

Environmental strategy

Cencosud is working on a decarbonization plan with two main focuses, given the impact of its emissions: conversion and disposal of refrigerant gases and energy efficiency.

The Company invested CLP 15,651 million in 2013 and 2024 for this purpose. The plan included:

- LED lighting replacement
- Energy monitoring
- Air conditioning equipment replacement
- Food refrigeration equipment replacement
- Refrigerant conversion
- Automation of energy consumption.

The Company quantifies its carbon footprint and monitors the emissions intensity of each country.

Metrics and targets

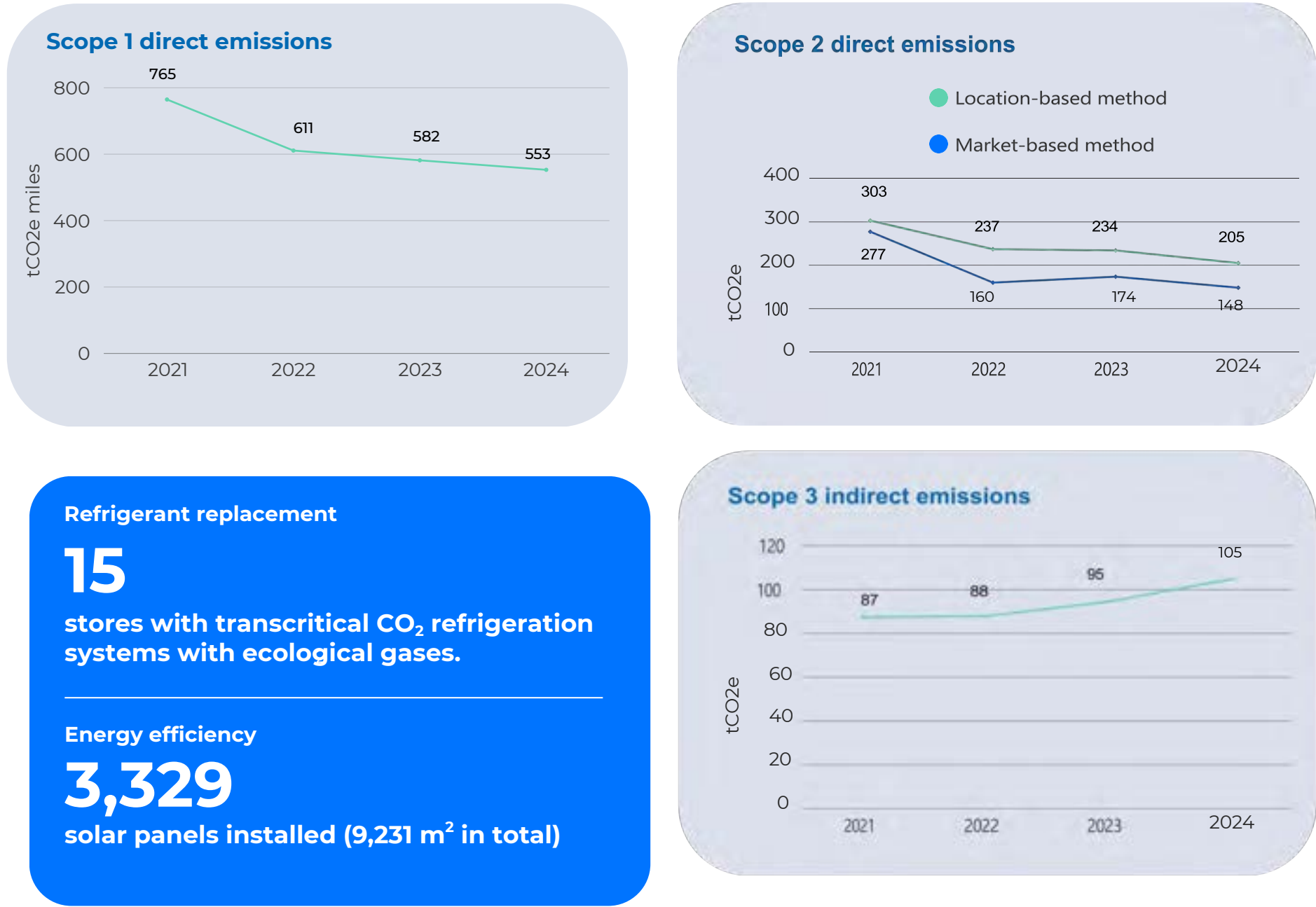
Cencosud is in the process of quantifying its Scope 3 GHG emissions.

In 2024, progress was made in terms of coverage, considering the quantification of the carbon footprint, emissions from water consumption and waste generation and treatment. In 2025 coverage will continue to increase for other categories with a greater impact in scope 3.

Based on this progress, a KPI for waste recyclability was established for 2024, in addition to the decarbonization plan focused on scopes 1 and 2.

Cencosud's Greenhouse Gas (GHG) emissions

Thousands of metric tons of CO<sub>2</sub> equivalents



- Notes:
- Waste and potable water consumption were considered in Scope 3 emissions.
  - The location-based calculation method uses the emission factors of each country's network, which, like net consumption, have decreased.
  - The market-based calculation method uses the emission factors of each country's network, but recognizes attribute certificates with zero emissions, so the footprint is even smaller.



# Legal and Regulatory Compliance

## Environmental

Cencosud implements various measures to comply with its environmental obligations. Among them, there is a Regional Compliance Officer who, together with the Public Affairs and Sustainability Management, supervises compliance with the Regional Compliance Program, identifying risks and opportunities for continuous improvement in environmental matters.

## Labor

Cencosud has a procedure for channeling complaints by employees, suppliers, and third parties regarding situations that may constitute or appear to constitute irregularities, questionable practices, non-compliance with or violations of the Code of Ethics, internal regulations, policies, procedures, and other internal Cencosud regulations.

## Customers

In 2024 we worked on a compliance policy for the protection of consumer rights. The objective is to provide employees of Cencosud and its subsidiaries with the necessary guidelines to comply with Law No. 19,496 on consumer rights and the obligations of suppliers of goods and services in Chile.

## Free competition

Cencosud S.A. has a Free Competition Compliance Program aimed at preventing, detecting, and mitigating regulatory non-compliance in this area, ensuring that its operations are carried out in an ethical and competitive manner. This program establishes general guidelines that allow employees to identify risk situations and act in accordance with the regulations. The main measures contemplated in the Program include the following:

- Antitrust Compliance Policy: defines principles and guidelines to promote ethical behavior and prevent anti-competitive behavior.
- Antitrust Compliance Committee: supervises the correct implementation of the Compliance Program, proposes the appointment or removal of the Compliance Officer, approves policies and procedures in this area, and oversees significant internal investigations.
- Training: periodic training for directors, managers, supervisors, and employees, aimed at facilitating understanding of the regulations and detecting potential risks.
- Inquiries and Complaints Channels: tools enabled for employees to make inquiries, report concerns, or denounce possible anti-competitive behavior in a confidential manner.
- Ongoing monitoring: internal reviews aimed at identifying, preventing, and managing anticompetitive risks, thereby ensuring compliance with established guidelines.

## Crime prevention

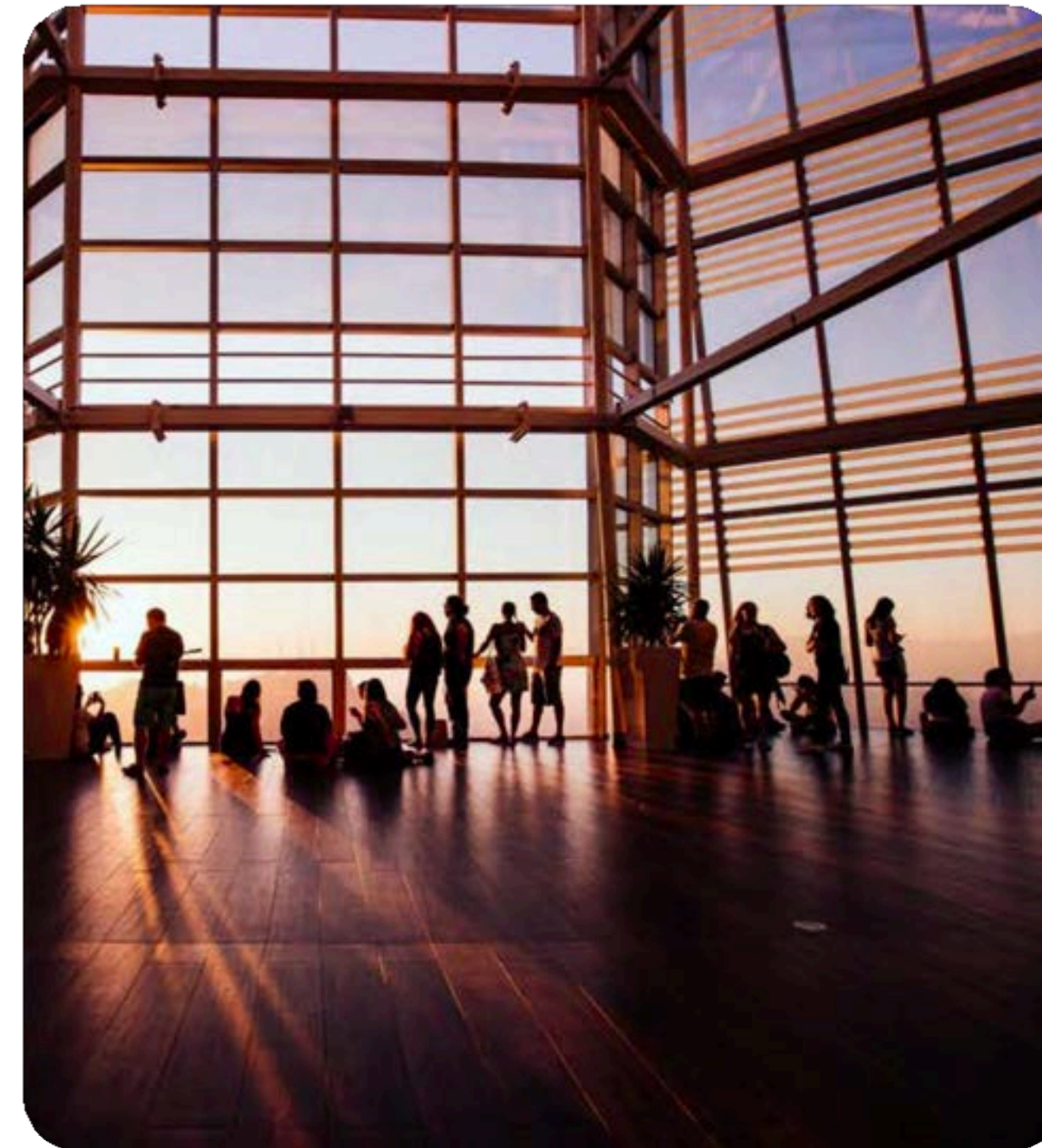
The Company has a Crime Prevention Model (CPM), which is a method of organization, administration, and supervision through which Cencosud seeks to avoid and prevent the commission of the crimes established in Law 20,393.

To achieve this objective, the CPM contemplates different prevention, detection, monitoring, supervision, and response actions. The Regional Compliance Officer is responsible for supervising compliance with the different actions that are part of the Crime Prevention Model.

The main actions and tools that make up the CPM include the following:

- Crime Prevention Manual, Corporate Anticorruption Policy, Code of Ethics, Internal Regulations on Order, Hygiene, and Safety, contractual clauses, etc.
- Risk Matrices;
- Supplier and tenant validation process (Crime Prevention Area); Regulatory compliance follow-up audits;
- Employee Training, E-Learning Course;
- Whistleblower channels.

The Crime Prevention Manual and the Corporate Anti-Corruption Policy are published on Cencosud's corporate website.



See the appendix for indicators of legal and regulatory compliance.





# 04.

## Strategy

- Value Creation Model
- Stakeholder Relations
- Material Topics in Sustainability
- Business Environment
- Medium-term Strategic Plan
- Progress in 2024







# Value Creation Model

Cencosud integrates business, capabilities, and data analytics to generate value for all its stakeholders.

## Resources and relations

### Financial capital

- Equity: CLP 4,523,073 million

### Human capital

- 121,524 employees

### Physical capital

- 3.5 million sqm of retail space
- 2.2 million sqm of leasable area in shopping centers

### Intellectual capital

- Innovation system
- Digital capacities

### Environmental capital

- Green areas in all real estate assets

### Social capital

- 18,737 suppliers
- Partnerships with startups
- Best reputation among corporate groups in Chile, according to the 2024 Merco ranking.

## Purpose

TO SERVE EXTRAORDINARILY AT EVERY MOMENT

## Activities



## Markets

CHILE, ARGENTINA, BRAZIL, COLOMBIA, UNITED STATES, AND PERU.

## Value created

### Customers

- CLP 177,901 million in revenues from health- promoting products
- 72% CSAT rating (customer satisfaction)

### Employees

- CLP 1.4 trillion in wages and benefits
- CLP 11,670 million invested in training

### Suppliers

- CLP 13,218,871 million in purchases

### Shareholders

- Dividends of CLP 58,921 million (30% of 2023 profits)

### Community


- 1,911 tons of food delivered free of charge to organizations, as part of the food rescue program.



# Distribution Channels


Cencosud is a company that operates in various business lines and commercial formats, through physical and digital channels, in five South American countries and the United States.

Consolidated information, as of 31 December 2024




Supermarkets

Format	No. stores	Total retail space
<b>Supermarkets and hypermarkets</b> Self-service commercial establishments offering mainly food and daily use items, organized in specific sections.	1,001	2,164,624 sqm
<b>Cash&amp;Carry</b> Wholesale self-service model where customers purchase products in bulk directly from a warehouse.	76	234,122 sqm
<b>Convenience stores</b> Retail establishments that offer a limited variety of everyday products, designed to provide a quick and convenient shopping experience.	60	9,612 sqm
<b>Other formats</b> In Colombia and Brazil: pharmacies, gas stations, and small specialized stores.	184	36,059 sqm




Department stores

Description	No. stores	Total retail space
Large commercial establishments offering a wide variety of products organized in specific sections or departments.	48	273,443 sqm




Home improvement stores

Format	No. stores	Total retail space
Establishments specialized in the sale of products and services for home renovation, repair, and maintenance.	117	824,918 sqm



Shopping centers

Description	No. centers	Total sales area
<b>Shopping centers</b> Large shopping center including specialty stores, anchor stores such as supermarkets, a wide range of dining and entertainment options, and additional services such as banks and fitness centers.	15	804,234 sqm
<b>Power centers</b> Smaller centers with stores distributed in such a way that customers can make their purchases efficiently. They are located in easily accessible areas and offer ample parking.	25	513,137 sqm



Digital channels

Marketplace	Paris.cl
Mobile apps	Apps: Jumbo, Paris, SPID, Mi mall, among others.
Live Shopping	

# Stakeholder Relations

## Stakeholders are at the core of Cencosud's business model.

Annually, the Company performs an analysis to identify the sustainability issues that are most important in its relationship with its stakeholders.

Since 2023, this process has been carried out in accordance with the double materiality approach applied in the European Union. This approach evaluates sustainability aspects from a financial perspective (its impact on the Company's ability to create value) and from a societal perspective, which assesses the positive and negative impacts that the Company generates or could generate on people or the environment.

ESG · ANALYSIS



In 2024, the Company began implementing the Stakeholders Sustainability Index (SSINDEX), a tool that helps anticipate risks and establish priorities in environmental, social, and governance issues.

SSINDEX uses a methodology that analyzes real-time data on more than 60 variables, gathering information directly from stakeholders. In this first survey, clients, suppliers, employees, and investors were consulted.

	Customers	Employees	Suppliers
	People or entities that purchase products and services for commercial, private, or public purposes.	Persons who are employed by the Company, in accordance with the legislation of the country where the operations take place.	Suppliers of commercial and non-commercial products and services that make up the supply chain necessary for the operation.
Importance	<ul style="list-style-type: none"><li>In-depth knowledge of customers enables the Company to respond to its corporate mission and purpose.</li></ul>	<ul style="list-style-type: none"><li>The commitment and skills of the more than 120,000 people who work at Cencosud make the success of the strategy possible.</li></ul>	<ul style="list-style-type: none"><li>Product safety and quality throughout the supply chain are critical in the retail industry.</li></ul>
Material topics	<ul style="list-style-type: none"><li>Product quality and variety</li><li>Competitive prices</li><li>Availability of products and services</li></ul>	<ul style="list-style-type: none"><li>Working conditions and welfare</li><li>Opportunities for growth and talent development</li></ul>	<ul style="list-style-type: none"><li>Responsible sourcing</li><li>Efficiency in the supply chain</li><li>Transparency in business relations</li></ul>
Relationship resources	<ul style="list-style-type: none"><li>Satisfaction, loyalty and perception surveys</li></ul>	<ul style="list-style-type: none"><li>Virtual and in-person meetings</li><li>Internal communications</li><li>Informative posters on reporting channels, training, and corporate and business information</li><li>Formal channels for complaints and grievances</li><li>Compensation model</li></ul>	<ul style="list-style-type: none"><li>ARIBA Sourcing Platform</li><li>Email or telephone</li></ul>
Frequency	<ul style="list-style-type: none"><li>Customer satisfaction and perception surveys are constantly sent to online and offline customers</li><li>The Tracking Experience is sent monthly to on-site customers</li></ul>	<ul style="list-style-type: none"><li>The frequency of participation is daily and depends on the occurrence of events</li></ul>	<ul style="list-style-type: none"><li>Frequency depends on the operational issues involved in the interaction: product and/or service, administrative issues, bidding and purchasing process</li></ul>





# Stakeholder Relations

	Shareholders	Civil society	Government and regulator	Financial market
	Individuals and legal entities that own shares of Cencosud S. A, including majority shareholders, retail investors and institutional investors.	<ul style="list-style-type: none"><li>Opinion leaders</li><li>Press</li><li>Nongovernmental organizations (NGOs)</li><li>Academia</li><li>Unions and Associations</li><li>Local communities</li></ul>	The agencies that regulate Cencosud's operations in the countries where it operates and with which it has relationships. In Chile, since it is a publicly traded corporation, it is regulated by the Financial Market Commission (CMF).	Financial and ESG analysts. These include: financial and sustainability risk raters, bondholders and bondholder representatives, shareholders and financial institutions, current and potential investors, among others.
Importance	<ul style="list-style-type: none"><li>They provide financial capital that makes possible the existence and development of the Company. Cencosud's sustainability depends on their support.</li></ul>	<ul style="list-style-type: none"><li>For Cencosud, establishing and maintaining links with civil organizations is relevant to the development of its business strategy.</li></ul>	<ul style="list-style-type: none"><li>Cencosud S.A. and Cencosud Shopping S.A. are companies listed on the Chilean stock market and are thus supervised by the Financial Market Commission.</li></ul>	<ul style="list-style-type: none"><li>Transparency is a priority given its relevance and its direct and indirect influence on the Company's valuation, access to capital markets, and expansion possibilities.</li></ul>
Material topics	<ul style="list-style-type: none"><li>Growth outlook and investment opportunities</li><li>Effective risk management and returns</li></ul>	<ul style="list-style-type: none"><li>Sustainability Strategy</li><li>Institutional Relations Strategy</li><li>Impact on the community and local development</li></ul>	<ul style="list-style-type: none"><li>Regulatory and legal compliance</li><li>Transparency and reporting</li></ul>	<ul style="list-style-type: none"><li>Achievement of financial objectives</li><li>Efficient capital management and financial structure</li></ul>
Relationship resources	<ul style="list-style-type: none"><li>Meetings (virtual and in person)</li><li>Conferences Shareholder meetings</li><li>Financial and regulatory reports</li><li>Publications on the website</li></ul>	<ul style="list-style-type: none"><li>Relationships with associations, unions, and formal organizations are established as needed.</li></ul>	<ul style="list-style-type: none"><li>Mechanisms for interaction with state agencies or regulatory bodies are limited to local legislation.</li><li>The Legal Affairs Department channels inquiries or official letters.</li></ul>	<ul style="list-style-type: none"><li>Interaction takes place through meetings (virtual and in-person), conferences organized by banking entities, e-mail communications, and the delivery of reports and publication on the web page.</li></ul>
Frequency	<ul style="list-style-type: none"><li>Annual meetings with investors (Cenco Day) held simultaneously in-person and online.</li><li>Approximately 10 conferences organized by investment fund managers during the year. Publication of quarterly earnings reports</li><li>Ongoing communication through the website and contact from investor relations officers.</li></ul>	The frequency is periodic and depends on the annual planning of the Corporate Affairs and Sustainability Department.	<ul style="list-style-type: none"><li>Case-by-case evaluation</li></ul>	<ul style="list-style-type: none"><li>Meetings are held regularly.</li><li>5 to 10 annual conferences organized by investment banks.</li><li>The main reports are published on a quarterly basis, and other non-mandatory reports are published monthly.</li></ul>



# Material Topics

The following sustainability-related issues are of significant importance to Cencosud.

These issues are crucial in the development of the Company's corporate strategy and business model, as they can have a significant impact on its financial results and prospects or influence decision making and the perception of its stakeholders.



Environmental	Financial perspective		Social perspective	Connection	
	Risks	Opportunities	Impacts	Affected capital	Sustainable Development Goals
Waste	Non-compliance with environmental regulations on waste treatment	Contribution to the circular economy	Customer and community benefits through food waste reduction programs and other circular initiatives	Social capital Physical capital	SDG 12 SDG 2
Water	Excessive consumption in water-scarce areas	Optimization of water use	Creation of low water use gardens	Physical capital	SDG 6
Energy	Energy shortages	Energy efficiency	Reduction of total energy consumption through the implementation of efficiency measures	Physical capital	SDG 7
Climate	Physical damage to infrastructure due to extreme events	Climate change adaptation	Greenhouse gas emissions in supply and distribution chains	Physical capital	SDG 13





Material Topics

Social	Financial perspective		Social perspective	Connection	
Topics	Risks	Opportunities	Impacts	Affected capital	Sustainable Development Goals
Product safety and nutrition	Failure to comply with product safety standards can result in harm to individuals, legal sanctions, and negative reputational impact.	Contribution to people's health through the commercialization of healthy and nutritious products.	Access to safe and healthy products.	Social capital Financial capital	SDG 2, SDG 3
Customer relations	Difficulty in meeting customer expectations and generating clarity and consistency between the value proposition of brands, their consumption habits, and changing trends, if a close relationship with customers is not maintained.	Possibility of offering customized products and services, using technology and innovation.	Products and services that satisfy customers (impact evaluated through satisfaction surveys).	Social capital	—
Laboral practices	Inability to effectively execute operations or keep up with the necessary evolution of the business model, if the right tools and strategies are not in place to attract and retain talent.	Maintain a good working environment and a high productivity rate.	Generation of secure and quality employment and professional development opportunities.	Human capital Social capital	SDG 8, SDG 5
Supply chain management	Inability to move products to the correct location on time and thus preserve the desired quality and quantity in a cost-effective manner, due to inadequate infrastructure or lack of logistical resources.	Improve the relationship with suppliers, as they are strategic allies in the value chain.	Deliveries on time and as specified.	Social capital Physical capital	SDG 12



# Material Topics

Topics	Financial perspective		Social perspective	Connection	
	Risk	Opportunity	Impacts	Affected capital	Sustainable Development Goals
Corporate governance	Risk of non-compliance with regulatory requirements and adopted best practices.	Strengthening the capacity to adapt to changes in the market and in the macroeconomic, regulatory, and competitive environment.	Sustainable value creation for all stakeholders.	Social capital	SDG 16
Data security	Possibility of cyberattacks if monitoring is not carried out in time to detect vulnerabilities or inappropriate access.	Value generation through responsible data management and robust management of cybersecurity mechanisms.	Stakeholder value as a product of efficient and responsible data management.	Social capital Physical capital	SDG 9
Innovation	Possibility of technological obsolescence or difficulty in maintaining a culture of innovation within the Company.	Use of new technologies, such as artificial intelligence, to achieve the Company's purpose and objectives in an efficient and sustainable manner.	Products and services that improve the customer's experience.	Intellectual capital	SDG 9



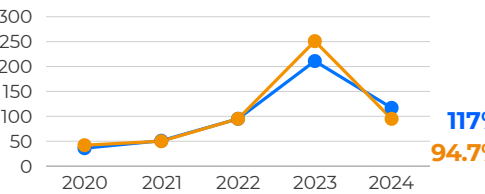


# Business Environment

## Headline inflation and food and beverage inflation

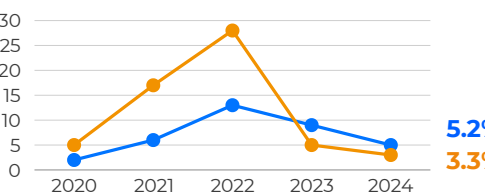
- Headline inflation
- Food and non-alcoholic beverage inflation

### Argentina



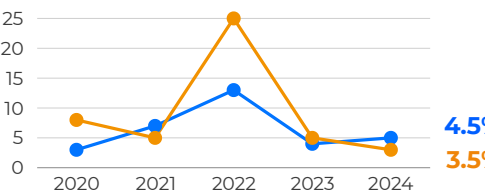
Source: INDEC, Argentina

### Colombia



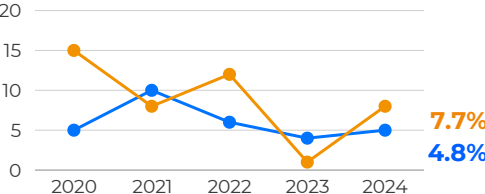
Source: Agencia Gubernamental DANE

### Chile



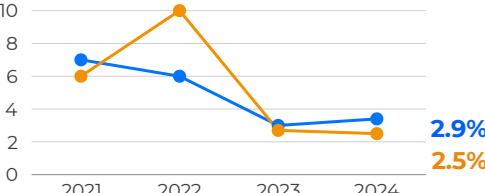
Fuente: INE

### Brazil



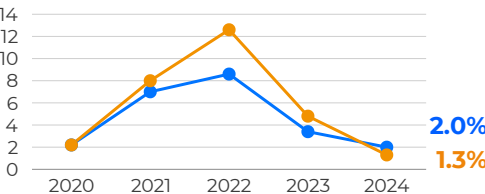
Source: Banco Central do Brasil

### United States



Source: Federal Reserve Economic Data

### Peru



Source: Banco Central de Reserva de Perú

## Exchange rate

Country	Year-end 2024	Average 2024
Argentina (CLP/ARS)	0.97	1.04
Brazil (CLP/BRL)	161.32	175.93
Colombia (CLP/COP)	0.23	0.23
United States (CLP/USD)	996.46	943.74
Peru (CLP/PEN)	264.54	251.52
Uruguay (CLP/UYU)	22.78	23.58

## Macroeconomic context

### Chile

In 2024, GDP grew 2.6%, driven by exports and domestic demand. The mining, trade, personal services, and transportation sectors contributed to growth, while business and financial services had a negative impact. Inflation closed at 4.5%, and the unemployment rate was 8.1%.

### Peru

GDP grew 3.3% in 2024, with a 4.2% increase in the fourth quarter. Private spending drove growth, with consumption up 4.0% and investment up 5.8%. Inflation slowed to 1.9%, supporting real household income growth.

### Brazil

The economy grew 3.4% in 2024, driven by services and industry, although agribusiness contracted due to adverse weather conditions. Inflation reached 4.8%, affected by higher food and beverage prices.

### Colombia

GDP grew 3.4% in 2024, driven by services, trade, and construction. Inflation closed at 5.2%, down from 2023, reflecting the stabilization of food and utility prices.

### United States

GDP grew 2.8% in 2024, driven by private consumption, although business investment was weak. Annual inflation was 2.9%, with food inflation at 2.5%.

### Argentina

The economy contracted 1.7% in 2024, affected by declines in construction and industry. Inflation slowed to 117%. The unemployment rate was 6.5%, reflecting difficulties in job creation.

Sources: Banco Central de Chile, Informe Cuentas Nacionales de Chile; Banco Central de Reserva del Perú, Informe Macroeconómico IV Trimestre 2024; Banco Central do Brasil;DANE, Boletín Técnico PIB y Boletín Técnico IPC; Federal Reserve Economic Data, INDEC (Argentina).

## Industry

Supermarkets are Cencosud's main business segment, generating around 80% of consolidated revenues in 2024. This industry has experienced increasing competition in recent years in Latin America, especially in the discount and Cash&Carry segments in Brazil, Peru, and Colombia.

At year-end 2024, Cencosud operated Cash&Carry franchises in Brazil and Peru, along with other high value brands, such as Jumbo in Chile and Argentina, Wong in Peru, Prezunic in Brazil, and The Fresh Market in the United States.

## Supermarket industry market share

Country	Market share	Industry position
Chile	31.6%	2
Argentina	17.5%	3
Peru	25.7%	3
Colombia	5.8%	5
Brazil	6.2%	8

Given the size of the market, Cencosud's market share in the United States is not significant.

## Retail stores

### Hyper-personalization

Artificial intelligence (AI) enables extreme personalization of the customer's experience, tailoring offers and recommendations to the individual preferences of each consumer.

### Omnichannel

Integration of physical and digital channels is necessary to offer a seamless and differentiated experience.

### Optimization of the supply chain

AI improves transparency and efficiency in the supply chain, enabling better inventory management and cost reduction.

## Regulatory framework

The main entities that have oversight powers over Cencosud are the Financial Market Commission (CMF), SERNAC, the National Economic Prosecutor's Office, the Financial Analysis Unit, and the Municipalities. All of these are located in Chile, the country in which Cencosud S.A. is based and earns most of its revenues.



## Medium-term Strategic Plan

### Purpose

**TO SERVE EXTRAORDINARILY AT EVERY MOMENT**

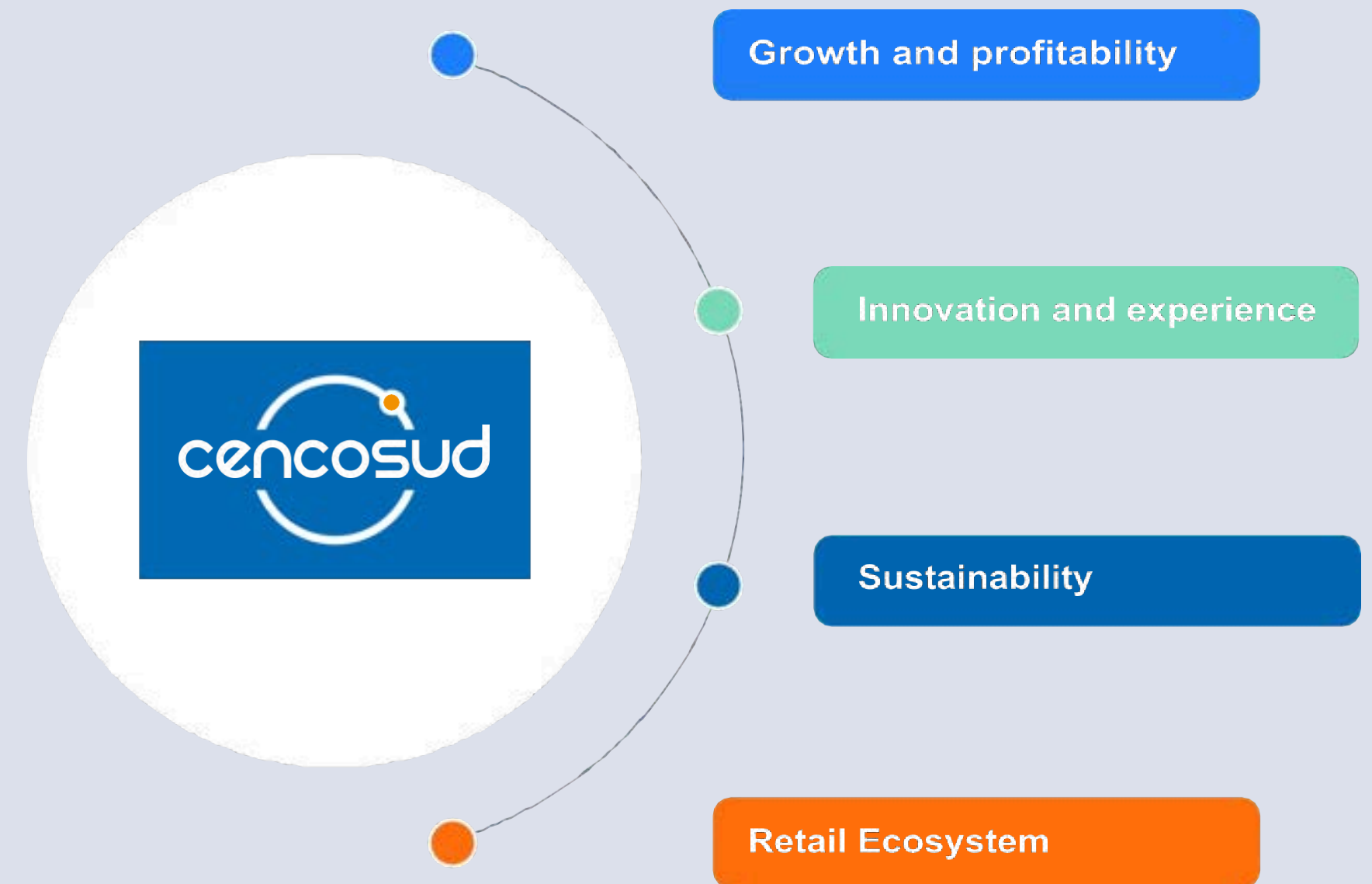
### Vision

We aspire to be a global benchmark in retail, positioning ourselves among the world's leading companies.

At Cencosud, we define ourselves as a trusted, pioneering brand that transforms the industry with courage, integrity, and a deep commitment to adaptability and sustainability, leading the way to exceptional experiences that create a positive impact in every place where we are present.

### Mission

We are dedicated to improving the lives of millions of people every day by delivering products and experiences that create real and lasting value. At Cencosud, our mission is to serve well in every interaction, with ethics and excellence, adapting to the changing needs of our customers, to build a more sustainable future together.



**Time horizons:** Short term: less than one year; medium term: one to five years; long term: over five years.



Progress in 2024

Growth and profitability

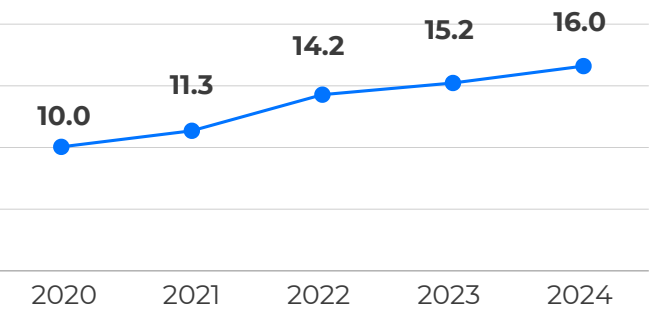
Cencosud drives growth and profitability through a combination of initiatives, including expanding operations, improving efficiencies, and strengthening its leadership in the food retailing business.

Additionally, the Company is making progress in integrating physical and digital channels, increasing market share, developing new lines of business, promoting its own private label brands, implementing strategic acquisitions, and optimizing processes to reduce costs.

Organic growth

Consolidated income

CLP billion



E-commerce

More than 25 million customers in the countries where the Company operates used Cencosud's e-commerce channel. In the category of food sold through e-commerce, the Company led in Peru, Chile, and Argentina.

Private label

In 2024, Cencosud's private label sales reached USD 2.6 billion, representing a 17.0% penetration of total sales. Over the past year, the Company launched its new private label in American meat products: Farmers. This was added to a portfolio that includes the following brands: Beef Maker and Cuisine & Co., Krea, URB, Alpes Outdoor, Roots, Alaniz Home, Alaniz, Attimo, Green Field, Opposite, Tribu, Aussie, Mini Tribu, Nex, Foster, J.J.O., Umbrale, and Pets Fun.



Private label penetration

Share of total sales (%)

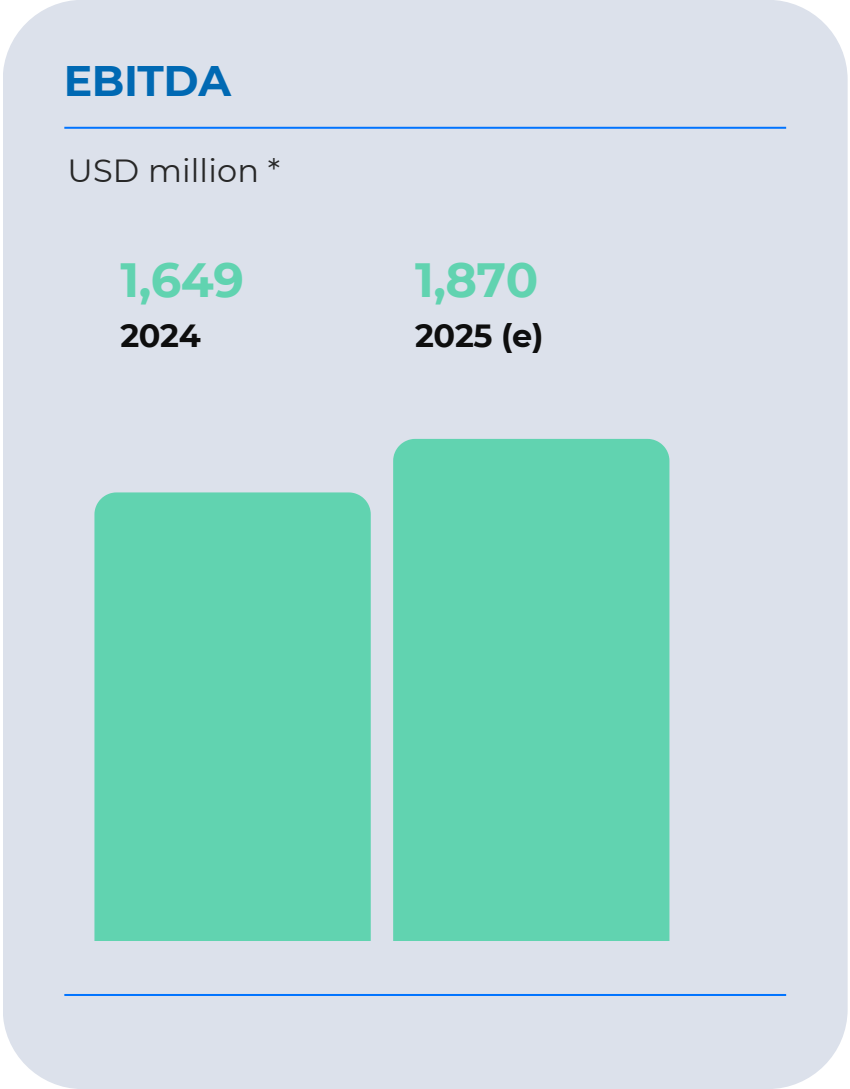
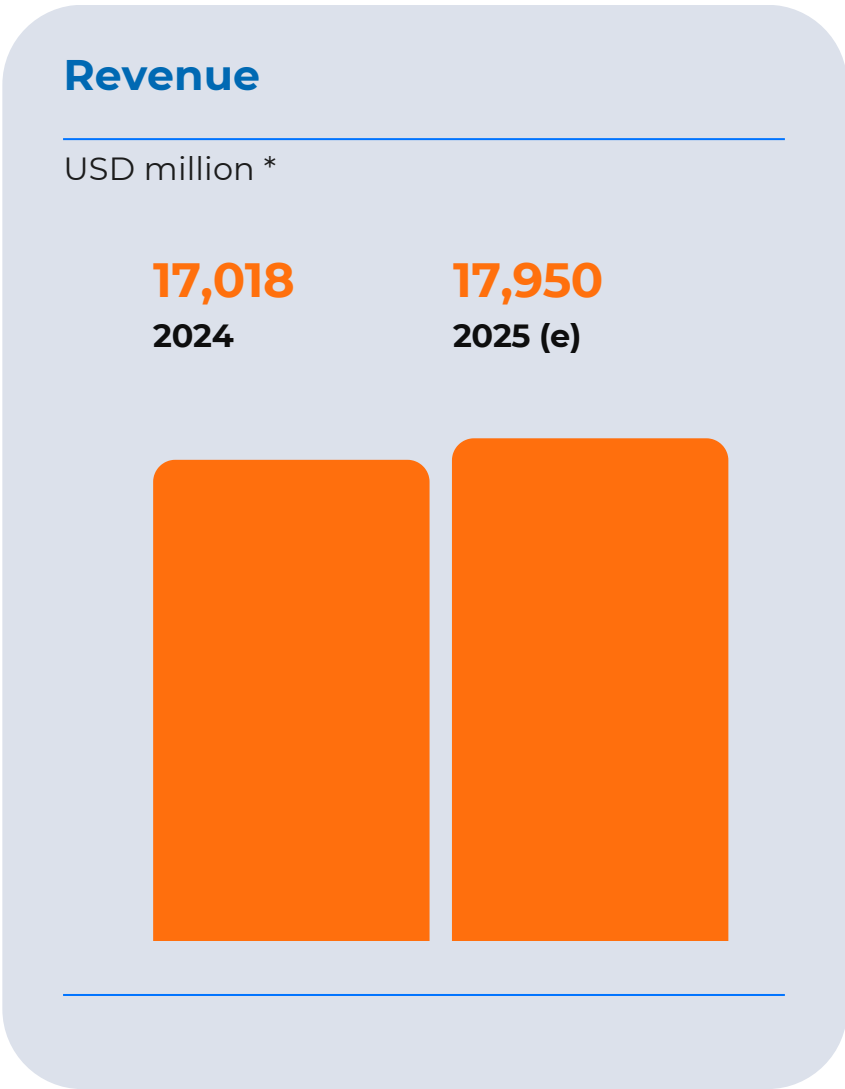
Country	Food		Non food		Total	
	Penetration (%)	Change vs. 2023 (bps)	Penetration (%)	Change vs. 2023 (bps)	Penetration (%)	Change vs. 2023 (bps)
Argentina	16.1	+127	14.7	+165	15.6	+147
Brazil	4.5	-13	3.8	-46	4.4	-17
Chile	12.4	+74	26.2	-35	16.8	+38
Colombia	9.9	+36	8.2	-296	9.3	-73
Peru	15.5	+35	35.1	-9	18.5	+39
United States	31.4	-199	1.3	+3	30.1	-188
Total	15.6	+24	21.2	-113	17.0	-6



# Investment plan

## Growth and profitability

Cencosud's investment plan in physical assets or capital expenditure (CapEx) is USD 610 million by 2025.



CapEx 2025

USD 610 million

Openings

24 Supermarket stores

- 12 supermarkets in the United States
- 44,000 sqm of retail space

1 Home Improvement store

Expansions

Shopping centers

- Cenco Alto Las Condes
- Cenco Costanera
- Cenco Florida
- Cenco Portal La Dehesa
- Cenco Limonar
- Cenco La Molina

66,000 sqm of additional GLA

\* The conversion from CLP to USD is based on the estimated average exchange rate in 2025: 934.8 CLP/USD.





## Progress in 2024

### Innovation and experience

The use of new technologies is mainly aimed at optimizing processes and supporting the value proposition.



### Mobile apps

The Paris mobile application was launched in 2024. Among other features, this app lets customers create a user account to receive personalized recommendations and be informed about the latest news, benefits, and discounts.

By the end of 2024, the *Mi Local* app will have more than 27,000 users. This is a proprietary digital tool designed to support store operations. It automates key processes, reducing operational complexity and human error; digitizes workflows, increasing productivity and improving resource control; and provides accurate, up-to-date data to enable informed decision making.

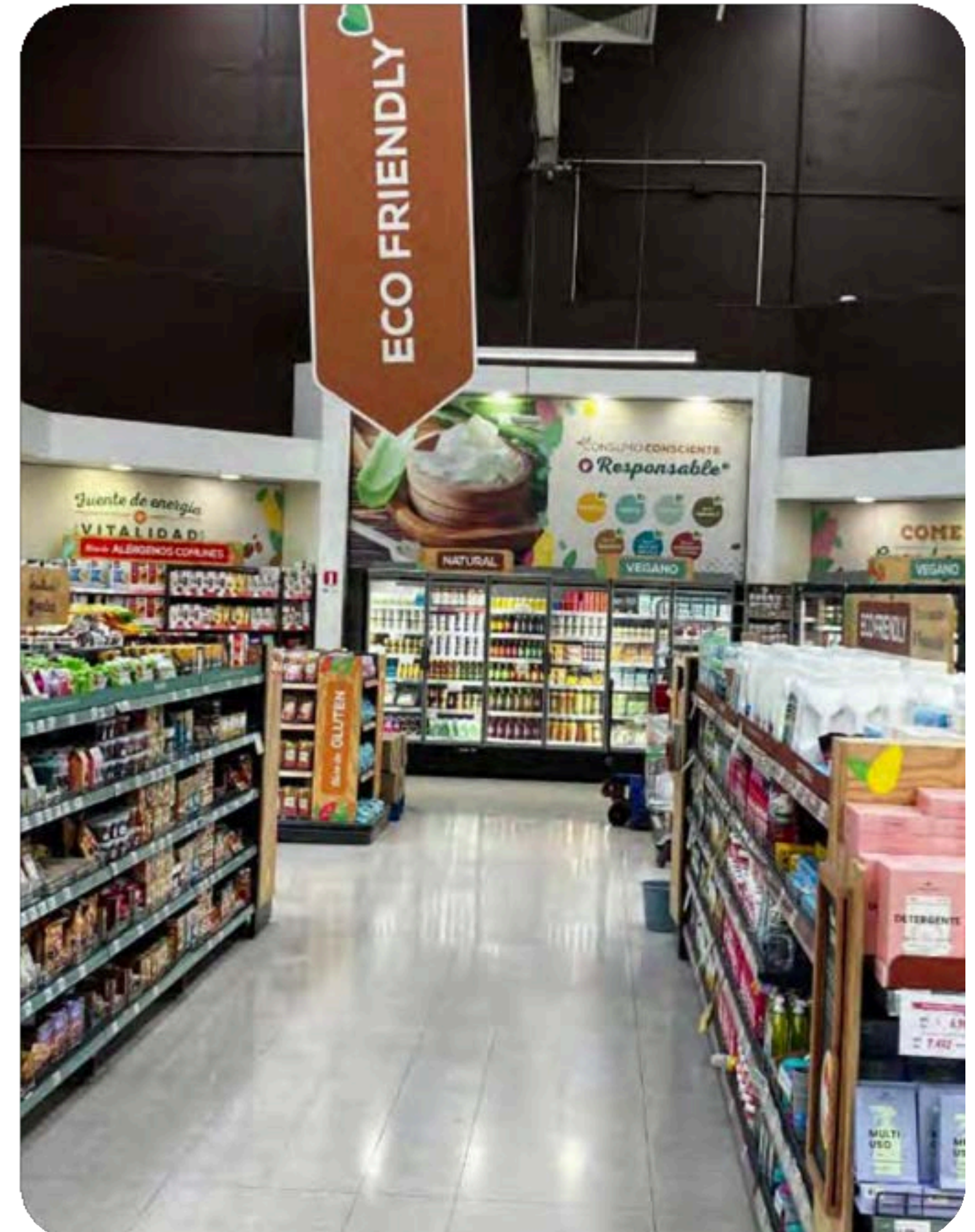
### Automated plants

Cencosud incorporated automated processing of some of its products to maximize efficiency and quality. The meat cuts distributed in some of its stores in Chile are produced in automated plants with a capacity of 7.2 t/year. Likewise, banana ripening is being done in factories capable of processing 14,400 t/year, and for bakery products, the Company has an automated plant with a production capacity of 5.4 million units in the year.

### Live shopping

Live shopping is an online sales strategy in which influencers or presenters showcase products and services in real time through e-commerce platforms. Viewers can interact, ask questions, and purchase products directly during the broadcast.

Cencosud has invested in Mimo Live Sales, a leading Brazilian platform in Latin America, to integrate this experience into its digital sales channels. This allows Cencosud to offer a dynamic shopping experience, combining e-commerce with entertainment.





## Progress in 2024

### Retail Ecosystem

Cencosud's ecosystem is designed to shape the future of retail by delivering personalized experiences, thereby strengthening connections with customers.

#### 2024

- USD 34.2 million in revenues were generated by Cenco Media in Latin America, through the implementation of 10,000 BTL promotions for 1,100 customers and the installation of 1,200 digital screens in physical stores in the region.
- Over 167,000 members enrolled in the Prime Program at the regional level. 51% of e-commerce sales come from users of this loyalty program.
- 1.2 million downloads of the Cenco Pay app and 130,000 customers.







# Progress in 2024

## Sustainability

### Focus

Cencosud's Sustainability Policy, updated in 2024, establishes the guidelines for the management approach to social, environmental, and governance aspects relevant to the Company.

#### Guidelines

- Assess risks and regulatory impacts in all processes and business units.
- Ensure high standards of management, promoting diversity, inclusion, ethics, human rights, and occupational health and safety.
- Promote practices that ensure traceability, transparency, and quality, complying with legal requirements and internal guidelines.
- Ensure efficient business management with probity, transparency, and best practices in sustainability.
- Establish objectives, indicators, and targets to promote, evaluate, verify, and report sustainability compliance.
- Promote compliance with local legislation and ethical standards among suppliers.
- Assess and manage environmental risks and opportunities in terms of energy, water, waste, and biodiversity, including climate change actions.

### Governance

#### Board of Directors

Approves the Sustainability Policy and the Sustainability Strategy.

#### Sustainability Committee

This committee, created in 2021, is composed of the organization's leaders responsible for sustainability, who meet monthly to discuss strategic issues. In 2024, they reviewed issues such as the climate strategy, the programs and projects associated with the sustainability strategy, and the progress on commitments in each management area.

#### Corporate Affairs and Sustainability

The management and supervision of the sustainability strategy is the responsibility of this unit. The manager of this unit meets with senior management to present progress and projects that promote the Company's sustainable development.

#### Report to Board

On 26 January 2024, the Corporate Affairs and Sustainability Manager presented a report to the Board of Directors that included the following topics:

- Regulatory context for annual reports (NCG 461).
- Results of the double materiality process carried out to define the content of that year's report.
- SASB standard indicators for the retail industry, applicable to Cencosud.

### Cencosud's ESG Ratings

#### Cencosud is a member of the DJSI MILA

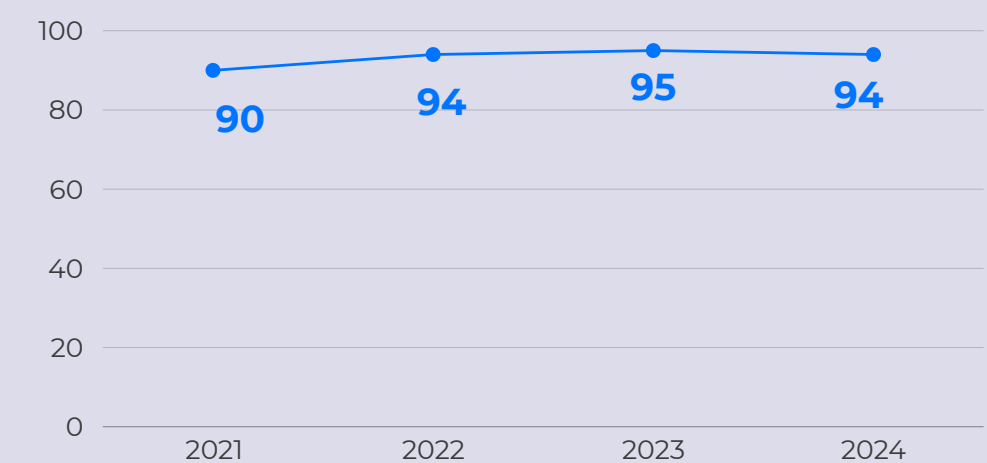
With 62 points, the Company ranked in the top 6% of the best performing companies in its industry, according to S&P Global ESG's 2024 assessment.



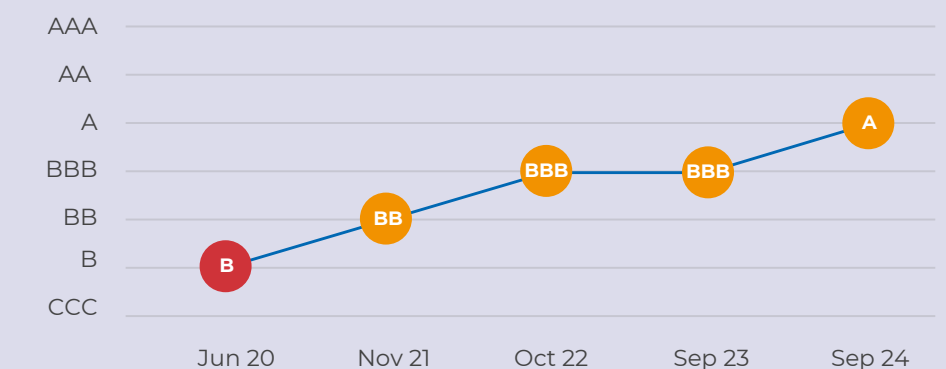
The most recent round of the MSCI ESG Ratings ranked Cencosud in the A category. This standard analyzes the management of ESG risks and opportunities



Cencosud evaluation results (percentiles)



In S&P Global's ESG assessment, percentiles are used to compare a company's performance in terms of environmental, social, and governance (ESG) criteria with that of other companies in its industry. A percentile indicates the relative position of a company within a reference group. In this case, it means that Cencosud's ESG performance is better than 94% of the companies in its peer group.





# Sustainability strategy

## Sustainability

Business strategy

Growth and profitability

Innovation and experience

Sustainability

Retail Ecosystem

cencosud

Strategy focus

Connection to the SDGs



**Corporate Governance**

- Ethical business
- Compliance
- Reputation
- Human rights



**People**

- Social value
- Employer brand
- Diversity and inclusion



**Planet**

- Climate and decarbonization
- Energy efficiency
- Circular economy
- Water conservation



**Products and services**

- Responsible sourcing
- Innovation in sustainable supply



Our sustainability strategy is aligned with the Sustainable Development Goals and the Ten Principles of the Global Compact promoted by the United Nations.







## Notable actions

### Sustainability



#### Updated Code of Ethics

In August 2024, Cencosud launched a new Code of Ethics, which focuses on three key dimensions: human rights, sustainability, and diversity and inclusion. Employees contributed their ideas in the development of the code and signed it as part of the formal adherence process.



#### Launch of the Circular World program in Chile

The new offer of circular products is available on the shelves of 20 Jumbo Supermarkets stores. Currently, there are five categories: eggs, fish, gardening, pets, and ready meals

#### New edition of Cenco Women

For the third time in Chile and the second in Argentina, a total of 221 Cencosud leaders in the six countries gathered to share knowledge and experience by mentoring women in leadership positions within the Company.



#### Environmentally friendly refrigerants

Since 2017, Cencosud has implemented transcritical CO2 refrigeration systems. In 2024, a new store was added in the region, reaching a total of 15 stores using this technology, thus reducing emissions and promoting the adoption of more efficient technologies.







# 05.

## Performance

- Financial Position
- Performance by Business Unit
- Performance by Country







# Financial Position

The capital structure strategy was focused on improving maturity profile and liquidity.

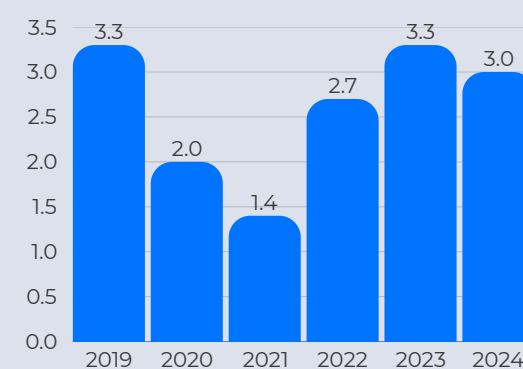
## Gross leverage

Calculation: gross financial debt / Adjusted EBITDA (does not include One Off for the period)



## Net leverage

Calculation: gross financial debt – cash and cash equivalents / Adjusted EBITDA (does not include One Off for the period)

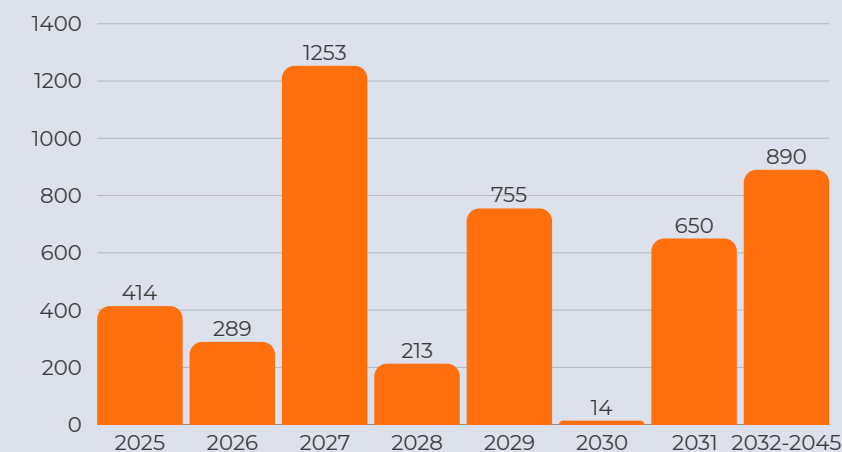


The improvement in gross and net leverage is explained by:

- Increase in LTM EBITDA by CLP 143,611 million
- Increase in Cash by CLP 259,519 million
- Increase in Financial Liabilities by CLP 269,705 million (UF and exchange rate adjustment), offset by a decrease in Lease Liabilities by CLP 51,934 million.

## Amortization schedule

USD million (996.5 CLP/USD)

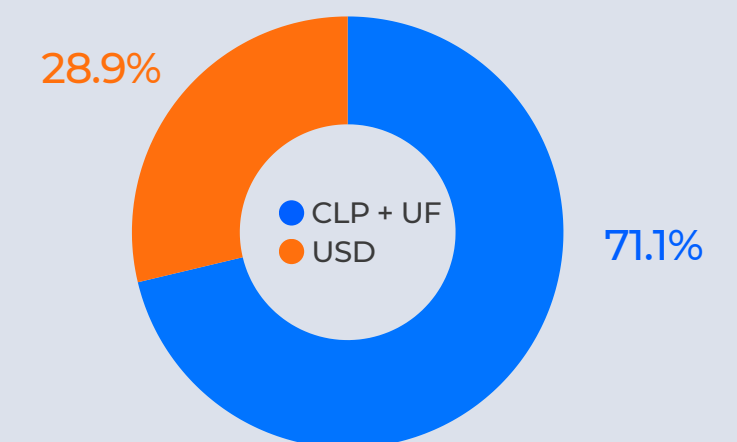


The capital structure at year-end 2024 ensures that there will be no significant liquidity pressure in the short term.

At the same time, this structure is focused on long-term profitability.

## Debt by currency

(Post cross-currency swaps and other hedges)



Post hedging (cross-currency swaps), the debt exposed to USD is 28.9%.

Considering the natural hedging of the US debt due to the generation of USD cash flows, the total uncovered debt is 14.6%



# Performance by Business Unit

## Supermarkets

Total revenue (CLP million)  
2024

12,792,498

▲ 6.4%  
vs. 2023



Adjusted EBITDA (CLP million)  
2024

1,230,245

▲ 0.1%  
vs. 2023



Contribution to consolidated EBITDA

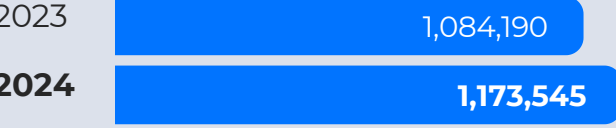


## Department stores

Total revenue (CLP million)  
2024

1,173,545

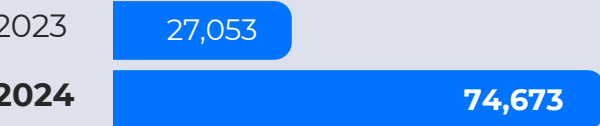
▲ 8.2%  
vs. 2023



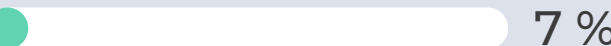
Adjusted EBITDA (CLP million)  
2024

74,673

▲ 176%  
vs. 2023



Contribution to EBITDA

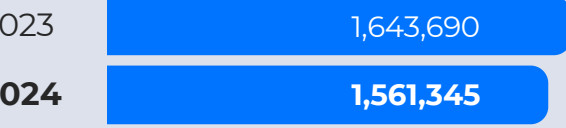


## Home improvement

Total revenue (CLP million)  
2024

1,561,345

▼ 5.0%  
vs. 2023



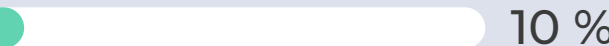
Adjusted EBITDA (CLP million)  
2024

173,604

▼ 41.1%  
vs. 2023



Contribution to EBITDA

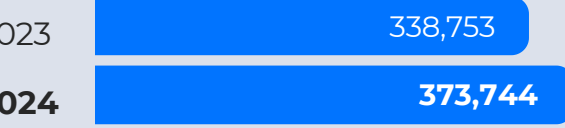


## Shopping centers

Total revenue (CLP million)  
2024

373,744

▲ 10.3%  
vs. 2023



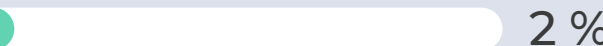
Adjusted EBITDA (CLP million)  
2024

290,849

▲ 12%  
vs. 2023



Contribution to EBITDA



## Financial services

Total revenue (CLP million)  
2024

144,107

▲ 7.9%  
vs. 2023



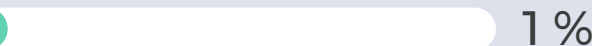
Adjusted EBITDA (CLP million)  
2024

76,136

▲ 13.7%  
vs. 2023



Contribution to EBITDA



As of December 31 2024





Performance by Country

Chile

2024 Highlights

- Revenue increased by 4.3% year-on-year, driven by growth in all businesses.
- The EBITDA margin was larger than in 2023, in all businesses in Chile.

Performance

In Chile, revenue grew by 4.3% compared to 2023, with increases in all businesses. Supermarkets and Department Stores were the main contributors to the performance, while Home Improvement recorded a partial recovery during the year. Although the division started with declines in revenue, it managed to reverse this trend and ended the year 2.0% above 2023 sales.

Adjusted EBITDA grew 11.6% in 2024, with an increase in the EBITDA margin of 85 basis points. Department Stores had the largest contribution to EBITDA, expanding its margin by 387 basis points year-over-year. Shopping Centers, despite a lower contribution to sales, contributed an additional CLP 28,699 million to EBITDA in 2024, thanks to an expanded and renewed commercial proposal, with new square meters of GLA and an increase in tenant sales compared to 2023.



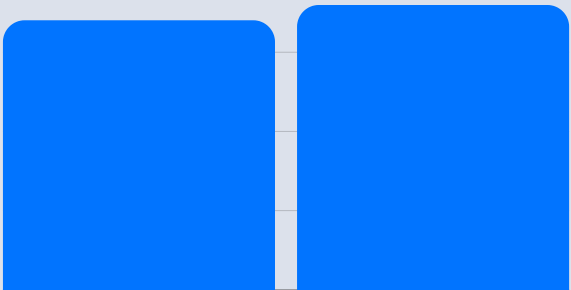
Revenue	2024	2023	Change
Supermarkets	4,982,596	4,825,908	3.2%
Shopping centers	249,290	216,385	15.2%
Department stores	771,727	756,913	2.0%
Home improvement	1,173,545	1,084,190	8.2%
Other	16,270	14,379	13.2%
Total	7,193,429	6,897,774	4.3%

Revenue

CLP million, as of December of each year

2024: 7,193,429

4.3% vs. 2023



2023

2024

Adjusted EBITDA

CLP million, as of December of each year

2024: 840,143

11.6% vs. 2023



2023

2024

Share in consolidated revenue

Other  
55.2%



Chile  
44.8%

Adjusted EBITDA margin

11.7%



Performance by Country

# Argentina

2024 Highlights

- Private label penetration grew 147 bp year-on-year, reaching 15.5%.
- Seven new supermarket stores were opened.
- The occupation rate in the shopping centers rose to 93.1% (+250 bp vs 4Q 2023).
- The gap between income and inflation decreased in all businesses. In December, some businesses grew above inflation.

Performance

Revenue increased 172.3% year-over-year in Argentine pesos but decreased 3.5% in Chilean peso. This growth in local currency took place in a challenging consumer context, with double-digit declines in the total number of tickets in the different businesses over the course of the year. In Argentina, the Supermarket and Shopping Center segments had a resilient year in terms of revenues (+183.1% and +166.5%, respectively), even registering market share gains in the case of Supermarkets. On the other hand, home improvement saw its sales affected (+147.8% year-on-year) due to a higher comparison base, especially during the second half of the year, together with lower inflation and a generally contracted construction and consumer industry.

Adjusted EBITDA increased 60.4% year-on-year in ARS and decreased 39.7% in CLP in 2024. This is explained by a contraction of the margin for Home Improvement and, to a lesser extent, Supermarkets.



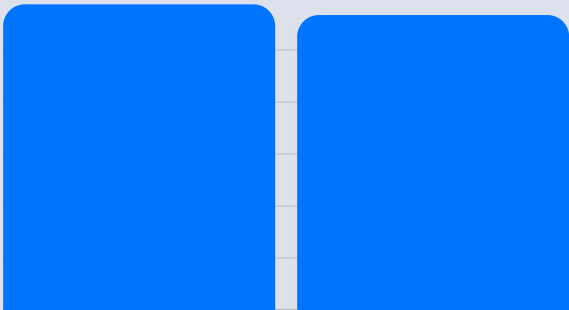
Revenue	2024	2023	Change
Supermarkets	1,917,975	1,903,320	0.8%
Shopping centers	82,736	88,315	(6.3%)
Home improvement	712,123	815,705	(12.7%)
Financial services	123,241	136,183	(9.5%)
Other	1,061	-2,743	(138.7%)
Total	2,837,137	2,940,780	-3.5%

Revenue

CLP million, as of December of each year

2024: 2,837,137

-3.5% vs. 2023



2023

2024

Adjusted EBITDA

CLP million, as of December of each year

2024: 277,123

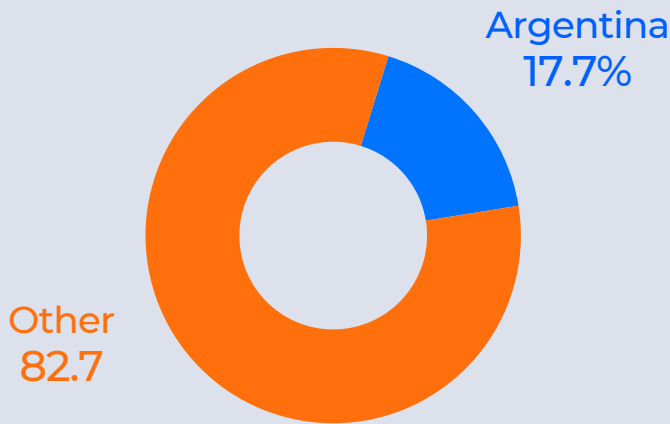
-39.7% vs. 2023



2023

2024

Share in consolidated revenue



Adjusted EBITDA margin

9.8%





Performance by Country

Brazil

2024 Highlights

- New commercial agreement with Bradesco Bank for the commercialization of credit cards in Brazil.
- 27% YoY growth in online sales in CLP, due to the consolidation of new sales channels and the successful development of the most recent commercial alliances.

Performance

Revenues in Brazil increased 2.0% in BRL and 6.4% in CLP. This growth was due to a better business performance during the first half of the year and to the expansion of the online channel by 22.7% in local currency, despite the high levels of competition in the country. During the year, three stores were opened (two Prezunic and one GIGA), strengthening Cencosud Brazil's position in priority geographic areas and formats.

Adjusted EBITDA decreased by 14.8% in BRL and 10.7% in CLP, due to the contraction of the gross margin and the increase in expenses as a result of increases in energy tariffs and health plan premiums. In addition, staffing was reinforced in some stores during the year to improve service levels.



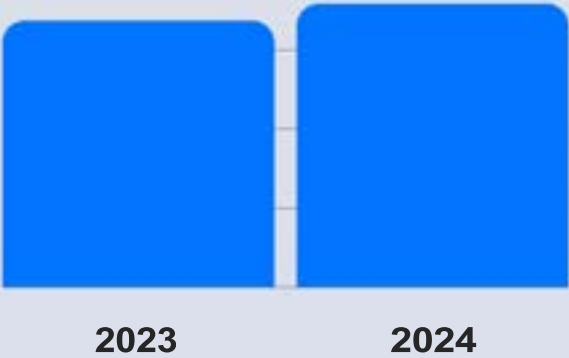
Revenue	2024	2023	Change
Supermarkets	1,772,440	1,686,065	5.1%
Financial services	20,633	-698	(3054.8%)
Total	1,793,074	1,685,367	6.4%

Revenue

CLP million, as of December of each year

**2024: 1,793,074**

6.4% vs. 2023



Adjusted EBITDA

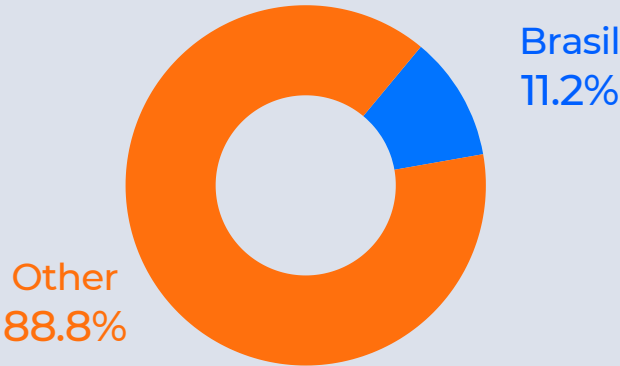
CLP million, as of December of each year

**2024: 87,146**

-10.7% vs. 2023



Share in consolidated revenue



Adjusted EBITDA margin

**4.9%**



Performance by Country

# United States

2024 Highlights

- In 2024, e-commerce sales grew 46.5% in CLP YoY, accounting for 7.3% of total sales.
- The EBITDA margin for 2024 was 10.0% in CLP despite extraordinary financial impacts associated with the recent hurricanes Milton and Helene, as well as pre-opening expenses for new stores.

Performance

In the United States, revenues increased by 4.0% in USD and 16.9% in CLP, driven by the opening of eight new stores during the year and the improved performance of online sales (+30.6% year-on-year). New developments, such as the pizza and breakfast program implemented in the stores, also contributed to the increase in sales.

Adjusted EBITDA grew 4.4% in USD and 17.7% in CLP. The EBITDA margin remained at 10%, despite extraordinary impacts during the year, such as hurricanes Helene and Milton, as well as pre-opening expenses and the roll-out process of eight new stores.



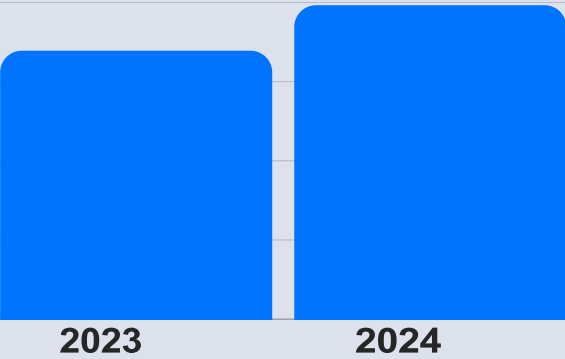
Revenue	2024	2023	Change
Supermarkets	1,982,281	1,695,296	16.9%
Other	0	0	N/A
Total	1,982,281	1,695,296	16.9%

Revenue

CLP million, as of December of each year

2024: 1,982,281

16.9% vs. 2023

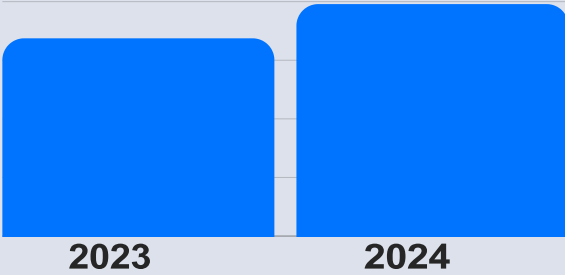


Adjusted EBITDA

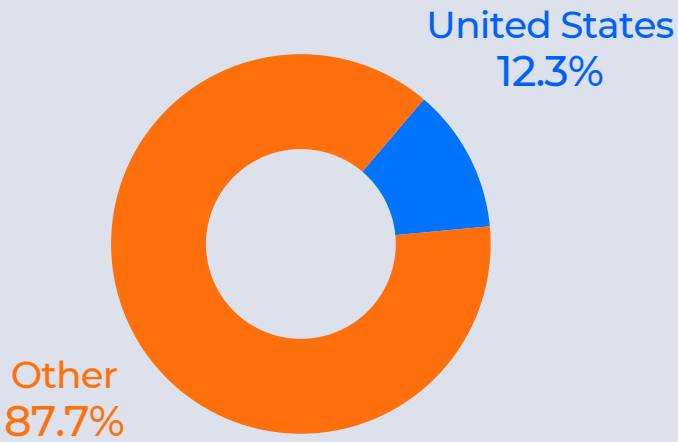
CLP million, as of December of each year

2024: 197,979

17.7% vs. 2023



Share in consolidated revenue



Adjusted EBITDA margin

10.0%



Performance by Country

Peru

2024 Highlights

- The adjusted EBITDA margin reached a record 11.5%, driven by increased efficiency in spending relative to 2023.
- Online sales in the supermarket business grew 24,3% YoY, reflecting a 36.7% increase in total subscribers to the Wong Prime program and the development of a new online wholesale channel, through Metro Almacén.

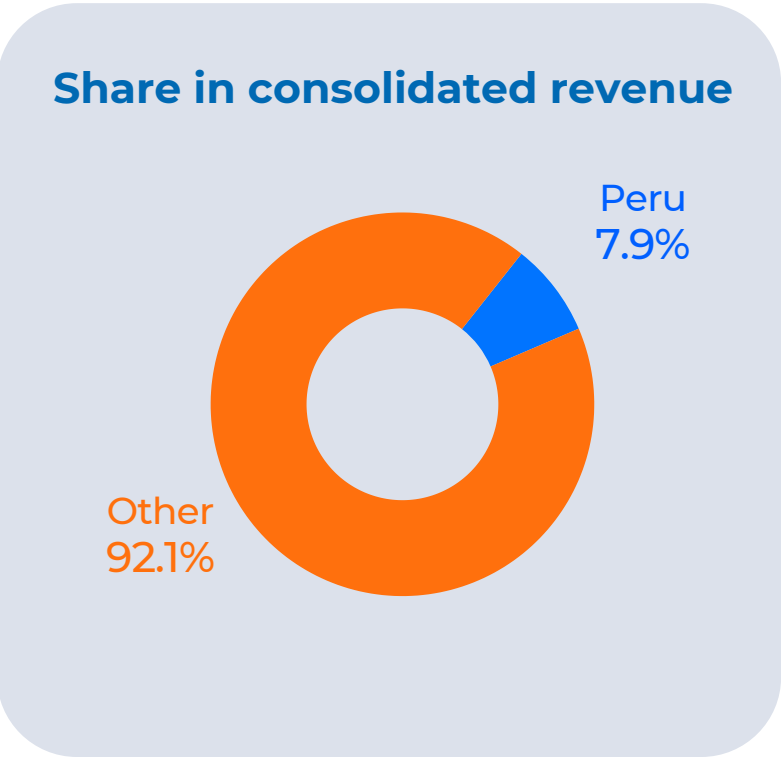
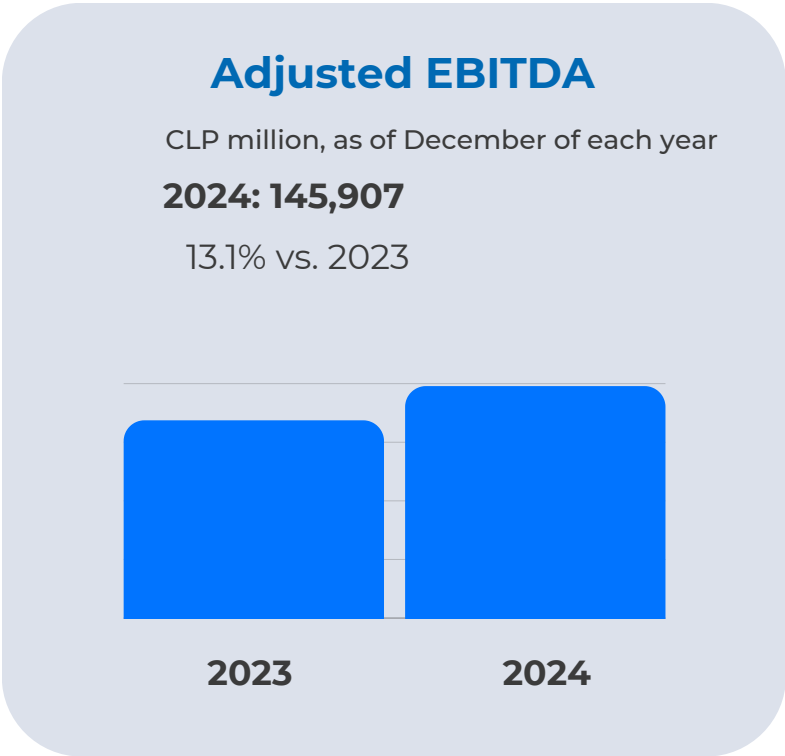
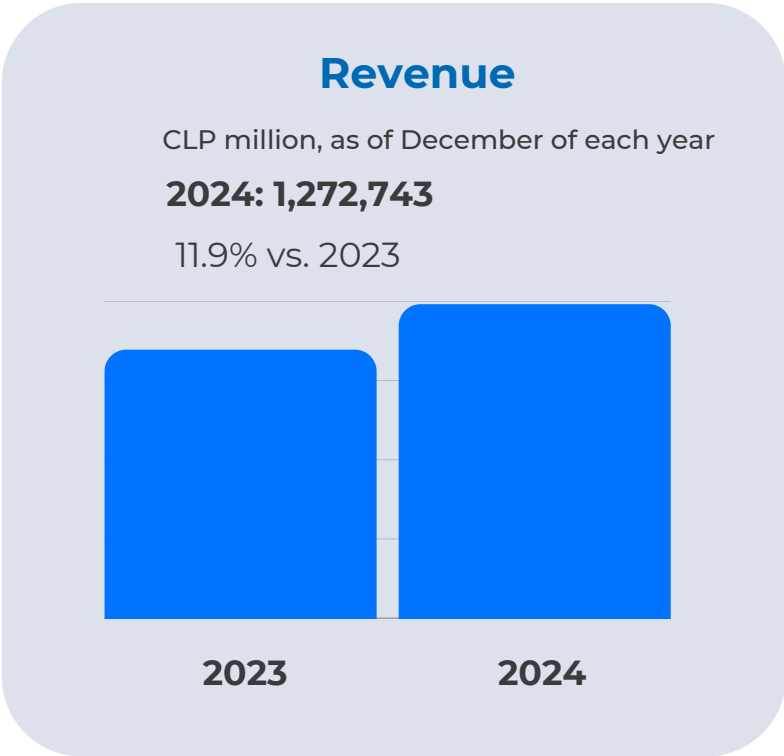
Performance

Revenues remained flat compared to 2023 (– 0.3%) in local currency and grew 11.9% in CLP, due to the devaluation of the Chilean peso against the Peruvian sol in 2024. Online sales in Peru recorded double-digit growth (10.9% year-over-year), favored by the increase in Wong Prime subscribers and the development of a new online wholesale channel through Metro Almacén. In addition, a new Wong store was opened in the fourth quarter.

Adjusted EBITDA grew 1.0% in PEN with a record EBITDA margin of 11.5% (excluding 2019, which had a one-off positive impact from the sale of 51% of the retail finance business to Scotiabank). This is explained by an 82 basis point increase in the gross margin, together with a reduction in costs thanks to various in-store and back-office efficiency measures.



Revenue	2024	2023	Change
Supermarkets	1,241,413	1,112,039	11.6%
Shopping centers	30,061	24,855	20.9%
Other	1,268	728	74.2%
Total	1,272,743	1.137.622	11.9%





## Performance by Country

# Colombia

### 2024 Highlights

- The penetration of private label food categories increased 36 bp relative to 2023.

### Performance

Revenues decreased by 4.8% in local currency but increased 12.4% in CLP compared to 2023. The decline in local currency occurred in a context of shrinking consumption and high competition. However, sales in Colombia showed a gradual recovery toward the fourth quarter, reflecting a change in strategy in the different businesses.

Adjusted EBITDA decreased 74.3% in COP and 69.6% in CLP, due to inflationary pressures on administrative and sales expenses.



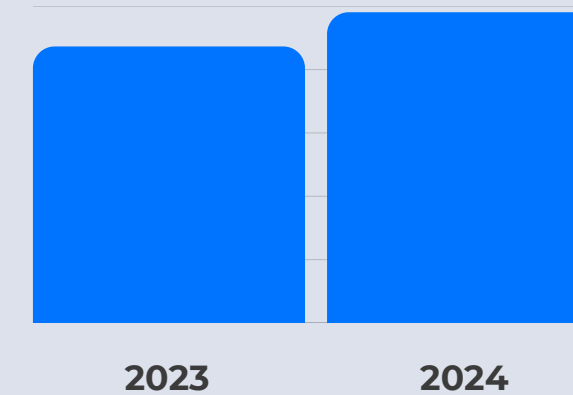
Revenue	2024	2023	Change
Supermarkets	895,793	797,989	12.3%
Shopping centers	11,656	9,199	26.7%
Home improvement	77,495	71,071	9.0%
Financial services	233	-1,929	(112.1%)
Other	-3,332	-2,788	19.5%
Total	981,844	873,543	12.4%

### Revenue

CLP million, as of December of each year

**2024: 981,844**

12.4% vs. 2023

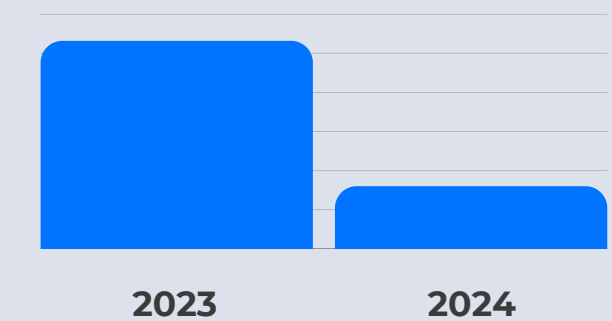


### Adjusted EBITDA

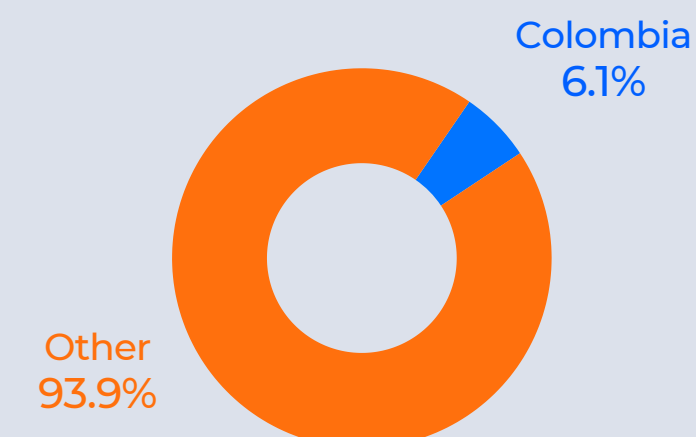
CLP million, as of December of each year

**2024: 8,096**

-69.6% vs. 2023



### Share in consolidated revenue



### Adjusted EBITDA margin

**0,8%**





# 06.

## Appendices

- Corporate Information
- Employee Information
- Membership in Guilds and Associations
- SASB Standards Indicators
- Trademarks and Licenses
- Supplier Payments
- Legal and Regulatory Compliance
- Material Facts
- Properties and Facilities
- Subsidiaries and Associated Companies
- External Assurance
- NCG 461 Content Index





# Corporate Information

## Ownership and shares

The bylaws of Cencosud S.A. establish that all shares shall be nominative, ordinary shares of a single series, with identical rights for their holders.

The capital stock is divided into 2,805,870,126 voting shares; one share corresponds to one vote.

## Controlling interest

Cencosud S. A. is controlled by the Paulmann family, through direct ownership by family members and through the company PK One Limited (RUT 59,324,530-6).As of 31 December 2024, the family controls 56.16% of Cencosud S.A.

### Horst Paulmann Kemna

On 31 December 2024, Mr. Horst Paulmann Kemna, ID: 3,294,888-k, directly owns 70,336,573 shares, representing a 2.51% ownership share in the Company. Additionally, the company PK One Limited—which is owned jointly by Mr. Horst Paulmann Kemna and his children, Manfred Paulmann Koepfer, Peter Paulmann Koepfer, and Heike Paulmann Koepfer—owns 1,463,132,371 shares, representing a 52.15% ownership share in Cencosud S.A.

### Manfred Paulmann Koepfer

On 31 December 2024, Mr. Manfred Paulmann Koepfer, ID: 7,012,865-9, directly owns 12,214,941 shares, representing a 0.44% ownership share in the Company. Additionally, the Company PK One Limited—which is owned jointly by Mr. Manfred Paulmann Koepfer, his father Horst Paulmann Kemna, and his siblings Peter Paulmann Koepfer and Heike Paulmann Koepfer—owns 1,463,132,371 shares, representing a 52.15% ownership share in Cencosud S.A

### Peter Paulmann Koepfer

On 31 December 2024, Mr. Peter Paulmann Koepfer, ID: 8,953,509-3, directly owns 15,156,766 shares, representing a 0.54% ownership share in the Company. Additionally, the company PK One Limited—which is owned jointly by Mr. Peter Paulmann Koepfer, his father Horst Paulmann Kemna, and his siblings Manfred Paulmann Koepfer and Heike Paulmann Koepfer—owns 1,463,132,371 shares, representing a 52.15% ownership share in Cencosud S.A.

### Heike Paulmann Koepfer

On 31 December 2024, Ms. Heike Paulmann Koepfer, ID: 8,953,510-7, directly owns 15,000,487 shares, representing a 0.54% ownership share in the Company. Additionally, the company PK One Limited—which is owned jointly by Ms. Heike Paulmann Koepfer, her father Horst Paulmann Kemna, and her brothers Manfred Paulmann Koepfer and Peter Paulmann Koepfer—owns 1,463,132,371 shares, representing a 52.15% ownership share in Cencosud S.A.

### Composition of the controlling group

ID number	Name	N° of shares	Direct ownership
59.324.530-6	PK One Limited	1,463,132,371	52.15%
3.294.888-K	Horst Paulmann Kemna	70,336,573	2.51%
7.012.865-9	Manfred Paulmann Koepfer	12,214,941	0.44%
8.953.509-3	Peter Paulmann Koepfer	15,156,766	0.54%
8.953.510-7	Heike Paulmann Koepfer	15,000,487	0.54%
Total controlling interest		1,575,841,138	56.16%

The bylaws of Cencosud S.A. establish that all shares shall be nominative, ordinary shares of a single series, with identical rights for their holders.

Cencosud's capital stock is divided into 2,805,870,126 voting shares; one share corresponds to one vote. There is no joint action agreement among the members of the controlling group. In 2024 there were no significant changes in ownership of control. Percentage of the Company's ownership held by executives: 0.0% (i) Rodrigo Larraín Kaplan: 0 shares; (ii) Andrés Neely Erdo: 0 shares; (iii) Ricardo Bennett de la Vega: 34,871 shares; (iv) Alexis Quezada Reyes: 22,685 shares; (v) Sebastián Rivera Martínez: 180,939 shares; (vi) Luis Bernardo Silva: 0 shares.





# Twelve largest shareholders

31 December 2024

ID	Name	N° of subscribed and paid-in shares	Direct ownership (%)
59,324,530-6	PK ONE LIMITED	1,463,132,371	52.15%
33,338,812-K	BANCO DE CHILE POR CUENTA DE STATE STREET	138,732,559	4.94%
33,338,330-6	BANCO SANTANDER - JP MORGAN	114,202,028	4.07%
33,338,248-2	BANCO DE CHILE POR CUENTA DE TERCEROS CA	93,038,377	3.32%
3,294,888-k	PAULMANN KEMNA HORST	70,336,573	2.51%
33,338,574-0	BANCO SANTANDER – CHILE	56,308,373	2.01%
33,500,000-5	FONDO DE PENSIONES HABITAT C	51,433,646	1.83%
33,500,028-5	FONDO DE PENSIONES HABITAT A	51,104,495	1.82%
33,500,029-3	FONDO DE PENSIONES HABITAT B	46,031,926	1.64%
33,500,040-4	FONDO DE PENSIONES CUPRUM A	35,666,054	1.27%
33,338,676-3	BANCO DE CHILE POR CUENTA DE CITI N,A, NEW YORK	31,788,057	1.13%
33,500,041-2	FONDO DE PENSIONES CUPRUM B	30,389,736	1.08%
Total number of shareholders		1,574	

# Dividend policy

The policy establishes that the profits reported on the balance sheet shall be used first to absorb losses from previous years, and the remainder shall be distributed as determined by the Shareholders' Meeting. Unless otherwise decided by a unanimous vote of the issued shares, the Company shall distribute annually as a cash dividend to its shareholders at least 30 percent of the net profits of each year.

At the meeting held on 1 March 2024, the Board of Directors agreed to modify the policy for determining the distributable net income (DNI) as of fiscal year 2023. This change implies that the non-monetized result from the change in the value of assets, liabilities, and equity of the subsidiaries in Argentina will not be added to the item “Profit (loss), attributable to owners of the controlling company.” This decision affects the calculation of the minimum mandatory and additional dividend for the year 2023 and subsequent years. The adjustments made are reported in a note to the company's annual financial statements.

# Distribution of dividends

Type of dividend	Date of payment	CLP/share	Charged to the year's profit
Final	09 May 2024	21	2023
Final	10 May 2023	103	2022
Final	04 May 2022	197	2021
Prospective	18 Oct 2021	150	Previous years
Interim	18 Oct 2021	70	2021
Final	05 May 2021	28	2020



# Stock market transactions

Cencosud shares are traded on the Santiago stock exchange under the mnemonic CENCOSUD.

## Transaction summary

Year	Period	N.º shares traded	Total amount traded (CLP)	Average price (CLP/share)
2024	1Q24	178,817,014	296,930,200,649	1,654.01
	2Q24	273,249,418	473,160,306,529	1,731.44
	3Q24	174,581,626	307,709,602,781	1,773.12
	4Q24	191,186,688	389,114,733,545	2,016.61
2023	1Q23	268,767,908	395,790,095,486	1,460.33
	2Q23	295,886,025	462,754,615,398	1,565.36
	3Q23	243,312,285	428,979,987,102	1,757.16
	4Q23	251,664,022	394,598,553,690	1,578.01

Note: Stock market presence is calculated in accordance with General Rule No. 327 of 17 January 2012 of the Financial Market Commission. It considers transactions carried out on the Santiago Stock Exchange up to the day prior to the dates indicated above.

Date	Market presence (%)
28 Mar2024	100
28 Mar2024	100
30 Sep 2024	100
30 Dec 2024	100

# Other securities: Bonds

Issuer	Cencosud S.A.	Cencosud S.A.	Cencosud S.A.	Cencosud S.A.	Cencosud S.A.	Cencosud S.A.	Cencosud S.A.
Series	268	530	551	International bond	International bond	816	International bond
Issue name	Jumbo B	Bcenc-F	Bcenc-N	Regs/144a 2025	Regs/144a 2045	Bcenc-R	Regs/144a 2027
Issue date	01 Sep 2001	07 May 2008	28 May 2009	12 Feb 2015	12 Feb 2015	07 Nov 2016	17 Jul 2017
Maturity date	01 Sep 2026	07 May 2028	28 May 1930	12 Feb 2025	12 Feb 2045	04 Nov 2041	17 Jul 2027
Issue amount	2,400,000	4,500,000	4,500,000	650,000,000	350,000,000	5,000,000	1,000,000,000
Currency	UF	UF	UF	USD	USD	UF	USD
Coupon	6.5% fixed	4.00% fixed	4.70%	5.15%	6.63%	2.70%	4.42%

Definition	Restriction	Calculated ratio 12/2024
Debt / Total equity	< 1.20 times	0.67 times
Debt / Controlling equity	<= 1.20 times	0.76 times
Total assets free of liens, mortgages or other encumbrances	>= 1.20 times	1.53 times
Total equity	> UF 11.50 million	UF 138.25 million
Assets free of liens / Absolute value of debt capital (bonds)	>=1.20 times	4.66 times
Net financial debt / Lease debt / Adjusted EBITDA	< 4 times	2.99 times





# Directors’ Committee Report

## Summary of the activities of the Cencosud S. A. Directors’ Committee in 2024

### Members of the Directors’ Committee

In accordance with Chilean Corporate Law, Cencosud Shopping S.A. has established a Directors' Committee, which until 26 April 2024 was comprised of the directors Mr. Ignacio Pérez Alarcón, who acted as chair, Mr. Carlos Fernández Calatayud, both independent directors, and Mr. Felipe Larraín Bascuñán. Following the renewal of the Board of Directors at the Ordinary Shareholders' Meeting held on 26 April 2024, the Committee is made up of the directors Mr. Ignacio Pérez Alarcón, who acts as chair, Mr. Carlos Fernández Calatayud, both independent directors, and Ms. Josefina Montenegro Araneda.

### Directors’ Committee compensation

The remuneration of the members of the Directors' Committee for the period 2024 was set at the Ordinary Shareholders' Meeting held on 26 April 2024, in accordance with the provisions of Article No. 50 of Law No. 18,046 on Corporations, at the amount of 110 UF per month for each Director. Likewise, it was proposed that the annual budget for operating expenses of the Committee and its advisors, if any, be set at 2,500 UF for the fiscal year 2024, which may be modified according to the needs of the Committee.

### Directors’ Committee expenses

With respect to the expenses incurred by the Directors' Committee during fiscal year 2024, an external consultant was hired to advise the Committee on the execution of its duties. Thus, the expenses incurred by the Directors' Committee during fiscal year 2024 correspond to the remunerations paid to its members as of 31 December 2024 plus CLP 12,025,651 for the aforementioned consultancy.

### Related-party transactions

All regular transactions with related parties are monitored and reviewed periodically by the Directors’ Committee of Cencosud S.A. With regard to non-recurring transactions with related parties, the Committee reviewed and approved three related-party transactions in the 2024 fiscal year, which were conducted in conformance with the provisions of Article 147, Title XVI, of the Corporations Law. Cencosud S.A. Directors’ Committee Report

### Directors’ Committee meetings

In 2024 the Directors’ Committee met 16 times and carried out the activities described below.

#### N°176, 25 January

- a. The Committee was informed of the conclusions of the Internal Audit Plan and of the Company's Internal Audit Plan for the year 2024.
- b. The Committee reviewed related-party transactions (RPT) as of December 2023, concluding that they are within the terms of customary practice established by the RPT Policy.
- c. The Committee reviewed the preliminary Financial Statements for 31 December 2023 and the accumulated consolidated results as of that date.
- d. PWC gave a presentation to the Committee on the results of the internal control process carried out in 2023. e. PWC presented the new Audit Opinion Model to the Committee.

#### N°177, 29 February

- a. The Committee reviewed the related-party transactions from January 2024, concluding that they were within the terms of customary practice established by the RPT Policy. b. The Committee reviewed the Company's results as of 31 December 2023.



**N°178, 4 March**

a. The Committee heard PWC’s report on its review of the Financial Statements for 31 December 2023. b. The Committee closely reviewed and approved the Financial Statements for 31 December 2023.

**N°179, 21 March**

a. The Committee reviewed the RTPs from February 2024, concluding that they were within the terms of customary practice established by the RPT Policy. b. The Committee reviewed the proposal on the external audit firm, the risk rating agencies, and the Committee’s operating budget for 2024 and agreed to submit it to the Company’s Board of Directors. c. The Committee was informed of the dividend proposal to be presented at the next Shareholders Meeting. d. The Committee reviewed and approved the Committee’s annual report on its activities in 2023.

**N°180, 25 April**

a. The Committee reviewed the RTPs from March 2024, concluding that they were within the terms of customary practice established by the RPT Policy.  
b. The Committee examined the preliminary Financial Statements for 31 March 2024 and the accumulated consolidated earnings to that date.  
c. The Committee closely reviewed and approved two related-party transactions, ensuring that the shareholders’ interest will be safeguarded and that both operations are in line with prevailing market prices, terms, and conditions.  
i) The execution of intercompany service agreements for the management and marketing of “Trascaja” stores with Cencosud Shopping S.A. in Chile, Peru, and Colombia; and the execution of a management agreement with an Argentine subsidiary of Cencosud for the transfer of Cenco Malls’ know-how in the management and marketing of shopping malls.  
ii) The execution of back office services contracts that Cencosud S.A. and certain subsidiaries will provide to Cencosud Shopping S.A.  
d. The Committee received a report on the status of the Company’s Internal Audit Plan.

**N°181, 2 May**

a. Election of the Committee Chair.  
b. The Committee heard PWC’s report on its limited review of the Financial Statements for 31 March 2024.  
c. The Committee closely reviewed and approved the draft Financial Statements for 31 March 2024.

**N°182, 30 May**

a. The Committee reviewed the RTPs from April 2024, concluding that they were within the terms of customary practice established by the RPT Policy.  
b. Due to the renewal of the Committee following the election of a new Board at the Ordinary Shareholders Meeting held in April, the RTPs approved by the Committee on 25 April were reviewed.  
c. The Committee closely reviewed and approved a related-party transaction, consisting in the execution of a permanent advisory contract for the Board of Directors with Mr. Horst Paulmann Kemna, ensuring that the shareholders’ interest will be safeguarded and that the operation is in line with prevailing market prices, terms, and conditions. To guarantee compliance with these conditions, Deloitte was asked to formulate a report.

**N°183, 27 June**

The Committee reviewed the RTPs from May 2024, concluding that they were within the terms of customary practice established by the RPT Policy.

**N°184, 25 July**

a. The Committee reviewed the RTPs from June 2024, concluding that they were within the terms of customary practice established by the RPT Policy.  
b. The Committee received a report on the status of the Company’s Internal Audit Plan.  
c. The Committee examined the preliminary Financial Statements for 30 June 2024 and the accumulated consolidated earnings as of that date.





N°185, 31 July

a. The Committee heard PWC’s report on its limited review of the Financial Statements for 30 June 2024. b. The Committee closely reviewed and approved the Financial Statements for 30 June 2024.

N°186, 29 August

- a. The Committee reviewed the RTPs from July 2024, concluding that they were within the terms of customary practice established by the RPT Policy.
- b. PWC reported to the Committee on the External Audit Plan for 2024.
- c. The Committee examined the new Company policy on recurring transactions and agreed to submit it to the Board for approval.

N°187, 26 September

The Committee reviewed the RTPs from August 2024, concluding that they were within the terms of customary practice established by the RPT Policy.

N°188, 24 October

- a. The Committee reviewed the RTPs from September 2024, concluding that they were within the terms of customary practice established by the RPT Policy.
- b. The Committee examined the preliminary Financial Statements for 30 September 2024 and the accumulated consolidated results as of that date.
- c. The Committee received a report on the status of the Company’s Internal Audit Plan.

N°189, 5 November

- a. The Committee heard PWC’s report on its limited review of the Financial Statements for 30 September 2024.
- b. The Committee closely reviewed and approved the Financial Statements for 30 September 2024.

N°190, 28 November

- a. The Committee approved the minutes from the previous meeting.
- b. PWC reported to the Committee on the updated External Audit Plan for 2024.
- c. The Committee reviewed the RTPs from October 2024, concluding that they were within the terms of customary practice established by the RPT Policy.
- d. The Committee received a report on the status of the Deterioration Test in Colombia.
- e. The Committee was informed on the Remuneration and Compensation Plans for Company executives.

N°191, 19 December

- a. The Committee approved the minutes from the previous meeting.
- b. The Committee reviewed the RTPs from November 2024, concluding that they were within the terms of customary practice established by the RPT Policy.
- c. The Committee reviewed the external auditor’s proposal for 2025 and agreed to submit it to the Board for approval.
- d. The Committee was informed on significant lawsuits and proceedings affecting the Company.

# Directors’ Committee Meetings

As part of its activities in 2024, the Directors’ Committee held meetings with the officers in charge of Risk Management and Internal Audit, as well as with the external audit firm.

Area	Date	Topics addressed	Key executive in attendance
Internal Audit	25 Jan 2024	The Committee received a report on the conclusions of the Internal Audit Plan and on the Company’s Internal Audit Plan for 2024.	Renato Gutierrez, acting CEO; Inés Ostenrieder, Corporate Administration and Finance Officer; Fredy Astudillo, Regional Accounting Officer; and Sebastián Rivera, Corporate Legal Affairs Officer, acting as Committee Secretary
Internal Audit	25 Apr 2024	The Committee received a report on the status of the Company's Internal Audit Plan.	Rodrigo Larraín, CEO; Andrés Neely, Corporate Administration and Finance Officer; Fredy Astudillo, Regional Accounting Officer; and Sebastián Rivera, Corporate Legal Affairs Officer, acting as Committee Secretary
Internal Audit	24-oct-24	The Committee received a report on the status of the Company's Internal Audit Plan.	Rodrigo Larraín, CEO; Andrés Neely, Corporate Administration and Finance Officer; Fredy Astudillo, Regional Accounting Officer; and Sebastián Rivera, Corporate Legal Affairs Officer, acting as Committee Secretary
External Audit	25 Jan 2024	PWC reported to the Committee on the results of the internal control process carried out in 2023 and presented the new Audit Opinion Model to the Committee.	Renato Gutierrez, acting CEO; Inés Ostenrieder, Corporate Administration and Finance Officer; Fredy Astudillo, Regional Accounting Officer; and Sebastián Rivera, Corporate Legal Affairs Officer, acting as Committee Secretary
External Audit	04-mar-24	The Committee heard PWC’s report on its review of the Financial Statements for 31 December 2023.	Inés Ostenrieder, Corporate Administration and Finance Officer; Fredy Astudillo, Regiona Accounting Officer; and Sebastián Rivera, Corporate Legal Affairs Officer, acting a Committee Secretary
Area	Date	Topics addressed	Key executive in attendance
External Audit	02-may-24	The Committee heard PWC’s report on its limited review of the Financial Statements for 31 March 2024.	Andrés Neely, Corporate Administration and Finance Officer; Fredy Astudillo, Regional Accounting Officer; and Sebastián Rivera, Corporate Legal Affairs Officer, acting as Committee Secretary
External Audit	31-jul-24	The Committee heard PWC's report on its limited review of the Financial Statements for 30 June 2024.	Rodrigo Larraín, CEO; Andrés Neely, Corporate Administration and Finance Officer; Fredy Astudillo, Regional Accounting Officer; and Sebastián Rivera, Corporate Legal Affairs Officer, acting as Committee Secretary
External Audit	29 Aug 2024	PWC reported to the Committee on the External Audit Plan for 2024.	Rodrigo Larraín, CEO; Andrés Neely, Corporate Administration and Finance Officer; Fredy Astudillo, Regional Accounting Officer; and Sebastián Rivera, Corporate Legal Affairs Officer, acting as Committee Secretary
External Audit	05-nov-24	The Committee heard PWC's report on its limited review of the Financial Statements for 30 September 2024.	Andrés Neely, Corporate Administration and Finance Officer; Fredy Astudillo, Regional Accounting Officer; and Sebastián Rivera, Corporate Legal Affairs Officer, acting as Committee Secretary





# Employee Information

## Workforce: Number of people by gender

Nuumber of people by gender	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Cencosud S.A. (Individual), Rut 93,834,000-5	9	38	532	0	0	103	1	717	43	1,443
Women	0	18	144	0	0	43	0	320	25	550
Men	9	20	388	0	0	60	1	397	18	893
ARGENTINA	8	80	1,984	334	5,746	130	11,556	1,202	119	21,159
Women	0	25	473	13	1,841	57	5,341	496	39	8,285
Men	8	55	1,511	321	3,905	73	6,215	706	80	12,87
BRAZIL	6	22	917	5,335	1,421	169	10,553	441	475	19,339
Women	1	3	350	2,288	576	91	5,759	201	173	9,442
Men	5	19	567	3,047	845	78	4,794	240	302	9,897
CHILE	13	127	5,599	18,853	11,031	201	10,962	1,898	185	48,869
Women	0	42	2,638	13,012	5,641	114	6,315	846	60	28,67
Men	13	85	2,961	5,841	5,39	87	4,647	1,052	125	20,2
CHINA	1	9	12	0	0	53	0	0	0	75
Women	0	5	8	0	0	42	0	0	0	55
Men	1	4	4	0	0	11	0	0	0	20
COLOMBIA	2	26	1,078	4,169	2,085	101	1,213	428	105	9,207
Women	0	8	461	2,095	1,002	39	554	213	66	4,438
Men	2	18	617	2,074	1,083	62	659	215	39	4,769
PERU	1	20	569	781	8,174	144	4	375	117	10,185
Women	0	2	294	140	4,256	74	3	144	33	4,946
Men	1	18	275	641	3,918	70	1	231	84	5,239
URUGUAY	0	12	42	0	0	1	0	110	0	165
Women	0	1	12	0	0	1	0	39	0	53
Men	0	11	30	0	0	0	0	71	0	112
USA	17	242	0	10,471	0	1,575	0	220	0	12,525
Women	5	60	0	5,595	0	721	0	99	0	6,48
Men	12	182	0	4,876	0	854	0	121	0	6,045
TOTAL	48	538	10,201	39,943	28,457	2,374	34,288	4,674	1,001	121,524
Women	6	146	4,236	23,143	13,316	1,139	17,972	2,038	371	62,37
Men	42	392	5,965	16,8	15,141	1,235	16,316	2,636	630	59,16



# Workforce: Number of people by nationality

Number of people by nationality and gender	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
CHILE	12	124	5,32	17,709	10,357	193	9,986	1,733	173	45,607
Women	0	40	2,497	12,289	5,352	110	5,822	778	53	26,941
Men	12	84	2,823	5,42	5,005	83	4,164	955	120	18,666
ARGENTINA	11	89	1,963	344	5,649	125	11,322	1,16	111	20,774
Women		26	463	25	1,806	55	5,235	478	36	8,124
Men	11	63	1,5	319	3,843	70	6,087	682	75	12,65
BRAZIL	6	28	922	5,334	1,422	169	10,549	444	476	19,35
Women	1	3	353	2,29	577	91	5,754	203	173	9,445
Men	5	25	569	3,044	845	78	4,795	241	303	9,905
UNITED STATES	17	243	1	10,471	0	1,576	1	221	0	12,53
Women	5	60	1	5,595	0	721	1	99	0	6,482
Men	12	183	0	4,876	0	855	0	122	0	6,048
PERU	1	19	614	1,113	8,34	146	353	397	118	11,101
Women	0	3	318	357	4,331	75	185	152	34	5,455
Men	1	16	296	756	4,009	71	168	245	84	5,646
COLOMBIA	0	24	1,1	4,314	2,17	101	1,332	435	107	9,583
Women	0	8	477	2,193	1,042	39	617	214	68	4,658
Men	0	16	623	2,121	1,128	62	715	221	39	4,925
VENEZUELA	0	0	191	381	352	9	376	147	9	1,465
Women	0	0	85	225	134	5	168	64	6	687
Men	0	0	106	156	218	4	208	83	3	778
BOLIVIA	0	0	12	126	74	1	157	5	1	376
Women	0	0	9	101	47	0	106	1	1	265
Men	0	0	3	25	27	1	51	4	0	111
URUGUAY	0	2	34	5	17	1	17	114	0	190
Women	0	1	12	2	10	1	12	40	0	78
Men	0	1	22	3	7	0	5	74	0	112
HAITI	0	0	0	67	15	0	77	1	1	161
Women	0	0	0	12	1	0	16	0	0	29
Men	0	0	0	55	14	0	61	1	1	132
PARAGUAY	0	0	7	8	23	0	56	5	4	103
Women	0	0	2	5	6	0	32	3	0	48
Men	0	0	5	3	17	0	24	2	4	55
ECUADOR	0	0	8	35	20	1	27	3	1	95
Women	0	0	5	22	6	1	8	1	0	43
Men	0	0	3	13	14	0	19	2	1	52
CHINA	1	7	12	0	0	51	0	0	0	71
Women	0	4	8	0	0	40	0	0	0	52
Men	1	3	4	0	0	11	0	0	0	19





# Workforce: Number of people by nationality

Number of people by nationality and gender	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
CUBA	0	0	5	9	5	0	10	4	0	33
Women	0	0	1	7	2	0	4	2	0	16
Men	0	0	4	2	3	0	6	2	0	17
DOMINICAN REPUBLIC	0	0	0	10	6	0	8	0	0	24
Women	0	0	0	8	1	0	3	0	0	12
Men	0	0	0	2	5	0	5	0	0	12
SPAIN	0	0	4	1	4	0	2	3	0	14
Women	0	0	1	0	1	0	1	2	0	5
Men	0	0	3	1	3	0	1	1	0	9
MEXICO	0	1	1	2	1	0	1	0	0	6
Women	0	0	1	2	0	0	1	0	0	4
Men	0	1	0	0	1	0	0	0	0	2
PORTUGAL	0	0	2	0	0	0	4	0	0	6
Women	0	0	1	0	0	0	1	0	0	2
Men	0	0	1	0	0	0	3	0	0	4
NICARAGUA	0	0	0	3	0	0	2	0	0	5
Women	0	0	0	2	0	0	0	0	0	2
Men	0	0	0	1	0	0	2	0	0	3
EL SALVADOR	0	0	1	2	0	0	1	0	0	4
Women	0	0	1	2	0	0	1	0	0	4
Men	0	0	0	0	0	0	0	0	0	0
ANGOLA	0	0	0	1	0	0	1	1	0	3
Women	0	0	0	0	0	0	1	1	0	2
Men	0	0	0	1	0	0	0	0	0	1
DOMINICA	0	0	0	2	0	0	1	0	0	3
Women	0	0	0	2	0	0	1	0	0	3
Men	0	0	0	0	0	0	0	0	0	0
MOROCCO	0	0	0	1	1	0	1	0	0	3
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	1	1	0	1	0	0	3
SYRIA	0	0	1	1	0	0	0	0	0	2
Women	0	0	0	1	0	0	0	0	0	1
Men	0	0	1	0	0	0	0	0	0	1
JAPAN	0	0	0	1	0	0	1	0	0	2
Women	0	0	0	1	0	0	1	0	0	2
Men	0	0	0	0	0	0	0	0	0	0
ITALY	0	0	1	0	0	1	0	0	0	2
Women	0	0	1	0	0	1	0	0	0	2
Men	0	0	0	0	0	0	0	0	0	0



Workforce:

Number of people by nationality

Number of people by nationality and gender	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
CABO VERDE	0	0	0	0	0	0	1	0	0	1
Women	0	0	0	0	0	0	1	0	0	1
Men	0	0	0	0	0	0	0	0	0	0
RUSSIA	0	1	0	0	0	0	0	0	0	1
Women	0	1	0	0	0	0	0	0	0	1
Men	0	0	0	0	0	0	0	0	0	0
SOUTH AFRICA	0	0	0	0	0	0	1	0	0	1
Women	0	0	0	0	0	0	1	0	0	1
Men	0	0	0	0	0	0	0	0	0	0
PANAMA	0	0	0	1	0	0	0	0	0	1
Women	0	0	0	1	0	0	0	0	0	1
Men	0	0	0	0	0	0	0	0	0	0
UKRAINE	0	0	0	0	0	0	0	1	0	1
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	0	0	0	1	0	1
CYPRESS	0	0	0	0	0	0	1	0	0	1
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	0	0	1	0	0	1
NORTH KOREA	0	0	1	0	0	0	0	0	0	1
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	1	0	0	0	0	0	0	1
BARBADOS	0	0	0	1	0	0	0	0	0	1
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	1	0	0	0	0	0	1
HONDURAS	0	0	0	1	0	0	0	0	0	1
Women	0	0	0	1	0	0	0	0	0	1
Men	0	0	0	0	0	0	0	0	0	0
PHILIPPINES	0	0	0	0	1	0	0	0	0	1
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	1	0	0	0	0	1
FRANCE	0	0	1	0	0	0	0	0	0	1
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	1	0	0	0	0	0	0	1
TOTAL	48	538	10,201	39,943	28,457	2,374	34,288	4,674	1,001	121,524
Women	6	146	4,236	23,143	13,316	1,139	17,972	2,038	371	62,367
Men	42	392	5,965	16,8	15,141	1,235	16,316	2,636	630	59,157





Workforce:

Number of people by age range

CENCOSUD S.A. INDIVIDUAL	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 30 years	0	0	24	0	0	7	0	140	3	174
Women	0	0	3	0	0	4	0	69	2	78
Men	0	0	21	0	0	3	0	71	1	96
30–40 years	0	12	287	0	0	37	0	360	10	706
Women	0	4	84	0	0	19	0	166	6	279
Men	0	8	203	0	0	18	0	194	4	427
41–50 years	5	17	169	0	0	40	0	150	14	395
Women	0	8	41	0	0	14	0	63	11	137
Men	5	9	128	0	0	26	0	87	3	258
51–60 years	4	7	46	0	0	14	0	50	12	133
Women	0	6	14	0	0	5	0	17	6	48
Men	4	1	32	0	0	9	0	33	6	85
61–70 years	0	2	5	0	0	5	1	16	3	32
Women	0	0	2	0	0	1	0	4		7
Men	0	2	3	0	0	4	1	12	3	25
Over 70 years	0	0	1	0	0	0	0	1	1	3
Women	0	0	0	0	0	0	0	1	0	1
Men	0	0	1	0	0	0	0	0	1	2
TOTAL	9	38	532	0	0	103	1	717	43	1,443
Women	0	18	144	0	0	43	0	320	25	550
Men	9	20	388	0	0	60	1	397	18	893



Workforce:

Number of people by age range

CENCOSUD S.A. ARGENTINA	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 30 years	0	0	14	15	393	56	2,547	161	31	3,217
Women	0	0	6	1	73	31	1,118	84	11	1,324
Men	0	0	8	14	320	25	1,429	77	20	1,893
30–40 years	0	9	406	92	1,906	37	3,879	424	29	6,782
Women	0	3	126	3	553	21	1,802	191	11	2,710
Men	0	6	280	89	1,353	16	2,077	233	18	4,072
41–50 years	5	39	996	126	2,622	20	3,764	416	34	8,022
Women	0	15	223	4	952	4	1,884	164	11	3,257
Men	5	24	773	122	1,67	16	1,88	252	23	4,765
51–60 years	3	28	483	87	720	12	1,24	172	20	2,765
Women	0	7	106	5	247	1	509	51	5	931
Men	3	21	377	82	473	11	731	121	15	1,834
61–70 years	0	4	84	14	102	5	124	29	5	367
Women	0	0	12	0	15	0	28	6	1	62
Men	0	4	72	14	87	5	96	23	4	305
Over 70 years	0	0	1	0	3	0	2	0	0	6
Women	0	0	0	0	1	0	0	0	0	1
Men	0	0	1	0	2	0	2	0	0	5
TOTAL	8	80	1,984	334	5,746	130	11,556	1,202	119	21,159
Women	0	25	473	13	1,841	57	5,341	496	39	8,285
Men	8	55	1,511	321	3,905	73	6,215	706	80	12,874





# Workforce: Number of people by age range

CENCOSUD S.A. BRAZIL	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 30 years	0	0	40	867	206	41	2,897	34	73	4,158
Women	0	0	17	324	65	11	1,266	12	31	1,726
Men	0	0	23	543	141	30	1,631	22	42	2,432
30–40 years	0	2	340	1,68	575	73	3,004	204	202	6,08
Women	0	0	151	733	244	42	1,67	94	89	3,023
Men	0	2	189	947	331	31	1,334	110	113	3,057
41–50 years	4	9	380	1,576	444	44	2,503	169	144	5,273
Women	0	0	140	775	202	30	1,583	78	44	2,852
Men	4	9	240	801	242	14	920	91	100	2,421
51–60 years	2	10	137	922	162	10	1,561	31	48	2,883
Women	1	3	40	378	59	7	930	16	9	1,443
Men	1	7	97	544	103	3	631	15	39	1,44
61–70 years	0	1	19	270	33	1	519	2	4	849
Women	0	0	2	75	6	1	282	1	0	367
Men	0	1	17	195	27	0	237	1	4	482
Over 70 years	0	0	1	20	1	0	69	1	4	96
Women	0	0	0	3	0	0	28	0	0	31
Men	0	0	1	17	1	0	41	1	4	65
TOTAL	6	22	917	5,335	1,421	169	10,553	441	475	19,339
Women	1	3	350	2,288	576	91	5,759	201	173	9,442
Men	5	19	567	3,047	845	78	4,794	240	302	9,897



# Workforce: Number of people by age range

CENCOSUD S.A. CHILE	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 30 years	0	0	462	5,91	2,427	13	4,191	405	23	13,431
Women	0	0	254	3,292	1,031	10	1,884	207	6	6,684
Men	0	0	208	2,618	1,396	3	2,307	198	17	6,747
30–40 years	0	31	1,854	4,597	3,093	71	2,401	854	62	12,963
Women	0	11	863	3,304	1,644	41	1,379	380	27	7,649
Men	0	20	991	1,293	1,449	30	1,022	474	35	5,314
41–50 years	9	62	1,834	3,593	2,5	82	1,668	439	41	10,228
Women		20	897	2,879	1,466	46	1,133	186	14	6,641
Men	9	42	937	714	1,034	36	535	253	27	3,587
51–60 years	4	28	1,144	3,287	2,14	28	1,728	155	42	8,556
Women		11	522	2,554	1,199	14	1,265	60	13	5,638
Men	4	17	622	733	941	14	463	95	29	2,918
61–70 years	0	6	290	1,333	792	7	853	42	14	3,337
Women	0	0	97	922	286	3	589	12	0	1,909
Men	0	6	193	411	506	4	264	30	14	1,428
Over 70 years	0	0	15	133	79	0	121	3	3	354
Women	0	0	5	61	15	0	65	1	0	147
Men	0	0	10	72	64	0	56	2	3	207
TOTAL	13	127	5,599	18,853	11,031	201	10,962	1,898	185	48,869
Women	0	42	2,638	13,012	5,641	114	6,315	846	60	28,668
Men	13	85	2,961	5,841	5,390	87	4,647	1,052	125	20,201





Workforce:

Number of people by age range

CENCOSUD S.A. CHINA	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 30 years	0	0	0	0	0	6	0	0	0	6
Women	0	0	0	0	0	5	0	0	0	5
Men	0	0	0	0	0	1	0	0	0	1
30–40 years	0	4	8	0	0	24	0	0	0	36
Women	0	3	6	0	0	19	0	0	0	28
Men	0	1	2	0	0	5	0	0	0	8
41–50 years	1	2	4	0	0	22	0	0	0	29
Women	0	1	2	0	0	18	0	0	0	21
Men	1	1	2	0	0	4	0	0	0	8
51–60 years	0	3	0	0	0	1	0	0	0	4
Women	0	1	0	0	0	0	0	0	0	1
Men	0	2	0	0	0	1	0	0	0	3
61–70 years	0	0	0	0	0	0	0	0	0	0
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	0	0	0	0	0	0
Over 70 years	0	0	0	0	0	0	0	0	0	0
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	0	0	0	0	0	0
TOTAL	1	9	12	0	0	53	0	0	0	75
Women	0	5	8	0	0	42	0	0	0	55
Men	1	4	4	0	0	11	0	0	0	20



# Workforce: Number of people by age range

CENCOSUD S.A. COLOMBIA	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 30 years	0	0	87	1,758	533	47	415	71	48	2,959
Women	0	0	44	772	223	21	160	38	30	1,288
Men	0	0	43	986	310	26	255	33	18	1,671
30–40 years	0	2	486	1,321	789	35	406	231	37	3,307
Women	0	0	198	691	363	11	188	125	23	1,599
Men	0	2	288	630	426	24	218	106	14	1,708
41–50 years	1	13	395	786	567	17	278	101	19	2,177
Women	0	5	175	459	329	7	148	41	12	1,176
Men	1	8	220	327	238	10	130	60	7	1,001
51–60 years	1	9	101	279	184	1	102	23	1	701
Women	0	3	43	160	86	0	52	9	1	354
Men	1	6	58	119	98	1	50	14	0	347
61–70 years	0	2	9	25	12	1	12	2	0	63
Women	0	0	1	13	1	0	6	0	0	21
Men	0	2	8	12	11	1	6	2	0	42
Over 70 years	0	0	0	0	0	0	0	0	0	0
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	0	0	0	0	0	0
TOTAL	2	26	1,078	4,169	2,085	101	1,213	428	105	9,207
Women	0	8	461	2,095	1,002	39	554	213	66	4,438
Men	2	18	617	2,074	1,083	62	659	215	39	4,769





Workforce:

Number of people by age range

CENCOSUD S.A. PERU	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 30 years	0	0	30	299	3,658	62	0	65	39	4,153
Women	0	0	21	70	1,742	38	0	36	16	1,923
Men	0	0	9	229	1,916	24	0	29	23	2,230
30–40 years	0	2	186	325	2,792	49	1	152	54	3,561
Women	0	0	105	59	1,603	24	1	64	12	1,868
Men	0	2	81	266	1,189	25	0	88	42	1,693
41–50 years	1	10	225	121	1,322	29	2	110	16	1,836
Women	0	2	110	9	720	11	2	32	4	890
Men	1	8	115	112	602	18	0	78	12	946
51–60 years	0	7	118	30	346	4	1	43	7	556
Women	0	0	52	2	165	1	0	9	1	230
Men	0	7	66	28	181	3	1	34	6	326
61–70 years	0	1	10	6	56	0	0	5	1	79
Women	0	0	6	0	26	0	0	3	0	35
Men	0	1	4	6	30	0	0	2	1	44
Over 70 years	0	0	0	0	0	0	0	0	0	0
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	0	0	0	0	0	0
TOTAL	1	20	569	781	8,174	144	4	375	117	10,19
Women	0	2	294	140	4,256	74	3	144	33	4,946
Men	1	18	275	641	3,918	70	1	231	84	5,239



Workforce: Number of people by age range

CENCOSUD S.A. URUGUAY	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 30 years	0	0	3	0	0	0	0	60	0	63
Women	0	0	3	0	0	0	0	16	0	19
Men	0	0	0	0	0	0	0	44	0	44
30–40 years	0	7	32	0	0	1	0	47	0	87
Women	0	1	6	0	0	1	0	21	0	29
Men	0	6	26	0	0	0	0	26	0	58
41–50 years	0	4	6	0	0	0	0	3	0	13
Women	0	0	3	0	0	0	0	2	0	5
Men	0	4	3	0	0	0	0	1	0	8
51–60 years	0	1	1	0	0	0	0	0	0	2
Women	0	0	0	0	0	0	0	0	0	0
Men	0	1	1	0	0	0	0	0	0	2
61–70 years	0	0	0	0	0	0	0	0	0	0
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	0	0	0	0	0	0
Over 70 years	0	0	0	0	0	0	0	0	0	0
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	0	0	0	0	0	0
TOTAL	0	12	42	0	0	1	0	110	0	165
Women	0	1	12	0	0	1	0	39	0	53
Men	0	11	30	0	0	0	0	71	0	112





Workforce:

Number of people by age range

CENCOSUD S.A. USA	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 30 years	0	5	0	4,301	0	196	0	18	0	4,520
Women	0	2	0	2,168	0	91	0	13	0	2,274
Men	0	3	0	2,133	0	105	0	5	0	2,246
30–40 years	2	64	0	1,826	0	487	0	73	0	2,452
Women	1	22	0	855	0	206	0	27	0	1,111
Men	1	42	0	971	0	281	0	46	0	1,341
41–50 years	5	69	0	1,261	0	404	0	70	0	1,809
Women	2	21	0	709	0	197	0	35	0	964
Men	3	48	0	552	0	207	0	35	0	845
51–60 years	10	81	0	1,374	0	334	0	41	0	1,840
Women	2	11	0	821	0	153	0	19	0	1,006
Men	8	70	0	553	0	181	0	22	0	834
61–70 years	0	21	0	1,285	0	145	0	18	0	1,469
Women	0	4	0	800	0	72	0	5	0	881
Men	0	17	0	485	0	73	0	13	0	588
Over 70 years	0	2	0	424	0	9	0	0	0	435
Women	0	0	0	242	0	2	0	0	0	244
Men	0	2	0	182	0	7	0	0	0	191
TOTAL	17	242	0	10,471	0	1,575	0	220	0	12,525
Women	5	60	0	5,595	0	721	0	99	0	6,480
Men	12	182	0	4,876	0	854	0	121	0	6,045



# Workforce: Number of people by age range

CENCOSUD S.A. CONSOLIDATED	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 30 years	0	5	636	13,150	7,217	421	10,05	814	214	32,507
Women	0	2	345	6,627	3,134	207	4,428	406	94	15,243
Men	0	3	291	6,523	4,083	214	5,622	408	120	17,264
30–40 years	2	121	3,312	9,841	9,155	777	9,691	1,985	384	35,268
Women	1	40	1,455	5,645	4,407	365	5,04	902	162	18,017
Men	1	81	1,857	4,196	4,748	412	4,651	1,083	222	17,251
41–50 years	26	208	3,840	7,463	7,455	618	8,215	1,308	254	29,387
Women	2	64	1,550	4,835	3,669	313	4,750	538	85	15,806
Men	24	144	2,290	2,628	3,786	305	3,465	770	169	13,581
51–60 years	20	167	1,984	5,979	3,552	390	4,632	465	118	17,307
Women	3	36	763	3,92	1,756	176	2,756	164	29	9,603
Men	17	131	1,221	2,059	1,796	214	1,876	301	89	7,704
61–70 years	0	35	412	2,933	995	159	1,508	98	24	6,164
Women	0	4	118	1,810	334	76	905	27	1	3,275
Men	0	31	294	1,123	661	83	603	71	23	2,889
Over 70 years	0	2	17	577	83	9	192	4	7	891
Women	0	0	5	306	16	2	93	1	0	423
Men	0	2	12	271	67	7	99	3	7	468
TOTAL	48	538	10,201	39,943	28,457	2,374	34,288	4,674	1,001	121,524
Women	6	146	4,236	23,143	13,316	1,139	17,972	2,038	371	62,367
Men	42	392	5,965	16,800	15,141	1,235	16,316	2,636	630	59,157





# Workforce: Number of people by tenure in the Company

CENCOSUD S.A. INDIVIDUAL	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 3 years	2	12	188	0	0	17	0	335	6	560
Women	0	4	42	0	0	6	0	152	4	208
Men	2	8	146	0	0	11	0	183	2	352
3-6 years	2	1	95	0	0	14	0	105	4	221
Women	0	0	28	0	0	4	0	38	2	72
Men	2	1	67	0	0	10	0	67	2	149
6-9 years	0	3	77	0	0	27	0	125	5	237
Women	0	1	19	0	0	9	0	54	4	87
Men	0	2	58	0	0	18	0	71	1	150
9-12 years	0	3	69	0	0	5	0	48	6	131
Women	0	3	17	0	0	1	0	23	5	49
Men	0	0	52	0	0	4	0	25	1	82
Over 12 years	5	19	103	0	0	40	0	104	22	293
Women	0	10	38	0	0	23	0	53	10	134
Men	5	9	65	0	0	17	0	51	12	159
TOTAL	9	38	532	0	0	103	0	717	43	1,442
Women	0	18	144	0	0	43	0	320	25	550
Men	9	20	388	0	0	60	0	397	18	892
CENCOSUD S.A. ARGENTINA	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 3 years	0	12	60	26	325	62	2,654	275	41	3,455
Women	0	3	26	2	62	34	1,244	135	13	1,519
Men	0	9	34	24	263	28	1,410	140	28	1,936
3-6 years	2	4	32	4	199	12	643	55	2	953
Women	0	3	14	0	47	5	296	25	2	392
Men	2	1	18	4	152	7	347	30	0	561
6-9 years	1	1	66	1	257	9	592	75	3	1,005
Women	0	0	22	0	55	7	278	35	0	397
Men	1	1	44	1	202	2	314	40	3	608
9-12 years	0	3	97	21	426	4	826	75	6	1,458
Women	0	1	30	1	98	0	367	34	3	534
Men	0	2	67	20	328	4	459	41	3	924
Over 12 years	5	60	1,729	282	4,539	43	6,841	722	67	14,288
Women	0	18	381	10	1,579	11	3,156	267	21	5,443
Men	5	42	1,348	272	2,960	32	3,685	455	46	8,845
TOTAL	8	80	1,984	334	5,746	130	11,556	1,202	119	21,159
Women	0	25	473	13	1,841	57	5,341	496	39	8,285
Men	8	55	1,511	321	3,905	73	6,215	706	80	12,874



# Workforce: Number of people by tenure in the Company

CENCOSUD S.A. BRAZIL	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 3 years	2	5	156	1,202	153	54	3,419	116	92	5,199
Women	0	0	59	383	47	23	1,701	54	28	2,295
Men	2	5	97	819	106	31	1,718	62	64	2,904
3–6 years	0	4	88	614	178	19	1,212	43	53	2,211
Women	0	1	29	231	66	4	612	19	13	975
Men	0	3	59	383	112	15	600	24	40	1,236
6–9 years	1	1	96	637	223	21	1,077	72	82	2,210
Women	0	0	43	259	73	12	600	35	30	1,052
Men	1	1	53	378	150	9	477	37	52	1,158
9–12 years	1	3	91	663	226	24	1,453	49	78	2,588
Women	0	1	41	348	113	14	901	25	42	1,485
Men	1	2	50	315	113	10	552	24	36	1,103
Over 12 years	2	9	486	2,219	641	51	3,392	161	170	7,131
Women	1	1	178	1,067	277	38	1,945	68	60	3,635
Men	1	8	308	1,152	364	13	1,447	93	110	3,496
TOTAL	6	22	917	5,335	1,421	169	10,553	441	475	19,339
Women	1	3	350	2,288	576	91	5,759	201	173	9,442
Men	5	19	567	3,047	845	78	4,794	240	302	9,897
CENCOSUD S.A. CHILE	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 3 years	2	22	1,01	6,56	2,67	31	4,812	740	59	15,906
Women	0	6	436	4,021	1,046	17	2,471	368	15	8,380
Men	2	16	574	2,539	1,624	14	2,341	372	44	7,526
3–6 years	3	8	649	3,486	1,611	23	1,721	253	37	7,791
Women	0	3	309	2,415	819	11	947	112	9	4,625
Men	3	5	340	1,071	792	12	774	141	28	3,166
6–9 years	0	8	628	2,985	1,418	36	1,508	285	15	6,883
Women	0	3	297	2,239	782	14	916	110	7	4,368
Men	0	5	331	746	636	22	592	175	8	2,515
9–12 years	0	8	542	2,009	1,377	11	1,186	169	21	5,323
Women	0	3	271	1,567	754	6	846	62	11	3,520
Men	0	5	271	442	623	5	340	107	10	1,803
Over 12 years	8	81	2,77	3,813	3,955	100	1,735	451	53	12,966
Women	0	27	1,325	2,770	2,240	66	1,135	194	18	7,775
Men	8	54	1,445	1,043	1,715	34	600	257	35	5,191
TOTAL	13	127	5,599	18,853	11,031	201	10,962	1,898	185	48,869
Women	0	42	2,638	13,012	5,641	114	6,315	846	60	28,668
Men	13	85	2,961	5,841	5,390	87	4,647	1,052	125	20,201



Workforce: Number of people by tenure in the Company

CENCOSUD S.A. CHINA	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 3 years	0	1	2	0	0	14	0	0	0	17
Women	0	1	0	0	0	12	0	0	0	13
Men	0	0	2	0	0	2	0	0	0	4
3–6 years	0	0	3	0	0	12	0	0	0	15
Women	0	0	3	0	0	10	0	0	0	13
Men	0	0	0	0	0	2	0	0	0	2
6–9 years	0	0	1	0	0	9	0	0	0	10
Women	0	0	1	0	0	7	0	0	0	8
Men	0	0	0	0	0	2	0	0	0	2
9–12 years	0	1	1	0	0	6	0	0	0	8
Women	0	0	1	0	0	4	0	0	0	5
Men	0	1	0	0	0	2	0	0	0	3
Over 12 years	1	7	5	0	0	12	0	0	0	25
Women	0	4	3	0	0	9	0	0	0	16
Men	1	3	2	0	0	3	0	0	0	9
TOTAL	1	9	12	0	0	53	0	0	0	75
Women	0	5	8	0	0	42	0	0	0	55
Men	1	4	4	0	0	11	0	0	0	20
CENCOSUD S.A. COLOMBIA	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 3 years	2	5	141	1,84	523	51	392	161	53	3,168
Women	0	1	71	884	197	23	156	77	35	1,444
Men	2	4	70	956	326	28	236	84	18	1,724
3–6 years	0	2	75	479	183	6	94	39	7	885
Women	0	1	39	229	80	3	47	26	4	429
Men	0	1	36	250	103	3	47	13	3	456
6–9 years	0	1	112	489	304	9	149	48	4	1,116
Women	0	0	42	274	143	1	76	32	3	571
Men	0	1	70	215	161	8	73	16	1	545
9–12 years	0	5	202	614	356	9	233	55	4	1,478
Women	0	3	64	284	163	5	102	29	1	651
Men	0	2	138	330	193	4	131	26	3	827
Over 12 years	0	13	548	747	719	26	345	125	37	2,560
Women	0	3	245	424	419	7	173	49	23	1,343
Men	0	10	303	323	300	19	172	76	14	1,217
TOTAL	9	38	532	0	0	103	0	717	43	1,442
Women	0	18	144	0	0	43	0	320	25	550
Men	9	20	388	0	0	60	0	397	18	892





# Workforce: Number of people by tenure in the Company

CENCOSUD S.A. PERU	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 3 years	0	4	100	281	3,994	66	0	118	32	4,595
Women	0	2	57	90	2,161	42	0	64	17	2,433
Men	0	2	43	191	1,833	24	0	54	15	2,162
3–6 years	0	1	37	57	1,015	16	0	38	12	1,176
Women	0	0	19	15	611	8	0	13	2	668
Men	0	1	18	42	404	8	0	25	10	508
6–9 years	1	4	49	174	1,288	12	1	40	17	1,586
Women	0	0	27	13	678	5	1	15	6	745
Men	1	4	22	161	610	7	0	25	11	841
9–12 years	0	2	46	108	561	9	0	29	14	769
Women	0	0	25	9	275	5	0	11	2	327
Men	0	2	21	99	286	4	0	18	12	442
Over 12 years	0	9	337	161	1,316	41	3	150	42	2,059
Women	0	0	166	13	531	14	2	41	6	773
Men	0	9	171	148	785	27	1	109	36	1,286
TOTAL	1	20	569	781	8,174	144	4	375	117	10,185
Women	0	2	294	140	4,256	74	3	144	33	4,946
Men	1	18	275	641	3,918	70	1	231	84	5,239
CENCOSUD S.A. URUGUAY	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 3 years	0	12	42	0	0	1	0	110	0	165
Women	0	1	12	0	0	1	0	39	0	53
Men	0	11	30	0	0	0	0	71	0	112
3–6 years	0	0	0	0	0	0	0	0	0	0
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	0	0	0	0	0	0
6–9 years	0	0	0	0	0	0	0	0	0	0
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	0	0	0	0	0	0
9–12 years	0	0	0	0	0	0	0	0	0	0
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	0	0	0	0	0	0
Over 12 years	0	0	0	0	0	0	0	0	0	0
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	0	0	0	0	0	0
TOTAL	0	12	42	0	0	1	0	110	0	165
Women	0	1	12	0	0	1	0	39	0	53
Men	0	11	30	0	0	0	0	71	0	112



# Workforce: Number of people by tenure in the Company

CENCOSUD S.A. USA	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 3 years	8	96	0	8,154	0	697	0	102	0	9,057
Women	3	21	0	4,305	0	292	0	47	0	4,668
Men	5	75	0	3,849	0	405	0	55	0	4,389
3-6 years	3	49	0	1,186	0	318	0	46	0	1,602
Women	1	10	0	647	0	147	0	21	0	826
Men	2	39	0	539	0	171	0	25	0	776
6-9 years	3	40	0	464	0	189	0	31	0	727
Women	1	9	0	249	0	83	0	12	0	354
Men	2	31	0	215	0	106	0	19	0	373
9-12 years	0	15	0	306	0	157	0	9	0	487
Women	0	4	0	165	0	86	0	2	0	257
Men	0	11	0	141	0	71	0	7	0	230
Over 12 years	3	42	0	361	0	214	0	32	0	652
Women	0	16	0	229	0	113	0	17	0	375
Men	3	26	0	132	0	101	0	15	0	277
TOTAL	17	242	0	10,471	0	1,575	0	220	0	12,525
Women	5	60	0	5,595	0	721	0	99	0	6,480
Men	12	182	0	4,876	0	854	0	121	0	6,045
CENCOSUD S.A. CONSOLIDATED	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
Under 3 years	14	157	1,511	18,063	7,665	976	11,277	1,622	277	41,562
Women	3	35	661	9,685	3,513	444	5,572	784	108	20,805
Men	11	122	850	8,378	4,152	532	5,705	838	169	20,757
3-6 years	8	68	884	5,826	3,186	406	3,67	474	111	14,633
Women	1	18	413	3,537	1,623	188	1,902	216	30	7,928
Men	7	50	471	2,289	1,563	218	1,768	258	81	6,705
6-9 years	6	55	952	4,75	3,49	285	3,327	551	121	13,537
Women	1	12	432	3,034	1,731	129	1,871	239	46	7,495
Men	5	43	520	1,716	1,759	156	1,456	312	75	6,042
9-12 years	1	37	979	3,721	2,946	220	3,698	386	123	12,111
Women	0	12	432	2,374	1,403	120	2,216	163	59	6,779
Men	1	25	547	1,347	1,543	100	1,482	223	64	5,332
Over 12 years	19	221	5,875	7,583	11,17	487	12,316	1,641	369	39,681
Women	1	69	2,298	4,513	5,046	258	6,411	636	128	19,360
Men	18	152	3,577	3,07	6,124	229	5,905	1,005	241	20,321
TOTAL	48	538	10,201	39,943	28,457	2,374	34,288	4,674	1,001	121,524
Women	6	146	4,236	23,143	13,316	1,139	17,972	2,038	371	62,367
Men	42	392	5,965	16,800	15,141	1,235	16,316	2,636	630	59,157



Workforce: Number of people with disabilities

People with disabilities	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support services	Other professionals	Other technical	Total
CENCOSUD S.A. INDIVIDUAL	0	0	3	0	0	1	0	7	1	12
Women	0	0	1	0	0	1	0	3	1	6
Men	0	0	2	0	0	0	0	4	0	6
ARGENTINA	0	0	2	1	12	0	0	0	0	15
Women	0	0	0	0	6	0	0	0	0	6
Men	0	0	2	1	6	0	0	0	0	9
BRAZIL	0	0	7	85	13	3	747	8	10	873
Women	0	0	2	40	4	1	328	2	1	378
Men	0	0	5	45	9	2	419	6	9	495
CHILE	0	0	21	255	117	1	291	14	1	700
Women	0	0	8	132	44	1	123	5	1	314
Men	0	0	13	123	73	0	168	9	0	386
CHINA	0	0	0	0	0	0	0	0	0	0
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	0	0	0	0	0	0
COLOMBIA	0	1	2	34	16	0	19	3	0	75
Women	0	0	0	17	7	0	10	2	0	36
Men	0	1	2	17	9	0	9	1	0	39
PERU	0	0	0	3	172	0	0	0	0	175
Women	0	0	0	0	55	0	0	0	0	55
Men	0	0	0	3	117	0	0	0	0	120
URUGUAY	0	0	0	0	0	0	0	0	0	0
Women	0	0	0	0	0	0	0	0	0	0
Men	0	0	0	0	0	0	0	0	0	0
USA	0	0	0	0	0	0	0	0	0	0
Women	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	0
Men	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	0
TOTAL	0	1	32	378	330	4	1,057	25	11	1,838
Women	0	0	10	189	116	2	461	9	2	789
Men	0	1	22	189	214	2	596	16	9	1,049





# Labor formality

Number of people with permanent contracts	Unit	CENCOSUD S.A. Individual *	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Women with permanent contracts	n.º	541	8,218	9,442	27,456	0	4,438	4,782	53	N/A	54,389
Men with permanent contracts	n.º	890	12,790	9,897	18,870	0	4,769	4,987	112	N/A	51,425
Total number of employees with permanent contracts	n.º	1,431	21,008	19,339	46,326	0	9,207	9,769	165	N/A	105,814
Percentage of total collaborators	%	99.20	99.30	100	94.80	0	100	95.90	100	N/A	97.10
Number of people with a fixed-term contract	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Women with fixed-term contracts	n.º	9	67	0	1,212	55	0	164	0	N/A	1,498
Men with fixed-term contracts	n.º	3	84	0	1,331	20	0	252	0	N/A	1,687
Total number of employees with a fixed-term contract	n.º	12	151	0	2,543	75	0	416	0	N/A	3,185
Percentage of total collaborators	%	0.80	0.70	0	5.20	100	0	4.10	0	N/A	2.90
Number of people with a contract per work or task	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Women with a contract for work or task	n.º	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Men with a contract for work or task	n.º	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total number of collaborators with a contract for a project or task	n.º	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Percentage of total collaborators	%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Number of people providing services on a fee basis	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Women who provide services for a fee	n.º	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Men who provide services for a fee	n.º	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total number of collaborators who provide services on a fee basis	n.º	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Percentage of total collaborators	%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Indicators of labor formality	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Percentage of women with permanent contracts compared to the total number of workers	%	37	39	49	56	0	48	47	32	N/A	50
Percentage of men with permanent contracts compared to the total number of workers	%	62	60	51	39	0	52	49	68	N/A	47
Percentage of women with fixed-term contracts compared to the total number of workers	%	1	0	0	2	73	0	2	0	N/A	1
Percentage of men with fixed-term contracts compared to the total number of workers	%	0	0	0	3	27	0	2	0	N/A	2
Percentage of women with an indefinite contract for work or tasks compared to the total number of workers	%	0	0	0	0	0	0	0	0	0	0
Percentage of men with a contract for a specific task or job compared to the total number of workers	%	0	0	0	0	0	0	0	0	0	0
Percentage of women who provide services for a fee compared to the total number of workers	%	0	0	0	0	0	0	0	0	0	0
Percentage of men who provide services for a fee compared to the total number of workers	%	0	0	0	0	0	0	0	0	0	0



# Work adaptability

Ordinary working day	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Women with a regular working day contract	n.º	549	4,731	9,329	16,225	55	3,867	3,512	53	N/A	37,772
Percentage of the total number of employees in the entity represented by women with a regular working day contract	%	38%	22%	48%	33%	73%	42%	34%	32%	N/A	35%
Men with a regular working day contract	n.º	893	10,261	9,843	14,646	20	4,444	4,604	112	N/A	43,930
Percentage of the total number of employees in the entity represented by men with a regular working day contract	%	62%	48%	51%	30%	27%	48%	45%	68%	N/A	40%
Total employees with a regular working day contract	n.º	1,442	14,992	19,172	30,871	75	8,311	8,116	165	N/A	81,702
Percentage of the total number of employees in the entity represented by employees with a regular working day contract	%	100%	71%	99%	63%	100%	90%	80%	100%	N/A	75%
Part-time work	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Women with part-time contracts	n.º	1	3,554	113	12,443	0	571	1,434	0	N/A	18,115
Percentage of the total number of employees in the entity represented by women with part-time contracts	%	0%	17%	1%	25%	0%	6%	14%	0%	N/A	17%
Men with part-time contracts	n.º	0	2,613	54	5,555	0	325	635	0	N/A	9,182
Percentage of the entity's total workers represented by men with part-time contracts	%	0%	12%	0%	11%	0%	4%	6%	0%	N/A	8%
Total employees with part-time contracts	n.º	1	6,167	167	17,998	0	896	2,069	0	N/A	27,297
Percentage of the entity's total workers represented by employees with part-time contracts	%	0%	29%	1%	37%	0%	10%	20%	0%	N/A	25%
Partial teleworking	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Women with partial teleworking contracts	n.º	545	380	364	1,305	0	404	342	53	N/A	2,848
Percentage of the entity's total workers represented by women with a partial teleworking contract	%	38%	2%	2%	3%	0%	4%	3%	32%	N/A	3%
Men with partial teleworking contracts	n.º	892	557	219	1,679	0	419	432	112	N/A	3,418
Percentage of the entity's total workers represented by men with a partial teleworking contract	%	62%	3%	1%	3%	0%	5%	4%	68%	N/A	3%
Total employees with partial teleworking contracts	n.º	1,437	937	583	2,984	0	823	774	165	N/A	6,266
Percentage of the entity's total workers represented by employees with a partial teleworking contract	%	100%	4%	3%	6%	0%	9%	8%	100%	N/A	6%



Work adaptability

Remote work Unit	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Women with a fully remote contract	n.º	5	10	15	6	0	0	0	0	N/A	31
Women with a fully remote contract as a share of total employees	%	0%	0%	0%	0%	0%	0%	0%	0%	N/A	0%
Men with a fully remote contract	n.º	1	19	85	2	0	0	0	0	N/A	106
Men with a fully remote contract as a share of total employees	%	0%	0%	0%	0%	0%	0%	0%	0%	N/A	0%
Total employees with a fully remote contract	n.º	6	29	100	8	0	0	0	0	N/A	137
Employees with a fully remote contract as a share of total employees	%	0%	0%	1%	0%	0%	0%	0%	0%	N/A	0%
Flexibility agreements for workers with family responsibilities Unit	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Women with flexibility agreements for workers with family responsibilities	n.º	15	N/A	N/A	21	N/A	N/A	N/A	N/A	N/A	21
Women with flexibility agreements as a share of total employees	%	1%	N/A	N/A	0%	N/A	N/A	N/A	N/A	N/A	0%
Men with flexibility agreements for workers with family responsibilities	n.º	4	N/A	N/A	8	N/A	N/A	N/A	N/A	N/A	8
Men with flexibility agreements as a share of total employees	%	0%	N/A	N/A	0%	N/A	N/A	N/A	N/A	N/A	0%
Total employees with flexibility agreements for workers with family responsibilities	n.º	19	N/A	N/A	29	N/A	N/A	N/A	N/A	N/A	29
Employees with flexibility agreements as a share of total employees	%	1%	N/A	N/A	0%	N/A	N/A	N/A	N/A	N/A	0%
Flexibility agreements with time bands for caregivers of children up to 12 years old	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Women with flexibility agreements with time bands for caregivers of children up to 12years old	n.º	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Women with flexible time bands as a share of total employees	%	%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Men with flexibility agreements with time bands for caregivers of children up to 12years old	n.º	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Men with flexible time bands as a share of total employees	%	%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total employees with flexibility agreements for caregivers of children up to 12 years old	n.º	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Employees with flexible time bands as a share of total employees	%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A





Pay gap

	Unit	2024	Cencosud S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA
Median											
Senior Management	%	-	-	-	-	-	-	-	-	-	-
Management	%	95.18	95.77	97.08	109.23	93.51	109.73	87.78	92.82	101.95	103.69
Leadership	%	99.87	98.73	99.37	96.12	101.48	95.25	101.75	102.07	94.94	N/A
Sales force	%	100.97	99.87	100.02	99.81	102.45	N/A	100	100.93	N/A	N/A
Worker	%	98.17	97.75	100.17	98.07	99.61	N/A	96.56	69.96	N/A	97.56
Administrative	%	98.23	95.05	100.18	96.08	98.58	N/A	100	93.43	N/A	94.97
Assistant	%	100.48	100.16	99.79	99.6	103.54	N/A	103.21	92.37	N/A	N/A
Other professionals	%	97.27	97.62	90.28	100.18	99.06	99.42	98.97	96.21	106.46	84.62
Other technicians	%	97.24	99.54	101.32	98.1	96.66	N/A	104.11	95.25	N/A	N/A
Total	%	100.14	99.32	99.18	99.35	101.11	99.42	99.78	100.5	103.76	93
Media											
Senior Management	%	-	-	-	-	-	-	-	-	-	-
Management	%	96.54	96.56	94.48	104.48	95.41	120.86	97.25	102.66	113.47	96.56
Leadership	%	99.44	98.05	98.02	95.82	101	96.47	103.05	104.38	97.72	N/A
Worker	%	99.57	99.16	99.09	99.15	99.83	N/A	99.22	100.12	N/A	N/A
Sales force	%	98.11	97.82	100.37	96.68	98.86	N/A	96.82	89.46	N/A	95.14
Administrative	%	99.76	97.55	96.68	96.99	100.27	N/A	103.04	95.18	N/A	94.50
Assistant	%	99.19	99.06	98.82	99.25	100.67	N/A	100.43	90.92	N/A	N/A
Other professionals	%	97.42	97.43	92.22	99.32	98.56	100.99	100.03	96.11	107.42	89.33
Other technicians	%	97.23	99.11	98.14	100.12	96.87	N/A	101.06	91.64	N/A	N/A
Total	%	99.21	98.7	98.34	98.76	99.62	101.31	99.32	100.04	105.34	90.35



# Workplace harassment, sexual harassment, and violence in the workplace

Workplace and sexual harassment	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA
Percentage of total staff who were trained on these subjects during the year	%	2.57	32	20	No information	3	87	No information	92.5

Complaints of sexual and workplace harassment filed with the company	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Number of sexual harassment complaints filed by men during the year in accordance with Law No. 20,005 or equivalent legislation applicable in those foreign jurisdictions where the entity operates	n°	1	1	5	0	0	0	0	12	19
Number of sexual harassment complaints filed by women during the year in accordance with Law No. 20,005 or equivalent legislation applicable in those foreign jurisdictions where the entity operates	n°	2	0	70	0	2	3	0	6	83
Number of sexual harassment complaints filed anonymously during the year in accordance with Law No. 20,005 or equivalent legislation applicable in those foreign jurisdictions where the entity operates	n°	7	24	32	0	2	5	0	0	70
Number of complaints of workplace harassment filed by men during the year in accordance with Law No. 20,607 or equivalent legislation applicable in those foreign jurisdictions where the entity operates	n°	8	18	131	0	4	2	0	57	220
Number of complaints of workplace harassment filed by women during the year in accordance with Law No. 20,607 or equivalent legislation applicable in those foreign jurisdictions where the entity operates	n°	7	18	259	0	7	3	0	58	352
Number of complaints of workplace harassment filed anonymously during the year in accordance with Law No. 20,607 or equivalent legislation applicable in those foreign jurisdictions where the entity operates	n°	0	1	26	0	0	0	0	7	34

Complaints filed with the Labor Directorate or equivalent body	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Number of sexual harassment complaints filed by men during the year in accordance with Law No. 20,005 or equivalent legislation applicable in those foreign jurisdictions where the entity operates	n°	0	1	0	No information	0	0	No information	0	1
Number of sexual harassment complaints filed by women during the year in accordance with Law No. 20,005 or equivalent legislation applicable in those foreign jurisdictions where the entity operates	n°	0	0	2	No information	0	0	No information	0	2
Number of complaints of workplace harassment filed by men during the year in accordance with Law No. 20,607 or equivalent legislation applicable in those foreign jurisdictions where the entity operates	n°	1	18	21	No information	5	5	No information	0	50
Number of complaints of workplace harassment filed by women during the year in accordance with Law No. 20,607 or equivalent legislation applicable in those foreign jurisdictions where the entity operates	n°	1	18	54	No information	0	1	No information	0	74

Reports of workplace violence (Chile only)	Unit	Total
Number of complaints of workplace violence filed with the company by men during the year	n°	35
Number of complaints of workplace violence filed with the company by women during the year	n°	60
Number of complaints of workplace violence filed with external agencies by men during the year	n°	3
Number of complaints of workplace violence filed with external agencies by women during the year	n°	10



# Occupational safety

Workplace safety	Unit	2021	2022	2023	2024
Accident rate per 100 workers	Number	3.2	3.43	3.47	2.91
Number of accidents recorded	Number	3,724	3,981	3,898	3,655
Fatality rate per 100,000 workers	Number	0	1.81	0	0.00
Rate of occupational diseases per 100 workers	Number	0.13	0.4	0.14	0.11
Number of occupational diseases recorded	Number	151	198	148	132
Rate of occupational diseases per 100 workers	Number	0.13	0.4	0.14	0.11
Number of days lost due to accidents	Number	63,263	65,508	63,224	56,965
Average number of days lost due to accidents	Number	16.99	16.46	16.24	15.59

In Cencosud S. A.'s Occupational Health and Safety Policy, the Company declares its commitment to protect the physical integrity and health of its employees, an objective led by senior management and adopted by the entire Company. In addition, it is committed to comply with the legal provisions in force and other requirements in matters of Occupational Health and Safety (OHS). Cencosud S.A. promotes a preventive culture through campaigns and effective leadership, identifying hazards and evaluating risks, with a commitment to continuous improvement, minimizing exposure to these and correcting the detected deviations.

The Company promotes employee participation and awareness through effective communication platforms. An auditable OHS document management system has been developed, and a management program for continuous improvement in occupational health and safety has been implemented.

The policy is based on the commitment of each employee, considering that every accident can be prevented and that each person is responsible for his or her own safety and the safety of his or her environment. Risk control is essential to achieve operational goals, and a job well done requires self-care. The active and permanent commitment of all employees will allow us to achieve a work environment free of accidents and occupational diseases.

Job security by country	Unit	Argentina		Brazil		Chile		China		Colombia		Peru		Uruguay		Total	
		Women	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women	Men
Accident rate per 100 workers	Number	2.42	4.65	1.65	2.16	2.06	2.02	0	0	6.29	5.95	3.75	4.5	0	0	2.54	3.3
Accident rate per 100,000 workers	Number	2,426.48	4,653.99	1,651.47	2,160.43	2,060.03	2,016.98	0	0	6,288.3	5,954.77	3,752.16	4,496.95	0	0	2,540.94	3,300.63
Number of accidents recorded	Number	203	612	163	223	622	406	0	0	307	312	195	236	0	0	1,490	1,789
Fatality rate per 100,000 workers	Number	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Rate of occupational diseases per 100 workers	Number	0.14	0.25	0.23	0.08	0.07	0.08	0	0	0.1	0.1	0	0	0	0	0.1	0.13
Number of occupational diseases recorded	Number	12	34	23	8	18	16	0	0	6	15	0	0	0	0	59	73
Rate of occupational diseases per 100 workers	Number	0.14	0.25	0.23	0.08	0.07	0.08	0	0	0.1	0.1	0	0	0	0	0.1	0.13
Number of days lost due to accidents	Number	2,475	9,947	5,881	7,967	8,386	5,639	0	0	2,367.5	2,505.5	2,418	3,024	0	0	21,528	29,083
Average number of days lost due to accidents	Number	12.19	16.25	36.08	35.73	13.48	13.89	0	0	7.71	8.03	12.4	12.81	0	0	14.45	16.26





# Family leave

## Labor Harmony Policy

This policy, in effect since 2017, was updated in 2024 to incorporate new benefits for Cencosud and Cenco Malls employees.

Its objective is to provide equal opportunities to all members of the organization and to facilitate the management of special situations they may face.

Regarding postnatal leave, the new version of the policy includes gradual maternity return benefits, differential pay above the legal limit, and additional leave days.

In relation to other matters, the updated policy incorporates the following benefits:

### Benefit of flexible working

- Reduction of working hours to care for dependents.
- Gradual return due to serious illnesses.
- Proportionality of annual bonus for people gradually returning due to serious illnesses.

### Pet Death Benefit

- One day of leave in case of death of dogs and cats, accredited by the National Pet Registry.

### Unpaid leave benefit

- Permission from 2 months to 1 year, maintaining the suspended employment relationship and the same conditions upon return.

## Maternity and paternity benefits

### Gradual maternal return

- Enjoy an additional hour of legal breastfeeding leave for a period of two months after postnatal parental leave.

### Differential Salary Payment for exceeding the legal limit during maternity leave

- Payment of the salary differential for female employees whose gross monthly salary is above the legal limit during maternity leave (pre- and postnatal, legal, and parental).

### Differential Salary Payment above the legal limit for parental leave for the father

- Payment of the salary differential for employees whose gross monthly salary is above the legal limit during parental leave (postnatal parental leave).

### Additional days of leave in case of death of a son or daughter during pregnancy:

- Right to seven days granted by law plus three additional days in case of death of the son or daughter during pregnancy.

#### Additional days of leave in case of birth of the employee's son or daughter (father)

- Right to five additional days to the five days granted by law in the case of the birth of the employee's son or daughter.

#### Additional days of leave in case of adoption of a son or daughter

- Right to five additional days to the five days granted by law in the case of adoption of a son or daughter.
- The adoptive collaborator has the same rights as a biological mother in terms of postnatal and postnatal parental leave.



Family leave

Number of people eligible to use postnatal leave by type of position	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Senior Management	Number	0	0	0	0	0	0	0	0	0	0
Men	Number	0	0	0	0	0	0	0	0	0	0
Women	Number	0	0	0	0	0	0	0	0	0	0
Management	Number	1	2	0	2	0	0	0	1	3	8
Men	Number	0	1	0	0	0	0	0	0	1	2
Women	Number	1	1	0	2	0	0	0	1	2	6
Leadership	Number	17	79	11	132	0	19	25	1	0	267
Men	Number	0	46	3	1	0	10	15	1	0	76
Women	Number	17	33	8	131	0	9	10	0	0	191
Worker	Number	0	7	100	557	0	96	30	0	44	834
Men	Number	0	6	37	0	0	34	17	0	3	97
Women	Number	0	1	63	557	0	62	13	0	41	737
Sales force	Number	0	57	34	219	0	52	287	0	0	649
Men	Number	0	50	11	3	0	23	115	0	0	202
Women	Number	0	7	23	216	0	29	172	0	0	447
Administrative	Number	3	1	4	5	0	1	5	0	18	34
Men	Number	0	0	2	0	0	1	3	0	11	17
Women	Number	3	1	2	5	0	0	2	0	7	17
Assistant	Number	0	268	226	251	0	18	0	0	0	763
Men	Number	0	122	74	2	0	12	0	0	0	210
Women	Number	0	146	152	249	0	6	0	0	0	553
Other professionals	Number	21	24	8	51	0	11	12	3	3	112
Men	Number	0	9	1	1	0	2	5	0	1	19
Women	Number	21	15	7	50	0	9	7	3	2	93
Other technicians	Number	0	3	15	1	0	3	1	0	0	23
Men	Number	0	2	7	0	0	1	0	0	0	10
Women	Number	0	1	8	1	0	2	1	0	0	13
Total	Number	42	441	398	1,218	0	200	360	5	68	2,690
Men	Number	0	236	135	7	0	83	155	1	16	633
Women	Number	42	205	263	1,211	0	117	205	4	52	2,057



Family leave

Number of women who made use of postnatal leave by job category	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Senior Management	Number	0	0	0	0	0	0	0	0	0	0
Management	Number	1	1	0	2	0	0	0	1	2	6
Headquarters	Number	17	33	8	131	0	9	10	0	0	191
Workers	Number	0	1	63	557	0	62	13	0	41	737
Sales force	Number	0	7	23	216	0	29	172	0	0	447
Administrative	Number	3	1	2	5	0	0	2	0	7	17
Auxiliaries	Number	0	146	152	249	0	6	0	0	0	553
Other professionals	Number	21	15	7	50	0	9	7	3	2	93
Other technicians	Number	0	1	8	1	0	2	1	0	0	13
Total	Number	42	205	263	1,211	0	117	205	4	52	2,057

Percentage of women who used postnatal leave by job category	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Senior Management		0	0%	0%	0%	0%	0%	0%	0%	0%	0%
Management	%	100%	100%	0%	100%	0%	0%	0%	100%	100%	100%
Headquarters	%	100%	100%	100%	100%	0%	100%	100%	0%	0%	100%
Workers	%	0%	100%	100%	100%	0%	100%	100%	0%	100%	100%
Sales force	%	0%	100%	100%	100%	0%	100%	100%	0%	0%	100%
Administrative	%	100%	100%	100%	100%	0%	0%	100%	0%	100%	100%
Auxiliaries	%	0%	100%	100%	100%	0%	100%	0%	0%	0%	100%
Other professionals	%	100%	100%	100%	100%	0%	100%	100%	100%	100%	100%
Other technicians	%	0%	100%	100%	100%	0%	100%	100%	0%	0%	100%
Total	%	100%	100%	100%	100%	0%	100%	100%	100%	100%	100%





Family leave

Number of men who used the 5-day paternity leave by type of position	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Senior Management	Number	0	0	0	0	0	0	0	0	0	0
Management	Number	0	1	0	0	0	0	0	0	1	2
Headquarters	Number	0	46	2	1	0	1	0	0	0	50
Workers	Number	0	6	18	0	0	0	0	0	3	27
Sales force	Number	0	50	6	2	0	0	7	0	0	65
Administrative	Number	0	0	1	0	0	0	0	0	11	12
Auxiliaries	Number	0	122	43	0	0	0	0	0	0	165
Other professionals	Number	0	9	0	0	0	0	0	0	1	10
Other technicians	Number	0	2	4	0	0	0	0	0	0	6
Total	Number	0	236	74	3	0	1	7	0	16	337

Percentage of men who used the 5-day paternal postnatal leave by type of position	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Senior Management	%	0	0	0	0	0	0	0	0	0	0
Management	%	0	100	0	0	0	0	0	0	100	100
Headquarters	%	0	100	100	100	0	100	0	0	0	100
Workers	%	0	100	100	0	0	0	0	0	100	100
Sales force	%	0	100	100	100	0	0	100	0	0	100
Administrative	%	0	0	100	0	0	0	0	0	100	100
Auxiliaries	%	0	100	100	0	0	0	0	0	0	100
Other professionals	%	0	100	0	0	0	0	0	0	100	100
Other technicians	%	0	100	100	0	0	0	0	0	0	100
Total	%	0	100	100	100	0	100	100	0	100	100



Family leave

N° of men who took 6-week paternity leave by job category	Unit	CENCOSUD S.A. Argentina		Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Senior management	Number	0	0	0	0	0	0	0	0	n/a	0
Management	Number	0	0	0	0	0	0	0	0	n/a	0
Supervisors	Number	0	0	1	0	0	9	15	1	n/a	26
Operators	Number	0	0	19	0	0	34	17	0	n/a	70
Sales force	Number	0	0	5	1	0	23	108	0	n/a	137
Administrative	Number	0	0	1	0	0	1	3	0	n/a	5
Support services	Number	0	0	31	2	0	12	0	0	n/a	45
Other professionals	Number	0	0	1	1	0	2	5	0	n/a	9
Other technical	Number	0	0	3	0	0	1	0	0	n/a	4
Total	Number	0	0	61	4	0	82	148	1	0	296

Percentage of eligible men who took 6-week paternity	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Senior management	%	0%	0%	0%	0%	0%	0%	0%	0%	100%	0%
Management	%	0%	0%	100%	0%	0%	100%	100%	100%	100%	100%
Supervisors	%	0%	0%	100%	0%	0%	100%	100%	0%	100%	100%
Operators	%	0%	0%	100%	100%	0%	100%	100%	0%	100%	100%
Sales force	%	0%	0%	100%	0%	0%	100%	100%	0%	100%	100%
Administrative	%	0%	0%	100%	100%	0%	100%	0%	0%	100%	100%
Support services	%	0%	0%	100%	100%	0%	100%	100%	0%	100%	100%
Other professionals	%	0%	0%	100%	0%	0%	100%	0%	0%	100%	100%
Other technical	%	0%	0%	100%	100%	0%	100%	100%	100%	0%	100%
Total	%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%



# Family leave

Average days taken by job category	Average length of maternity leave	Average length of 5-day paternity leave	Average length of 6-week paternity leave
Senior management	0	0	0
Management	65	2	0
Leadership	81	2	12
Worker	56	3	12
Sales force	80	2	11
Administrative	106	3	12
Assistant	9	2	13
Other professionals	77	2	17
Other technical	59	3	11





# Family leave

Number of days off that the company grants, after the birth of a son or daughter, guardianship or adoption, greater than the legally valid number	Unit	CENCOSUD S.A. Individual	Argentina	Brazil	Chile	China	Colombia	Peru*	Uruguay	USA	Total
Senior Management	Number	5	0	0	5	0	8	30	0	0	45
Men	Number	5	0	0	5	0	8	30	0	0	45
Women	Number	5	0	0	5	0	8	30	0	0	45
Management	Number	5	0	0	5	0	8	30	0	0	45
Men	Number	5	0	0	5	0	8	30	0	0	45
Women	Number	5	0	0	5	0	8	30	0	0	45
Leadership	Number	5	0	0	5	0	8	30	0	0	45
Men	Number	5	0	0	5	0	8	30	0	0	45
Women	Number	5	0	0	5	0	8	30	0	0	45
Worker	Number	5	0	0	5	0	8	30	0	0	45
Men	Number	5	0	0	5	0	8	30	0	0	45
Women	Number	5	0	0	5	0	8	30	0	0	45
Sales force	Number	5	0	0	5	0	8	30	0	0	45
Men	Number	5	0	0	5	0	8	30	0	0	45
Women	Number	5	0	0	5	0	8	30	0	0	45
Administrative	Number	5	0	0	5	0	8	30	0	0	45
Men	Number	5	0	0	5	0	8	30	0	0	45
Women	Number	5	0	0	5	0	8	30	0	0	45
Assistant	Number	5	0	0	5	0	8	30	0	0	45
Men	Number	5	0	0	5	0	8	30	0	0	45
Women	Number	5	0	0	5	0	8	30	0	0	45
Other professionals	Number	5	0	0	5	0	8	30	0	0	45
Men	Number	5	0	0	5	0	8	30	0	0	45
Women	Number	5	0	0	5	0	8	30	0	0	45
Other technicians	Number	5	0	0	5	0	8	30	0	0	45
Men	Number	5	0	0	5	0	8	30	0	0	45
Women	Number	5	0	0	5	0	8	30	0	0	45
Total	Number	5	0	0	5	0	8	30	0	0	45
Men	Number	5	0	0	5	0	8	30	0	0	45
Women	Number	5	0	0	5	0	8	30	0	0	45

\*Only in case of adoption.

Training

Training	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	2024
Total amount invested in training	CLP	145,116,520	215,021,398	6,498,255,712	0	581,731,920	197,933,170	15,269,783	4,017,321,491	11,670,649,995
Total investment in training as a percentage of total annual revenue	%	0.01%	0.01%	0.09%	0.00%	0.06%	0.00%	n/a	0.20%	0.07%

Number of people trained by job category and gender	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States Total	
Senior management	Number	8	6	12	0	0	1	0	17	44
Men	Number	8	5	12	0	0	1	0	12	38
Women	Number	0	1	0	0	0	0	0	5	6
Management	Number	78	6	122	0	19	20	5	242	492
Men	Number	54	4	82	0	12	18	5	182	357
Women	Number	24	2	40	0	7	2	0	60	135
Supervisors	Number	4,68	988	5,164	0	1,104	569	35	0	12,54
Men	Number	2,961	611	2,75	0	644	275	24	0	7,265
Women	Number	1,719	377	2,414	0	460	294	11	0	5,275
Operators	Number	340	5,569	12,541	0	4,437	781	0	10,471	34,139
Men	Number	314	3,343	3,41	0	2,172	641	0	4,876	14,756
Women	Number	26	2,226	9,131	0	2,265	140	0	5,595	19,383
Sales force	Number	2,64	1,367	8,015	0	1,891	9,851	0	0	23,764
Men	Number	2,146	810	3,787	0	1,008	4,551	0	0	12,302
Women	Number	494	557	4,228	0	883	5,3	0	0	11,462
Administrative	Number	78	146	190	0	52	144	1	1,575	2,186
Men	Number	31	70	83	0	37	70		854	1,145
Women	Number	47	76	107	0	15	74	1	721	1,041
Support services	Number	10,564	8,962	5,959	0	1,801	0	0	0	27,286
Men	Number	5,491	4,005	2,57	0	920	0	0	0	12,986
Women	Number	5,073	4,957	3,389	0	881	0	0	0	14,3
Other professionals	Number	1,025	370	1,757	0	296	36	102	220	3,806
Men	Number	605	195	990	0	151	20	66	121	2,148
Women	Number	420	175	767	0	145	16	36	99	1,658
Other technical	Number	96	574	121	0	50	0	0	0	841
Men	Number	81	324	66	0	20	0	0	0	491
Women	Number	15	250	55	0	30	0	0	0	350
Total	Number	19,509	17,988	33,881	0	9,65	11,402	143	12,525	105,098
Men	Number	11,691	9,367	13,75	0	4,964	5,576	95	6,045	51,488
Women	Number	7,818	8,621	20,131	0	4,686	5,826	48	6,48	53,610

Training

People who received training as a share of the total workforce, by job category and gender	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Senior management	%	100	100	92	0	0	100	—	100	92
Men	%	100	100	92	0	0	100	—	100	91
Women	%	—	100	—	—	—	—	—	100	100
Management	%	98	27	96	0	73	100	50	100	92
Men	%	98	21	97	0	67	100	46	100	91
Women	%	96	67	95	0	88	100	100	100	93
Supervisors	%	100	100	92	0	100	100	83	—	96
Men	%	100	100	93	0	100	100	80	—	96
Women	%	100	100	92	0	100	100	92	—	95
Operators	%	98	99	67	—	100	100	—	100	84
Men	%	98	100	58	—	100	100	—	100	86
Women	%	100	97	70	—	100	100	—	100	83
Sales force	%	46	96	73	—	91	100	—	—	78
Men	%	55	96	70	—	93	100	—	—	77
Women	%	27	97	75	—	88	100	—	—	78
Administrative	%	60	86	95	0	52	100	100	100	92
Men	%	43	90	95	0	60	100	—	100	93
Women	%	83	84	94	0	39	100	100	100	91
Support services	%	91	85	54	—	100	100	—	—	78
Men	%	88	84	55	—	100	100	—	—	78
Women	%	95	86	54	—	100	100	—	—	78
Other professionals	%	85	84	93	—	69	10	93	100	81
Men	%	86	81	94	—	70	9	93	100	82
Women	%	85	87	91	—	68	11	92	100	81
Other technical	%	80	100	65	—	48	100	—	—	86
Men	%	100	100	53	—	51	100	—	—	88
Women	%	39	100	92	—	46	100	—	—	83
Total	%	79	91	69	0	95	97	87	100	82
Men	%	80	91	68	0	96	96	85	100	82
Women	%	79	90	70	0	94	97	93	100	81



Training

Average annual hours of training	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Senior management	Number	3.8	3.1	1.7	0	0	3.0	0	4.7	3.3
Men	Number	3.8	3.1	1.7	0	0	3.0	0	4.1	3.1
Women	Number	0	2.7	0	0	0	0	0	4.1	3.9
Management	Number	14.4	4.6	2.7	0	5.7	8.0	17.3	4.1	5.8
Men	Number	13.6	4.2	2.4	0	6.9	8.0	17.3	4.1	5.6
Women	Number	16.3	5.4	3.3	0	3.5	8.0	0	4.1	6.1
Supervisors	Number	8.5	8.3	4.0	0	17.3	9.0	10.9	0	7.4
Men	Number	9.0	8.5	3.6	0	16.9	9.0	13.3	0	7.6
Women	Number	7.6	7.9	4.6	0	17.9	9.0	5.6	0	7.2
Operators	Number	1.8	9.3	2.5	0	10.9	4.0	0	4.1	5.2
Men	Number	1.7	10.4	3.3	0	10.8	4.0	0	4.1	6.3
Women	Number	2.4	7.6	2.2	0	11.0	4.0	0	4.1	4.4
Sales force	Number	4.2	12.8	6.1	0	14.1	4.0	0	0	6.0
Men	Number	4.5	12.8	6.7	0	13.9	4.0	0	0	6.3
Women	Number	3.1	12.9	5.5	0	14.3	4.0	0	0	5.8
Administrative	Number	5.6	4.9	12.3	0	8.4	3.5	15.4	4.1	5.0
Men	Number	6.9	4.4	12.1	0	7.6	3.0		4.1	4.9
Women	Number	4.7	5.3	12.4	0	10.1	4.0	15.4	4.1	5.2
Support services	Number	3.0	7.2	5.9	0	11.9	0	0	0	5.6
Men	Number	3.3	8.5	5.0	0	12.2	0	0	0	5.8
Women	Number	2.8	6.2	6.6	0	11.7	0	0	0	5.4
Other professionals	Number	8.8	5.4	5.5	0	7.9	9.2	20.2	4.1	6.9
Men	Number	8.6	5.8	4.9	0	6.8	11.0	22.3	4.1	6.7
Women	Number	9.2	4.9	6.3	0	9.0	7.0	16.4	4.1	7.2
Other technical	Number	6.1	4.8	15.6	0	10.1	0	0	0	6.8
Men	Number	6.4	5.5	14.1	0	15.6	0	0	0	7.2
Women	Number	4.5	4.0	17.4	0	6.4	0	0	0	6.4
Total	Number	5.3	8.2	4.4	0	12.3	4.5	17.8	4.1	5.9
Men	Number	5.7	9.3	4.8	0	12.3	4.0	19.8	4.1	6.4
Women	Number	4.7	7.0	4.2	0	12.3	5.0	13.9	4.1	5.5



## Training

### Subjects covered in the 2024 training sessions

- **Leadership Academy:** Leadership skills, aligned with the Company's strategic pillars.
- **Digital Academy:** Up-to-date and competitive training content.
- **Talent Plan:** Scholarships, courses, and certifications for outstanding employees based on their performance.
- **Employee well-being:** Habits and practices that promote a healthy work environment.
- **Regulatory courses:** Understanding and application of regulations in each work area.
- **Onboarding:** Integration of new employees, optimizing their performance and sense of belonging.
- **Skills:** Technical skills and practical knowledge to perform a job safely and efficiently, promoting quality, professional development, and regulatory compliance.
- **OFDA/ICS System:** Training for operations leaders in incident management and emergency response in shopping malls.
- **Comprehensive crisis coping:** Self-care, emotional management, mental health, and crisis leadership for employees throughout Chile.
- **ESE Strategic Negotiation:** Training for management teams in negotiation strategies, preparation, and persuasion techniques.
- **Security standards (supervisor and CCTV):** Continuous training in security and monitoring for employees in security and parking lots, with OS10 certification.
- **Law 19,913 standards:** Financial Analysis Unit (UAF) training on money laundering and terrorist financing for management teams.

## Benefits

### Insurance

**Health insurance:** Available to all employees who wish to contract it, with financing shared between the company and the employee. The cost varies according to the number of family members included.

**Life insurance:** Granted to all employees as soon as they join the Company, with 50% financed by the company and 50% by the employee.

None of these benefits are conditional on type of employment contract or any other condition.

### Awards and recognition

**Housing Award:** Supports employees in two categories: My First Home and Renovating My Home, with the award of a Cencosud Gift Card.

**Academic Excellence Award:** Recognizes the outstanding academic performance of employees' children, with the award of a bonus and a Cencosud Gift Card.

### Discounts and special benefits

**Cross-company discounts:** Availability of discounts on different brands exclusively for employees of the Cencosud Group with a permanent contract:

- Jumbo: 12%
- Santa Isabel: 10%
- Easy: 20%
- Eurofashion: 20%
- Paris: 20%
- Jumbo Pharmacy: % variable by product.
- 

### Seasonal benefits

**Christmas:** Gift cards for employees with children up to 15 years old (as of the 1st of December), registered in the People Soft system.

**Winter vacations:** Movie tickets for employees with children from 3 to 15 years old, registered in the People Soft system.

### Social care

Support and guidance in socially problematic situations, with case follow-up as needed.

## Outsourcing

Cencosud has internal regulations that complement and ensure compliance with the legislation on outsourcing work (the Company does not have a specific policy in this regard). The following is a summary of the main aspects of the guidelines.

### Legal compliance

- Contractors and subcontractors must certify compliance with their labor and social security obligations by means of certificates issued by the Labor Inspection or authorized private entities.

### Working conditions and occupational safety

- Cencosud has a comprehensive occupational health and safety policy that applies to all employees, including subcontractors. This policy focuses on protecting the physical integrity and health of people, as well as safeguarding facilities and processes.
- Cencosud promotes a preventive culture through awareness campaigns and training programs for all workers, including subcontractors. This ensures that everyone is informed about the risks and the necessary safety measures.
- The company maintains close coordination with subcontractors to ensure that safety standards are met. This includes continuous monitoring and auditing of occupational health and safety processes.
- Cencosud ensures that all workers, including subcontracted workers, have access to the necessary personal protective equipment and know how to use it correctly.

# Membership in Guilds, Associations, or Organizations

Country	Organization	Description
Argentina	Asociación Empresaria Argentina	Organization that brings together Argentine businesspeople with the aim of promoting the economic and social development of the country.
Argentina	AHK - Cámara de Industria y Comercio Argentino-Alemana	Entity that promotes commercial and economic relations between Argentina and Germany, supporting companies from both countries.
Argentina	Cámara de Comercio Argentino-Chilena	Institution that promotes commercial exchange and investment between Argentina and Chile, facilitating business opportunities.
Argentina	IDEA - Instituto para el Desarrollo Empresarial de la Argentina	Organization that seeks to promote business development in Argentina through research and discussion of innovative ideas.
Argentina	FIEL - Fundación de Investigaciones Económicas Latinoamericanas	Research center dedicated to the economic and social analysis of Latin America, providing information and proposals for regional development.
Argentina	Fundación Capital	Institution that works in the field of finance and economics, focused on promoting sustainable economic development and financial inclusion.
Argentina	IAEF - Instituto Argentino de Ejecutivos de Finanzas	Association that brings together financial executives from Argentina, promoting the exchange of knowledge and experiences in the financial field.
Argentina	Macroview	Economic consulting firm that offers analysis and advice on macroeconomic and financial issues in Argentina and the region.
Argentina	Audemus	Firm specialized in consulting and auditing, providing advisory services in management and quality control.
Argentina	MC Auditores	Firm dedicated to auditing and accounting consultancy, offering financial review and advisory services.
Argentina	CASAC - Cámara de Supermercados y Autoservicios de Córdoba	Association that represents supermarkets and self-service stores in the province of Córdoba, promoting their development and competitiveness.
Argentina	ASU - Asociación de Supermercados Unidos	Association that brings together the main supermarket chains in Argentina, working together for the growth of the sector.



# Membership in Guilds, Associations, or Organizations

Country	Organization	Description
Argentina	Grupo CREA Olivícola San Juan	Group of entrepreneurs and producers dedicated to the cultivation of olive trees in the province of San Juan, sharing experiences and best practices.
Argentina	Grupo CREA Vitivinícola Huarpe	Association of wine producers of the Huarpe region, focused on improving the quality and competitiveness of their wines.
Argentina	Grupo CREA Olivos Arauco	Group of olive growers specialized in the Arauco variety, collaborating in cultivation techniques and olive oil production.
Argentina	GSI Argentina - Asociación Argentina de Codificación de Productos Comerciales	Organization that manages the barcode system in Argentina, facilitating product identification and traceability.
Argentina	Cámara Argentina de Shopping Centers (CASC)	Organization that represents the country's shopping malls, promoting their development and adaptation to market trends.
Argentina	Cámara de Tarjetas de Crédito y Compra (ATACYC)	Association of credit and purchase card issuers in Argentina, ensuring the development of the sector.
Argentina	Cámara Argentina Fintech	Entity that brings together financial technology companies in Argentina, promoting innovation and growth in the fintech sector.
Argentina	Cámara de Importadores de la República Argentina (CIRA)	Association that represents the country's importing companies, providing support and promoting favorable policies for foreign trade.
Argentina	Cámara Argentina de Comercio Electrónico (CACE)	Organization for companies engaged in e-commerce in Argentina, promoting the development and professionalization of the sector.

# Membership in Guilds, Associations, or Organizations

Country	Organization	Description
Brazil	Associação Brasileira dos Atacarejos (ABAAS)	Association representing companies in the wholesale sector in Brazil, including a combination of wholesalers and retailers that offer products in large quantities at competitive prices.
Brazil	Associação Brasileira de Supermercados (ABRAS)	Association that brings together companies in the supermarket sector in Brazil, promoting the development and competitiveness of the sector.
Brazil	Instituto para Desenvolvimento do Varejo (IDV)	Institute dedicated to the development of the retail trade in Brazil, seeking to improve the sector's practices and policies.
Brazil	Associação de Supermercados do Estado do Rio de Janeiro (Asserj)	Association that represents supermarkets in the state of Rio de Janeiro, supporting their growth and efficiency.
Brazil	Associação Goiana de Supermercados (AGOS)	Organization that brings together supermarkets in the state of Goiás, promoting initiatives to strengthen the sector in the region.
Brazil	Associação Sergipana de Supermercados (ASES)	Association representing supermarkets in the state of Sergipe, focusing on the development and competitiveness of the sector in the region.
Brazil	Associação Paulista de Supermercado (APAS)	Association of supermarkets in the state of São Paulo, offering support and promoting good practices in the sector.
Brazil	Associação Brasileira de Prevenção de Perdas (Abrappe)	Association dedicated to loss prevention in the Brazilian retail sector, promoting strategies and solutions to minimize losses.
Brazil	Associação dos Supermercados de Alagoas (ASL)	Association of supermarkets in the state of Alagoas, supporting their development and competitiveness.
Brazil	Associação Bahiana de Supermercado (ABASE)	Association of supermarkets in the state of Bahia, promoting the growth and efficiency of the sector in the region.
Brazil	Associação Cearense de Supermercados (Acese)	Association of supermarkets in the state of Ceará, focused on strengthening and developing the sector in the region.
Brazil	Regional retail trade unions	Organizations that represent workers and companies in the retail sector in different regions of Brazil, safeguarding their rights and promoting better working and business conditions.

# Membership in Guilds, Associations, or Organizations

Country	Organization	Description
Chile	Amfori (international association)	Amfori is the leading global business association promoting open and sustainable trade. It offers supply chain improvement services, such as the Business Social Compliance Initiative (BSCI), to help companies improve labor conditions in their supply chains.
Chile	Better Cotton (international association)	Better Cotton is the world's leading sustainability initiative for cotton. Its mission is to help cotton communities survive and thrive while protecting and restoring the environment.
Chile	EIM (private international company)	EIM, developed by Jeanologia, is an environmental impact measurement software designed to monitor the environmental impact of garment finishing processes in an efficient and economically viable manner.
Chile	Fashion Revolution (international non-profit organization)	Fashion Revolution is a global movement that seeks to transform the fashion industry so that it values people, the environment, creativity, and profit in equal measure. In Chile, they focus on the local production of raw materials and manufacturing, making visible the creativity of local designers and rescuing the creative and technical heritage of native peoples and other traditions.
Chile	Asociación de Marketing Digital y Data de Chile (AMDD)	The AMDD is the Digital Marketing and Data Association of Chile, which brings together the main players in the digital marketing industry, including advertisers, agencies, and marketing services. Its purpose is to contribute to building a better society through responsible and ethical digital marketing in the use of data.
Chile	Cámara Chilena de la Construcción (CChC)	Trade association that promotes development, innovation, and sustainability in the construction sector in Chile, supporting the country's growth.
Chile	Global Home Improvement Network (GHIN)	Global network that brings together home improvement companies, facilitating the exchange of knowledge and experiences among its members to promote the sector worldwide.
Chile	Cámara de Comercio de Santiago (CCS)	Association that represents commerce, services, and tourism in Santiago de Chile, promoting business and economic development in the region.



# Membership in Guilds, Associations, or Organizations

Country	Organization	Description
Chile	ANDA	Trade association specialized in commercial communication, including advertising, publicity, corporate communication, and relationship strategies with clients, consumers, and the general public.
Chile	Acción Empresas	Non-profit business organization that promotes sustainability in Chile, seeking to improve the quality of life of people and the planet. Represents the Chilean chapter of the World Business Council for Sustainable Development (WBCSD).
Chile	Cámara Chileno Alemana de Comercio (AHK)	Chamber focused on promoting economic development between Chile and Germany addressing strategic and future issues that contribute to the growth of both economies.
Chile	Cámara de Comercio Chileno Norteamericana (AMCHAM)	Organization that fosters the development of business ecosystems between Chile and the United States, promoting trade, investment, innovation transfer and public-private cooperation.
Chile	Asociación Gremial de Supermercados (ASACH)	Non-profit trade organization that brings together supermarkets throughout Chile, promoting the development of the sector with initiatives that encourage free competition and collaboration with public and private entities.
Chile	Cámara Chileno Alemana	Binational Chamber founded in 1916 that promotes commercial, economic and cultural relations between Chile and Germany, strengthening business ties through networking, seminars, and trade fairs.
Colombia	Cámara Colombo Chilena	Trade association that fosters, promotes, and strengthens trade relations and investment between Chilean and Colombian companies.
Colombia	Cámara Regional de la Construcción de Bogotá y Cundinamarca	A national non-profit trade association that brings together companies and individuals related to the construction value chain at the national level.
Colombia	United Nations Global Compact	Initiative that promotes the commitment of the private sector, public sector, and civil society to align their strategies and operations with ten universally accepted principles in four thematic areas (Human Rights, Labor Standards, Environment, and Anti-Corruption), as well as contribute to the achievement of the Sustainable Development Goals (SDGs).
Colombia	Pride Connection Colombia	Community of companies working to generate actions and good practices in favor of the inclusion of people from the LGBTI Community.
Colombia	GS1/Logyca	Leader in the implementation of connectivity solutions for companies of diverse value networks in Colombia (barcodes).
Colombia	Instituto Nacional de Contadores Públicos (INCP)	Non-profit association that works for the union, defense, representation, and relevance of the Colombian accounting profession.
Colombia	Federación Nacional de Comerciantes (Fenalco)	Non-profit organization responsible for promoting the development of trade, to guide, represent, and protect their interests, within a criterion of welfare and progress for the country.

# Membership in Guilds, Associations, or Organizations

Country	Organization	Description
Peru	Cámara de Comercio de Lima (CCL)	Trade association that represents the business sector of Lima, promoting the economic development and competitiveness of its members.
Peru	Cámara de Comercio Peruano Chilena	Institution that promotes trade and investment relations between Peru and Chile, facilitating business opportunities between the two countries.
Peru	Cámara Peruano Alemana (AHK Perú)	Organization that promotes economic and commercial relations between Peru and Germany, supporting companies from both countries in their commercial activities.
Peru	Sociedad Nacional de Industrias (SNI)	Guild that represents the Peruvian industrial sector, promoting its development and competitiveness in the national and international markets.
Peru	Sociedad de Comercio Exterior del Perú (COMEX)	Peru's main foreign trade association, which promotes the development of international trade and investment in the country.
Peru	Asociación Peruana de Recursos Humanos (APERHU)	Entity that promotes good human management practices to develop and enhance the talent of people in organizations.
Peru	Aequales Comunidad y Certificación	Company that accompanies organizations in the construction of business strategies through gender equity and diversity, promoting an inclusive work world.
Peru	Asociación de Buenos Empleadores (ABE)	Organization that certifies companies in good labor practices, promoting respectful and productive work environments.
Peru	Pride Connection Perú	Network of companies that seeks to promote inclusive work spaces for the LGBTQI+ community, promoting diversity and equity in the workplace.
Peru	Red de Empresas y Discapacidad	Initiative that brings together companies committed to the labor inclusion of people with disabilities, promoting inclusive practices in the workplace.
Peru	Presente NGO	Organization that works for access to rights for LGBTQI+ people, generating strategic alliances and co-building projects for the community.
Peru	Instituto de Auditores Internos del Perú (IAI Perú)	Non-profit organization that brings together internal audit professionals, promoting best practices and certifications in the profession.
Peru	Perú Sostenible	Network of companies that promotes sustainable development in Peru, connecting, transforming, and raising the visibility of good business practices in sustainability.
Peru	Instituto Nacional de la Calidad (INACAL)	Public agency in charge of promoting and assuring quality in the country, establishing standards and providing accreditation and metrology services.



# SASB Sustainability Indicators

Based on the characteristics of its core business, Cencosud S.A. adheres to the SASB industry standard for food retailers and distributors (2018 version). This definition was validated by the Board of Directors.

Code	Name	Indicator	Unit	Answer
FB-FR-000.A Activity parameters	Number of (1) retail outlets and (2) distribution centers	Number of retail outlets	Number	1,451
		Number of distribution centers	Number	52
FB-FR-000.B Activity parameters	Total area of (1) retail space and (2) distribution centers	Total area of retail space	Square meters	3,542,988
		Total area of distribution centers	Square meters	770,096
FB-FR-000.C Activity parameters	Number of vehicles in the commercial fleet	Number of vehicles in the commercial fleet	Number	No data
FB-FR-000.D Activity parameters	Tons per mile traveled	Tons per mile traveled	Tons per mile	No data



# SASB Sustainability Indicators

Code	Name	Indicator	Unit	Answer
FB-FR-110a.1 Fleet Fuel Management	Fuel consumed, percentage renewable	Fuel consumed	Gigajoules (GJ)	50,217
		Renewable percentage	Percentage (%)	0.60%
FB-FR-110b.1 Atmospheric emissions from refrigeration	Gross global Scope 1 emissions from refrigerants	Gross global Scope 1 emissions from refrigerants	Metric tons (t) of CO <sub>2</sub> -e	514,317
FB-FR-110b.2 Atmospheric emissions from refrigeration	Percentage of refrigerants consumed with zero ozone depletion potential	Percentage of refrigerants consumed with zero ozone depletion potential	Percentage (%) by weight	50% (considering all non-Montreal protocol refrigerant gases, i.e.,all except R22, R12, and R141b)
FB-FR-110b.3 Atmospheric emissions from refrigeration	Average rate of refrigerant emissions	Average rate of refrigerant emissions	Percentage (%)	No information
FB-FR-130a.1 Energy management	(1) Operational energy consumed, (2) percentage of electricity from the grid, (3) percentage of renewables	(1) Operating energy consumed	Gigajoules (GJ)	4,988,166
		(2) Percentage of electricity from the grid	Percentage (%)	64% (total consumption minus percentage of non-conventional renewable energy)
		(3) Percentage of renewables	Percentage (%)	36% (Includes purchase of electricity from renewable sources and self-generation of energy by solar panels)
FB-FR-150a.1 Food waste management	Amount of food waste generated, percentage diverted from the waste stream	Amount of food waste generated	Metric tons (t)	No data
		Percentage diverted from the waste stream	Percentage (%)	No data

# SASB Sustainability Indicators

Code	Name	Indicator	Answer
FB-FR-230a.1 Data security	(1) Number of data breaches, (2) percentage involving personally identifiable information (PII), (3) number of customers affected	(1) Number of data breaches, (2) percentage involving personally identifiable information (PII), (3) number of customers affected	There were no data breaches in 2024.
FB-FR-230a.2 Data security	Description of the approach to identifying and addressing data security risks	Description of the approach to identifying and addressing data security risks	Cencosud adopts a comprehensive and preventive approach to the security of its information systems, aligned with international regulatory principles and advanced controls. The company defines vulnerabilities as weaknesses in systems, internal controls, or applications that could be exploited, while security risks are events that could affect operations, assets, or reputation through unauthorized access, disclosure, modification of information, or denial of services. This approach is overseen by the Information Security Department, led by a Chief Information Security Officer (CISO), who implements policies and procedures to identify and mitigate risks.

# SASB Sustainability Indicators

Code	Name	Unit				
FB-FR-250a.1 Food Safety	High-risk food safety violation rate	Speed				
	Argentina	Brazil	Chile (Supermarkets)	Colombia	Peru	Overall average
	Not available	23.53	1.5	0	0	5

Code	Name	Unit				
FB-FR-250a.2 Food Safety	(1) Number of recalls, (2) number of units recalled, (3) percentage of recalled units that are private label products	Number, percentage (%)				
	Argentina	Brazil	Chile (Supermarkets)	Colombia	Peru	Total
Number of recalls	0	13	278	20	90	401
Number of units recalls	0	Recalled units were not recorded	562,859	29.789	16,583	609,231
Percentage of units recalled that are private label products	0%	Recalled units were not recorded	29%	40%	80%	37.25%



SASB Sustainability Indicators

Code	Name		Unit				
FB-FR-260a.1 Health and nutrition of products	Revenue from products with labeling or marketing that promotes health and nutrition attributes		Chilean pesos				
	Argentina	Brazil	Chile (Supermarkets)	Colombia	Peru	Total	
	31,974,759,641	33,440,440,686	106,793,735,875	5,690,079,202	2,786,464	177,901,802,051	
Code	Name		Unit				
FB-FR-270a.1 Product labeling and marketing	Number of incidents of non-compliance with regulatory or industry codes for labeling or marketing		Number				
	Argentina	Brazil	Chile (Supermarkets)	Colombia	Peru	USA	Total
	4	144	11	3	1	11	174
Notes	There were 4 reports of violations due to errors in labeling, incorrect promotions/offers, and financing conditions. For each infraction, action plans were established and presented to the corresponding business units and teams. Likewise, claims were identified before the Consumer Defense and lawsuits related to cancelled web purchases, both invoiced and unvoiced, due to lack of stock or errors in publication. There is no specific record of the number of cases in the reporting system.		-	In Jumbo, to date, there have been 11 summary proceedings in the stores in relation to labeling and marketing. There is no information on the payment of fines resulting from these audits. At SISA, no incidents of non-compliance in labeling and marketing in relation to current regulations were reported.	-	The audit observations were fully corrected, and, on 19 December 24, the indicative audit was concluded without the imposition of monetary penalties.	-

# SASB Sustainability Indicators

Code	Name				Unit
FB-FR-260a.2 Product health and nutrition	Analysis of the process of identification and management of products and ingredients related to nutritional and health concerns of consumers				Description
	Argentina	Brazil	Chile (Supermercados)	Colombia	Peru
	Cencosud Argentina positions the quality and safety of its products as fundamental pillars of its strategy, focusing on meeting the nutritional and health needs of its customers. The Quality area supervises compliance with national, provincial, and municipal regulations, as well as internal policies. To ensure the highest safety standards, the company implements practices such as Good Manufacturing Practices (GMP), Integrated Pest Management (IPM), and early product recall processes. It also carries out unscheduled audits, on-site training, and preventive visits to branches, production plants, and distribution centers.	There is no policy or procedure in this area.	Cencosud Chile operates under the sanitary regulations of the Ministry of Health, complying with international standards of the WHO, FAO, and Codex Alimentarius. In the nutritional area, it follows national labeling standards, which require full declaration of ingredients, additives, allergens, and nutritional information, in addition to a system of warning seals for critical nutrients such as calories, saturated fats, sugars, and sodium when they exceed the established limits.	Cencosud Colombia has a Healthy World program, which focuses on promoting health and nutrition by identifying products that contain ingredients oriented to the health and well-being of its customers. This is achieved through an exhaustive review of new products, analyzing their nutritional tables, associated benefits, and nutritional quality seals. We also evaluate the specific properties and characteristics of each product that can provide concrete benefits to consumers, ensuring their alignment with health and wellness standards.	Before being marketed in Wong and Metro stores, all food and beverages at Cencosud Peru are validated by the Quality area to ensure compliance with applicable legal regulations. This process includes two groups: approval of third-party brand products (TPB) and approval of private label and imported products (PL & IP). In the case of TPBs, key documents such as sanitary registration, labels, pesticide analysis, and declaration of regulatory compliance are reviewed, in addition to microbiological and physicochemical analyses for new suppliers. For PL & IP, the review is more comprehensive and includes national regulations, Codex Alimentarius, and additional analyses such as nutritional table, shelf life, and quality certifications.
	In the area of social responsibility and the creation of shared value, Supermercados Argentina develops initiatives such as “Viví Saludable”, which promotes wellness through nutritional options available in physical and digital stores. It also promotes “Nutriditos”, a program aimed at promoting healthy habits in families with children under 12 years of age, and “Cocina Saludable en Comedores”, which trains community leaders in food optimization and waste reduction. In addition, for the last six years, it has maintained the “Espacio Libre de Gluten” (Gluten-Free Space), in collaboration with the Asociación Celíaca Argentina (Argentine Celiac Association), offering gluten-free products and exclusive benefits.		In sustainability and conscious eating, it is leading the transformation through its Mundo BIO initiative, which promotes healthier and more sustainable consumption. The offer includes more than 1,100 exclusive products in categories such as vegan, organic, gluten-free, low carb, no added sugar, lactose-free, and ecofriendly, with certifications that guarantee quality. Seventy percent of the products are of national origin and 30% international, strengthening its retail value proposition.		After approval, products and suppliers are incorporated into an annual surveillance plan that includes plant sanitary inspections and microbiological analysis to ensure continued sanitary compliance. Through December 2024, 420 private label projects in groceries and perishables were approved, as well as 1,799 third-party brand projects. In addition, 60 imported SKUs successfully passed the organic certification process.
			In 2024, Cencosud Chile led initiatives such as Mundo Circular, which transforms organic waste into compost that is now available for sale, thus promoting a 100% circular and sustainable model. These alternatives are signposted on shelves and digital platforms, facilitating access to a diverse public committed to responsible consumption.		

# SASB Sustainability Indicators

Code	Name			Unit				
FB-FR-270a.2 Product labeling and marketing	Total amount of monetary losses as a result of legal proceedings related to labeling or marketing practices			Chilean pesos				
Argentina	Brazil	Chile (Supermarkets)		Colombia	Peru	United States	Total	
0	181,505,415	0		10,887,474	0	22,104,285	214,497,174	
FB-FR-270a.3 Etiquetado y marketing de productos	Ingresos de los productos etiquetados como (1) que contienen organismos modificados genéticamente (OMG) y (2) que no contienen OMG			Pesos chilenos				
	Argentina	Brazil	Chile (Supermarkets)	Colombia	Peru	United States	Total	
Revenues from products labeled as containing genetically modified organisms (GMOs)	Not applicable	Currently, there is no control in the registration of products during purchase that indicates whether they have been genetically modified, so it is not possible to foresee invoicing.		0	Not applicable	7,832,877,455	Not applicable	7,832,877,455
Revenues from products labeled as not containing GMOs	Not applicable	Currently, there is no control in the registration of products during purchase that indicates whether they have been genetically modified, so it is not possible to foresee invoicing.		25,300,559	Not applicable	1,661,976,771	206,885,463	1,868,862,234



SASB Sustainability Indicators

Code	Name		Unit						
FB-FR-310a.1 Labor practices	(1) Average hourly wage and (2) percentage of store and distribution center employees earning minimum wage, by region		Chilean pesos						
	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Average hourly wage (CLP)	3,649.19	1,467.44	5,335.88	N/A	1,577.72	2,054.04	N/A	N/A	3,086.70
Percentage of employees in stores and distribution centers earning the minimum wage, by country (%)	-	1	-	N/A	12.1	-	N/A	N/A	1.59
FB-FR-310a.2 Labor practices	Percentage of the active workforce covered by collective bargaining agreements		Percentage						
	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
	45.20%	5.20%	78.20%	0.00%	56.80%	2.30%	0.00%	0.00%	44.70%
FB-FR-310a.3 Labor practices	(1) Number of work interruptions and (2) total days of inactivity		Number						
	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total
Number of work interruptions	0	0	0	0	0	0	0	0	0
Total days of inactivity	0	0	0	0	0	0	0	0	0

# SASB Sustainability Indicators

Code	Name		Unit				
FB-FR-310a.4 Labor practices	Total amount of monetary losses as a result of legal proceedings related to: (1) labor law violations and (2) labor discrimination		Chilean pesos				
	Consolidated						
Legal proceedings related to labor law violations	11,124,059,365						
Legal proceedings related to labor discrimination	-						
FB-FR-430a.1 Management of environmental and social impacts in the supply chain	Revenues from products certified by third parties according to environmental or social sustainable supply standards		Chilean pesos				
	Argentina	Brazil	Chile	Colombia	Peru	USA	Total
	44,895,802,093	No data	313,617,562,312	11,633,800,000	52,679,864,271	No data	422,827,028,676
FB-FR-430a.2 Management of environmental and social impacts in the supply chain	Percentage of revenue from (1) cage-free eggs and (2) pork produced without the use of gestation crates		Percentage				
	Argentina	Brazil	Chile	Colombia	Peru	USA	Average
Percentage of income from eggs from cage-free hens	5.69	14.43	54.01	43.00	19	100	39.35
Percentage of income from pork produced without the use of gestation crates	N/A	41.31	0	N/A	N/A	No data	20.65

## SASB Sustainability Indicators

Code	Name	Response
FB-FR-430a.3 Management of environmental and social impacts in the supply chain	Analysis of the strategy for managing environmental and social risks in the supply chain, including animal welfare	In 2024, a regional supermarket committee was convened to identify key supplier categories in the food (fruits, vegetables, meat, and fish) and non-food (personal hygiene, electronics, and household cleaning) sectors. Specific risk matrices were developed for each category, and progress was made in the creation of an ESG policy for direct and indirect suppliers, which is currently in the approval stage, and an animal welfare policy, which is currently under review.
FB-FR-430a.4 Management of environmental and social impacts in the supply chain	Analysis of strategies to reduce the environmental impact of packaging	Due to the high environmental and economic cost of using non-recyclable packaging, this year an analysis was conducted to identify the products whose packaging generates the greatest impact on the environment.

## Trademarks, patents and licenses

**Trademarks**  
The Cencosud Group owns and manages the registration of a wide variety of trademarks in Chile, Argentina, Colombia, Brazil, and Peru, including the following: Jumbo, Easy, Santa Isabel, Cencopay, Disco, Vea, Paris, Tarjeta Cencosud, Wong, Metro, GBarbosa, Prezunic, Bretas, Sky Costanera, Spid, The Fresh Market, and Cenco Malls.

The Company also continues to expand its portfolio of proprietary brands, including Krea, URB, Alpes Outdoor, Roots, Alaniz Home, Alaniz, Alaniz, Attimo, Green Field, Opposite, Tribu, Aussie, Mini Tribu, Nex, Foster, J.J.O., Umbrale, Pets Fun, Beef Maker, and Cuisine & Co., gaining an outstanding acceptance in the market.

**Licenses**  
The company has entered into licensing agreements with recognized international brands such as American Eagle, Aerie, and Women'Secret, ensuring the registration or registration process of all the trademarks necessary for its operations in the different countries where it does business, in accordance with the regulations in force in each jurisdiction.

**Patents**  
Neither Cencosud nor its subsidiaries have patents registered in their name.

## Insurance

As part of the corporate risk policy, Cencosud S.A. and each of its subsidiaries or related companies, whether incorporated or in process of being established, have a broad regional insurance policy program, with extensive coverage for their assets and operational risks, to face sporadic and unpredictable, partial or catastrophic events that may affect people or property, including their own and third-party assets.

In 2024, the main annual and longer-term insurance contracts were satisfactorily renewed, which include policies against all risks to physical assets (fire, earthquake, and natural phenomena), loss of profits due to business interruption (loss of profits, loss due to stoppage), political risk (terrorism, strikes, riots, civil commotion, including loss due to stoppage), general liability, parking risk, product risk, construction and assembly risk, and losses in domestic and international transportation, as well as insurance for fleets, including vehicle and mobile equipment liability.



# Supplier payments

N° of invoices paid	Unit	2024
Under 30 days	Number	
National	Number	2,968,135
Foreign	Number	5,269
Total	Number	2,973,404
31–60 days	Number	
National	Number	6,363,040
Foreign	Number	3,223
Total	Number	6,366,263
Over 60 days	Number	
National	Number	1,493,696
Foreign	Number	13,87
Total	Number	1,507,566

Total amount (CLP)	Unit	2024
Under 30 days	CLP	
National	CLP	4,037,525,276,349
Foreign	CLP	234,227,725,645
Total	CLP	4,271,753,001,994
31–60 days	CLP	
National	CLP	5,696,543,934,158
Foreign	CLP	109,747,410,042
Total	CLP	5,806,291,344,200
Over 60 days	CLP	
National	CLP	2,706,138,163,647
Foreign	CLP	434,688,686,984
Total	CLP	3,140,826,850,631

N° of suppliers	Unit	2024
Under 30 days	Number	
National	Number	9,325
Foreign	Number	378
Total	Number	9,703
31–60 days	Number	
National	Number	4,707
Foreign	Number	251
Total	Number	4,958
Over 60 days	Number	
National	Number	2,566
Foreign	Number	1,51
Total	Number	4,076

## Payment Policy

**Argentina**  
Payments are made weekly through the issuance of electronic checks (common and/or deferred, depending on the due date of the document to be paid) and/or bank transfers. Due dates are determined based on the number of days in the payment conditions agreed with the supplier and the date of receipt of the goods or rendering of the service, which is then adjusted to the payment schedule of the business units. According to the country's current regulations, small companies must issue credit invoices to large companies above a certain amount. As receivers, we accept, reject, or pay these invoices within 21 days of their issuance. The payment may not be immediate, however, as the check may be issued with a future date, depending on the payment agreement between the parties.

**Brazil**  
The Indirect Supplier Payment Policy defines the rules and guidelines regarding payment conditions to indirect suppliers.

**Chile**  
Payment is made to each supplier in accordance with the legal framework.

**Colombia**  
Payments are made every two weeks by bank transfer. Due dates are determined based on the number of days in the payment conditions agreed with the supplier, the date of receipt of the goods, in the case of commercial suppliers, and the date of issuance of the invoice for services rendered. The date is then adjusted to the payment schedule published on the supplier website.

**Peru**  
Suppliers are paid in bulk once a week. The due date of the invoice is calculated from the time the supplier registers it in the supplier portal plus the sum of the days established for payment.

In 2024 there was no interest for late payment. There were 535 agreements entered in the registry of agreements with exceptional payment terms kept by the Ministry of Economy. In 2024 there were no suppliers that individually represent at least 10% of total purchases made and no customers that individually represent at least 10% of total revenues.



# Supplier evaluation

Supplier evaluation	Unit	2024
N° of suppliers subject to analysis	Number	757
National	Number	750
Foreign	Number	7
N° of suppliers evaluated	Number	641
National	Number	635
Foreign	Number	6
% of suppliers evaluated	%	85%
National	%	85%
Foreign	%	86%
Total purchases from suppliers (CLP)	CLP	1,588,379,855
National	CLP	1,522,727,079
Foreign	CLP	65,652,776
Total purchases from evaluated suppliers (CLP)	CLP	342,869,751
National	CLP	338,781,478
Foreign	CLP	4,088,272
% of purchases from evaluated suppliers	%	22%
National	%	22%
Foreign	%	6%

## Development of a supplier evaluation policy

In 2024, a regional supermarket committee prepared a risk matrix for supplier categories in the food (fruits, vegetables, meat, and fish) and non-food (personal hygiene, electronics, and household cleaning) sectors. Progress was also made on the creation of an ESG policy for direct and indirect suppliers.

## Supplier survey

Cencosud's Procurement area conducted a survey on issues related to sustainability, obtaining an 85% response rate from the companies included in the study (757). The survey addressed issues such as ethics, human rights, environmental sustainability, risk management, diversity and inclusion, outsourcing, certifications, and financial aspects.

Legal and Regulatory Compliance

	Argentina		Brazil		Chile		China		Colombia		Peru		Uruguay		USA		Total	
	Number of sanctions applied	Amount in CLP	Number of sanctions applied	Amount in CLP	Number of sanctions applied	Amount in CLP	Number of sanctions applied	Amount in CLP	Number of sanctions applied	Amount in CLP	Number of sanctions applied	Amount in CLP	Number of sanctions applied	Amount in CLP	Number of sanctions applied	Amount in CLP	Number of sanctions applied	Amount in CLP
Customers and consumer rights	18	65,776,661	192	288,246,451	80	274,923,988	No data	No data	3	10,887,474	0	0	0	0	45	36,316,407	338	676,150,981
Employees in the Company	11	10,704,411	60	38,420,782	112	942,657,698	No data	No data	0	0	33	51,283,114	0	0	2	1,179,625	218	1,044,245,629
Worker protection actions	0	0	0	0	2	24,701,705	No data	No data	6	43,082,223	0	0	0	0	0	0	8	67,783,928
Environmental	12	7,998,934	12	12,735,192	0	0	0	0	0	0	0	0	0	0	3	471,85	27	21,205,975
Environmental compliance programs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Free competition	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Criminal liability of legal entities	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	41	84,480,006	264	339,402,424	194	1,242,283,391	0	0	9	53,969,697	33	51,283,114	0	0	50	37,967,882	591	1,809,386,514



# Material Facts

In 2024, Cencosud S. A. informed the CMF, the financial market, and the public in general of the following material or essential facts.

Fecha	Síntesis
26-Jan-24	The Board of Directors announced the appointment of Mr. Rodrigo Larraín Kaplan as the new corporate Chief Executive Officer of Cencosud S.A., effective 1 March 2024.
01-Mar-24	Cencosud S.A.'s policy for determining distributable net income has been modified as of fiscal year 2023. This change affects the calculation of dividends.
21-Mar-24	The resignation of director Jorge Pérez Alati from the Board of Directors of Cencosud S.A. was announced., effective 31 March 2024.
22-Mar-24	Notice of the Ordinary Shareholders' Meeting of Cencosud S.A. for 26 April 2024, where financial and governance matters of the Company will be discussed.
26-Apr-24	<div>The following items were approved at the Shareholders' Meeting:<ul style="list-style-type: none"><li>The distribution of a dividend against distributable income for fiscal year 2023 of CLP 58,921,990,827, equivalent to 30.49731% of distributable net income;</li><li>The annual report, financial statements, and the report of the external auditors for the year 2023;</li><li>The election of the Board of Directors for the 2024–2027 term;</li><li>Director compensation for 2024;</li><li>The appointment of PwC as the audit firm; and</li><li>The maintenance of Feller Rate Clasificadora de Riesgo Limitada and Clasificadora de Riesgos Humphreys Limitada as private risk rating agencies.</li></ul></div>
28-May-24	The issuance and placement of a new series of bonds by Cencosud S.A. for a total amount of USD650 million was announced.
30-Aug-24	The Board of Directors of Cencosud S.A. has approved a new Recurring Transactions Policy, in compliance with securities market regulations.
15-Oct-24	Cencosud S.A. announces that it has reached an out-of-court settlement with the National Economic Prosecutor's Office to put an end to an investigation into horizontal interlocking and the definition of competing companies. The Company agreed to pay 1,090 UTMs to the fiscal authorities, an amount that does not have significant financial effects. In the announcement, Cencosud explains that with this settlement, which does not imply recognition of liability or agreement with the opinion expressed by the Prosecutor's Office, it seeks to prioritize energy and resources in the strategic plan and the future of the business.



# Properties and Facilities

## Supermarkets in Argentina

Name	Address	Usage rights
J Local Comodoro	YRIGOYEN HIPOLITO 0	Leased
J Local Palermo	AVENIDA BULLRICH INTE 345	Owned
J Local Pilar	Las Magnolias 698	Owned
J Local Rosario	Nansen 323	Owned
J Local Unicenter	AVENIDA PARANA 3745	Owned
J Local Madero Harbour	E.R. Dellpiane E/ Lanteri y Peñaloz 0	Leased
J Local Arenales	ARENALES 870	Leased
J Local Parque Brown	AVENIDA FERNANDEZ DE LA CRUZ GRAL FRANCISCO 4602	Owned
J Local Pacheco Novo 626	BOULOGNE SUR MER 1275	Leased
J Local San Fernando	AVENIDA DEL LIBERTADOR GRAL SAN MARTIN 2271	Leased
J Local Nordelta.	Avenida Savio 1280	Leased
J Local La Palmera	CORRIENTES 449	Leased
J Local Paseo del Pilar (Del Viso)	Ruta Panamericana Colectora Ramal Pilar Km 44 0	Leased
J Local San Martín	DIAGONAL SAN LORENZO 3773	Owned
J Local Escobar	Ruta Prov 9 esq. Ruta 25 1710	Owned
J Local Villanueva	Dean Funes 5011	Leased
J Local Almagro	GUARDIA VIEJA 4558	Owned
J Local Lomas	FRIAS GRAL EUSTAQUIO 3201	Owned
J Local Quilmes	RUTA NACIONAL CALCHAQUI 3950	Owned
J Local Tronador	ESTOMBA JUAN RAMON 838	Owned
J Local Acoyte	AVENIDA ACOYTE 702	Owned
J Local J.B.Justo	AVENIDA JUSTO DR JUAN BAUTISTA 4715	Owned
J Local Quilmes II	Av. Mitre e/ Juan de Solis y Guido 0	Leased
J Las Heras.	AVENIDA LAS HERAS GRAL JUAN GREGORIO DE 2564	Owned
J Local Av. Santa Fe	AVENIDA SANTA FE 4950	Owned
J Local Plaza Oeste	BOULEVARD ROSAS JUAN MANUEL DE 658	Owned
J Local Salta	20 de Febrero 1437	Owned
J Local Tucumán.	CARIOLA FERMIN 42	Owned
J Local San Lorenzo	Avenida San Martin 725	Leased
J Local Mendoza	BALCARCE GONZALEZ GDOR GRAL JUAN RAMON 897	Owned
J Local Neuquén	JJLastra 2400	Owned
J Local Vista Pueblo	AVENIDA SAN MARTIN 6279	Leased
Jumbo Nuevo Centro	Av Duarte Quiros 1400	Leased
D Alberti	ALBERTI PBTO MANUEL 2535	Leased
D Avenida 3	AVENIDA 3 1081	Leased
D Boulevard	Boulevard y 112 0	Owned
D Constitucion	AVENIDA CONSTITUCION y ROJAS 0	Leased
D Juan B. Justo	AVENIDA JUSTO DR JUAN BAUTISTA 2367	Leased
D Pinamar	Rivadavia y Totoras 0	Owned
D Rawson	RIVADAVIA 732	Leased
D San Bernardo	AVENIDA PERON EVA 5526	Owned
D San Luis	SAN LUIS 2034	Leased
D Venado Tuerto.	San Martin 760	Leased

Name	Address	Usage rights
D Uriburu	URIBURU PRES JOSE EVARISTO 1230	Owned
D Arcos	ARCOS ING ANTONIO 1914	Owned
D Cuba	9 DE JULIO 100	Owned
D La Horqueta	Blanco Encalada 2509	Owned
D Talcahuano	TALCAHUANO 1055	Leased
D Tortuguitas	Calle 19 143	Owned
D Jose Maria Moreno	GOROSTIAGA JOSE BENJAMIN. 1636	Leased
D Montevideo	Avenida Madrid Esq. R. Mayo 0	Leased
D Devoto	AVENIDA BEIRO FRANCISCO 3560	Leased
D Naon	NAON DR ROMULO S 2142	Leased
D Esmeralda	ESMERALDA 1365	Owned
D Directorio	Directorio 1251	Owned
D Rodríguez Peña	RODRIGUEZ PEÑA NICOLAS 1430	Leased
D Bella Vista	Senador Morón 980	Leased
D Camacua	Camacua 55	Leased
D Castelar Norte	Av I Arias 3247	Owned
D Moron II	Int M García Silva 855	Owned
D Ramos Mejia	Av Rivadavia 14452	Leased
D Rivadavia	AVENIDA RIVADAVIA BERNARDINO 4905	Owned
D San Isidro	Av. Centenario 388	Leased
D Vicente Lopez	Avenida Maipu 1819	Owned
D Quintana	AVENIDA QUINTANA PRES MANUEL 366	Leased
D Santa Fe	AVENIDA SANTA FE 3047	Owned
D Las Heras	AVENIDA LAS HERAS GRAL JUAN GREGORIO DE 3925	Owned
D Express Nordelta	Av. De los caldanes s/n- Bº Golf Nordelta	Owned
D Sucre	SUCRE MRCAL ANTONIO JOSE DE 1836	Owned
D Peña	PEÑA 3050	Leased
D Gorostiaga	25 DE MAYO 260	Leased
D Gascon	GASCON ESTEBAN AGUSTIN 649	Owned
D Elcano	AVENIDA ELCANO SEBASTIAN 3174	Owned
D Alto Palermo	BULNES 2117	Owned
D Adroque	AMENEDO 302	Owned
D Banfield	VIEYTES JUAN HIPOLITO 1046	Owned
D Lomas de Zamora	MEEKS 256	Leased
D Canning	Av. Pedro Dreyer y Ruta 52 0	Owned
D City Bell	Belgrano entre Calle 15 y Pellegrini 0	Leased
D La Plata 1	Calle 30 y Calle 47 0	Leased
D La Plata 3	DIAGONAL 79 962	Leased
D Salguero	AVENIDA SALGUERO JERONIMO 2727	Owned
D Cerro de las Rosas	AVENIDA NUÑEZ RAFAEL 4630	Owned
D Villa Allende	Goicoechea 1327	Owned
D Alto Cordoba	J. L. Cabrera 493	Owned
D Cordoba Shopping	Goyechea 2851	Owned

Name	Address	Usage rights
D Nueva Cordoba Los 33	Ituzaingo 701	Leased
D Colón	Av Colón 695	Leased
D Velez I	Av Vélez Sarsfield 132	Leased
D Jesus Maria	Av Olmos 43	Leased
D Recta Martinoli I	Recta Martinolli 3400	Leased
D Recta Martinoli II	AVENIDA RECTA MARTINOLI 8469	Leased
D Alta Gracia	MEXICO 650	Leased
D Alta Gracia II	Ruta Provincial 5 e/ reconquista y publica 0	Owned
D Velez Sarsfield	Friuli 1845	Owned
D Carlos Paz - Acceso	San Martín 1193	Leased
D Carlos Paz - Carcano	Av Carcano 1501	Leased
D Carlos Paz Centro	SAN MARTIN 311	Owned
D Cosquin	San Martín 1127	Leased
D La Falda	Av Edén 370	Leased
D Ricchieri	Av Ricchieri 3296	Leased
D Cruz de Eje	Rivadavia 293 esq. Alvear 0	Leased
D Rio Ceballos	AVENIDA SAN MARTIN 5259	Owned
D Estrada	J Manuel Estrada 66	Leased
D Cerro II	Av Rafael Nuñez 3500	Leased
V Bahia Blanca II	ONCATIVO 19	Owned
V Bahia Blanca	Capitan Martinez 1356	Owned
V Edison	EDISON THOMAS ALVA 1118	Leased
V Hipermercado	AVENIDA INDEPENDENCIA 3705	Owned
V Luro y Guido	AVENIDA LURO PEDRO 3901	Leased
V Necochea	CALLE 13 BIS 1936	Leased
V San Clemente	Camino Centenario y 15 0	Leased
V Tandil	ALEM LEANDRO NICEFORO 447	Owned
V Tres Arroyos	Calle 1810 124	Leased
V Miramar	ACCESO ESTE 3280	Owned
V Trelew.	Ruta N° 7 y Av. Perón 0	Owned
V Pto Madryn	Manuel Belgrano 370	Owned
V San Pedro	Balcarce entre Ituzaingo y M. Porta 0	Leased
V Chajari	Av. 9 de Julio e/ Mendoza y Chaco 0	Leased
V Concordia	AVENIDA SAN LORENZO OESTE 233	Leased
V Funes	RUTA NACIONAL 9 0	Leased
V Goya II	BELGRANO GRAL MANUEL 799	Leased
V Gualaguaychú	San Martín entre parana y gualeguay 0	Leased
V Parana	AVENIDA ALMAFUERTE PROLONG 1670	Leased
V Paso de los Libres	Mitre y Reguera 0	Owned
V Resistencia	AVENIDA ALBERDI JUAN BAUTISTA 528	Leased
V Moreno I	Av Libertador 552	Owned
V Castelar Sur	Av Zeballos 3154	Owned
V Padua	Av. Circunvalación Km. 4 y 1/2 Of. 01 0	Owned

Supermarket segment facilities — Argentina		
Name	Address	Usage rights
V Chivilcoy	Ruta 26 Km. 1 0	Leased
V Mercedes	AVENIDA DIRECTORIO 1251	Leased
V Lujan	25 de Mayo 260	Leased
V Hurlingham	Av Vergara 3275	Owned
V Caseros	LARREA 847	Owned
V Rojas	Pueblos Originarios 351	Owned
V Pergamino	MERCED 1183	Owned
V Junin	ROCA ATALIVA 35	Leased
V Junin II	AVENIDA DEL LIBERTADOR 28	Owned
V Tapiales	Igancio Molina 325 Of. 1 0	Leased
V Merlo II	Av Libertador 28	Leased
V Moron I	Av Rivadavia 17552	Owned
V Barracas	HERRERA 803	Owned
V Lanus	AVENIDA YRIGOYEN PRESIDENTE HIPOLITO 4174	Owned
V La Plata 2	CALLE 45 377	Leased
V Calle 525 Entre 8 Y 9	Calle 525 e/ 8 y 9	Owned
V Calle 13 Entre 71 Y 72	Calle 13 e/ 71 y 72	Leased
V Calle 47	Calle 47 esq 11	Owned
V Lanus 692	Avenida Hipolito Yrigoyen 3043	Owned
V Monte Grande	Boulevard Buenos Aires 1136	Owned
V Larrea	LARREA 833	Owned
V Bulnes	BULNES 1048	Owned
V Saladillo	Ministro Soho 2936	Leased
V Lobos	ALBERTINI PBTO JOSE 9	Leased
V Cañuelas	AZCUENAGA 738	Leased
V Pacheco	La Rioja S/N entre J.M.Paz y Bs.As. 0	Owned
V Cordoba 700	AVENIDA CÓRDOBA 6103	Owned
V Araoz	ARAOZ ALFARO DR GREGORIO 247	Owned
V San Juan	AVENIDA SAN JUAN 2862	Owned
V BOEDO	AVENIDA INDEPENDENCIA 4221	Owned
V Manzanares	MANZANARES SOLD 3953	Leased
V Olmos I	Av Olmos 78	Leased
V Chacabuco	Bv Chacabuco 199	Leased
V S. Franc Local	25 de Mayo 2127	Leased
V 24 De Septiembre	Av 24 de Septiembre 1330	Leased
V Colon II	Av Colón 461	Leased
V Ruta 20	Av Fuerza Aérea 2080	Owned
V Rio IV - Banda Norte	M T de Alvear 350	Owned
V Rio IV - Sabatini	Dr Amadeo Sabattini 2176	Owned
V Rio IV - Shopping	Lazcano Colodrero 2756	Owned
V Rio Tercero Centro	AVENIDA ACUÑA MODESTO 50	Leased
V La Calera	S. Moyano 200	Owned
V Ruta 9	Av Sabattini 2180	Leased

Supermarket segment facilities — Argentina		
Name	Address	Usage rights
V Ipona	Valparaíso 1080	Leased
V San Vicente	San Jerónimo 2830	Leased
V Zanni	Av Colón 2300	Owned
V Arguello	AVENIDA NUÑEZ RAFAEL 5557	Leased
V Buchardo	Bouchard 1654	Owned
V Juan B. Justo	AVENIDA CIUDAD DE VALPARAISO 1080	Owned
V Villa M. Shopp	BOULEVARD VELEZ SARSFIELD 411	Owned
V Bell V.	Boulevard Colón 850	Leased
V Armada Argentina	Av Armada Argentina 334/56	Leased
V M. Juarez	Lardisábal 900	Leased
V 27 Libertador (San Juan)	Av. Libertador 2359	Owned
V 28 25 de Mayo y Jujuy	25 de Mayo Este 400	Owned
V 39 Salta 1048 Cdad	SALTA NORTE 1048	Owned
V 41	General Acha 1482	Leased
V 44 De la Roza 1986 Cdad	Av. Ignacio de la Roza 1946	Owned
V 45 Sarmiento 420 Rawson	Av. Sarmiento 420	Leased
V 46 Sarmiento y Rivadavia	Diagonal Sarmiento y Rivadavia Caucete 0	Owned
V 48 Acha 1360 Sur Cdad	General Acha 130	Leased
V 51 Republica del Libano SJ	Republica del Libano 297	Leased
V San Juan 544	AV. Libertador General San Martín 4795	Leased
V 36 Villa Mercedes	Mitre 667	Owned
V San Luis II	SAN MARTIN 1162	Leased
V San Luis	Av. Centenario y Riobamba 0	Leased
V 52 San Luis	Av. Julio A. Roca esq. Av. Juan D. Peron 0	Leased
V 11 San Miguel	AVENIDA LURO PEDRO 3901	Owned
V 21 Paso de los Andes 82	Paso de los Andes 82	Leased
V B°Dalvian	Cerro Siete Colores 2496	Leased
V Sexta Sección	Jorge A. Calle Esq. Neuquen 0	Leased
V 23 Mendoza Plaza Shopping	Tucuman 3720 of. 108 0	Leased
V Mayorista	Caracas 2710 Of. 02 0	Leased
Vea Express 2	AVENIDA JUSTO DR JUAN BAUTISTA 2367	Leased
Vea Express 3	Rivadavia y Totoras 0	Leased
Vea Express 1	Gral Espejo 143	Leased
V 1 San Martin y Democracia	Brandsen Cnel 3790/92 Of. 11 0	Owned
V 26 R.Panamericana	Esteco y Rioja Of. 01 0	Leased
V 30 Lujan	Gral. Guemes Martin Miguel 303	Owned
V 6 Paso de los Andes	EDISON THOMAS ALVA 1118	Owned
V 8 Perito Moreno	RAWSON GUILLERMO 1199	Leased
V 35 San Eduardo	Urquiza 3620	Owned
V Guaymallen	Las Cañas 1833	Leased
V 2 Sarmiento y Alen	CAPITAN MARTINEZ 1356 OF. 1 1356	Owned
V 7 America T. Chuquisaca	AVENIDA 3 1081	Owned
V 33 Seven Up	Lamadrid y Espejo	Owned

Supermarket segment facilities — Argentina		
Name	Address	Usage rights
V Cipolletti	BRENTANA PADRE JOSE MARIA 370	Leased
V Roca II	San Juan 2210	Owned
V Lainez	AV.JUSTO DR JUAN BAUTISTA 2367 2°P Of. 8 0	Leased
V Roca	ARIAS GDOR INOCENCIO 3247	Owned
V 14 Godoy Cruz 1150	AVENIDA CONSTITUCION y ROJAS 0	Leased
V 20 Padre Vazquez	Padre Vázquez 328	Leased
V 3 Godoy Cruz y Avellaneda	Constitución y Rojas Of. 01 0	Owned
V 31 Rodeo de la Cruz	Bandera de Los Andes 10008	Owned
V 5 Manuel Molina	SANTIAGO DEL ESTERO 2690	Owned
V 24 L. Moyano y Chaco	Moyano lisandro 302	Owned
V Las Heras 3	Independencia e/Chac 0	Owned
V 12 S.Martin y Sgo del Est.	SAN LUIS 2034	Owned
V 15 S.Lorenzo y 9 del Julio	ALBERTI PBTO. MANUEL 2535	Leased
V 16 Perrupato	Capitan Martinez 1356	Leased
V 17 Lavalle	CASANOVA ELISEO 472	Owned
V 32 San Martin	Tropero Sosa 15	Owned
V 34 Patricia	PATRICIAS MENDOCINAS 1730	Leased
V San Carlos	BOSCO SAN JUAN 462	Leased
V Malargue	Victorica y Pte. Perón 0	Leased
V 25 Irigoyen 858	Av H Yrigoyen 875	Leased
V San Rafael III	Av. Mitre y Patricias Mendocinas 0	Leased
V 50 Av.del Libertador Norte	AVENIDA LIBERTADOR SAN MARTIN NORTE 229	Owned
V 53 San Rafael 2	AVENIDA EL LIBERTADOR 755	Owned
V 18 San Martin 1211	Boulevard y 112 0	Leased
V Tupungato	LINIERS SANTIAGO DE 235	Leased
V Ciudad Judicial	AVENIDA HOUSSAY DR BERNARDO, esq. Colectora 0	Leased
V Ciudad de Nieva	Av. Dr. Joaquín Carillo esq. Dr. Vidal 0	Leased
V Guemes	GUEMES GRAL MARTIN MIGUEL DE 955	Leased
V Ituzaingo	Ituzaingó N° 374/376 374	Leased
V Ledesma Jujuy	Entre Rios 393	Leased
V Orán	VIDAL CELESTINO 3420	Leased
V Parque San Martin Salta	RUTA NACIONAL SAN MARTIN NORTE GRAL JOSE DE 1211	Leased
V Peatonal Florida	FLORIDA 50	Leased
V Salta 064	Esteco y Rioja 0	Leased
V Salta Sur	Av. Ex Combatientes de Malvinas 3900	Leased
V Salta	MITRE GRAL BARTOLOME. 459	Owned
V Sarmiento y O ´ Higgins	Avenida Sarmiento y O ´ Higgins 0	Leased
V Tres Cerritos	AVENIDA REYES CATOLICOS 1480	Leased
V Exodo	AVENIDA EL EXODO 423	Leased
V Catamarca	AVENIDA BELGRANO MANUEL 960	Leased
V Catamarca III	Av Guemes y Vicario Segura	Leased
V Rivadavia 954	RIVADAVIA 954	Leased
V Patio Palmera	ITUZAINGO 43	Leased

## Supermarkets in Chile

Supermarket segment facilities — Argentina		
Name	Address	Usage rights
V Altos del Solar	Av. Felipe Figueroa Esq. Juan de Sosa y Leon 0	Leased
V Stop Alberdi	AVENIDA RIVADAVIA 14452	Owned
V Stop Concepción	AV.TERAN JUAN BRIGIDO 200 L.S. Of.4 0	Owned
V Stop Monteros	Avenida Circunvalación Km 4 y 1/2 Of. 03 0	Owned
V Av. Alem	AVENIDA ALEM LEANDRO NICEFORO 240	Leased
V Gob. del Campo	AVENIDA DEL CAMPO GDOR 1150	Leased
V Sarmiento Tucuman	AVENIDA SARMIENTO DOMINGO FAUSTINO 750	Leased
V Terminal	Av. Brigido Teran 200 L.S. 1 0	Leased
V Tucuman Roca	AVENIDA SOL DE MAYO 1096	Owned
V Tafi Viejo	Av. Leandro Alem 618	Leased
V America y Belgrano Tucuman	Ituzaingo 701	Leased
V Colón 650	Colón y Roca 650	Leased
V Mate de Luna	Avenida Rafael Nuñez 3500	Leased
V Yerba Buena	Av. Aconquija y L.L. de la Vega L. 158 0	Owned
V Santiago del Estero II	Av. Belgrano Sur N° 433/459 433	Leased
V Santiago del Estero	Av. Rivadavia esq. Ejercicio Argentino 0	Owned
V La Banda	25 de Mayo y Chacabuco 0	Leased
V La Rioja	LAPRIDA Y ARTIGAS 6811	Owned
V La Rioja 2	AVENIDA ALEM LEANDRO NICEFORO 678	Leased
V Cordoba I	CORDOBA PROVINCIA DE 649	Leased
Centro de Panificado Arg	Brandsen Cnel 3790/92 Of.07	Owned
Fraccionamiento carnes Ezeiza Arg	newton esquina la horqueta of. 08	Owned
Frigorifico Amancay Arg	Ruta nacional n°8 km 57,5	Owned
Frigorifico Eco Carnes Arg	ruta 202 km 5500	Owned
Matadero y Frigorífico Federal	laprida francisco narciso 696	Owned
Centro de Distribución Ezeiza Arg	newton esquina la horqueta of. 01	Owned

Supermarket segment facilities — Chile		
Name	Address	Usage rights
J Arica	AV. DIEGO PORTALES 161	Leased
J Antofagasta Sur	AV. ANGAMOS 2170	Leased
J La Serena	RUTA 5, PARCELA 69 VEGA SUR	Owned
J Antofagasta - Angamos	ANGAMOS 745	Owned
J Calama	AV. CHORILLOS #1759	Owned
J Iquique	AV. HEROES DE LA CONCEPCION2855	Leased
J Copiapo	AVDA COPAYAPU 2406, COPIAPO	Owned
J Antofagasta - P Aguirre Cerda	PEDRO AGUIRRE CERDA 9400	Owned
J Super Copiapo	AV. LOS CARRERAS 3356	Leased
J La Serena Ulriksen	GUILLERMO ULRIKSEN 1630	Leased
J Maipu	AV. AMERICO VESPUCIO #1001 MAIPU	Owned
J Pajaritos	AV. CAMINO PAJARITOS #3302	Leased
J Valparaiso	AV. ARGENTINA 51	Owned
J El Belloto	AV. RAMON FREIRE 1851/QUILPUE	Owned
J Independencia	AV. INDEPENDENCIA 565	Leased
J Viña Del Mar	1 NORTE #2901VIÑA DEL MAR	Owned
J Bosquemar	AV. CONCON REÑACA 3850	Owned
J Peñalolen	AV. SANCHEZ FONTECILLA#12000 PEÑALOLEN	Owned
J Ñuñoa	AV. JOSE PEDRO ALESSANDRI 1166	Leased
J 14 Norte	14 NORTE 976 VIÑA DEL MAR	Leased
J Quillota - Ariztia	RAFAEL ARIZTIA 530 QUILLOTA	Owned
J Super San Felipe	AV. MIRAFLORES N2332	Owned
J Los Andes	AV. HERMANOS MARISTAS N°805/ LOS ANDES	Owned
J Maitencillo	VIA F-30 ESQUINA F-124 /PUCHUNCAVI	Leased
J Puertas de Chicureo	AV. CHICUREO 130 COLINA	Leased
J Bilbao	AV. FRANCISCO BILBAO #4144 LAS CONDES	Owned
J Chamisero	AV. SANTA MARIA #14601 COLINA	Leased
J Costanera	AV. ANDRES BELLO 2433 LOCAL 1000 PROVIDENCIA	Owned
J El Alba	AV. CAMINO EL ALBA 11969 LOCAL 101 LAS CONDES	Leased
J Kennedy	AV. KENNEDY #9001 LAS CONDES	Owned
J La Dehesa	AV. LA DEHESA#1445 LO BARNECHEA	Leased
J La Reina	AV. BILBAO #8750 LAS CONDES	Leased
J Los Trapenses	AV. CAMINO LOS TRAPENSES #3515 LO BARNECHEA	Leased
J Super Lo Castillo	EDUARDO MARQUINA 3412 VITACURA	Leased
J Pie Andino	AV. PASEO PIE ANDINO 4859 LO BARNECHEA	Leased
J La Florida	AV. VICUÑA MACKENNA #6100 LA FLORIDA	Owned
J El Llano	EL LLANO SUBERCASEAUX 3519	Owned
J San Bernardo	AV. PORTALES 3698 SAN BERNARDO	Owned
J Puente Alto	AVDA. STO. DOMINGO 67	Leased
J Concha Y Toro	AV. CONCHA Y TORO 3854	Owned
J Rancagua	AV. PRES. FREI MONTALVA#750 RANCAGUA	Owned
J Super Rancagua	MEMBRILLAR 450	Leased
J Talca	EL ARENAL 411	Owned

Supermarket segment facilities — Chile		
Name	Address	Usage rights
J Curico	AV. B.O´ HIGGINS 201/CURICO	Leased
J Super Santa Cruz	ORLANDI N34	Leased
J Talca Mall	AV 2 norte 3230 local A	Leased
J Hualpen	COSTANERA RIVERA NORTE 1 N° 9781	Owned
J Super Concepcion	AV. PEDRO VALDIVIA N°1010	Leased
J Concepcion Mall Center	BARROS ARANA #1068 LOCAL 75	Leased
J Chillan	LONGITUDINAL NORTE 134 CHILLAN	Owned
J Super Chillan	AVDA. VICENTE MENDEZ 1160	Owned
J Los Angeles	ERCILLA 193,	Owned
J Los Pablos	AV.LOS PABLOS #1880	Leased
J Osorno	PLAZA YUNGAY 645	Owned
J Puerto Montt	EJERCITO 470	Owned
J Super Puerto Varas	CAMINO ENSENADA	Leased
J Temuco	AV. ALEMANIA 633	Owned
J Valdivia	ERRAZURIZ 1040	Leased
J El Trebol	AV. JORGE ALESANDRI 3177 TALCAHUANO/CONCEPCIÓN	Leased
Sta Isabel Huasco - Serrano	Arturo Prat . 327	Leased
Sta Isabel Antofagasta-14 De Febrero	14 de Febrero 2455	Owned
Sta Isabel Antofagasta-Maipú	Maipu 646	Leased
Sta Isabel Arica-Av. 21 De Mayo	Av. 21 de Mayo 501	Leased
Sta Isabel Arica-P.Aguirre Cerda	P. Aguirre Cerda 1010	Owned
Sta Isabel Arica-Renato Rocca	Alejandro Azola N° 2899	Owned
Sta Isabel Calama-Granadero	Av. Granaderos #3671	Leased
Sta Isabel Copiapo-Palomar	AV. Henriquez .611	Owned
Sta Isabel Iquique-Alto Hospicio	Tarapacá N° 2793, Alto Hospicio	Owned
Sta Isabel Iquique-Tarapaca	Tarapacá N°465-495	Leased
Sta Isabel Vallenar-Prat	Serranos .1052	Leased
Sta Isabel Ovalle Ariztia	V.Mackenna 1 local 1	Leased
Sta Isabel Coquimbo-Aníbal Pinto	Anibal Pinto 1551	Leased
Sta Isabel Coquimbo-La Cantera	Av La Cantera 1965	Leased
Sta Isabel Coquimbo-Sindempart	Carretera 5 norte con Av. Hector Arce s/n	Leased
Sta Isabel La Serena Balmaceda	Av Balmaceda 3039	Leased
Sta Isabel La Serena-Cienfuegos	Cienfuegos 527	Owned
Sta Isabel La Serena-Las Compañías	Avda. El Libertador 1401, ( Las Compañías)	Owned
Sta Isabel La Serena-Ruta 41	Av Panorámica 820 (La Florida)	Owned
Sta Isabel La Serena-San Joaquín	Avda. Gabriela Mistral N° 3251	Owned
Sta Isabel Ovalle Víc. Mackenna	V.Mackenna 890	Leased
Sta Isabel Quilpue-Carrera	Carrera 811	Leased
Sta Isabel Quilpue-Casas De Valencia li	Los Carrera 01031 Quilpue	Owned
Sta Isabel Quilpue-Claudio Vicuña	Claudio Vicuña 696	Leased
Sta Isabel Quilpue-Diego Portales	D. Portales 802 L-102 ( Mall)	Leased
Sta Isabel Barrio Ingles	Jorge Kendrick n° 35 San Roque Valparaiso	Leased



Supermarket segment facilities — Chile		
Name	Address	Usage rights
Sta Isabel Con Con-Av. Manantiales	Av. Manantiales 1021	Leased
Sta Isabel Valparaiso Brasil	Avenida Brasil N° 1601 Valparaiso	Owned
Sta Isabel Valparaiso-Almirante Riveros	Alte Riveros del 17 al 31 Esq. San Martin	Owned
Sta Isabel Valparaiso-Curauma	Av. Cardenal Samoré 2335	Owned
Sta Isabel Valparaiso-Pedro Montt	Pedro Montt 1845	Owned
Sta Isabel Valparaiso-Playa Ancha	Avenida Levarte 840 Playa Ancha Valparaíso	Leased
Sta Isabel Valparaiso-Uruguay	Uruguay 350	Leased
Sta Isabel Viña Del Mar-1 Poniente	1 Poniente 811	Leased
Sta Isabel Viña Del Mar-Arlegui	Arlegui 948	Owned
Sta Isabel Viña Del Mar-Av.Valparaiso	Av.Valparaiso 740	Leased
Sta Isabel Viña Del Mar-Ex Crav	Viana 1215, Viña del Mar	Owned
Sta Isabel Viña Del Mar-Marina Arauco	Av. Libertad 1348 Local 305	Leased
Sta Isabel Viña Del Mar-Quillota	Quillota 441	Owned
Sta Isabel Viña Del Mar-Rafael Sotomayor	R.Sotomayor 230	Owned
Sta Isabel Viña Del Mar-Villanelo	Local Villanelo 236	Leased
Sta Isabel Agua Santa	Los Canelos # 422 Local 14	Leased
Sta Isabel Valparaiso Cerro Los Placeres	Avda Matta N°2460 Cerro los Placeres	Leased
Sta Isabel Quilpue-Freire El Belloto	Freire 496 El Belloto	Owned
Sta Isabel Quilpue-Los Pinos	Las Barrancas 2464 Los Pinos Quilpue	Owned
Sta Isabel Quilpue-Portal El Belloto	Av. Ramón Freire 2414 El Belloto	Owned
Sta Isabel Villa Alemana-Troncos Viejos	Alcalde Rodolfo Galleguillo N° 1099	Owned
Sta Isabel Villa Alemana-Valparaíso	Valparaiso 569	Owned
Sta Isabel La Calera-J.J. Pérez	J.J.Perez 102	Leased
Sta Isabel La Calera-Zenteno	Zenteno 232-242	Leased
Sta Isabel La Ligua-Serrano	Serrano N° 251	Leased
Sta Isabel Limache-Palmira	Palmira Romano 405.	Leased
Sta Isabel Limache-Urmeneta	Urmeneta 430	Owned
Sta Isabel Los Andes Baburizza	Avenida Pascual Baburizza N° 510	Leased
Sta Isabel Los Andes-Chacabuco	Chacabuco 402	Owned
Sta Isabel Quillota - La Cruz	Av. 21 de Mayo 3524	Leased
Sta Isabel Quillota-Nervi	Avenida Valparaíso 529	Leased
Sta Isabel Quillota-Prat 95	Prat 95	Leased
Sta Isabel San Felipe-Merced	Merced 25	Leased
Sta Isabel San Felipe-Yungay	Av. Yungay 1150	Owned
Sta Isabel Viila Alemana-Peñablanca	Bernardo Leighton 71 (Peña Blanca)	Owned
Sta Isabel Olmué	Blanco Encalada 4214	Leased
Sta Isabel Lampa-Valle Grande	Avenida General San Martin N° 47 - (Valle Grande)	Leased

Supermarket segment facilities — Chile		
Name	Address	Usage rights
Sta Isabel Quilicura-Lo Campino	Avenida Las Torres 450, local 1	Leased
Sta Isabel Quilicura-Lo Marcoleta	Avenida Lo Marcoleta N° 361 (Lo Marcoleta)	Owned
Sta Isabel San Luis Colina	Caletera Oriente, Autopista Los Libertadores # 22.909	Leased
Sta Isabel El Gabino-Lo Barnechea	El Gabino 13.551	Leased
Sta Isabel La Reina-Plaza Don Carlos	AV. Carlos Ossandon 1301	Leased
Sta Isabel Las Condes - Los Dominicos	Apoquindo 8450	Leased
Sta Isabel Las Condes- Apoquindo	Av. Apoquindo 7200	Leased
Sta Isabel Las Condes-Cantagallo	Av. Las Condes 12207	Leased
Sta Isabel Las Condes-Fleming	Padre Hurtado 1621	Leased
Sta Isabel Las Condes-Plaza Artesanos	Manquehue Sur 329	Leased
Sta Isabel Providencia- Av.Providencia	Providencia 2178	Leased
Sta Isabel Vitacura-Pueblito Ingles	Av. Vitacura 6255	Leased
Sta Isabel Huechuraba-Pedro Fontova	Pedro Fontova 7789	Leased
Sta Isabel Independencia-Dorsal	Av. Independencia 3160 (Dorsal)	Owned
Sta Isabel Santiago-San Pablo	Avda. San Pablo 4870	Leased
Sta Isabel Renca-Av.Dgo. Sta. María	Av. Domingo Santa Maria 3962	Leased
Sta Isabel Quinta Normal-S. Gutierrez	Salvador Gutierrez 5496	Owned
Sta Isabel Conchalí-Av.Cardenal Caro	Av. Cardenal Caro 1771	Leased
Sta Isabel Independencia - Vivaceta	Vivaceta 957	Leased
Sta Isabel Recoleta-Av Recoleta	Av. Recoleta 2746	Leased
Sta Isabel Santiago - Grajales	Almirante La Torre 310 (Grajales)	Leased
Sta Isabel Santiago - San Diego	San Diego 235	Leased
Sta Isabel Santiago- Vicuña Mackenna	Av. Vicuña Mackenna 1048	Owned
Sta Isabel Santiago-Alameda	Av. Bernardo O'higgins 1449 (Down Town)	Leased
Sta Isabel Santiago-Bandera	Bandera 201 Esquina Agustinas	Leased
Sta Isabel Santiago-Compañía	Compañía 2305	Leased
Sta Isabel Santiago-Huérfanos	Huerfanos 1437	Leased

Supermarket segment facilities — Chile		
Name	Address	Usage rights
Sta Isabel Santiago-Ismael Vergara	Av. Ismael Valdés Vergara 838	Leased
Sta Isabel Santiago-Portugal	Portugal 112	Leased
Sta Isabel Las Condes-Av.Fco. Bilbao	Av. Francisco Bilbao 2855	Owned
Sta Isabel La Reina-Av. Larraín	Av. Larrain 6677	Leased
Sta Isabel Patio La Reina	Av. Larrain 8751 (Laura Rodriguez )	Leased
Sta Isabel Pudahuel-Travesia	Isla Portezuelo N° 615	Owned
Sta Isabel Lo Prado- Las Rejas	Ecuador 5455	Leased
Sta Isabel Estación Central-Alameda	Alameda 3390	Leased
Sta Isabel Pac-Ochagavía	Av. Jose Joaquin Prieto N° 5531	Owned
Sta Isabel Santiago - Franklin	Santa Rosa 2055 (Franklin)	Leased
Sta Isabel Pac-Carlos Valdovinos	Av. Carlos Valdovinos 2020	Owned
Sta Isabel Casablanca-Nervi	Diego Portales 519/551	Leased
Sta Isabel Puente Alto-Av.Concha Y Toro	Av. Concha Y Toro 1036	Leased
Sta Isabel Peñalolen-Consistorial	Av. Consistorial 2100	Leased
Sta Isabel Curacavi-Playa Tres	Ambrosio O` Higgins 1689	Leased
Sta Isabel Maipu-3 Poniente	3 Poniente 2600	Leased
Sta Isabel Maipu-Centro Plaza	AV. Pajaritos 1948	Leased
Sta Isabel Maipu-Ciudad Satélite	Alcalde Luis Infante 1320	Leased
Sta Isabel Maipu-La Farfana	Av. El Rosal 3999	Leased
Sta Isabel Maipu-Pajaritos	Av. Pajaritos 4909	Leased
Sta Isabel Maipu-Pajaritos Strip	Av. Amérco Vespucio Norte 51	Leased
Sta Isabel Maipu-Parque Central	Av. P. Central Poniente 1040	Leased
Sta Isabel Maipu-El Bosque	Capellán Florencio Infante 3330	Leased
Sta Isabel Peñalolen-Av. Tobalaba	Av. Tobalaba 13949	Leased
Sta Isabel Peñalolén-Grecia	Av. Grecia 5791	Leased
Sta Isabel La Florida -Trinidad	Av. Trinidad N° 125	Owned
Sta Isabel La Cisterna-Intermodal	Avda. Ossa 36 (intermodal)	Leased
Sta Isabel La Cisterna-Gran Avenida	Av. Jose Miguel Carrera 6610	Leased
Sta Isabel La Granja - Santa Rosa	Santa Rosa 7668	Leased
Sta Isabel La Florida-Av La Florida 9385	Av. La Florida 9385	Leased
Sta Isabel La Florida-Av La Florida 10149	Av. La Florida 10149	Leased
Sta Isabel La Granja-Los Pensamientos	Los Pensamientos 10260	Leased
Sta Isabel Talca- 1 Norte	1 Norte 1201	Leased
Sta Isabel Curico - Los Boldos	Av. León Juan Luis Diez 1900	Leased
Sta Isabel Curico-Arturo Alessandri	Arturo Alessandri 1210	Owned
Sta Isabel Curico-Camilo Henríquez	Camilo Henríquez 627	Leased
Sta Isabel Linares-Januario Espinoza	Januario Espinoza 1183 Linares	Owned
Sta Isabel Molina	Luis Cruz Martinez N°1563	Leased
Sta Isabel San Fernando-Manuel Rodríguez	Av. Manuel Rodriguez 806	Leased
Sta Isabel Talca-Av Colin	Av. Colín 0691	Owned



Supermarket segment facilities — Chile		
Name	Address	Usage rights
Sta Isabel Las Mariposas	Av. Alonso de Ercilla 2780	Leased
Sta Isabel Coronel	Manuel Montt 01600	Leased
Sta Isabel Chiguayante-Manuel Rodrigez	Manuel Rodriguez 2150 Chiguayante	Leased
Sta Isabel Concepción-21 De Mayo	Av. 21 Mayo 3225	Leased
Sta Isabel Concepción-Barros Arana	Barros Arana 883 Block 899	Owned
Sta Isabel Concepción-Collao	Avda. General Novoa 530	Leased
Sta Isabel Concepcion-Freire	Freire 455	Leased
Sta Isabel Concepcion-Lomas De San Andres	Ramón Carrasco #52, Lomas de San Andrés	Owned
Sta Isabel Concepción-P.A.Cerda	Diagonal P.A.Cerda 1107	Leased
Sta Isabel Concepcion-San Pedro De La Paz	Michimalonco 1040	Leased
Sta Isabel Concepción-San Pedro li	Av. Portal de San Pedro 6950	Leased
Sta Isabel Coronel-Manuel Montt	Manuel Montt 221	Leased
Sta Isabel Talcahuano-Colon	Colon 180	Leased
Sta Isabel Chiguayante-li	Manuel Rodriguez 335-C	Leased
Sta Isabel Mulchen Villagra	Villagran 690	Leased
Sta Isabel Los Angeles- Ex Plaza	Avda Alemania 686 Los Angeles	Owned
Sta Isabel Los Angeles-Villagran	Villagran 558 Los Angeles	Leased
Sta Isabel Los Angeles	Avda. Vicuña Mackenna 780	Owned
Sta Isabel La Unión-Augusto Grob	Av. Augusto Grob 1080	Owned
Sta Isabel Osorno- Rahue	Republica N° 360	Owned
Sta Isabel Osorno-Da Vinci	Avda Cesar Ercilla 1075	Owned
Sta Isabel Puerto Montt - Sargento Silva	Avda Austral N° 1400	Leased
Sta Isabel Puerto Montt - Valle Volcanes	Cerro Tronador 4981	Owned
Sta Isabel Puerto Montt-Diego Portales	Diego Portales 1040	Leased
Sta Isabel Puerto Varas-Colon	Colon 1500	Leased
Sta Isabel Puerto. Varas-Del Salvador	Del Salvador 451	Owned
Sta Isabel Temuco-Av. Pablo Neruda	Av.Pablo Neruda 2050	Leased
Sta Isabel Temuco-Bulnes	Bulnes 279	Leased
Sta Isabel Temuco-Carrera	Carrera 499	Leased
Sta Isabel Temuco-Caupolican	Caupolican 650	Owned
Sta Isabel Temuco-Fdo El Carmen	Los Creadores N° 0191 Fdo. El Carmen	Owned
Sta Isabel Temuco-Gral Mackena	Montt 1132	Leased
Sta Isabel Temuco-Manuel Rodríguez	Rodríguez 1190	Owned

Supermarket segment facilities — Chile		
Name	Address	Usage rights
Sta Isabel Temuco-Padre Las Casas	Maquehue N° 850 Padre las Casas	Leased
Sta Isabel Valdivia-Chacabuco	Chacabuco 555	Leased
Sta Isabel Victoria	Avenida Prat N 1472	Leased
Sta Isabel Labranza	Las perdices 0547	Leased
Sta Isabel Ruben Dario	Avenida Picarte N3057	Leased
Sta Isabel San Antonio-Paseo Pacífico	Ramón Barros Luco 105 ( mall arauco S. Antonio)	Leased
Sta Isabel Rancagua - Centro Rex	Av. Jose Manuel Astorga 360	Leased
Sta Isabel Bosques De Sn Fco	Lourdes Esquina Santa Filomena # 1540	Leased
Sta Isabel Melipilla Stripcenter	Av. Vicuña Mackena 220 Local 20	Leased
Sta Isabel Puente Alto - El Peñon	Av. Camino San Jose de Maipo 07722 - Local 1	Leased
Sta Isabel La Islita	Av. Balmaceda 4316	Leased
Sta Isabel La Pintana-Av Santa Rosa	Av. Santa Rosa 13015	Leased
Sta Isabel El Bosque-Gran Avenida	Gran Avenida 9863 Parad. 29 1/2	Leased
Sta Isabel Melipilla-C. Manso	Av. Manso 533	Leased
Sta Isabel Calera De Tango-Lonquen	Av. Calera de Tango esq. Lonquen s/n	Owned
Sta Isabel Peñaflor-Av. Vicuña Mackena	Av. Vicuña Mackenna 2005	Owned
Sta Isabel San Bernardo-Eucaliptus	Eucaliptus 273	Leased
Sta Isabel Almirante Riveros	Av. Almirante Riveros 1202	Leased
Sta Isabel Padre Hurtado Los Silos	Camino Melipilla 2390	Leased
Sta Isabel Talagante-O'Higgins	Av. Bernardo O´higgins 200, Esquina Darwin vargas	Leased
Sta Isabel Paine Centro	Av. General Baquedano # 502	Leased
Sta Isabel Doñihue-Estación	Av. Estación 334	Leased
Sta Isabel Rancagua - Rep. De Chile	Av. Republica de Chile 450	Owned
Sta Isabel Rancagua-Av El Sol	Av. El Sol 01834	Leased
Sta Isabel San Fco Mostazal- Independencia	Independencia 540	Leased
Sta Isabel Machali Centro	Arturo Prat N° 116, esquina Miranda	Leased
Sta Isabel Pirque	Virginia Subercaseaux 447	Leased
Sta Isabel Melipilla	Sta. María Oriente 153	Leased
Sta Isabel Paseo Quilin	Avda. Quilin 5400	Leased
SPID Las Condes	Av Las Condes 12631	Leased
SPID San Damian	Av Las Condes 11287	Leased
SPID Apoquindo 8371	Av Apoquindo 8371	Leased
SPID Tabancura	Tabancura 1444	Leased
SPID Nueva Kennedy	Manquehue Norte 958, Piso -1	Leased
SPID Las Condes 7450	Av Las Condes 7430	Leased
SPID Parque Arauco	Av Presidente Kennedy 5413, Dpto 501-B	Leased
SPID Las Carmelitas	Av Las Condes 7009, Locales 1B, 1C, 1D	Leased

Supermarket segment facilities — Chile		
Name	Address	Usage rights
SPID Colon 6555	Av Cristobal Colon 6555, Locales 1 al 4	Leased
SPID Huinganal	El Rodeo 13442, Locales 3, 4, 5	Leased
SPID La Plaza	Av La Plaza 651, Local 6	Leased
SPID El Tranque	Manquehue Oriente 2030, Locales 9, 10	Leased
SPID El Llano	Llano Subercaseaux 3519, Portal El Llano	Owned
SPID Cerro El Plomo	Cerro El Plomo 5680	Leased
SPID Luis Pasteur	Luis Pasteur 5541	Leased
SPID Rosario Norte 39	Rosario Norte 39	Leased
SPID Manquehue Norte	Av Manquehue Norte 2076, Locales 1 al 5	Leased
SPID Presidente Riesco	Presidente Riesco 3210	Leased
SPID Navidad	Av Vitacura 3535, Local 2	Leased
SPID Casa Costanera	Av Nueva Costanera 3900, Local TM-151	Leased
SPID Las Brujas	Carlos Silva Vildosola 9073, Local 4	Leased
SPID San Sebastian	San Sebastian 2815, Local 104	Leased
SPID Luis Thayer Ojeda	Luis Thayer Ojeda 0172, Local 3	Leased
SPID Vecinal	Av Apoquindo 2965	Leased
SPID Aeropuerto	Armando Cortinez Oriente 1704	Leased
SPID Los Leones	Av Francisco Bilbao 2433	Leased
SPID Apoquindo 3500	Av Apoquindo 3500	Leased
SPID Paseo Dunas Con Con	Av Gastón Hamel Nieto 527, Local 2	Leased
SPID Apoquindo II	Av Apoquindo 4800	Leased
SPID General Holley	General Holley 2325	Leased
SPID Antonio Bellet	Antonio Bellet 134	Leased
SPID Morande	Morandé 226	Leased
SPID Irrarazabal 2846	Av Irrarrázaval 2846	Leased
SPID MUT	Av Apoquindo 2732, Piso -3	Leased
SPID Los Leones 1355	Av Los Leones 1355	Leased
SPID Comunidad Plaza Lyon	Ricardo Lyon 100 (Las Bellotas 215)	Leased
SPID Sucre	Av Manuel Montt 2308, Locales 1 al 4	Leased
SPID Brown Sur	Av Irrarrázaval 3711	Leased



## Supermarkets in Brazil

Supermarket segment facilities — Brazil		
Name	Address	Usage rights
Tobias Barreto	AVENIDA SETE DE JUNHO 380/386	Leased
Itabaiana	LARGO SANTO ANTONIO 51	Leased
Hiper Sul	AVENIDA MELICIO MACHADO 1060	Leased
Eletro Show - Siqueira Campos	RUA CARLOS CORREIA 453	Leased
Hiper Jardins	AVENIDA SILVIO TEIXEIRA 831	Leased
Nossa Sra. Dores	CALÇADAO JOÃO DOS REIS LIMA NETO S/N	Leased
Mercado	RUA JOSE DO PRADO FRANCO 148	Leased
São José	RUA GONCALO DO PRADO ROLEMBERG 142	Leased
Lagarto	PRACA SILVIO ROMERO 48/52	Leased
Estância	PRAÇA JOAO A DO NASCIMENTO 108	Leased
Atalaia	RUA LUIZ CHAGAS 55	Leased
João Alves	AVENIDA 1, CONJUNTO JOAO ALVES 13	Leased
Farolandia	AVENIDA DOUTOR JOSE THOMAS DAVILA NA 945	Owned
Hiper Rodoviária - Feira	RUA VASCO FILHO S/N	Leased
Barão	BARAO DE COTEGIPE	Leased
Hiper Marechal - Feira	RUA MARECHAL DEODORO	Leased
Esplanada	PRACA LADISLAU CAVALCANTE 18	Leased
Atacadão	AVENIDA COELHO E CAMPOS 215	Leased
Hiper Francisco Porto	AVENIDA FRANCISCO PORTO 250	Leased
Santo Antônio	RUA MURIBECA 310	Leased
Santos Dumont	RUA MAJOR AURELIANO 305	Leased
Boquim	PRAÇA DEZ RINALDO DA COSTA E SILVA 219	Leased
Bugio	AVENIDA POCO DO MERO 285	Leased
Eduardo Gomes	AV. AYRTON SENNA, CONJ. ROSA MARIA	Leased
Augusto Franco	AVENIDA HERACLITO ROLEMBERG 2676	Leased
Hiper Lagarto	AVENIDA SINDICALISTA ANTÔNIO FRANSCISCO DA ROCHA 100	Leased
Itabaianinha	TRAVESSA MANOEL BOA VENTURA 44	Leased
Ponto Novo	AVENIDA AUGUSTO FRANCO 3280	Leased
Hiper Iguatemi	AVENIDA ANTONIO CARLOS MAGALHAES 4479	Leased
Ribeira do Pombal	AVENIDA EVENCIA BRITO S/N	Leased
Orlando Dantas	AVENIDA FRANCISCO JOSE DA FONSECA 1337	Leased
Hiper Norte	AVENIDA CHANCELER OSVALDO ARANHA 1240	Leased
Costa Azul	RUA ARTHUR DE AZEVEDO MACHADO 3443	Leased
Paulo Afonso	AVENIDA APOLONIO SALES 557	Leased
Hiper Alagoinhas	RUA DR. DANTAS BIAO S/N	Leased
Pça. da Bandeira	PRACA DA BANDEIRA 01	Leased
Eletro Show - Pça. Padre Alfredo	PRACA PADRE ALFREDO 86	Leased
Sobradinho	RUA DR ARIVALDO DE CARVALHO 780	Owned
Tomba	RUA COMENDADOR GOMES S/N	Owned
Santa Maria	AVENIDA ALEXANDRE ALCINO 2155	Leased
Hiper Serraria	AVENIDA MENINO MARCELO 9730	Leased
Hiper Praia	AVENIDA COMENDADOR GUSTAVO PAIVA 5395	Leased
Hiper Stella Mares	RUA ENGENHEIRO PAULO BRANDÃO NOGUEIRA, S/N	Leased
Tabuleiro	AVENIDA MACEIO S/N	Owned

Supermarket segment facilities — Brazil		
Name	Address	Usage rights
Eletro Show - San Martin	AVENIDA SAN MARTIN, S/N	Owned
Hiper Riomar	AVENIDA LUIZ LUA GONZAGA 400	Leased
Benedito Bentes	AVENIDA CAHOEIRA DE MEIRIM S/N	Owned
Eletro Show - Fazenda Grande	RUA MELLO MORAES FILHO 1930	Owned
Valença	AVENIDA INDUSTRIAL MARIA ALMEIDA, S/N	Leased
Brotas	RUA FREDERICO COSTA 534	Leased
Lauro de Freitas	AVENIDA LUIZ TARQUINIO 1686	Owned
Vitória da Conquista	AVENIDA OLIVIA FLORES S/N	Owned
São Cristovão	RUA MARECHAL DEODORO 119	Leased
Patio	AVENIDA MEN MARCELO 3380	Leased
Hiper Socorro	AVANIDA COLETORA A CJ MARCOS FREIRE I S/N	Leased
Santo Antonio - Juazeiro	RUA PRAÇA ISABEL S/N	Leased
Vila Eduardo - Petrolina	AVENIDA DA INTEGRACAO 583	Leased
Matatu - Juazeiro	TRAVESSA MATATU S/N	Leased
Teixeira de Freitas	RUA PE ANCHIETA 165	Leased
Shopping Vitória da Conquista	AVENIDA JURACY MAGALHAES 3340	Leased
Presidente Kennedy	AVENIDA GOV PARSIFAL BARROSO 600	Leased
Arapiraca	AVENIDA RIO BRANCO 614 A	Owned
Ilheus	AVENIDA LOMAMTO JUNIOR 786	Owned
Cesar Borges - Jequié	AVENIDA CESAR BORGES 212	Leased
Praça da Bandeira - Jequié	PRAÇA DA BANDEIRA 228	Leased
Eletro Show - Tucano	PRAÇA PIO MIRANDA BASTO, 59	Leased
Eletro Show - Ituberá	RUA 13 DE MAIO 78	Leased
Eletro Show - Camamu	RUA DOS CRAVEIROS 194	Leased
Eletro Show - Gandu	PRACA JOSE AMADO COSTA 11	Leased
Eletro Show - Cipó	RUA CINCO DE AGOSTO 257	Leased
Eletro Show - Capim Grosso	AVENIDA TANCREDO NEVES S/N	Leased
Eletro Show - São Miguel dos Campos	RUA DR. ROMULO DE ALMEIDA 37	Leased
Eletro Show - Catu	PRAÇA LOURENÇO OLIVIERI, 67	Leased
Eletro Show - São Cristovão/Salvador	AVENIDA ALIOMAR BALEEIRO,57	Leased
Eletro Show - Itaberaba	PC FLAVIO SILVANY 130	Leased
Eletro Show - Candeias	RUA 14 DE AGOSTO 31	Leased
Eletro Show - Mutuípe	AVENIDA 12 DE OUTUBRO, 30	Leased
Eletro Show - Jaguaquara	PRAÇA DA BANDEIRA, 67	Leased
Eletro Show - Penedo	AVENIDA DUQUE DE CAXIAS 151	Leased
Washington Soares	AVENIDA WASHINGTON SOARES 1179	Leased
Maestro Lisboa	RUA MAESTRO LISBOA, 800	Leased
Borges de Melo	AVENIDA BORGES DE MELO 1135	Leased
Padre Valdevino	RUA PADRE VALDEVINO 920	Leased
Eletro Show - Ribeirópolis	AVENIDA LEANDRO MACIEL 104	Leased

Supermarket segment facilities — Brazil		
Name	Address	Usage rights
Eletro Show - Itaporanga	RUA TIRADENTES 66	Leased
Eletro Show - Propriá	AVENIDA DEPUTADO MARTINHO GUIMARAES 73	Leased
Eletro Show - Glória	AVENIDA 7 DE SETEMBRO 83	Leased
Eletro Show - Simão Dias	AVENIDA CORONEL LOIOLA, 155A	Leased
Eletro Show - Umbaúba	RUA MANOEL FERNANDES 90	Leased
Eletro Show - Canindé	RUA ALFREDO ALEXANDRE 37	Leased
Eletro Show - Aquidabã	AVENIDA MAYNARD GOMES 870	Leased
Eletro Show - Entre rios	RUA BOM JESUS 167	Leased
Eletro Show - Pojuca	RUA ANTONIO MOTA 165	Leased
Eletro Show - Conceição do Jacuípe	AVENIDA GETULIO VARGAS 27	Leased
Eletro Show - Olindina	AVENIDA OTAVIO MANGABEIRA 29	Leased
Eletro Show - Rio Real	AVENIDA MANGABINHA, 116	Leased
Eletro Show - Euclide da Cunha	AVENIDA RUY BARBOSA 333	Leased
Eletro Show - Serrinha	RUA ARAUJO PINHO 139	Leased
Eletro Show - Cruz das Almas	RUA 15 DE NOVEMBRO 66	Leased
Eletro Show - Araci	RUA 21 DE ABRIL 41	Leased
Eletro Show - Riachão do Jacuípe	PRAÇA CORONEL MARCOLINO MASCARENH 15	Leased
Eletro Show - Ipirá	RUA RIACHUELO 23	Leased
Eletro Show - Jacobina	RUA CORONEL TEIXEIRA 134	Leased
Eletro Show - Conceição do Coité	RUA MARECHAL DEODORO DA FONSECA, 67 A	Leased
Eletro Show - São Sebastião do Passé	RUA 12 DE OUTUBRO 81	Leased
Eletro Show - Sto Estêvão	RUA MARECHAL FLORIANO PEIXOTO 79	Leased
Eletro Show - São Gonçalo dos Campos	PRAÇA PADRE BRAULIO SEIXAS 11	Leased
Eletro Show - Geremoabo	RUA DESEMBARGADOR ZACARIAS L. DE CARVALHO 75	Leased
Eletro Show - Capela	PRAÇA MANOEL CARDOSO SOUZA 1149	Leased
Eletro Show - Carira	RUA MANOEL RABELO DE MORAIS 11	Leased
Eletro Show - Feira de Santana	RUA EDELVIA DE OLIVEIRA, S/N, SALA 03, PARTE	Leased
Eletro Show - Porto da Folha	RUA GONCALVES DE GOUVEIA 1225	Leased
Eletro Show - Paripiranga	PRAÇA DA RODOVIARIA 9990	Leased
Eletro Show - Cicero Dantas	AVENIDA NOSSA SENHORA BOM CONSELHO 298	Leased
Eletro Show - Carmópolis	RUA GETULIO VARGAS 21	Leased
Eletro Show - Cristinápolis	PRAÇA ODILON MONTE ALEGRE 52	Leased
Eletro Show - Irará	RUA ELPIDO NOGUEIRA 13	Leased
Eletro Show - Conceição de Feira	RUA DR. ALFREDO MASCARENHAS 52	Leased
Eletro Show - Santo Antonio de Jesus	RUA LANDULFO ALVES 12	Leased
Eletro Show - Monte Santo	RUA EUCLIDES DA CUNHA 65	Leased
Eletro Show - Campo Formoso	Praça Dois de Julho 1	Leased
Eletro Show - Senhor do Bonfim	RUA FERNANDO DA CUNHA 146	Leased
Eletro Show - Poço Verde	LARGO DA TRINDADE 60	Leased
Eletro Show - Cansanção	PRAÇA DOMINGOS MANUEL DE JESUS, 108	Leased
Eletro Show - Queimadas	PRAÇA CEL FRANCISCO LATIER 239	Leased
Eletro Show - Palmeira dos Índios	RUA FERNANDES LIMA 03	Leased



Supermarket segment facilities — Brazil		
Name	Address	Usage rights
Eleto Show - Delmiro Gouveia	AVENIDA PRESIDENTE CASTELO BRANCO 424	Leased
Eleto Show - Teotônio Vilela	RUA MARIA JEANE MOUREIRA SAMPAIO 447	Leased
Eleto Show - Atalaia	RUA MARECHAL DEODORO 807	Leased
Eleto Show - São Sebastião	AVENIDA CORONEL SERTÓRIO FERRO 143A	Leased
Eleto Show - Coruripe	RUA LINDOLFO SIMOES 283	Leased
Eleto Show - Santana do Ipanema	RUA MINISTRO JOSE AMERICO 71	Leased
Eleto Show - Inhambupe	PRAÇA CONEGO MAXIMINIANO 220	Leased
Eleto Show - Santa Luz	PRAÇA 21 DE NOVEMBRO 02	Leased
Eleto Show - Coração de Maria	PRAÇA ARAUJO PINHO 328	Leased
Eleto Show - Nazaré	RUA CONSELHEIRO SARAIVA 15	Leased
Eleto Show - Neópolis	PRAÇA GENERAL OLIVEIRA VALADÃO 8	Leased
Eleto Show - Salgado	AVENIDA JOSIAS CARVALHO 467	Leased
Eleto Show - União dos Palmares	RUA DOMINGOS DE PINO, 83	Leased
Eleto Show - Campo do Brito	RUA JOAQUIM TAVORA 97	Leased
Eleto Show - Santa Bárbara	PRACA ANTONIO RIBEIRO DA CUNHA 134	Leased
Eleto Show - Itabela	RUA SANTOS DUMONT 65	Leased
Eleto Show - Iaçú	PRACA OTAVIANO POSSIDONIO SAMPAIO 230	Leased
Eleto Show - Eunápolis	AVENIDA PORTO SEGURO 306	Leased
Eleto Show - Ruy Barbosa	AVENIDA JJ SEABRA 79	Leased
Eleto Show - Rio Largo	AVENIDA PRESIDENTE GETULIO VARGAS 171	Leased
Eleto Show - Itapetinga	RUA BARAO DO RIO BRANCO 41	Leased
Eleto Show - Vitória da Conquista	AVENIDA ITABUNA 2530	Leased
Eleto Show - Piaçabuçu	RUA DIONIZIO JOSE DE GOES 257	Leased
Eleto Show - Camacan	AVENIDA DR JOAO VARGENS 177	Leased
Eleto Show - Iatbuna	AVENIDA DO CINQUENTENARIO 359	Leased
Cabula	ESTRADA DAS BARREIRAS 992	Owned
Guarajuba	RODOVIA BA 099, KM 42	Leased
Barra dos Coqueiros	AVENIDA OCEANICA, 1025	Leased
Parangaba	AVENIDA DEDE BRASIL, 400	Leased
Eleto Show - Ipiaú	PRACA RUY BARBOSA 52	Leased
Eleto Show - Crisópolis	RUA RUY DANTAS FONTES 86	Leased
Eleto Show - Livramento de Nossa Senhora	PRACA 6 DE OUTUBRO 63	Leased
Eleto Show - Seabra	TRAVESSA CONEGO JOAO PEDRO ALVES 54	Leased
Eleto Show - Ubaitaba	AVENIDA VASCO NETO S/N	Leased
Horto Bela Vista	ALAMEDA EUVALDO LUZ 92	Leased
Oasis	AVENIDA JOSE HEMETERIO DE CARVALHO 1631	Leased
Delmiro Gouveia	RUA SARGENTO ANTONIO PEDRO 13	Leased
Serrinha	RUA LAURO MOTA	Leased
Fontes	RUA MINISTRO NELSON HUNGRIA, 155	Leased
LEOPOLDINO DE OLIVEIRA	AVENIDA LEOPOLDINO DE OLIVEIRA 1131	Leased
ACESITA	ALAMEDA 31 OUTUBRO 135	Leased
INHAUMA	RUA INHAUMA 1921	Leased

Supermarket segment facilities — Brazil		
Name	Address	Usage rights
ITABIRA	RUA DAS MARGARIDAS 1635	Leased
JOAO MONLEVADE	AVENIDA GETULIO VARGAS 5353	Leased
FIDELIS REIS	AVENIDA DOUTOR FIDELIS REIS 575	Leased
MESTRE JANJAO	RUA MESTRE JANJAO 300	Leased
ROOSEVELT	RUA ORLANDO AGUIAR DA SILVA 100	Leased
SANTA TEREZINHA	AVENIDA RUI BARBOSA 591	Leased
RIO BRANCO	AVENIDA BARAO DO RIO BRANCO 1973	Leased
BARAO CATAGUASES	RUA BARAO DE CATAGUASES 195	Leased
MARECHAL DEODORO	RUA MARECHAL DEODORO 214	Leased
PEDRO LEOPOLDO	RUA CRISTIANO OTONI 327	Leased
TANCREDO NEVES	PRAÇA TANCREDO NEVES 120	Leased
LARANJEIRAS	AVENIDA CONTORNO, DO 2914	Leased
ARTHUR BERNARDES	AVENIDA ARTHUR BERNARDES 219	Leased
JOAO PINHEIRO	AVENIDA JOAO PINHEIRO 77	Leased
MELO VIANA	AVENIDA DOUTOR JOSÉ DE MAGALHÃES PI 1879	Leased
HIPER JUIZ DE FORA	RUA ROBERTO DE BARROS 241	Leased
RIO VERDE	AVENIDA PRESIDENTE VARGAS 1740	Leased
VILA JARAGUA	AVENIDA ENG. FUAD RASSI QD U LOTE 1/5 796	Leased
ANHANGUERA	AVENIDA ANHANGUERA QD 70 LOTE 13 5588	Leased
HIPER IPATINGA	RUA MARIA JORGE SELIM DE SALES 155	Leased
HIPER UBERABA	AVENIDA SANTA BEATRIZ DA SILVA 1501	Leased
POCOS DE CALDAS	RUA ASSIS FIGUEIREDO 1370	Leased
VARGINHA	AVENIDA AYRTON SENNA DA SILVA 111	Leased
PATOS DE MINAS	AVENIDA BRASIL 681	Leased
GARAVELO	RUA INDEPENDENCIA 51	Leased
ESTRELA SUL	LADEIRA. ALEXANDRE LEONEL AREA 10	Leased
CANAA	AVENIDA SELIM JOSE DE SALES 1985	Leased
ANA LUCIA	AVENIDA ARAXA QD 33 LOTE 01/19 949	Leased
RONDON PACHECO	AVENIDA EDUARDO FELICE 30	Leased
GETULIO VARGAS	AVENIDA GETULIO VARGAS 2380	Leased
TI	RUA T55 QD 104 LOTE 02 611	Leased
TIMOTEO	AVENIDA CASTELO BRANCO 7	Leased
JOAO NAVES	AVENIDA JOAO NAVES DE AVILA 5039	Leased
SOL NASCENTE	AVENIDA T-2 COMPLEMENTO QD CH LOTE 01 3450	Leased
ZONA LESTE	RUA CORONEL VIRGILIO SILVA 1587	Leased
CATALAO	AVENIDA RAULINA FONSECA PASCHOAL 707	Leased
MATOZINHOS	AVENIDA CAIO MARTINS 1111	Leased
PATROCINIO	AVENIDA ALTINO GUIMARAES 455	Leased
CORONEL PRATES	AVENIDA CORONEL PRATES 142	Leased
AGUAS LINDAS	RUA SANTA LUZIA 1B, QUADRAZERO LOTE 06-B-02	Owned
CURVELO	PRAÇA CORONEL JOSE JULIO MASCARENHAS 98	Owned
JANAUBA	AVINIDA EDILSON BRANDÃO GUIMARÃES 590	Leased

Supermarket segment facilities — Brazil		
Name	Address	Usage rights
LUIZOTE	AVEINIDA DOS EUCALIPTOS 820	Leased
SÃO JORGE	AVEINIDA SEME SIMAO 955	Leased
GOIANIA SHOPPING	RUA T-0070, QD 136, LOTE 1 /7/10/12 67	Leased
JOSE DUARTE	RUA JOSE DUARTE DE PAIVA 376	Leased
BENJAMIN CONSTANT	AVEINIDA BENJAMIN CONSTANT 150	Leased
CUSTODIO PEREIRA	AVEINIDA FLORIANO PEIXOTO 4680	Leased
VILA PEDROSO	AVEINIDA ANAPOLIS 2121	Leased
JUCA RIBEIRO	AVEINIDA FLORIANO PEIXOTO 1419	Leased
PIRAPORA	AVEINIDA JEFFERSON GITIRANA 630	Leased
PARACATU	RUA DR ALMIR ALAOR PORTO ADJUNTO 250	Leased
GUILHERME FERREIRA	AVENIDA GUILHERME FERREIRA 1550	Leased
UNAI	RUA NATAL JUSTINO DA COSTA 483	Leased
SÃO PEDRO	RUA JOSÉ LOURENÇO KELMER 1200	Leased
MERCES	AVENIDA SANTOS DUMONT 30	Leased
VEIGA JARDIM	AVENIDA ESC.V.VALLE, S/N QD 26 LOTE 1 A 32	Leased
CALDAS NOVAS	RUA P, QD 138 LOTE 2	Leased
MORADA DO SOL	AVENIDA MANGALÔ, QD 14 LOTE 134/135 e 143	Leased
JATAI SHOPPING	AVENIDA PRESIDENTE TANCREDO NEVES 100	Leased
ITUMBIARA	AVENIDA JK 485	Leased
CARAVELAS	AVENIDA COLATINA 615	Leased
DELFINO	AVENIDA DEPUTADO PLÍNIO RIBEIRO 2799	Leased
LAVRAS	AVENIDA PADRE DEHON 200	Leased
FORMOSA	AVENIDA MAESTRO JOÃO LUIZ DO ESPÍRITO SANTO, QD 250, LOTE 01, S/N	Leased
CARDOSO	AVENIDA EPIACAUBA, QD 14 LOTE 01	Leased
CIDADE JARDIM	AVENIDA BRASIL, QD A, LOTE 15, ÁREA B, S/N	Leased
ITAJUBA	RUA CAPITAO GOMES 114	Leased
MONTE CRISTO	AVENIDA INDEPENDENCIA	Leased
ITUIUTABA	AVENIDA CINCO 384	Leased
ALPHAVILLE	AVENIDA F, QD CH, LOTE 40, 1781	Leased
MINEIROS	AVENIDA INO REZENDE QD 114 LOTE 02	Leased
CAMPINAS SÃO JOSE	AVENIDA PADRE WENDEL 171	Leased
GOYA	AVENIDA SANTA MARIA, GLEBA I, ÁREA II, LOTE 1A a 1E, S/N	Leased
POUSO ALEGRE	RUA SANTA CATARINA 241	Leased
SENADOR CANEDO	AVENIDA DOM EMANUEL, LOTE 01 a 16, QUADRA 4/5, 2916	Leased
RECREIO	AVENIDA DAS AMERICAS 16100	Leased
CATUMBI	RUA ITAPIRU 474	Leased
SENADOR CAMARA	AVENIDA SANTA CRUZ 7138	Leased
BENFICA	AVENIDA DOM HELDER CAMARA 105	Leased
FREGUESIA	ESTRADA DE JACAREPAGUA 7153	Leased
ENGENHO NOVO	RUA SOUZA BARROS 450	Leased
PECHINCHA	ESTRADA DO TINDIBA 565	Leased
CAMPO GRANDE	ESTRADA DO CABUÇU 1654	Leased
		128



## Supermarkets in the United States

Supermarket segment facilities — Brazil		
Name	Address	Usage rights
JAURU	PRAÇA JAURU 32	Leased
REALENGO	AVENIDA MARECHAL FONTENELLE 5100	Leased
CAXIAS CENTENÁRIO	RUA DR.MANOEL REIS 175	Leased
OLARIA	RUA URANOS 1293	Leased
VISTA ALEGRE	AVENIDA BRAS DE PINA 1952	Leased
CIDADE DE DEUS	ESTRADA MAL.MIGUEL SALAZAR M.MORAIS 906	Leased
CAXIAS CENTRO	RUA JOSE DE ALVARENGA 95	Leased
CAMPINHO	RUA CANDIDO BENICIO 20	Leased
TAQUARA	ESTRADA DOS BANDEIRANTES 105	Leased
ITAOCA	ESTRADA DO TIMBO 52	Leased
NILOPOLIS	AVENIDA GETULIO DE MOURA 1591	Leased
FONSECA	ALAMEDA SÃO BOAVENTURA 1012	Leased
PENHA	RUA BENTO CARDOSO 313	Leased
CACHAMBI	RUA MIGUEL DE CERVANTES 240	Leased
VILAR DOS TELES	AVENIDA AUTOMOVEL CLUB 1659	Leased
PADRE MIGUEL	RUA GAL. JACQUES OURIQUES 770	Leased
ILHA DO GOVERNADOR	ESTRADA DO GALEAO 1800	Leased
MEIER	RUA DIAS DA CRUZ 579	Leased
ICARAI	RUA CEL.MOREIRA CESAR 414-A	Leased
BOTAFOGO	RUA GAL.POLIDORO 260	Leased
SANTA CRUZ	RUA DOM PEDRO I 33	Leased
BARRA DA TIJUCA	AVENIDA DAS AMERICAS 13850	Leased
JACAREPAGUA	ESTRADA DE JACAREPAGUA 6069, Loja SS 101	Leased
TIJUCA	RUA Uruguai, 330 LOT 01 PAL 49197	Leased
Vila Isabel	BUL Vinte e Oito de Setembro, 160 NUM 00164. NUM 00158	Leased
BARRA OCEANICA	Av. Rodolfo Amoedo, 347 - Barra da Tijuca, Rio de Janeiro - RJ	Leased
MARICA	RUA Abreu Sodré, 27 QUADRAAREA LOTE 01	Leased
Voluntários	RUA Voluntários da Pátria, 222 LOJ A	Leased
LARANJEIRAS	RUA LaranjeiraS, 139 LOJA A	Leased
Barra Marapendi	Avenida das Americas 425 Lot. 1 Pal. 47281	Leased
Calçada	AVENIDA JEQUITAIA 411	Leased
Feira de Santana 1	RUA EDELVIRA DE OLIVEIRA	Leased
Aracaju	AVENIDA TRANCEDO NEVES 3703	Owned
Juazeiro	RODOVIA BR 427	Leased
Lauro de Freitas	AVENIDA SANTOS DUMONT 2140	Owned
Ogunjá	AVENIDA GENERAL GRAÇA LESSA 304	Leased
Ines	RUA OITO DE NOVEMBRO 83	Leased
Feira de Santana 2	AVENIDA EDUARDO FROES MOTA 6281	Leased
Sant Martin	AVENIDA GENERAL SAN MARTIN 496	Owned
Pau da Lima	RUA ISMAR ARAUJO 168	Owned
GRAÇA	AVENIDA PRINCESA LEOPOLDINA 398	Leased
PITUBA	RUA MARANHAO 64	Leased
CAFÉ PERINI	RUA ARTHUR DE AZEVÊDO MACHADO 3443	Leased

Supermarket segment facilities — Brazil		
Name	Address	Usage rights
LIMÃO	AVENIDA OTAVIANO ALVES DE LIMA 2758	Leased
TAMBORÉ	ALAMEDA ARAGUAIA 2879	Leased
CACHOEIRINHA	RUA KOSHUN TAKARA 900	Leased
TREMEMBÉ	AVENIDA CEL SEZEFREDO FAGUNDES 1928	Leased
RAPOSO	RODOVIA RAPOSO TAVARES - SP 270 21360	Leased
JUNDIAÍ	RUA CICA 201	Leased
CARAPICUIBA	RUA BARBARA HIPOLITTO CAPRIOTTI 401	Leased
BARRA FUNDA	AVENIDA PRESIDENTE CASTELO BRANCO 4233	Leased
GUARULHOS	AVENIDA PRESIDENTE TACREDO DE ALMEIDA NEVES 568	Leased
VARZEA PAULISTA	RUA SOROCABA 285	Leased
OSASCO	AVENIDA DOS REMÉDIOS 2555	Leased
CAMPINAS	ROD. DOM PEDRO I, KM 139/140, N 2720	Leased
SPID - Parque das Rosas	AVENIDA MARECHAL HENRIQUE LOTT 163 - BLC 2 LOJ 102 SUP AMER 3693	Leased
SPID - Botafogo	RUA NELSON MANDELA 100, Loja 116	Leased
SPID - Meier	RUA DIAS DA CRUZ 579 LOJA 101	Leased
SPID - RECREIO	AVENIDA DAS AMERICAS 16100	Leased
SPID - Sete de Setembro	RUA SETE DE SETEMBRO 162	Leased
SPID - Alphamall	RUA PAULO MOURA 50 / LOJ 115 LOJ 116 LOJ 117 LOJ 118	Leased
SPID - Metrô Rio	LRG DA CARIOCA - L MU 02 INTERIOR DA ESTACAO METROVIARIA	Leased
SPID - Farme De Amoedo	RUA FARME DE AMOEDO 83	Leased
SPID - Gloria	RUA GLORIA 214 A	Leased

Supermarket segment facilities — USA		
Name	Address	Usage rights
001 - Greensboro, NC	3712 Lawndale Drive	Leased
003 - Asheville, NC	944 Merrimon Avenue	Leased
006 - Greenville, SC	27 South Pleasantburg Dr., Suite 10	Leased
007 - Columbia, SC	4840 Forest Drive	Leased
008 - Cary, NC	3655 SW Cary Parkway	Leased
009 - GC (Guilford College [Greensboro], NC)	1560 Highwoods Blvd.	Leased
011 - Knoxville, TN	4475 Kingston Pike	Leased
012 - Winston Salem, NC	3285 Robinhood Rd	Leased
013 - Raleigh, NC	400 Woodburn Road	Leased
014 - Spartanburg, SC (RELO)	1200 E Main Street	Leased
015 - Augusta, GA	2701 Washington Rd, Suite 12	Leased
017 - Charlotte, NC (Providence) (Relo)	4223 Providence Road	Leased
019 - Charlotte, NC (Carmel Commons)	7625 Pineville/Matthews Road	Leased
020 - Raleigh, NC (Falls)	6325 Falls of Neuse Road	Leased
021 - Farragut, TN	11535 Kingston Pike	Leased
022 - Chattanooga, TN	2288 Gunbarrel Road, Suite 124	Leased
023 - Williamsburg, VA RELO	5231 Monticello Avenue, Suite D	Leased
025 - Ponte Vedra, FL	840 A1A N, Suite 200	Leased
026 - Julington Creek, FL	12795 San Jose Blvd #1	Leased
027 - Naples, FL	4129 Tamiami Trail N.	Leased
028 - Boca Raton, FL	100 W. Camino Real	Leased
030 - Clearwater, FL	25961 U.S. Highway 19	Leased
029 - Southern Pines, NC	155 Beverly Lane	Leased
031 - Coral Springs, FL	4633 University Drive	Leased
032 - Virginia Beach, VA	744 Hilltop North Shopping Center	Leased
034 - Alpharetta, GA	3005 Old Alabama Road	Leased
036 - Tampa, FL	13147 N. Dale Mabry Hwy	Leased
038 - Dr. Phillips (Orlando, FL)	5000 Dr. Phillips Boulevard	Leased
039 - Germantown, TN	9375 Poplar Avenue	Leased
037 - Pembroke Pines, FL	2200 N. Flamingo Road #14A	Leased
041 - Memphis, TN	835 S. White Station Road	Leased
040 - Aventura, FL	18299 Biscayne Boulevard	Leased
043 - Dunwoody, GA	5515 Chamblee-Dunwoody Rd	Leased
042 - Mobile, AL	3940 Airport Boulevard, Suite A	Leased
045 - Montgomery, AL RELO	1635 Perry Hill Road	Leased
046 - Ft Myers, FL	13499 S Cleveland Avenue	Leased
048 - Hilton Head Island, SC	890 William Hilton Parkway #110	Leased
047 - Tallahassee, FL	1390-7 Village Square Blvd.	Leased
058 - Brentwood, TN	235 Franklin Road	Leased
056 - Carmel, IN	2490 East 146th Street	Leased
059 - Geneva, IL	718 Commons Drive	Leased
064 - Ft. Wayne, IN	6306 W Jefferson Blvd	Leased



Supermarket segment facilities — USA		
Name	Address	Usage rights
062 - Mandeville, LA	1816 N. Causeway Boulevard	Leased
065 - Savannah, GA	5525 Abercorn Street	Leased
067 - Roanoke, VA	2207 Colonial Ave SW	Leased
055 - Coconut Grove, FL (Miami)	2640 S. Bayshore Dr.	Leased
066 - Bonita Springs, FL	27251 Bay Landing Drive	Leased
061 - Atlanta, GA (Peachtree)	2099 Peachtree Rd. NE	Leased
070 - Richmond, VA	1527 N, Parham Road	Leased
068 - Suwanee, GA	1500 Peachtree Industrial Blvd	Leased
079 - Cincinnati, OH (Oakley)	3088 Madison Road	Leased
071 - South Tampa, FL	3722 Henderson Blvd.	Leased
082 - Gainesville, FL	4120 NW 16th Boulevard	Leased
083 - Huntsville, AL	4800 Whitesburg Dr	Leased
081 - Lehigh, PA	3060 Center Valley Parkway	Leased
076 - Destin, FL	4495 Commons Drive West	Leased
075 - Cincinnati, OH (Sycamore)	7888 Montgomery Road	Leased
080 - Wilmington, NC	1060 International Drive	Leased
087 - Lexington, KY	3387 Bates Creek Road	Leased
077 - Little Rock, AR	11525 Cantrell Rd., Suite 800	Leased
086 - Baltimore, MD (Greenspring)	2510 Quarry Lake Drive	Leased
084 - Atlanta, GA (Buckhead)	4405 Roswell Road	Leased
088 - Jacksonville Beach, FL	13493 Atlantic Blvd	Leased
085 - Lafayette, LA	1810 Kaliste Saloom Rd.	Leased
072 - Wilmette, IL	3232 Lake Ave., Suite 150	Leased
074 - Baton Rouge, LA	10555 Perkins Rd.	Leased
091 - Jackson, MS	1000 Highland Colony Parkway, Suite 1001	Leased
092 - Indianapolis, IN	5415 N. College Avenue	Leased
094 - Chapel Hill, NC	1200-A Raleigh Rd	Leased
093 - Macon, GA	4357 Forsyth Rd.	Leased
095 - Toledo, OH	3315 West Central Avenue	Leased
104 - Cornelius, NC (Lake Norman)	20623 Torrence Chapel Road	Leased
101 - Greenville, NC	950 Criswell Dr. Unit #111	Leased
096 - The Villages, FL	3740 Wedgewood Ln	Leased
103 - Sarasota, FL	5251 University Parkway	Leased
102 - Midlothian, VA	1200 Huguenot Road	Leased
106 - Glen Mills, PA	925 Baltimore Pike	Leased
114 - Newport News, VA	12131 Jefferson Avenue	Leased
108 - Horsham, PA	100 Welsh Road, Unit D	Leased
115 - Vero Beach, FL	526 - A 21st Street	Leased
117 - Westport, CT	605 Post Road East	Leased
097 - Brownsboro, KY	1805 Rudy Lane	Leased
116 - Annapolis, MD	2504 Solomons Island Road	Leased
113 - Hingham, MA	11 Essington Drive	Leased

Supermarket segment facilities — USA		
Name	Address	Usage rights
119 - Lake Forest, IL	850 Western Ave	Leased
122 - Columbus, GA	1591 Bradley Park Dr., Suite B	Leased
118 - Latham, NY	664 New Loudon Road	Leased
120 - St. Petersburg, FL	2900 4th Street North	Leased
128 - Peachtree City, GA	100 North Peachtree Parkway	Leased
126 - W Boca Raton, FL	20409 State Road 7, Suite A	Leased
121 - Montvale, NJ	32 Chestnut Ridge Road	Leased
130 - Evansville, IN	6501 E. Lloyd Expressway	Leased
107 - Pawleys Island, SC	11421-C Ocean Hwy	Leased
124 - Vienna, VA	150 Branch Road SE	Leased
129 - Towson, MD	838 Dulaney Valley Road	Leased
137 - Stuart, FL	2300 SE Ocean Boulevard	Leased
105 - South Beach, FL	1800 West Avenue	Leased
134 - Crystal Lake, IL	5808 Northwest Highway	Leased
132 - Johnson City, TN	421 N. State of Franklin Road	Leased
125 - Scarsdale, NY	725 White Plains Road	Leased
131 - Rockville, MD	1649 Rockville Pike	Leased
135 - Ft. Lauderdale	424 North Federal Highway	Leased
127 - Avon, CT	315 West Main Street	Leased
146 - Tulsa, OK	8015 South Yale Avenue	Leased
144 - New Orleans, LA	3338 St. Charles Ave.	Leased
153 - Rogers, AR	2203 Promenade Blvd Ste12100	Leased
147 - Bradenton, FL	6701 Manatee Avenue West	Leased
150 - West Chester (Cincy), OH	7720 Voice of America Centre Drive	Leased
140 - Miami (FALLS), FL	8760 SW 136th St.	Leased
139 - Carytown (Richmond), VA	10 North Nansemond Street	Leased
155 - Athens, GA	196 Alps Road, Unit 50	Leased
151 - Daphne, AL	6900 U.S. Highway 90, Suite 2	Leased
154 - Pensacola, FL	1650 Airport Boulevard, Suite 400	Leased
136 - Aiken, SC	1400 Whiskey Road	Leased
138 - Pittsburgh (Mt. Lebanon), PA	1551 Washington Road	Leased
157 - Winter Park, FL	1500 N. Mills Ave	Leased
170 - Lynchburg VA	3901 Old Forest Road	Leased
171 - South Naples, FL	12628 Tamiami Trail East	Leased
178 - Birmingham, AL	549 Brookwood Village	Leased
180 - Myrtle Beach, SC	7747 North Kings Hwy	Leased
181 - Bedminster, NJ	75 Washington Valley Road	Leased
174 - Alexandria, VA	3680 King Street	Leased
183 - Oviedo, FL	5920 Red Bug Lake Rd	Leased
187 - Delray Beach, FL	1727 South Federal Highway	Leased
189 - S. Asheville, NC	1378 Hendersonville Rd.	Leased
188 - Nags Head, NC	5000 S. Croatan Hwy Unit 5000	Leased

Supermarket segment facilities — USA		
Name	Address	Usage rights
172 - Saratoga Springs	52 Marion Avenue	Leased
191 - Jupiter, FL	311 East Indiantown Rd	Leased
190 - Lake Mary, FL	3775 Lake Emma Road	Leased
194 - Memphis, TN	2145 Union Ave, Suite 110	Leased
196 - Jacksonville, FL	150 Riverside Avenue, Suite 200	Leased
198 - Norfolk, Virginia	924 W. 21st St	Leased
192 - Plantation, Florida	12171 West Sunrise Blvd.	Leased
205 - Durham, NC	4215 University Drive, Suite A3	Leased
204 - S. Charlotte, NC	10828 Providence Rd, Suite 100	Leased
208 - Fayetteville, NC	230 Glensford Drive	Leased
201 - Metairie, LA	755 Veteran's Memorial Blvd. Suite A	Leased
210 - Smithtown, NY	138 East Main Street	Leased
207 - Tuscaloosa, AL	1320 McFarland Boulevard East	Leased
211 - Greenville (Mauldin), SC	1601 Woodruff Road,	Leased
214 - Panama City Beach, FL	15500 Panama City Beach Pkwy, Suite 200	Leased
212 - Melbourne, FL	6385 North Wickham Road	Leased
213 - Guilford, CT	1919 Boston Post Rd., Unit 305	Leased
217 - Roswell, GA	1125 Woodstock Rd.	Leased
216 - Chesterfield, VA	4600 Commonwealth Centre Parkway	Leased
219 - Charlotte (Dilworth Gardens), NC	1408 East Boulevard	Leased
133 - Philadelphia, PA (Chestnut Hill)	8208-18 Germantown Avenue	Leased
232 - Virginia Beach (Pembroke), VA	4588 Virginia Beach Blvd	Leased
225 - Kissimmee, FL	612 Centerview Blvd.	Leased
229 - Rehoboth Beach	30098 Veterans Way	Leased
222 - N. Lauderdale (Coral Ridge), FL	3820 North Federal Highway	Leased
218 - Central Boca Raton, FL	5540 N. Military Trail	Leased
231 - NE Columbia (Sandhill), SC	10286 Two Notch Road	Leased
221 - Doral (City Place), FL	3580 NW 83 Avenue	Leased
235 - Fleming Island (Island Walk), FL	1960-100 East West Parkway	Leased
246 - Palm Beach Gardens	4925 PGA Boulevard	Leased
247 - Carmel (Rangeline), IN	1392 S. Rangeline Road	Leased
248 - Port St. Lucie (Tradition), FL	10272 SW Meeting Street	Leased
256 - LRNCH	11525 State Road 70 E	Leased
257 - Seminole	7774 113th St	Leased
259 - Crofton	1155 3rd St	Leased
269 - Lincoln Park, IL	2730 N Halsted St	Leased
250 - Naperville	518 S Route 59	Leased
258 - Louisville location	4100 Summit Plaza Drive	Leased
253 - Mansfield	280 School Street, Suite F-100	Leased
251 - Framingham	84 Worecester Rd	Leased



## Supermarkets in Peru

Name	Address	Usage rights
Wong La Planicie	Esq. Elías Aparicio con Tahití, La Planicie - La Molina	Owned
Wong Aldava	Av.Benavides cdra.52 esq. con Los Artesanos - Surco	Owned
Wong Asia	Km 97.5 Panamericana Sur - Asia (CC)	Leased
Wong California (TRU)	Los Ángeles 388 Urb. California - Trujillo	Owned
Wong Larco (TRU)	Av. Larco 857 Urb. La Merced - Trujillo	Owned
Wong Bajada Balta	Av. Bajada Balta 626	Owned
Wong Tomas Marsano	Av. Tomás Marsano Mza B - Surco	Owned
Wong Larcomar	Av. Malecón de la Reserva 610. CC Larcomar - Miraflores	Leased
Wong Sol de la Molina	Av. La Molina Manzana N Lote 11 urbanización sol de la molina	Leased
Wong Km40	Agrupamiento de Familias Jahuay Sector A Mz y Lt 1-4 - Lurín	Leased
Wong Panorama	Av. Javier Prado Este, Urb. Club Golf Los Incas, Santiago de Surco - CC Panorama	Leased
Wong Ate	Av. La Molina 378 - Ate	Leased
Metro Chorrillos	Av. Prol. Paseo de la República s/n Matellini	Leased
Metro Breña	Esq. Av.Venezuela con Av.Alfonso Ugarte - Breña	Owned
Metro Limatambo	Esq. Av.Angamos con Aviación, Limatambo - San Borja	Leased
Metro San Miguel	Av. La Marina cuadra 25 - San Miguel	Leased
Metro San Juan de Lurigancho	Av. Próceres de la Independencia 1632 - S.J.Lurigancho	Leased
Metro Canadá	Av.Canadá 654 esq. con Av.Nicolás Arriola - La Victoria	Owned
Metro Cercado de Lima (Emancipación)	Jr. Cuzco 245 Cercado de Lima	Leased
Metro Colonial	R. Oscar Benavides 3002 Cercado de Lima	Owned
Metro Comas	Av. Tupac Amaru s/n cuadra 39 - Comas	Owned
Metro Independencia	Panamericana Norte - Independencia	Owned
Metro Plaza Lima Norte	Esq. Panamericana Norte con Av. Tomas Valle (CC)	Leased
Metro Ovalo Papal (TRU)	Urb.Vista Hermosa - Trujillo	Owned
Metro La Molina	Av.La Molina 1068 esq. con Las Zarcamoras - La Molina	Leased

Name	Address	Usage rights
Metro Garzón	Gral. Garzón 1337 Jesús María (CC)	Leased
Metro Aramburú	Calle Las Tiendas 290 Surquillo	Leased
Metro Pershing	Av. Gregorio Escobedo 1050 Jesús María	Leased
Metro Shell	Calle Shell 250 - Miraflores	Leased
Metro Barranco	Av. Grau 513 - Barranco (antiguo Mercado de Barranco)	Leased
Metro San Juan de Miraflores	Av. Los Héroes 100 San Juan de Miraflores (La Curva)	Owned
Metro Comas - Retablo	Av. Universitaria,Lote 1,Mza.E, Urb.El Retablo II - Comas	Leased
Metro Pizarro (TRU)	Jr.Pizarro 700 Centro - Trujillo	Leased
Metro Ventanilla	Av. Nestor Gambeta s/n Ventanilla	Leased
Metro La Victoria	Jr. Francisco Luna Pizarro 1550 La Vcitoria	Owned
Metro Angelica Gamarra	Av. Tomás Valle, Lote 1, Mz. R1 Callao	Owned
Metro San Juan de Miraflores	Av.Los Héroes, Mz.Z ,Lote 16A, San Juan de Miraflores	Owned
Metro Barranco - Ovalo	Ovalo Balta 1198 - 1102 Barranco	Leased
Metro Bellavista	Av. Oscar R. Benavides 1608 Bellavista - Callao	Owned
Metro Rímac (Perricholi)	Jr. Trujillo No. 414 Rímac	Leased
Metro Breña - Martinto	Av. Arica 571, 581, 589, 599 Breña	Owned
Metro Próceres	Mza. N-1 Lote 05 U.V. APV. Los Pinos - S.J. Lurigancho	Owned
Metro Miotta	S/N Av. Pedro Miotta Esq. Alipio Ponce	Leased
Metro Arzobispado	Av. Manco Capac esq. con Bausate y Meza - La Victoria	Leased
Metro Faucett	Av.Venezuela 5415 San Miguel	Leased
Metro Arenales	Bartolomé Herrera esq. Av.Arenales - Lince (CC)	Owned
Metro Puruchuco	Av. Nicolás Ayllón 4297 - Ate	Owned
Metro San Felipe	CC San Felipe s/n Int. 67C Res. San Felipe - Jesús María	Leased
Metro Plaza Castilla	Plaza Ramón Castilla esq. Jr.Oroya y Av.Alfonso Ugarte - Lima	Owned
Metro Balta (CHI)	Av. Balta 155 - Chiclayo	Owned
Metro Huaylas	Av. Huaylas - Chorrillos	Owned
Metro Santa Elena (CHI)	Av. Tommy Stack 255 - Chiclayo	Owned
Metro Barranca	Av. 9 de Diciembre esq. con calle Castilla	Owned
Metro Cutervo (ICA)	Av. Cutervo 128 - Ica	Owned
Metro Chaclacayo	Av. Nicolas Ayllon Nro. 965-975	Owned
Metro Plaza La Luna (PIU)	Av. Grau 1460	Leased

Name	Address	Usage rights
Metro América - Penta (TRU)	Av. Mansiche 1703 - Trujillo	Leased
Metro Amazonas (CAJ)	Jr. Amazonas 911	Owned
Metro Hunter (AQP)	Av. Las Americas Mz J Urb. La Colina - Jacobo Hunter, Arequipa	Owned
Metro Pacifico Chimbote	Av. Pacífico 272A	Owned
Metro Los Maestros (ICA)	Sub Lote E.U.O. A-6 y Sublote E.U.O. A-7 del Fundo San José	Leased
Metro Cerro Colorado (AQP)	Av. Aviación 600 Urb. Cerro Colorado	Leased
Metro Chilca (HYO)	Av. 9 de Diciembre N° 517	Owned
Metro Huanuco	Jr. Crespo Castillo y San Martín	Owned
Metro Chosica	Av. 28 de Julio N° 501-529-531 y Jr. Cajamarca	Owned
Metro San Eduardo (PIU)	Mz. B Sub Lote 17-A y 17-B, Urb. San Eduardo	Leased
Metro Cajamarca (CAJ)	Calle Sor Manuela Gil s/n CC El Quinde - Cajamarca	Leased
Metro Luis Gonzál (CHI)	Av.Luis Gonzales 711 Centro Historico - Chiclayo	Leased
Metro Santa Victoria (CHI)	Av.Sesquicentenario 425 Urb.Santa Victoria - Chicalyo	Leased
Metro Grau (CHI)	Av. Miguel Grau 610 - Chiclayo	Owned
Metro Lambayeque (LAM)	Av.Ramón Castilla 898 - Lambayeque	Leased
Metro Plaza Norte (AQP)	Km 9 de la carretera a Yura	Leased
Metro Ejercito (AQP)	Av. El Ejercito 601 Cruce con Calle Jerusalén. Yanahuara	Leased
Metro Santa Clara	Av. Nicolas Ayllon 8508 – 8510 Ate	Leased
Metro El Agustino	Jr. Ancash 2151 – El Agustino	Leased
Metro Lambramani (AQP)	Av. Lambramani 325 (CC) - Arequipa	Leased
Metro Minka	Av Argentina 3257 calle 3 pabellón 9 – Centro comercial Minka - Callao	Leased
Metro Tumbes	Calle San Martín N°275, primer piso interior 100	Leased
Metro Gamarra	JR. GAMARRA 1215	Leased
Wong 2 de Mayo	Av. 2 de Mayo 1099 San Isidro	Leased
Wong Ovalo Gutierrez	Av. Santa Cruz 771 Miraflores	Owned
Wong Aurora	Arias Schereiber 270 Aurora - Miraflores	Leased
Wong Benavides	Av. Benavides 1475 San Antonio - Miraflores	Owned
Wong Chacarilla	Monte Bello 150 Chacarilla - Santiago de Surco	Owned
Wong San Borja	Ucello 162 San Borja	Leased
Wong La Molina	Las Retamas 190 La Molina	Owned
Wong San Miguel	Esq. Av.La Marina con Universitaria - San Miguel (CC)	Leased
Wong Camacho	Av. J.Prado Este cuadra 50 CC Camacho - La Molina	Owned



# Supermarkets in Colombia

Supermarket segment facilities — Colombia		
Name	Address	Usage rights
JUMBO	CARRERA 52 N° 125 A 59 LOCAL S-104, S-117, S-112, S-125	Leased
JUMBO	CALLE 81 N° 13 05 LOCAL 10 CENTRO COMERCIAL ATLANTIS	Leased
JUMBO	DIAGONAL 51B N° 38-44	Leased
JUMBO	CALLE 31 N° 26 A 19 CENTRO COMERCIAL LA FLORIDA CAÑAVERAL	Leased
JUMBO	CARRERA 29 N° 14 47 CENTRO COMERCIAL UNICENTRO YOPAL LOCAL L1-10	Leased
JUMBO	VEREDA BOJACA AV. PASEO DE LOS ZIPAS COSTADO OCCIDENTAL CENTRO COMERCIAL BAZAAR CHIA	Leased
JUMBO	CENTRO COMERCIAL SAN SILVESTRE Local L-0101 DIAGONAL 56 No. 18A-88	Leased
JUMBO	Carrera 33 N° 41 34	Leased
JUMBO	AV 9 No. 135-50	Leased
JUMBO	CALLE 28 #13A-75 Unidad 1 Pabellón 1	Leased
JUMBO	Carrera 65 N° 11 50 Local 1-34	Leased
JUMBO	DIAGONAL 10 6 N - 15	Owned
METRO	CALLE 22 No. 6 - 61 LOCAL 37	Leased
METRO	Calle 17 N° 112-58	Leased
METRO	Calle 8 N° 11 - 43	Leased
METRO	Carrera 86 N° 42 B -51 Sur Local 1-91	Leased
METRO	AV. Salguero con Calle 31 Urbanizacion los Mayales	Leased
METRO	Calle 46 A N° 85 A 51	Leased
METRO	Calle 8 N°. 48 - 145 Local N1-32 Centro Comercial Santa Lucía	Leased
SPID	Calle 140 No 10A- 19	Leased
SPID	Calle 95 No13-55 local 3 Edificio El Pavillon	Leased
SPID	Av. Caracas carrera 14 No. 49-55 Local 3 Conjunto Bulevar Javeriana	Leased
SPID	Calle 85 No. 20-24/32	Leased
SPID	Carrera 14 No. 45-02	Leased
SPID	Carrera 15 No. 93-47 Local 3	Leased
SPID	Carrera 19 No. 148-30	Leased
SPID	Carrera 33 No. 25 C28 Torre 2 Local 102	Leased
SPID	Carrera 7 No. 45-10 Local 1	Leased
SPID	Avenida Calle 116 No. 53A - 42 Local No.4	Leased
SPID	Calle 36 No. 69 C-20 Local 2 Interior 5	Leased
SPID	Carrera 3 No. 20 -38	Leased
METRO	Carrera 35 No. 51-25 Local 1 CC Cabecera III Etapa	Leased

Supermarket segment facilities — Colombia		
Name	Address	Usage rights
METRO	Carrera 5 No. 23-103 Parquadero Edificio Celbas	Leased
METRO	CARRERA 92 60 - 90 SUR	Owned
METRO	CARRERA 5 62 - 64	Owned
METRO	CALLE 17 2 - 86	Owned
METRO	Carrera 5 No. 23-103 Parquadero Edificio Celbas	Leased
METRO	CARRERA 92 60 - 90 SUR	Owned
METRO	CALLE 10 8 A - 12	Owned
METRO	CALLE 8 21 - 154	Owned
METRO	CALLE 18 12 - 53 LOCAL 1-56	Owned
METRO	CALLE 5 5 - 90	Owned
METRO	CL 6A 78 A - 68	Owned
METRO	AVENIDA CARRERA 68 38 B - 19 SUR	Owned
METRO	CALLE 8N 26 - 25	Owned
METRO	AUTOPISTA FLORIDABLANCA 24 - 46	Owned
METRO	BULEVAR DE LAS CEIBAS No. 23-11	Owned
METRO	AV. LIBERTADORES 1 - 21 LOCAL 1-00	Owned
METRO	DIAGONAL SANTANDER CALLE 11 2 E - 90	Owned
METRO	CALLE 10 No. 12 – 184	Owned
METRO	CALLE 15 CON CRA 8	Owned
METRO	CARRERA 3 A CON CALLE 19	Owned
METRO	CARRERA 28 CON CALLE 43 ESQUINA	Owned
METRO	CARRERA 3 69 B - 26	Owned
METRO	CALLE 4 23 - 86 LOCAL 1-54	Owned
METRO	DIAGONAL 65 25 - 50	Owned
METRO	CALLE 9 12 - 127	Owned
METRO	CALLE 9 12 - 127	Owned
METRO	AV. SIMON BOLIVAR CARRERA 16 38 -130	Owned
METRO	CR 55 No. 59 - 25	Owned
JUMBO	AC 80 69 Q - 50	Owned
JUMBO	CALLE 170 64 - 42	Owned
JUMBO	Av. Pradilla 2E 71 L 1 22	Owned
JUMBO	CALLE 185 45 - 03	Owned
METRO	CALLE 10 8 A - 12	Owned

Supermarket segment facilities — Colombia		
Name	Address	Usage rights
JUMBO	AV. UNIVERSITARIA 39 - 77 LOCAL 1-28	Owned
JUMBO	CALLE 28 A 12 - 30	Owned
JUMBO	CARRERA 7 32 - 35	Owned
JUMBO	AK 86 19 A - 50	Owned
JUMBO	CARRERA 32 17 B - 04	Owned
JUMBO	CARRERA 10 30B -20 sur	Owned
JUMBO	CALLE 146 A 106 - 20	Owned
JUMBO	AVENIDA CARRERA 72 83-04 local 1-23	Owned
JUMBO	AC 57 R SUR 72 - 20	Owned
JUMBO	AVENIDA PANAMERICANA ENTRE CALLES 11 Y 12	Owned
JUMBO	CARRERA 98 16 - 50	Owned
JUMBO	CALLE 40 NORTE 6 A - 45	Owned
JUMBO	AVENIDA PANAMERICANA CARRERA 15	Owned
JUMBO	CARRERA 43 7 SUR 170	Owned
JUMBO	CARRERA 48 25 SUR 136	Owned
JUMBO	CARRERA 44 29 - 80	Owned
JUMBO	AV. 30 DE AGOSTO FRENTE AL AEROPUERTO	Owned
JUMBO	CARRERA 33 A 29 - 15 LOCAL 29	Owned
JUMBO	CARRERA 15 29 - 16	Owned
JUMBO	AV DEL LAGO CALLE 29 D 22 - 62	Owned
JUMBO	CALLE 99 con CARRERA 53	Owned
JUMBO	CARRERA 38 74 - 179	Owned
JUMBO	CARRERA 13 No. 31 A 45 CC MALL PLAZA EL CASTILLO	Owned



# Home improvement stores

## Argentina

Home improvement store segment facilities – Argentina		
Name	Address	Usage rights
Easy Unicenter	Parana 3745	Owned
Easy San Isidro	Av. Fdo De La Legua 2513 - Tel 4735-5700	Owned
Easy Lomas	Av. Antártida Argentina 799 - Tel 4239-8615	Owned
Easy San Martín	San Lorenzo 3897 - Tel 5789-1700	Owned
Easy Palermo	Av. Bullrich 345 - Tel 4778-8085	Owned
Easy Quilmes	Av. Calchaqui 3950 - Tel 4229-4116 / 17	Owned
Easy Morón	Juan Manuel de Rosas 658 - Tel 4489-8070 / 77	Owned
Easy Ituzaingo	Av. Presidente Peron 9509 - Tel 4489-6500	Owned
Easy Pilar	J E Uriburu 2992 - Tel 0230-4474070	Owned
Easy Avellaneda	Aut. Bs As - La Plata Km9 - Sarandi - Tel 4229- 1100 / 1115	Owned
Easy Escobar	Ruta Panamericana Km 50 y Ruta 25 - Tel 0348-8436170	Owned
Easy Córdoba I	Av. O ´ Higgins 3853 B° Jardín - Cba - Tel 0351-5535-300	Owned
Easy Neuquen	Juan Jose Lastra 2400 - Tel 0299 - 4493117 / 4493118	Owned
Easy Tablada	Monseñor Bufano 6050 - Tel 4480-3300	Owned
Easy Rosario	Nansen 255 - Tel 0341-4097101 / 15	Owned
Easy Córdoba Juan B Justo	Juan B Justo y Circunvalacion - Cba - Tel 0351-5984216	Owned
Easy Córdoba II	AV. Ramón Cárcano 995 - Cba - Tel 0351-4147316	Owned
Easy Mendoza	Balcarce 879 - Tel 0261-4410317	Owned
Easy San Juan	Scalabrini Ortiz 1285 (Norte) - Tel 0264-4290550	Owned
Easy Tucuman	Fermin Cariola 42 - Tel 0381-4357001	Owned
Easy Mendoza Plaza Shopping	Av De Acceso Oeste 3280	Leased
Easy Rosario II	Boulevard Nicasio Oroño 6190	Leased
Easy Velez	Alvarez jonte 6211 - Tel 4016-3316	Owned

Home improvement store segment facilities – Argentina		
Name	Address	Usage rights
Easy San Miguel	Ricardo Balbín 2667 - Tel 4667-9416	Owned
Easy Barracas	Herrera 803 - CABA - Tel 5300-8400	Owned
Easy Don Torcuato	Ruta Panamericana Colectora Oeste 25,500 - Tel 4846-4300	Owned
Easy Warnes	Av. Warnes 2703 - Tel 4524-4315	Owned
Easy Alto Avellaneda	Av Guemes y Berisso - Tel 4229-2216	Leased
Easy San Justo	Monseñor Bufano 3952/4038 - Tel 4480-3134 / 15	Leased
Easy Constituyentes	Constituyentes 6020 - CABA - Tel 4469-7200	Leased
Easy San Luis	25 de mayo 260 esq.Peron - Tel 0266-4451515	Leased
Easy Trelew	Hipolito Yrigoyen y Josiah Williams - Tel 0280-4449615	Owned
Easy Escalada	Avenida Francisco Fernandez de La Cruz 4602 - Tel 4630-4300/4316	Owned
Easy Caballito	Av. Rivadavia 5771 - CABA - Tel 4106-0216 / 4106-0215	Leased
Easy Caseros	Av. Juan Bautista Alberdi 4950 - Tel 5554-0115/17	Leased
Easy Salta	Avda Sarmiento y Arenales - Tel 0387 4162116	Owned
Easy Mar del Plata	Monseñor Zavalla y De la Paolera CP7600	Owned
Easy La Rioja	Artigas y Bondembender - Tel 0380-4470216	Owned
Easy Gral Roca	Viterbori 315 - Tel 0298-4439215 / 16 / 17	Owned
Easy San Miguel	Ricardo Balbín 2667 - Tel 4667-9416	Owned
Easy Barracas	Herrera 803 - CABA - Tel 5300-8400	Owned
Easy Don Torcuato	Ruta Panamericana Colectora Oeste 25.500 - Tel 4846-4300	Owned
Easy Warnes	Av. Warnes 2703 - Tel 4524-4315	Owned
Easy Alto Avellaneda	Av Guemes y Berisso - Tel 4229-2216	Leased
Easy San Justo	Monseñor Bufano 3952/4038 - Tel 4480-3134 / 15	Leased
Easy Constituyentes	Constituyentes 6020 - CABA - Tel 4469-7200	Leased

Home improvement store segment facilities – Argentina		
Name	Address	Usage rights
Easy Moreno	Graham Bell y Acceso Oeste - Tel 0237-4059216	Owned
Easy Lanus	Av. Hipolito Yrigoyen 3043	Owned
Easy Bahia Balnca	Cap. Navio Jose Martinez 1356	Owned
Easy Almagro	Av. Rivadavia 3666 - Tel 4118-9800	Owned
Easy Montegrande	Bv Buenos Aires 1136	Owned
Easy Cordoba Shopping	José deGoyechea 2851	Owned
Easy Resistencia		Leased
Easy Jose C Paz	Pte Illia 7065 - Tel 4006-3287	Leased
Easy Santiago del Estero	Ejercito Argentino y Av Rivadavia - Tel 3858425100	Owned
Easy Córdoba Rio Cuarto	Ruta Nacional A005 km 4,3 N° 1520 - Tel 4146200	Leased
Easy Comodoro Rivadavia	Ing Duccos 1325 - Tel (0297) 440-7700	Leased
Blaisten Escobar	Ruta Panamericana Km 50 y Ruta 25	Owned
Blaisten Castelar	Av. Pres. Perón 6333	Owned
Blaisten Barracas	Herrera 1257	Leased
Blaisten Pilar	Las Magnolias 754	Owned
Blaisten Martinez	Av. Fondo de la Legua 1530,	Owned
Blaisten San Justo	Av. Brig. Gral. Juan Manuel de Rosas 4940	Owned
Blaisten Floresta	Av. Juan Bautista Alberdi 3928	Owned
Blaisten Palermo	Av. Juan Bautista Justo 1380	Leased
Blaisten Floresta Outlet	Av. Juan B. Alberdi 3840	Owned

# Home improvement stores

## Chile

Home improvement store segment facilities – Chile		
Name	Address	Usage rights
E518 - Easy Quilin	Av Quilin 5400 - Peñololen	Owned
E655 - Easy Quilicura	Lo Marcoleta 315, Quilicura	Owned
E900 - Easy Los Andes	San Rafael 2151, Los Andes	Owned
E512 - Easy La Reina	Francisco Bilbao 8750, Las Condes	Owned
E646 - Easy Quillota	Rafael Ariztía 530, Quillota	Owned
E591 - Easy Talca El Arenal	El Arenal 411, Talca	Owned
E508 - Easy Viña del Mar	1 Nte. 2901, Viña del Mar	Owned
E585 - Easy Osorno Da Vinci	Cesar Ercilla 1075, 5312449 Osorno	Owned
E781 - Easy El Belloto	Baden Powell 150, Quilpué	Owned
E522 - Easy Cerrillos	Cmo a Melipilla 10939, Maipú	Owned
E521 - Easy La Serena	Parcela 69, La Serena	Owned
E513 - Easy El LLano	Llano Subercaseaux 3519A, San Miguel	Owned
E534 - Easy Antofagasta	Av. Angamos 745, Antofagasta	Owned
E502 - Easy Kennedy	Las Condes 9001, Las Condes	Owned
E507 - Easy Puerto Montt	Ejército 470, Puerto Montt	Owned
E517 - Easy Temuco	Caupolicán 0650, Temuco	Owned
E643 - Easy Ochagavia	Av. José Joaq Prieto 5531, Pedro Aguirre Cerda	Owned
E514 - Easy La Dehesa	Av. La Dehesa 1445, Lo Barnechea	Owned
E760 - Easy Copiapo	Av. Copayapu 2406, Copiapó	Owned

Home improvement store segment facilities – Chile		
Name	Address	Usage rights
E503 - Easy Maipu	Av. Américo Vespucio 1011, Maipú	Owned
E524 - Easy Linares	Januario Espinoza 1183, Linares	Owned
E520 - Easy Valparaiso	Av. Argentina 51,Valparaíso	Owned
E504 - Easy Rancagua	Carr. del Cobre 750, Rancagua	Owned
E506 - Easy Portal Temuco	Av. Alemania 671, Temuco	Owned
E510 - Easy Florida	Av. Vicuña Mackenna 6100, La Florida	Owned
E614 - Easy Calama	Av. Chorrillos, Calama	Owned
E659 - Easy Concha y Toro	Av. Concha y Toro 381, Puente Alto	Owned
E633 - Easy Bio Bio	Costanera Norte 1 9781, Hualpén	Owned
E511 - Easy Costanera Center	Av. Andrés Bello 2447, Providencia	Owned
E843 - Easy San Bernardo Las Lilas	Av. Portales 3698, San Bernardo	Owned
E748 - Easy Portal Osorno	Plaza Yungay 609, Osorno	Owned
E775 - Easy Portal Ñuñoa	Av. José Pedro Alessandri 1166, Ñuñoa	Owned
E529 - Easy Los Angeles	Av. Vicuña Mackenna 780, Los Ángeles	Owned
E525 - Easy Chillan	Av. O'Higgins 0450, Chillán	Owned
E744 - Easy La Union	Augusto Grob 1080, La Unión	Owned
E990 - Easy Chiguayante	Av. Manuel Rodríguez 1045, Chiguayante	Leased
E619 - Easy Arica	Av. Diego Portales 161, Arica	Leased
E592 - Easy Curico O'higgins	Av. O ´ Higgins 201, Curicó	Leased
E988 - Easy Chicureo	Av. Chicureo 230, Colina	Leased
E983 - Easy Coronel	Av. Manuel Montt 1600, Coronel	Leased
E874 - Easy Santa Amalia	Av. Trinidad Ote. 1530, La Florida	Leased

## Colombia

Home improvement store segment facilities – Colombia		
Name	Address	Usage rights
EASY	Calle 175 No. 42-13	CONTRATO DE COLABORACION
EASY	Av. Las Americas No. 68A-94	CONTRATO DE COLABORACION
EASY	Carrera 114A No. 77B-85	CONTRATO DE COLABORACION
EASY	Calle 31 # 6 A 134 CENTRO COMERCIAL MAYALES II PAZA COMERCIALCENTRO COMERCIAL MAYALES PLAZA	Leased
EASY	Carrera 56 75-155	Leased
EASY	CALLE 38 A SUR 34D - 50	Owned
EASY	CARRERA 71 17 A 11	Owned
EASY	CARRERA 2 36 - 81	Owned
EASY	CALLE 58 D SUR 51 - 35	Owned
EASY	CALLE 170 No. 64 - 42	Owned
EASY	AC 57 R SUR 72 - 20	Owned
EASY	CARRERA 92 60 - 90 SUR	Owned
EASY	AC 80 69 Q - 50	Owned
EASY	AK 86 No. 19 A - 50	Owned
EASY	CALLE 60 56 - 77 LOCAL 1-02	Owned
EASY	CARRERA 50 2 SUR 189	Owned





# Shopping centers

## Argentina

Shopping center segment facilities — Argentina		
Name	Address	Usage rights
Factory Parque Brown	Av. Fernandez De La Cruz 4602, Ciudad Autonoma	Owned
Unicenter Shopping	Paraná 3745, Martínez	Owned
Portal Lomas	Av.A.Argentina 799, Lavallol	Owned
Factory San Martin	San Lorenzo 3773, San Martín	Owned
Portal Palermo	Av. Bullrich 345, Ciudad Autonoma	Leased
Factory Quilmes	Av. Calchaquí 1050, Quilmes	Owned
Plaza Oeste Shopping	J.M.De Rosas 658, Morón	Owned
Portal Rio Cuarto	Granaderos S/N. Río Cuarto	Owned
Palmas del Pilar	Las Magnolias 754, Pilar	Owned
Portal Escobar	Ruta P25 N°1710, Escobar	Owned
Portal Patagonia	J.J.Lastra 2400, Neuquén	Owned
Portal Rosario	Nansen 323, Rosario	Owned
Portal Los Andes	Balcarce 897, Godoy Cruz, Mendoza	Leased
Portal Santiago	Av. Rivadavia 4200, Santiago Del Estero	Owned
Portal Tucumán	Av.Fermín Cariola 42, Yerba Buena	Owned
Portal Trelew	Josiah Willians 209	Owned
Portal Salta	20 De Febrero 1437	Owned
Portal Tortuguitas	Av Patricias Argentinas 851	Owned
Portal Canning	Mariano Castex 870 (y Pedro Dreyer)	Owned
Portal La Rioja	Artigas y Bondembender	Owned
Portal Roca	Gobernador Viterbori 315 Gral Roca	Owned
Jumbo Almagro	GUARDIA VIEJA 4558	Owned

## Chile

Shopping center segment facilities — Chile		
Name	Address	Usage rights
CENCO ALTO LAS CONDES	Avenida Kennedy 9001, Las Condes, Region Metropolitana	Owned
CENCO RANCAGUA	Avenida Presidente Eduardo Frei Montalva 750, Rancagua, Libertador Gral. Bernardo O'Higgins	Owned
CENCO TEMUCO	Avenida Alemania 633, Temuco, Araucanía	Owned
CENCO PUERTO MONTT	Ejercito 470, Puerto Montt, Los Lagos	Owned
CENCO DE VINA	1 Norte 2901, Viña del Mar, Valparaíso	Owned
FLORIDA CENTER	Avenida Vicuña Mackenna 6100, La Florida, Region Metropolitana	Owned
COSTANERA CENTER	Avenida Andres Bello 2425, Providencia, Region Metropolitana	Owned
CENCO LA REINA	Avenida Francisco Bilbao 8750, Las Condes, Region Metropolitana	Leased
CENCO EL LLANO	Avenida El Llano Subercaseaux 3517, San Miguel, Region Metropolitana	Owned
CENCO LA DEHESA	Avenida La Dehesa 1445, Lo Barnechea, Region Metropolitana	Leased
CENCO VALPARAISO	Avenida Argentina 51, Valparaíso, Valparaíso	Owned
CENCO LA SERENA	Parcela 69 - Ruta 5 Norte, La Serena, Coquímbo	Owned
CENCO ANTOFAGASTA	Avenida Angamos 745, Antofagasta, Antofagasta	Owned
ALMACENES PARIS TEMUCO	Avenida Arturo Prat 444, Temuco, Araucanía	Owned
BARROS ARANA	Castellón 539, Concepción, Biobío	Owned
CALAMA	Avenida Chorrillos 1759, Calama, Antofagasta	Owned
PUENTE ALTO	Avenida Concha y Toro 3810, Puente Alto, Region Metropolitana	Owned
CENCO OSORNO	Osorno 609, Osorno, Los Lagos	Owned
CENCO COPIAPO	Copayapu 2406, Copiapó, Atacama	Owned
CENCO ÑUÑO A	Av. José Pedro Alessandri 1166, Ñuñoa, Region Metropolitana	Leased
CENCO BELLOTO	Avenida Baden Powell 150, Quilpué, Valparaíso	Owned
CENCO TALCAHUANO	Colon 196, Talcahuano, Concepción, Biobío, Chile	Leased
CENCO VALDIVIA	Errazuriz 1040, Valdivia, Valdivia, Los Ríos, Chile	Leased
JUMBO MAIPU	Avenida Americo Vespucio 1011, Maipu, Region Metropolitana	Owned
EASY TEMUCO CAUPOLICAN	Avenida Caupolican 0650, Temuco, Araucanía	Owned
JUMBO PENALOLEN	Avenida Sanchez Fontecilla 12000, Peñalolen, Region Metropolitana	Owned
EASY FISA	Camino Melipilla 10939, Maipu, Region Metropolitana	Owned
SISA LINARES	Januario Espinoza 1183, Linares, Maule	Owned
SISA OSORNO	Cesar Ercilla 1075, Osorno, Los Lagos	Owned
JUMBO TALCA	El Arenal 411, Talca, Maule	Owned
JUMBO HUALPEN	Costanera norte 1 9781, Hualpén, Biobío	Owned
SISA PEDRO AGUIRRE CERDA	Avenida José Joaquín Prieto 5531, Pedro Aguirre Cerda, Region Metropolitana	Owned
JUMBO QUILLOTA	Ariztia 530, Quillota, Valparaíso	Owned
JUMBO PUNTO DE ENCUENTRO	Pedro Aguirre Cerda 9400, Antofagasta, Antofagasta	Owned
JUMBO SAN BERNARDO	Portales 3698, San Bernardo, Region Metropolitana	Owned

## Peru

Shopping center segment facilities — Peru		
Name	Address	Usage rights
Cenco La Molina	Av. Raúl Ferrero 1355 La Molina	Owned
Cenco AQP	Av. Aviación 602 Cerro Colorado AQP	Owned
Cenco San juan de lurigancho	Av. Próceres de la Independencia esq, con Av. Los Jardines, SJL	Owned
Cenco Bajada Balta	Av. Bajada Balta 626, Miraflores	Owned
Cenco Lima Sur	Av. Paseo de la República S/N, Urb. Matellini, Chorrillos	Leased
Plaza Camacho	Av. Javier Prado Este 5193, La Molina	Owned

## Colombia

Instalaciones del segmento Centros comerciales - Colombia		
Name	Address	Usage rights
CENTRO COMERCIAL SANTA ANA	Calle 110 9A-10/70	Leased
CENTRO COMERCIAL PREMIER EL LIMONAR	Calle 5 69-03	Leased
La 65	Carrera 65 45-85	Leased
Altos del prado	Carrera 56 75-155	Leased



# Department stores in Chile

Department store segment facilities — Chile		
Name	Address	Usage rights
Paris Calama	BALMACEDA 3242-CALAMA-ANTOFAGASTA	Leased
Paris Plaza Antofagasta	BALMACEDA 2355-ANTOFAGASTA-ANTOFAGASTA	Leased
Paris Temuco Portal	ALEMANIA 0671-TEMUCO-ARAUCANIA	Owned
Paris Temuco Prat	ARTURO PRAT444-TEMUCO-ARAUCANIA	Owned
Paris Arica	21 DE MAYO 501-ARICA-ARICA	Leased
Paris Copiapó	COPAYAPU 2406-COPIAPO-ATACAMA	Owned
Paris Trebol	JORGE ALESSANDRI 3177-CONCEPCION-BIOBIO	Leased
Paris B.Arana	CASTELLON 539-TALCAHUANO-BIOBIO	Owned
Paris Los Angeles	MENDOZA 477-LOS ANGELES-BIOBIO	Leased
Paris Chillán	EL ROBLE 770-CHILLAN-ÑUBLE	Leased
Paris La Serena	ALBERTO SOLARI 1400 LOCAL 21-LA SERENA-COQUIMBO	Leased
Paris Puerto Montt	EGAÑA 20-PUERTO MONTT-LOS LAGOS	Leased
Paris Osorno	PLAZUELA YUNGAY 745-OSORNO-LOS LAGOS	Owned
Paris Curicó	O ´HIGGINS 201-CURICO-MAULE	Leased
Paris Costanera Center	AV ANDRES BELLO 2447 LOCAL 1200-PROVIDENCIA-METROPOLITANA	Owned
Paris ALC	KENNEDY 9001-LAS CONDES-METROPOLITANA	Owned
Paris Arauco Maipú	AV AMERICO VESPUCIO 399 ( OUTLET MALL )-MAIPU-METROPOLITANA	Leased
Paris Florida	AMERICO VESPUCIO 6100-LA FLORIDA-METROPOLITANA	Owned
Paris Lyon	11 DE SEPTIEMBRE 2221-PROVIDENCIA-METROPOLITANA	Owned
Paris Vespucio	AMERICO VESPUCIO 7110-LA FLORIDA-METROPOLITANA	Leased
Paris Arauco	KENNEDY 5225-LAS CONDES-METROPOLITANA	Leased
Paris Plaza Oeste	AMERICO VESPUCIO 1501-CERRILLOS-METROPOLITANA	Leased
Paris Huechuraba	AMERICO VESPUCIO 1737-HUECHURABA-METROPOLITANA	Leased
Paris Bandera	BANDERA 201-SANTIAGO CENTRO-METROPOLITANA	Leased
Paris San Bernardo	EYZAGUIRRE 650-SAN BERNARDO-METROPOLITANA	Leased
Paris Paseo Estación	SAN FRANCISCO DE BORJA 122 LOCAL D101-ESTACION CENTRAL-METROPOLITANA	Leased
Paris Ñuñoa	JOSE PEDRO ALESSANDRI 1132, LOC A-ÑUÑOА-METROPOLITANA	Owned
Paris Quilín	MAR TIRRENO 3349 LOCAL 1127 -QUILIN-METROPOLITANA	Leased
Paris Quilicura	AVENIDA O ´HIGGINS 581, LOCAL 101-QUILICURA-METROPOLITANA	Leased
Paris Rancagua	CARRETERA FREI MONTALVA 720-RANCAGUA-OHIGGINS	Owned
Paris Iquique	AV TARAPACA 465 AL 495-IQUIQUE-TARAPACA	Leased
Paris Valparaíso	ARGENTINA 51-VALPARAISO-VALPARAISO	Owned
Paris Viña	LIBERTAD 1390-VIÑA DEL MAR-VALPARAISO	Leased
Paris San Antonio	MALL PASEO DEL PACIFICO LA-02-SAN ANTONIO-VALPARAISO	Leased
Paris El Belloto	FREIRE 2415, LOCAL 2000-QUILPUE-VALPARAISO	Owned

Department store segment facilities — Chile		
Name	Address	Usage rights
París Ovalle	VICUÑA MACKENA 01-OVALLE-COQUIMBO	Leased
París La Dehesa	AV LA DEHESA 1445-LO BARNECHEA-METROPOLITANA	Owned
París Coquimbo	BAQUEDANO 86-COQUIMBO-COQUIMBO	Leased
París Independencia	OLIVOS 980-INDEPENDENCIA-METROPOLITANA	Leased
Paris Plaza Maule	AV. CIRCUNVALACIÓN OTE. 1055-TALCA-MAULE	Leased
Paris Valdivia	CAUPOLICÁN 475-VALDIVIA-LOS RIOS	Owned
Paris Melipilla	VARGAS 449, LOCAL 101-MELIPILLA-METROPOLITANA	Leased
Paris Mega Puente Alto	AV CONCHA Y TORO 1149-PUENTE ALTO-METROPOLITANA	Leased
Paris San Felipe	COMBATE DE LAS COIMAS 1262-SAN FELIPE-VALPARAISO	Leased
Paris Mega Quillota	AV OHIGGINS 176-QUILLOTA-VALPARAISO	Leased
Paris Talcahuano	COLON 180-TALCAHUANO-BIOBIO	Owned
Paris Coronel	AV MANUEL MONTT 1600-CORONEL-BIOBIO	Leased
Paris El Llano	LLANO SUBERCASEAUX 3519-SAN MIGUEL-METROPOLITANA	Owned
American Eagle-Portal La Dehesa	AV LA DEHESA 1445-LO BARNECHEA-METROPOLITANA	Owned
American Eagle-Alto Las Condes	KENNEDY 9001-LAS CONDES-METROPOLITANA	Owned
American Eagle-Parque Arauco	KENNEDY 5413-LAS CONDES-METROPOLITANA	Leased
American Eagle-Costanera Center	AV ANDRES BELLO 2447-PROVIDENCIA-METROPOLITANA	Owned
Umbrale-Plaza Los Angeles	VALDIVIA 440-LOS ANGELES-BIO BIO	Leased
Umbrale-Plaza El Trébol	JORGE ALESSANDRI 3177-CONCEPCION-BIOBIO	Leased
Umbrale-Plaza de los Ríos ARAUCO	561-VALDIVIA-LOS RIOS	Leased
Umbrale-Portal El Roble	EL ROBLE 770-CHILLAN-ÑUBLE	Leased
Umbrale-Portal Temuco	ALEMANIA 0671-TEMUCO-ARAUCANIA	Owned
Umbrale-Talca	AV. CIRCUNVALACIÓN OTE. 1055-TALCA-MAULE	Leased
Umbrale-Curicó	O ´HIGGINS 201-CURICO-MAULE	Leased
Umbrale-Portal Osorno	PLAZUELA YUNGAY 745-OSORNO-LOS LAGOS	Owned
Umbrale-Portal Rancagua	CARRETERA FREI MONTALVA 720-RANCAGUA-OHIGGINS	Owned
Umbrale-Alto Las Condes	KENNEDY 9001-LAS CONDES-METROPOLITANA	Owned
Umbrale-Parque Arauco	KENNEDY 5413-LAS CONDES-METROPOLITANA	Leased
Umbrale-Marina Arauco	LIBERTAD 1390-VIÑA DEL MAR-VALPARAISO	Leased
Umbrale-Costanera Center	AV ANDRES BELLO 2447-PROVIDENCIA-METROPOLITANA	Owned
Women Secret-Parque Arauco	KENNEDY 5413-LAS CONDES-METROPOLITANA	Leased
Women Secret-Plaza Egaña	AV LARRAIN 5862-LA REINA-METROPOLITANA	Leased
Women Secret-Portal La Dehesa	AV LA DEHESA 1445-LO BARNECHEA-METROPOLITANA	Owned
Women Secret-Costanera Center	AV ANDRES BELLO 2447-PROVIDENCIA-METROPOLITANA	Owned
Women Secret-Alto Las Condes	KENNEDY 9001-LAS CONDES-METROPOLITANA	Owned

## Distribution centers

Distribution center segment facilities — Argentina		
Name	Address	Usage rights
CD EASY QUILMES	Carlos Pellegrini 3033	Owned
CD DALBAN	Laplace 3554	Leased
CD EASY SAN JUSTO	Monseñor Bufano 1113	Owned
CD EASY PILAR	Ruta Provincial 25 y Patagones	Leased
CD BLAISTEN SAN JUSTO	Monseñor Bufano 1113	Owned
CD BLAISTEN ITUZAINGO	Cnel. Brandsen 3790	Owned
Distribution center segment facilities — Chile		
Name	Address	Usage rights
CD Renca	ANTONIO GAUDI 8600-RENCA	Owned
CD San Ignacio	SAN IGNACIO 700-QUILICURA	Owned
CD Juncal	EL JUNCAL 1001-QUILICURA	Leased
CD Enea	LOS ALERCES 13999-PUDAHUEL	Leased
E599 - Easy CD	Puerto Madero 9710, Pudahuel	Leased
E599 - Easy CD	Laguna Sur 9600	Leased
Centro de Distribución Chillán	Ruta 5 sur, km 418, Chillán Viejo-Chillán-VIII - Bio Bio	Owned
Centro de Distribución Noviciado	NUEVA UNO 17580-PUDAHUEL-RM	Owned
Centro de Distribución Vespucio	SAN PABLO 11011-PUDAHUEL-RM	Owned
PM - BSF Importados Food	PUERTO MADERO 9710-PUDAHUEL-RM	Leased
LA - BSF Importados Non Food-Food-Cross Docking	Lo Aguirre N°1.200, Parcela 2-PUDAHUEL-RM	Leased
Centro de transferencia - Concepción	SAN PEDRO DE LA PAZ, KM 10- CONCEPCION-VIII - Bio Bio	Leased
CD Congelados - Frio Chile	Ventisquero 1260-RENCA-RM	Leased
CD Suspel	Ruta G-18, Kilometro 14,5-LAMPA-RM	Leased
J483 Centro Servicios 2	Camino La Farfana 400-PUDAHUEL-RM	Leased
Bodega Pulmon Trailer Logistics	Crucero Peralillo 199-LAMPA- RM	Leased

Distribution center segment facilities — Brazil		
Name	Address	Usage rights
CD - Nossa Senhora do Socorro	RODOVIA BR 235 KM 04 S/N	Leased
CD - Camaçari	VIA DE LIGAÇÃO CAMAÇARI	Leased
CD - Fortaleza	RODOVIA ANEL VIARIO KM 8,2 S/N	Leased
CD - Simões Filho	RODOVIA BA 093, 4120 KM 04	Leased
CD - ES	RODOVIA GOVERNADOR MARIO COVAS	Leased
CD - GO	BR 153 KM 7,5 S/N	Leased
CD - BH	AVENIDA JOSE CARLOS DA COSTA 470	Leased
CD - Contagem	RUA JOSE CARLOS DA COSTA 470	Leased
CD - SÃO SEBASTIÃO	RUA DO ALPISTE 568	Leased
CD - Mercantil	V DE LIGAÇÃO, LOTE SAO JOSE GALPAO03 E 07 ANEXO 1	Leased
CD - Perini	V DE LIGACAO, LOTE 01 ANEXO 02	Leased
CD CARAPICUÍBA (vd externas)	Rua Bárbara Hipólito Capriotti 401, Galpão 2, Cidade Ariston Estela Azevedo	Leased
CD JAGUARE	AVENIDA ALEXANDRE MACKENZIE 141	Leased
Distribution center segment facilities — Peru		
Name	Address	Usage rights
CD11-Log. Inversa	Av Nicolás Ayllon N° 4297	Owned
Área de Transportes	Carretera Central KM 2.5	Owned
CD02-CD Chiclayo	Urb. La Parada Mz K	Leased
CD11-UULL	Carretera Central KM 2.5	Owned
CD06-Uso Interno	Av Nicolás Ayllon N° 4297	Owned
CD01-CMT	Carretera Central KM 2.5	Owned
CD01-CREM	Carretera Central KM 2.5	Owned
CD04-Perecederos	Car. Panamericana Sur Km 29.5	Leased
CD09-Fondo de Surtido	Fundo Pedreros Lote 1,2,3 y 4A - Lurigancho	Leased
CD01-Aba RC	Carretera Central KM 2.5	Owned
CD19-Act. Fijo	Av. Puente Piedra N° 661	Owned
CD05-CD Trujillo	Car. Panamericana Norte Km 561	Leased
CD03-CD Arequipa	Av Italia N° 105	Leased
CD07-Pesquero	Av Pachacutec N° 2901	Leased
CD10-BPA	Fundo Pedreros Lote 1,2,3 y 4A - Lurigancho	Leased
CD10-DINET	Fundo Pedreros Lote 1,2,3 y 4A - Lurigancho	Leased
CD21-CD Piura	Car. Panamericana Norte Km 101	Leased
CD27-CD Tumbes	CAR.PANAMERICANA NORTE Km 1256	Leased

Distribution center segment facilities — Colombia		
Name	Address	Usage rights
EASY	Vía Funza - Siberia Kilómetro 2 Bodega 22 Manzana A del Parque Industrial al Argelia	Leased
PLATAFORMA - Importados ALMADELCO	Vía Siberia - Funza, Kilometro 1, Entrada Intexzona, Vereda Los Platanitos	Leased
Plataforma Domicilios Electro	Cra 32 N° 11 A - 125 Acopi Yumbo	Leased
Plataforma Carnes Dorada	Km 6 vía Norcacia Frigoríficos de Colombia	Leased
Plataforma Cross Docking Secos Bogota	Vía Siberia - Funza, Kilometro 1, Entrada Intexzona, Vereda Los Platanitos	Leased
Plataforma Domicilios Electro	Carrera 71 # 17a-11- Bogotá	Owned
Plataforma Importados Congelados	Av. Cra 116 N° 22H - 31	Leased
Plataforma Fruver Bogotá	Vía Siberia - Funza, Kilometro 1, Entrada Intexzona, Vereda Los Platanitos	Leased
Plataforma Domicilios Electro	Avenida 32 N° 49 A - 65	Leased
Plataforma Cross Docking Secos Medellin	Avenida 32 N° 49 A - 65	Leased
Plataforma Cross Docking Secos Cali	Cra 32 N° 11 A - 125 Acopi Yumbo	Leased
Plataforma Fruver Bucaramanga	Cra 17 Autopista Palenque Chimita N° 60-170 Antoigua Bodega Comertex	Leased
Plataforma Cross Docking Secos Barranquilla	Avenida Circunvalar N° 6-361 Bodegas 6 y 7, Parque Internacional del Caribe	Leased
Plataforma Cross Docking Secos Bucaramanga	Cra 17 Autopista Palenque Chimita N° 60-170 Antoigua Bodega Comertex	Leased
Plataforma Domicilios Electro	Cra 17 Autopista Palenque Chimita N° 60-170 Antoigua Bodega Comertex	Leased
Plataforma Cross Docking Fríos Bogota	Av. Cra 116 N° 22H - 31	Leased
Plataforma Picking Bogota	Vía Siberia - Funza, Kilometro 1, Entrada Intexzona, Vereda Los Platanitos	Leased
Plataforma Cross Docking Fríos Medellin	Parque Industrial el Doral, sector la Tolva. Vía Amagá	Leased
Plataforma Cross Docking Pescados	Av. Cra 116 N° 22H - 31	Leased
Plataforma Fruver Medellin	Parque Industrial el Doral, sector la Tolva. Vía Amagá	Leased
Plataforma Fruver Cali	Carrera 25 A N° 12-98 Acopi Yumbo	Leased
Plataforma Cross Docking Fríos Cali	Carrera 25 A N° 12-98 Acopi Yumbo	Leased
Plataforma E-Commerce Calle 80	Carrera 71 # 17a-11- Bogotá	Owned
Plataforma Carnes Villavicencio	KM 8 Vía Cañonegro Planta Friogan	Leased
Plataforma E-Commerce ZOL	Vía Siberia - Funza, Kilometro 1, Entrada Intexzona, Vereda Los Platanitos	Leased
Plataforma Electro Barranquilla	Avenida Circunvalar N° 6-361 Bodegas 6 y 7, Parque Internacional del Caribe	Leased
Plataforma Importados EASY	Parque industrial Argelia, km1,5 via funza siberia	Leased



# Subsidiaries and Related Companies

As of 31 December 2024

<div>Cencosud S.A. (Argentina)</div> <div><div>Legal nature:</div><div>Closed corporation</div></div> <div>Headquarters</div> <div>Ciudad Autónoma de Buenos Aires</div> <div>Tax ID: 30590360763</div> <div>Subscribed and paid-in capital:</div> <div>ARS 103,927,976,197</div>	<div>Corporate purpose</div> <div>To carry out the following activities on its own account, on behalf of third parties, or in association with third parties, being able to establish branches, representations, agencies, and subsidiaries, both in the country and abroad: COMMERCIAL: (a) Exploitation and operation of hypermarkets, supermarkets, wholesale and retail stores, salons, self-service stores, and display areas, for the commercialization of edible and non-edible products, domestic and imported, acquired from third parties, or of its own manufacture, as well as the acquisition of all goods, objects, machinery, and facilities necessary for such purposes. (b) Entering into legal acts whose purpose is the acquisition of ownership, usufruct, lease, use, and possession of real estate intended for the exploitation and operation of hypermarkets, supermarkets, warehouses, stores, showrooms, and exhibition and commercialization areas of edible and non-edible, domestic and imported products. (c) Import and export of products that are usually commercialized in the aforementioned commercial establishments. (d) Purchase, sale, import, export, distribution, representation, and any other form of commercialization—within or outside the country—of sanitary ware, faucets, ceramics, tiles, lime, cement, sand, boulders, kitchens, water heaters, water heaters, household items in general, and any other goods or services related to the construction and decoration of real estate. CONSTRUCTION: Through the construction of all types of real estate on its own land or on land owned by third parties, including buildings subject to the horizontal property regime; the execution of public and private works, such as the construction of all types of engineering and architectural works, construction of offices and/or housing, roads, and hydraulic works. INDUSTRIAL: the extraction and/or manufacture of products that are directly and indirectly related to its corporate and commercial purpose, as well as the exploitation of metallurgical, chemical, and electrical companies and all those related to the sanitary or construction industries</div>
<div>Management</div> <div>Board of Directors</div> <div>Chairman: Jorge Luis Pérez Alati</div> <div>Principal Director: Stefan Krause Niclas</div> <div>Principal Director: Marcos Crimella</div>	<div>PARTNERSHIPS: the participation in other companies, through the acquisition of shares that allow it to exercise—or not—its government, administration, management, direction and supervision; the execution of purchase and sale agreements, pledges, usufruct of shares, and other transactions with the shares owned by it or by third parties; and the execution of business collaboration agreements, for the purpose of undertaking specific projects. INVESTMENTS: the purchase, sale, lease, and trading of securities, shares, debentures, and all kinds of negotiable securities and credit papers, of any of the systems or modalities created or to be created in the Republic of Argentina and/or abroad within the limits established by the laws and regulations in force and subject thereto. REAL ESTATE: through the purchase and sale, exploitation, administration, lease, brokerage and leasing of all kinds of urban and/or rural real estate.</div>
<div>Cencosud’s ownership share:</div> <div>See corporate grid</div>	<div>REPRESENTATIONS: the exercise of all kinds of representations, mandates, agencies, commissions, consignments, business management, and administration, to the fullest extent and under the conditions permitted by law. FINANCIAL SERVICES: through the execution of legal acts whose purpose is the financing of payments, the granting of loans with or without real and/or personal guarantees, and the use of collection methods for all kinds of loans and/or debts. The exploitation of credit cards and/or means of payment for the purchase and sale of all kinds of goods, rights, and property, issuance of gift cards or prepaid cards, for consumption, purchase orders, use of electronic means of payment with the usual commercial modalities in the industry, and any financial and/or financing activity not included in the law of financial entities. Development of activities related to the provision of payment services, which include, but are not limited to, registration as a Payment Service Provider (PSP) in accordance with Communication “A” 7712, as amended and supplemented by the Central Bank of Argentina. INSURANCE: by means of intermediation in the contracting of insurance contracts, the role of insurance agents, and the commercialization of insurance production in accordance with the legal regulations in force. Granting of insurance and contracting of the same. Granting of extended guarantees. TRUSTS: Execution of trust agreements. ENTERTAINMENT VENUES: Operation of entertainment venues, recreational games, with electric, electronic, digital, and/or mechanical machinery for entertainment and amusement. - SHOPPINGS CENTER: Construction, lease, usufruct of commercial centers, commercial galleries, shopping centers, and the operation, administration and exploitation thereof, intermediation in the execution of legal acts and contracts whose purpose is the use and enjoyment of commercial premises, stands, parking lots and garages. LOGISTICS: Exploitation—on its own account or on behalf of third parties—of the transportation and movement of general merchandise and its distribution, storage, deposit, packing, whether with vehicles owned by the company or by third parties, both in national territory and abroad, by land, sea, and/or air, and the purchase, sale, lease, or sublease of trucks and other cargo and transportation vehicles. For such purposes, the corporation has full legal capacity to acquire rights, incur obligations, and perform all acts that are not prohibited by law or these bylaws.</div>



# Subsidiaries and Related Companies

As of 31 December 2024

Agrojumbo S.A. (Argentina)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>San Juan</p> <p><b>Tax ID:</b> 30656886877</p> <p><b>Subscribed and paid-in capital :</b> ARS 27,854,767</p>	<p>The company's purpose is to engage in commercial, financial, real estate, mining, industrial, food, agricultural, livestock, and agricultural services activities, either on its own account, on behalf of third parties, or in association with third parties anywhere in the country or abroad.</p>
<p><b>Management</b></p> <p>Board of Directors</p> <p>Chairman: Jorge Luis Pérez Alati</p> <p>Principal Director: Stefan Krause Niclas</p> <p>Principal Director: Marcos Crimella</p>	
<p><b>Cencosud’s ownership share:</b> See corporate grid</p>	

Agropecuaria Anjullón S.A. (Argentina)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>La Rioja</p> <p><b>CUIT:</b> 30671861899</p> <p><b>Subscribed and paid-in capital:</b> ARS 20,944,311</p>	<p>The purpose of the company is to engage in agricultural, industrial, and commercial activities, whether on its own account, on behalf of third parties, or in association with third parties anywhere in the country or abroad.</p>
<p><b>Management</b></p> <p>Board of Directors</p> <p>Chairman: Jorge Luis Pérez Alati</p> <p>Principal Director: Stefan Krause Niclas</p> <p>Principal Director: Marcos Crimella</p>	
<p><b>Cencosud’s ownership share:</b> See corporate grid</p>	

# Subsidiaries and Related Companies

As of 31 December 2024

Carnes Huinca S.A. (Argentina)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Córdoba</p> <p><b>Tax ID:</b> 30668771811</p> <p><b>Subscribed and paid-in capital :</b></p> <p>ARS 772,000</p>	<p>The purpose of the company is to carry out commercial and industrial operations related to meat, either on its own account, on behalf of third parties, or in association with third parties anywhere in the country or abroad.</p>
<p><b>Management</b></p> <p>Board of Directors</p> <p>Chairman: Jorge Luis Pérez Alati</p> <p>Principal Director: Stefan Krause Niclas</p> <p>Principal Director: Marcos Crimella</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	

Cavas y Viñas El Acequión S.A. (Argentina)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>San Juan</p> <p><b>CUIT:</b> 30691846551</p> <p><b>Subscribed and paid-in capital :</b></p> <p>ARS 393,086</p>	<p>The company’s purpose is to carry out agricultural, industrial, commercial, import/export, import/export and construction activities, either on its own account, on behalf of third parties, or in association with third parties anywhere in the country or abroad.</p>
<p><b>Management</b></p> <p>Board of Directors</p> <p>Chairman:</p> <p>Jorge Luis Pérez Alati</p> <p>Principal Director:</p> <p>Stefan Krause Niclas</p> <p>Principal Director:</p> <p>Marcos Crimella</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	

# Subsidiaries and Related Companies

As of 31 December 2024

Corminas S.A. (Argentina)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Ciudad Autónoma de Buenos Aires</p> <p><b>Tax ID:</b> 33679888159</p> <p><b>Subscribed and paid-in capital:</b></p> <p>ARS 10,998,455</p>	<p>The company's purpose is to carry out commercial, industrial, construction, real estate, financial, mining, and import/export activities, either on its own account, on behalf of third parties, or in association with third parties anywhere in the country or abroad.</p>
<p><b>Management</b></p> <p>Board of Directors</p> <p>Chairman:</p> <p>Jorge Luis Pérez Alati</p> <p>Principal Director:</p> <p>Stefan Krause Niclas</p> <p>Principal Director:</p> <p>Marcos Crimella</p>	
<p><b>Cencosud's ownership share:</b></p> <p>See corporate grid</p>	

Invor S.A. (Argentina)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Ciudad Autónoma de Buenos Aires</p> <p><b>CUIT:</b> 30614330763</p> <p><b>Subscribed and paid-in capital:</b></p> <p>ARS 3,000,000</p>	<p>The company's purpose is to carry out commercial, industrial, financial, real estate, construction, agricultural, livestock, and transport activities, either on its own account, on behalf of third parties, or in association with third parties anywhere in the country or abroad.</p>
<p><b>Management</b></p> <p>Board of Directors</p> <p>Chairman:</p> <p>Jorge Luis Pérez Alati</p> <p>Principal Director:</p> <p>Stefan Krause Niclas</p> <p>Principal Director:</p> <p>Marcos Crimella</p>	
<p><b>Cencosud's ownership share:</b></p> <p>See corporate grid</p>	



# Subsidiaries and Related Companies

As of 31 December 2024

Pacuy S.A. (Argentina)	Corporate purpose	Unicenter S.A. (Argentina)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Mendoza</p> <p><b>Tax ID:</b> 30539387983</p> <p><b>Subscribed and paid-in capital :</b> ARS 3,000,000</p>	<p>The company’s purpose is to carry out commercial, industrial, financial, real estate, construction, agricultural, and livestock activities, either on its own account, on behalf of third parties, or in association with third parties, in its own or third parties' establishments.</p>	<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Ciudad Autónoma de Buenos Aires</p> <p><b>CUIT:</b> 30619929132</p> <p><b>Subscribed and paid-in capital:</b> ARS 1,000,000</p>	<p>The purpose of the company is to engage in the following activities on its own behalf, on behalf of third parties, and/or in association with third parties:</p> <p>Administration of shopping centers, purchase-sale, exchange, lease, rental, leasing, and all forms of exploitation of urban and/or rural real estate, subdivisions, and the performance of all real estate operations authorized by laws and regulations, including those included in horizontal property, and contracts for the concession of exploitation rights in shopping centers; purchase-sale and rental of furniture, particularly equipment, machinery, and commercial installations, purchase and sale of securities, shares, debentures, and all kinds of domestic and foreign marketable securities, as well as the investment of capital in companies incorporated and/or to be incorporated; the participation in other stock companies; the granting of credits, loans, guarantees, sureties, bonds, mortgages, pledges, cash advances, with or without real or personal guarantee, and/or any other type of guarantees in favor of controlled, controlling, related or subject to the common control of the Company or its shareholders. Transactions covered by the Financial Institutions Law and any other transaction requiring public bidding are excluded.</p>
<p><b>Management</b></p> <p>Board of Directors</p> <p>Chairman:</p> <p>Jorge Luis Pérez Alati</p> <p>Principal Director:</p> <p>Stefan Krause Niclas</p>		<p><b>Management</b></p> <p>Board of Directors</p> <p>Chairman:</p> <p>Jorge Luis Pérez Alati</p> <p>Principal Director:</p> <p>Stefan Krause Niclas</p>	
<p>Principal Director:</p> <p>Marcos Crimella</p>		<p>Principal Director:</p> <p>Marcos Crimella</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>		<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	

# Subsidiaries and Related Companies

As of 31 December 2024

Cencosud Brasil Comercial S.A. (Brazil)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>São Paulo</p> <p><b>Tax ID:</b> 39.346.861/0350-38</p> <p><b>Subscribed and paid-in capital:</b></p> <p>BRL 4,322,917,514.04</p>	<p>(a) Operation of activities and/or rendering of services related to the retail or wholesale trade of food products in general, industrialized or not, in the area of mini-markets, supermarkets, hypermarkets, magazines, and convenience stores, in their establishments or through catalogs, by television, telephone, internet, or other means of communication;</p> <p>(b) Operation of activities and/or rendering of services related to the retail or wholesale trade of industrialized or non-industrialized products, including but not limited to fabrics, notions, bazaar, clothing, footwear, bedding, tableware, bath products, leather and travel goods, alcoholic and non-alcoholic beverages, tobacco and tobacco products, chemical products, disinfectants, household cleaning products, veterinary products, hardware and tools, musical and recording instruments, photographic machines and films, including the promotion of their development, electronics, cleaning and personal hygiene articles, personal and household goods, pots and pans, books and stationery, gardening articles, bicycles, and mopeds;</p> <p>(c) Operation of activities and provision of services related to the retail or wholesale dispensing of medicines and pharmaceutical products in their original packaging, including cosmetics, perfumery, hygiene and personal care items, through its establishments (pharmacies and/or distribution) or via catalogs, television, telephone, internet, or other means of communication, in accordance with the applicable legislation.</p>
<p><b>Management</b></p> <p>Board of Directors</p> <p>Julio Moura Neto</p> <p>Reynaldo Awad Saad</p> <p>Renato Gutiérrez</p> <p>González</p> <p>CEO: Emilio Nunes de Carvalho</p>	<p>(d) Retail sale of household appliances, such as, but not limited to, audio and video devices and equipment, video cameras, cameras, photographic cameras, white goods in general, air conditioners, computer equipment, tablets, computers and peripherals (printers, mice, keyboards, drives, pen drives, etc.), and computer and telecommunications equipment, parts, and accessories, including cellular telephones;</p> <p>(e) The retail or wholesale trade of fuels, lubricants, liquefied petroleum gas, natural gas for vehicles, tires, parts and accessories for motor vehicles, and the provision of vehicle tire washing, lubrication, and repair services;</p> <p>(f) Baking, pastry, baking and rotisserie activities, including the manufacture, processing and marketing, retail or wholesale, of food products in general, of animal or vegetable origin, including pastas, juices, sweets, preserves in general, and industrial bakery products, including, but not limited to, cakes, breads, pies, tarts, breadcrumbs, and frozen baked goods;</p>
<p><b>Cencosud's ownership share:</b></p> <p>See corporate grid</p> <p><b>Percent share in Cencosud's assets:</b></p> <p>0.0235</p>	<p>(g) Coffee shops and other food and beverage service establishments;</p> <p>(h) Intermediation for the supply of meals or food and ingredients necessary for their preparation, issuance and administration of food vouchers or coupons, including by means of agreements;</p> <p>(i) Performance of activities and provision of correspondent banking services, through collection and payment services and other activities derived from service contracts with banks, in accordance with current legislation;</p> <p>(j) Real estate activities in general, including the leasing and subleasing of real estate and personal property, and the operation, administration, and exploitation of shopping centers;</p> <p>(k) Operation of short-term vehicle parking facilities;</p> <p>(l) Provision of loading and unloading services, transportation, and storage of goods;</p> <p>(m) Import and export of inputs or goods necessary for the exercise of its corporate activity, including, but not limited to, the import of alcoholic and non-alcoholic beverages; and</p> <p>(n) Participation in other companies, domestic or foreign, as partner, shareholder, or joint venturer.</p>



# Subsidiaries and Related Companies

As of 31 December 2024

Cencosud Brasil Inmobiliaria Ltda. (Brazil)	Corporate purpose	Cencosud Brasil Atacado Ltda. (Brazil)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b> São Paulo</p> <p><b>Tax ID:</b> 35.368.004/0001-01</p> <p><b>Subscribed and paid-in capital:</b> BRL 405,137,492.00</p>	<p>The company’s activities include the following: Real estate management and administration activities; the operation of garage buildings and parking lots for vehicles, for short-term use; construction of buildings of any type and remodeling, current maintenance, additions, and alterations to existing buildings of any nature; as well as participation in the capital of other companies, as a partner or shareholder, in the country or abroad (“holding”).</p>	<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b>  Salvador, Bahia</p> <p><b>Tax ID:</b> 09.182.947/0001-35</p> <p><b>Subscribed and paid-in capital:</b> BRL 541,874,358.00</p> <p><b>Management</b> CEO: Emilio Nunes de Carvalho</p>	<p>The company’s activities include the following: (a) Operation of activities related to the retail or wholesale trade of food products in general, industrialized or not, in the area of supermarkets, hypermarkets, and magazines, in their establishments or through catalogs, by television, telephone, internet, or other means of communication; (b) Operation of activities related to the retail or wholesale dispensing of medicines and pharmaceutical products in their original packaging, through its establishments (pharmacies) or via catalogs, television, telephone, internet, or other means of communication, in accordance with the applicable legislation; (c) Performance of activities and provision of correspondent banking services, through collection and payment services and other activities derived from service contracts with banks, in accordance with current legislation; (d) Retail or wholesale trade of fabrics, notions, bazaar, clothing, footwear, bedding, tableware, bath products, leather and travel goods, beverages, tobacco and tobacco products, chemical products, disinfectants, household cleaning products, veterinary products, hardware and tools, musical and recording instruments, photographic machines and films, including the promotion of promote their development, electronics and electronic devices, cleaning and personal hygiene articles, books and stationery, gardening articles, bicycles, and mopeds; (e) Retail or wholesale trade of drugs, medicines, and pharmaceutical ingredients, in their original packaging; (f) Manufacture, processing, and preparation of food products in general, of animal or vegetable origin, including pastas, juices, candies, and preserves in general; (g) Bakery, pastry, and rotisserie activities; (h) Intermediation for the supply of meals or food and ingredients necessary for their preparation, through the issuance and administration of vouchers, tickets, or food coupons, including through agreements; (i) Manufacture and/or purchase of packaging for goods and products that are the object of its activities, including the promotion of packaging, packing, containers, and the transformation of these goods; (j) Trade of fuels, lubricants, tires, spare parts, and accessories for motor vehicles and provision of washing, lubrication, and tire repair services for vehicles; (k) Transport and storage of cargo; (l) Import and export of inputs or goods necessary for the exercise of its corporate activity; (m) Participation in other companies, national or foreign, as partner, shareholder, or joint venturers; (n) Real estate activities in general, including leasing and subleasing of real estate and personal property; and (o) The operation of short-term vehicle parking facilities.</p>
<p><b>Management</b> CEO: Emilio Nunes de Carvalho</p>		<p><b>Cencosud’s ownership share:</b> See corporate grid</p>	
<p><b>Cencosud’s ownership share:</b> See corporate grid</p>			

# Subsidiaries and Related Companies

As of 31 December 2024

Perini Comercial de Alimentos Ltda. (Brazil)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Salvador, Bahia</p> <p><b>Tax ID:</b> 11.965.515/0001-42</p> <p><b>Subscribed and paid-in capital:</b> BRL 11,837,255</p>	<p>The company’s activities include the following:</p> <p>(a) Operation of activities related to the retail or wholesale trade of food products in general, whether industrialized or not, in the bakery, pastry, confectionery, ice cream, restaurant, snack bar, and similar sectors, supermarkets, hypermarkets, and department stores, in their establishments or through catalogs, by television, telephone, internet, or other means of communication;</p> <p>(b) Baking, pastry, and rotisserie activities, including the manufacture, processing and marketing, retail or wholesale, of food products in general, of animal or vegetable origin, including pastas, juices, sweets, preserves in general, and industrial bakery products, including, but not limited to, cakes, breads, pies, tarts, breadcrumbs, and frozen baked goods</p>
<p><b>Management</b> CEO: Emilio Nunes de Carvalho</p>	<p>(c) Retail or wholesale trade of fabrics, notions, bazaar, clothing, footwear, bedding, tableware, bath products, leather and travel goods, beverages, tobacco and tobacco products, chemical products, disinfectants, household cleaning products, veterinary products, hardware and tools, musical and recording instruments, photographic machines and films, including the promotion of their development, electronics and electronic devices, cleaning and personal hygiene articles, books and stationery, gardening articles, bicycles, and mopeds;</p> <p>(d) Intermediation for the supply of meals or food and ingredients necessary for their preparation, issuance and administration of vouchers, tickets, coupons or food coupons, including by means of agreements;</p> <p>(e) Performance of correspondent banking activities, through collection and payment services and other activities derived from service contracts with banks, in accordance with current legislation;</p> <p>(f) Real estate activities in general, including leasing and subleasing of real estate and personal property;</p> <p>(g) Operation of short-term vehicle parking facilities;</p> <p>(h) Provision of loading and unloading services, transportation, and storage of goods;</p> <p>(i) Import and export of inputs or goods necessary for the exercise of its corporate activity, including, but not limited to, the import of alcoholic and non-alcoholic beverages; and</p> <p>(j) Participation in other companies, domestic or foreign, as partner, shareholder, or joint venturer.</p>
<p><b>Cencosud’s ownership share:</b> See corporate grid</p>	

Cencosud S.A. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Open corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 93.834.000-5</p> <p><b>Subscribed and paid-in capital:</b> CLP M 2,343,320,023,821</p>	<p>The purpose of the company is as follows:</p> <p>(a) To engage in commerce in general, including the purchase, sale, consignment, distribution, import, export, representation, commission, packaging, fractioning, and commercialization of all kinds of tangible movable goods, for its own account or for third parties.</p> <p>(b) To make permanent and/or income investments in the country or abroad in all kinds of assets, tangible or intangible.</p>
<p><b>Management</b> Board of Directors Chairman: Julio Moura Neto</p> <p>Directors: Manfred Paulmann Koepfer Peter Paulmann Koepfer Felipe Larraín Bascuñán Josefina Montenegro Araneda María Leonie Roca Voto Bernales Mónica Jiménez González Ignacio Pérez Alarcón Carlos Fernández Calatayud</p> <p>Directors’ Committee: Ignacio Pérez Alarcón Josefina Montenegro Araneda Carlos Fernández Calatayud</p> <p>CEO: Rodrigo Larraín Kaplan</p>	<p>For these purposes, the corporation may acquire, conserve, sell, dispose of, and trade in any form and under any title, all kinds of assets, tangible or intangible. For these purposes, the company may acquire, keep, sell, alienate, and trade in any form and under any title, all kinds of assets, whether in the country or abroad, and receive their benefits and income.</p> <p>(c) To execute or enter into any act or contract conducive to the fulfillment of the corporate object.</p>
<p><b>Cencosud’s ownership share:</b> See corporate grid</p>	





# Subsidiaries and Related Companies

As of 31 December 2024

Easy Retail S.A. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 76.568.660-1</p> <p><b>Subscribed and paid-in capital:</b></p> <p>CLP M 31,992,422</p>	<p>The purpose of the Company is the operation and management, in all its forms, of commerce in general, in particular the purchase, sale, distribution, import, export, representation, commission, packaging, fractioning, and commercialization of all kinds of movable tangible goods, for its own account or for third parties.</p>
<p><b>Management</b></p> <p>Board of Directors</p> <p>Chairman:</p> <p>Manfred Paulmann Koepfer</p> <p>Directors:</p> <p>Peter Paulmann Koepfer</p> <p>Rodrigo Larraín Kaplan</p> <p>CEO:</p> <p>Federico Bucher De Giorgis</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p> <p>Percent share in Cencosud’s assets</p> <p>0.6107 :</p>	

Cencosud Shopping Internacional SpA. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 76.697.651-4</p> <p><b>Subscribed and paid-in capital:</b></p> <p>USD 325,074,992</p>	<p>Purpose: (a) To make exclusively foreign permanent and/or income investments in all kinds of tangible or intangible, movable or immovable property. For these purposes, the Company may acquire, keep, sell, dispose of, and negotiate in any form and under any title, all kinds of assets located abroad and receive their benefits and income. (b)To incorporate and participate in all kinds of companies incorporated solely abroad, whether civil or commercial. (c) To enter into all types of civil or commercial acts or contracts that are necessary for the fulfillment of the corporate purpose, on its own behalf or on behalf of third parties. (d) To make investments in Chile in securities, financial instruments, or other short-term investments. (e) In general, enter into all acts and businesses that are directly or indirectly related to the corporate purpose.</p>
<p><b>Management</b></p> <p>Corresponds to Cencosud Shopping S.A. through its appointed attorneys-in-fact.</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	

# Subsidiaries and Related Companies

As of 31 December 2024

Cencosud Retail S.A. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 81.201.000-K</p> <p><b>Subscribed and paid-in capital:</b> CLP M 414,501,698</p>	<p>The company's purpose is as follows:</p> <p>a) The operation of commercial establishments of self-service stores, supermarkets, distributors, department stores, and other similar stores, as wholesalers or retailers;</p> <p>b) The purchase, sale, import, export, processing or production, commercialization, and distribution of all kinds of goods, merchandise, or services related to letter (a) above, either directly or through other companies, on its own account or on behalf of third parties;</p> <p>c) The creation, formation, or participation in civil or commercial companies whose purpose is related to the activities indicated in letters (a) and (b) above;</p> <p>d) The purchase, sale, distribution, import, and export of goods of all kind; the manufacture, purchase, sale, distribution, import, and export of furniture; investment in real estate and movable property; the development and financing of companies, whether directly or indirectly related to the Company, that manage department stores or commercial premises; consulting and provision of services related to the aforementioned objectives; and the exercise of any activity conducive to the development of the aforementioned objectives</p> <p>e) The development, administration, and operation of pharmacies, drugstores, pharmaceutical warehouses, and dispensaries, whether for human, veterinary, or dental products, as well as retail stores or commercial establishments whose activities are similar or complementary to those indicated above, on its own account or on behalf of third parties, for which purpose it may carry out all types of civil or commercial operations that allow the development and operation of the same, all within the legal and regulatory framework in force.</p> <p>f) The purchase, packaging, transformation, production, sale, import, export, and wholesale or retail distribution of all kinds of pharmaceutical, homeopathic, perfumery products and, in general, of any merchandise or medical and consumer products related to the operation of pharmacies, drugstores, pharmaceutical warehouses, and dispensaries, whether for human, veterinary, or dental products, as well as retail stores or commercial establishments whose activities are similar or complementary to those indicated in this clause; the representation of national or foreign companies and the granting or acceptance of commercial concessions in the indicated areas.</p> <p>g) The acquisition, sale, import, export, commercialization, and lease, with or without promise of sale, of equipment, machinery, and components for the installation, operation, and functioning of pharmacies, drugstores, pharmaceutical warehouses, and dispensaries, whether for human, veterinary, or dental products, as well as retail stores or commercial establishments whose activities are similar or complementary to those indicated in this clause;</p> <p>h) The purchase, sale, construction, lease and/or sublease, subdivision, urbanization, commercialization, and exploitation of its own or other parties' urban or agricultural real estate, on its own account or on behalf of others, and in any form, administering and collecting the benefits and income therefrom, and in general any other activity related to the foregoing;</p> <p>i) Customer loyalty programs, for natural or legal persons, both local and international, through the provision, supply, and development of multiple services, including advertising and promotional services, data processing and/or technological services, and other services related to the above;</p> <p>j) The provision of services or management of its own or other parking facilities, under any modality and/or condition, on its own behalf or on behalf of third parties; and</p> <p>k) The exploitation of its premises, computer systems, and points of sale in the country and abroad for the sale and distribution of tickets for all kinds of events or shows carried out or organized by the Company or by third parties, the processing of payments for service company accounts, the making of money transfers and money orders, and the rendering of other similar services.</p> <p>The activities of the Company that make up its corporate purpose may be carried out in the country or abroad.</p>
<p><b>Cencosud's ownership share:</b></p> <p>See corporate grid</p> <p>Percent share in Cencosud's assets</p> <p>4.5076</p>	

# Subsidiaries and Related Companies

As of 31 December 2024

Cencosud Fidelidad S.A. (Chile)	Corporate purpose
<b>Legal nature:</b> Closed corporation	The purpose of the company is to manage customer loyalty services for national and international companies through the provision, supply, and development of multiple services and the participation in all kinds of businesses in Chile or abroad whose purpose is directly or indirectly related to the aforementioned activity, for which purpose the company may participate in forming, modifying, and taking part in all kinds of companies or associations.
<b>Headquarters</b>	
Santiago	
<b>Tax ID:</b> 76.476.830-2	
<b>Subscribed and paid-in capital:</b> CLP M 100,526	
<b>Cencosud’s ownership share:</b> See corporate grid	
<b>Percent share in Cencosud’s assets:</b> 0.0364	

Cencosud Shopping S.A. (Chile)	Corporate purpose
<b>Legal nature:</b> Closed corporation	The company has the following purpose: (a)The purchase, sale, lease, subdivision, construction, and, in general, the execution and administration of all kinds of real estate investments, on its own account or on behalf of third parties. (b) The making of permanent or income investments in the country or abroad in all kinds of tangible or intangible movable assets For these purposes, the company may acquire, hold, sell, dispose of, and trade, in any form and under any title, all kinds of financial instruments denominated in foreign or local currency, shares, bonds, debentures, and marketable securities, and receive the benefits and income therefrom. (c) The realization of investments to form, integrate, participate in, and represent all types of domestic or foreign companies or enterprises that operate in a similar line of business to the foregoing and that are of interest to the Company. (d) Permanent or temporary investment in the purchase, sale, manufacture, import, export, distribution, marketing, commercialization and sale of all kinds of goods and products. (e) The operation and management of its own or other parking facilities, on its own account or on behalf of third parties.
<b>Headquarters</b>	
Santiago	
<b>Tax ID:</b> 76.433.310-1	
<b>Subscribed and paid-in capital:</b> CLP 707,171,244,959	
<b>Management</b> Board of Directors Chairman: Manfred Paulmann Koepfer  Directors: Peter Paulmann Koepfer José Raúl Fernández Stefan Krause Niclas Jaime Soler Bottinelli Susana Carey Claro Eduardo Novoa Castellón  Directors’ Committee: Susana Carey Claro Jaime Soler Bottinelli Eduardo Novoa Castellón	
<b>Cencosud’s ownership share:</b> See corporate grid Percent share in Cencosud’s assets 20.5249	

# Subsidiaries and Related Companies

As of 31 December 2024

Inmobiliaria Santa Isabel S.A. (Chile)	Corporate purpose	Santa Isabel Administradora S.A. (Chile)	Corporate purpose
<div><b>Legal nature:</b> Closed corporation</div> <div><b>Headquarters</b></div> <div>Santiago</div> <div><b>Tax ID:</b> 96.732.790-5</div> <div><b>Subscribed and paid-in capital</b> : CLP M 650,597</div>	The company's purpose is the purchase, sale, commercialization, exchange, leasing, and financing of all kinds of real estate and personal property; the construction of buildings and civil works; the purchase and sale of land, its urbanization, parceling, subdivision, study, and promotion; the development, administration, and exploitation of real estate ventures; the provision of services related to the administration and businesses of third parties; and participation as partner and shareholder in all kinds of companies, regardless of their purpose, nature, or nationality.	<div><b>Legal nature:</b> Closed corporation</div> <div><b>Headquarters</b></div> <div>Santiago</div> <div><b>Tax ID:</b>76.062.794-1</div> <div><b>Subscribed and paid-in capital</b>: CLP M 2,666,836</div>	<div>The company has the following purpose:</div> <div>(a) The management and operation of commercial establishments such as self-service stores, supermarkets, distributors, department stores, and similar establishments;</div> <div>(b) The purchase, sale, import, export, processing or production, commercialization, and distribution of all kinds of goods, merchandise, or services related to letter (a) above, either directly or through other companies, on its own account or on behalf of third parties;</div>
<div><b>Cencosud’s ownership share:</b> See corporate grid Percent share in Cencosud’s assets 0.0099 :</div>		<div><b>Cencosud’s ownership share:</b> See corporate grid Percent share in Cencosud’s assets : 0.0001</div>	<div>(c) The creation, formation, or participation in civil or commercial companies whose purpose is related to the activities indicated in letters (a) and (b) above. The activities of the company that make up its corporate purpose may be carried out in the country or abroad.</div>





# Subsidiaries and Related Companies

As of 31 December 2024

Sociedad Comercial de Tiendas S.A. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 88.235.500-4</p> <p><b>Subscribed and paid-in capital:</b> CLP M 32,952,756</p>	<p>The company has the following purpose:</p> <p>(a) The installation and commercial operation of stores, including the commercialization, export, import of all kinds of goods, as well as the industrialization of articles within its line of business;</p> <p>(b) Investment in real estate, its management, and receipt of the proceeds thereof, including the acquisition of property, construction thereon on its own account or on behalf of others, and the disposal thereof;</p> <p>(c) The performance of all acts directly or indirectly related to the foregoing;</p> <p>(d) Participation in other companies and the performance of all acts agreed upon by their shareholders;</p> <p>(e) The realization or execution of any agreement or contract conducive to the fulfillment of the Company's corporate purpose. All the activities described above must be carried out in compliance with the legal and regulatory provisions in force in Chile.</p>

Cencosud’s ownership share:

See corporate grid

**Percent share in Cencosud's assets:**  
0.0064

Hotel Costanera S.A. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b>99.586.230-1</p> <p><b>Subscribed and paid-in capital:</b> CLP M 1,830,732</p>	<p>The company has the following purpose:</p> <p>(a) The development, construction, implementation, and operation of hotels and their ancillary services;</p> <p>(b) The selection, acquisition, and installation of the personal property of the hotels, including furniture, fixtures, and equipment. To carry out its operations, the company may make all investments, enter into all contracts, grant guarantees, give and take all kinds of national or foreign representations, and execute all acts that may be necessary or conducive to the achievement of the aforementioned purposes.</p>

**Management**

Board of Directors  
Chairman:  
Peter Paulmann Koepfer

Directors:  
Rodrigo Larraín Kaplan

**Cencosud’s ownership share:**  
See corporate grid



# Subsidiaries and Related Companies

As of 31 December 2024

SPID Administradora SpA. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 96.989.640-0</p> <p><b>Subscribed and paid-in capital:</b></p> <p>CLP M 19,798,314</p>	<p>The purpose of the corporation shall be the management and operation of convenience stores and/or department stores and/or supermarkets, on its own behalf or on behalf of third parties. The corporation may engage in all acts and businesses that are directly and indirectly related to the corporate purpose and the fulfillment of the other objectives agreed upon by the shareholders.</p>
<p><b>Management</b></p> <p>The administration and use of the corporate name of SPID Administradora Spa corresponds to Cencosud Retail S.A., who exercises it through its representatives and attorneys-in-fact.</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p> <p>Percent share in Cencosud’s assets</p> <p>0.00005 :</p>	

American Fashion SpA. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b>76.398.410-9</p> <p><b>Subscribed and paid-in capital :</b></p> <p>CLP M 622,773</p>	<p>The purpose of the Company is the marketing, distribution, purchase and/or sale, import and/or export, re-export, and representation of all kinds of articles and garments of the “AMERICAN EAGLE OUTFITTERS”® and “AERIE”® brands and the operation of the stores where such articles are marketed and distributed, pursuant to the “MultiStore Retail License Agreement” dated 15 November 2014 and any of its possible amendments, both in the country and abroad.</p>
<p><b>Management</b></p> <p>The administration and use of the corporate name of American Fashion Spa corresponds to Cencosud Retail S.A., who exercises it through its representatives and attorneys-in-fact.</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	

# Subsidiaries and Related Companies

As of 31 December 2024

Administradora TMO S.A. (Chile) purpose	Corporate	Administradora de Centros Comerciales Cencosud SpA. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 76.166.801-3</p> <p><b>Subscribed and paid-in capital :</b> CLP M 4,500,000</p>	<p>The company has the following purpose:</p> <p>(a) The issuance and operation of credit cards or any other instrument that allows the holder or user to obtain credit granted by the Company to be used for the acquisition of goods or the payment of services sold or rendered by the Company's affiliated entities.</p> <p>(b) Investments in all kinds of movable, tangible and intangible assets, such as shares, pledges of shares, bonds and debentures, savings plans, quotas or rights in all kinds of companies, whether commercial or civil, communities or associations, and in all kinds of securities.</p>	<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 78.408.990-8</p> <p><b>Subscribed and paid-in capital :</b> CLP M 8,483</p>	<p>The company has the following purpose:</p> <p>(a)The management of shopping centers; The provision and contracting of</p> <p>(b)services related to the purpose mentioned in the preceding paragraph, such as engineering, design, architecture, technical advice, administration, legal advice, security, advertising, accounting, cleaning, computing, and the charging of remuneration or commissions for such services, on its own account and on behalf of third parties; In general, the company may engage in all acts and businesses that are directly and indirectly related to the corporate purpose.</p>
<p><b>Cencosud's ownership share:</b> See corporate grid Percent share in Cencosud's assets 0.0000 :</p>	<p>(c) The acquisition, disposal, and operation of all kinds of movable, tangible or intangible assets; the construction and operation thereof, either directly or through third parties, in any form whatsoever, on its own account or on behalf of third parties.</p> <p>(d) The administration of the investments mentioned above and the collection of the benefits or income therefrom.</p> <p>(e) The granting of real or personal guarantees to secure obligations to third parties in which the Company has an interest.</p> <p>(f) The development of any other lawful activity complementary or incidental to those mentioned above.</p>	<p><b>Management</b></p> <p>The administration and use of the corporate name corresponds to Cencosud Shopping S.A., who exercises it through its representatives and attorneys-in-fact.</p>	
		<p><b>Cencosud's ownership share:</b> See corporate grid</p>	

# Subsidiaries and Related Companies

As of 31 December 2024

Jumbo Supermercados Administradora Ltda. (Chile)	Corporate purpose	Administradora de Servicios Cencosud Ltda. (Chile)	Corporate purpose
<div><div>Legal nature:</div><div>Closed corporation</div></div> <div><div>Headquarters</div><div>Santiago</div></div> <div><div>Tax ID:</div><div>96.988.680-4</div></div> <div><div>Subscribed and paid-in capital:</div><div>CLP M 3,891,131</div></div>	The purpose of the company is to manage and operate hypermarkets, supermarkets, and/or warehouses, on its own behalf or on behalf of third parties. The company may enter into all acts and businesses that are directly and indirectly related to the corporate purpose and the fulfillment of the other objectives agreed upon by the shareholders.	<div><div>Legal nature:</div><div>Closed corporation</div></div> <div><div>Headquarters</div><div>Santiago</div></div> <div><div>Tax ID:</div><div>77.312.480-9</div></div> <div><div>Subscribed and paid-in capital</div><div>: CLP M 140,879</div></div>	<div>The company has the following purpose:<div>(a) The issuance, marketing, and operation of gift cards or other equivalent products that may be accepted as a payment instrument in Cencosud Group establishments;</div><div>(b) The development of other activities aimed at promoting the commercialization of goods and services;</div><div>(c) The development of activities that allow linking the retail companies or service providers with their customers; and</div><div>(d) The participation in all kinds of businesses in Chile or abroad, the purpose of which is directly or indirectly related to the aforementioned activities, for which the company may engage in forming, modifying, and/or participating in all kinds of companies or associations for such purpose.</div></div>
<div><div>Cencosud’s ownership share:</div><div>See corporate grid</div><div>Percent share in Cencosud’s assets</div><div>0.00001</div><div>:</div></div>		<div><div>Cencosud’s ownership share:</div><div>See corporate grid</div></div>	





# Subsidiaries and Related Companies

As of 31 December 2024

Cencosud Internacional SpA. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 96.978.180-8</p> <p><b>Subscribed and paid-in capital:</b> CLP M 31,992,422</p>	<p>The company has the following purpose:</p> <p>(a) To exclusively make permanent or income investments abroad in all kinds of movable or immovable, tangible or intangible assets. For these purposes, the Company may acquire, keep, sell, dispose of, and negotiate in any form and under any title, all kinds of assets located abroad and receive their benefits and income.</p> <p>(b) Incorporate and participate in all types of companies incorporated exclusively abroad, whether civil or commercial.</p>
<p><b>Management</b></p> <p>The administration and use of the corporate name of the company corresponds to Cencosud S.A., who exercises it through its representatives and attorneys-in-fact.</p>	<p>(c) Engage in all types of civil or commercial actions or contracts as necessary for the fulfillment of the corporate purpose, either on its own account or on behalf of third parties.</p> <p>(d) To make investments in Chile in securities, financial instruments, or other short-term investments.</p> <p>(e) In general, to carry out all acts and businesses that are directly and indirectly related to the corporate purpose.</p>
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p> <p>Percent share in Cencosud’s assets</p> <p>45.6178</p>	

Comercial Food and Fantasy Ltda. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 78.410.310-2</p> <p><b>Subscribed and paid-in capital</b> : CLP M 42,934</p>	<p>The purpose of the company is the commercial exploitation, on its own account or on behalf of third parties, of games and entertainment activities; entertainment equipment and games; the provision of food, beverage, and restaurant services in general; the preparation and distribution of food and beverages of all kinds, and their direct sale to the public; the formation of other companies or participation in companies already incorporated; in general, any activity related to the above, either directly or indirectly, that is deemed suitable for the corporate interests; and the performance of all additional activities that the partners may agree upon.</p>
<p><b>Management</b></p> <p>The administration and use of the corporate name of Sociedad Comercial Food and Fantasy Limitada corresponds to Cencosud S.A., who exercises it through its representatives and attorneys-in-fact.</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p> <p>Percent share in Cencosud’s assets</p> <p>–0.0104</p>	



# Subsidiaries and Associated Companies

As of 31 December 2024

Eurofashion Ltda. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b> Santiago</p> <p><b>Tax ID:</b> 79.829.500-4</p> <p><b>Subscribed and paid-in capital:</b> CLP M 2,733,838</p>	<p>The company's purpose is the manufacture, marketing, distribution, purchase and/or sale, import and/or export, re-export, and representation of all kinds of clothing items and garments, on its own account or on behalf of third parties.</p>
<p><b>Management</b> The administration and use of the corporate name of Eurofashion Limitada, corresponds to Cencosud Retail S.A., who exercises it through its representatives and attorneys-in-fact.</p>	
<p><b>Cencosud’s ownership share:</b> See corporate grid</p>	

Inmobiliaria Bilbao Ltda. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b> Santiago</p> <p><b>Tax ID:</b> 84.658.300-9</p> <p><b>Subscribed and paid-in capital :</b> CLP M 5,750,264</p>	<p>The company's purpose is to engage, on its own account or on behalf of third parties, in general construction; the purchase of land and elements necessary for the fulfillment of such purpose; investment in assets of any kind; the exploitation of such assets; investment in shares, bonds, and all kinds of marketable securities; and the provision of consulting or advisory services in real estate, financial, or technical matters. For the development of its purpose, the company may operate both in the country and abroad.</p>
<p><b>Management</b> The administration and use of the corporate name of Sociedad Inmobiliaria Bilbao Limitada, corresponds to the company Cencosud Shopping S.A., who exercises it through its representatives and attorneys-in-fact.</p>	
<p><b>Cencosud’s ownership share:</b> See corporate grid Percent share in Cencosud’s assets 0.0017 :</p>	



# Subsidiaries and Related Companies

As of 31 December 2024

Logística y Distribución Retail Ltda. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 77.301.910-K</p> <p><b>Subscribed and paid-in capital:</b></p> <p>CLP M 10,081,815</p>	<p>The purpose of the company is the purchase and sale of personal property; the storage, warehousing, transportation, and distribution of such property; and other acts, contracts, and businesses agreed upon by the shareholders.</p>
<p><b>Management</b></p> <p>The administration and use of the corporate name of Sociedad Logística y Distribución Retail Limitada, corresponds to the company Cencosud Retail S.A., who exercises it through its representatives and attorneys-in-fact.</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	

Mercado Mayorista PyP Ltda. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 83.123.700-7</p> <p><b>Subscribed and paid-in capital :</b></p> <p>CLP M 9,000</p>	<p>The company's purpose is the purchase, sale, packaging, and distribution, in general, of all kinds of movable goods, on its own account or on behalf of third parties; investment in securities; and any other business or activities that the partners may agree upon.</p>
<p><b>Management</b></p> <p>The administration and use of the corporate name of Sociedad Mercado Mayorista P y P Limitada, corresponds to Mr. Horst Paulmann and the company Cencosud S.A., who exercise it through their representatives and attorneys-in-fact.</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p> <p>Percent share in Cencosud’s assets</p> <p>0.0110 :</p>	



# Subsidiaries and Related Companies

As of 31 December 2024

Paris Administradora Ltda. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 96.973.670-5</p> <p><b>Subscribed and paid-in capital:</b></p> <p>CLP M 9,570,929</p>	<p>The purpose of the company is the management and operation of commercial establishments of all types, including hypermarkets, supermarkets, department stores, convenience stores, home improvement stores, and department stores.</p>
<p><b>Management</b></p> <p>The administration and use of the corporate name of Paris Administradora Limitada corresponds to the company Cencosud Retail S.A., who exercises it through its representatives and attorneys-in-fact.</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p> <p>Percent share in Cencosud’s assets</p> <p>0.00002 :</p>	

Johnson Administradora Ltda. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 96.988.700-2</p> <p><b>Subscribed and paid-in capital :</b></p> <p>CLP M 684,284</p>	<p>The purpose of the Company is to manage and operate convenience stores and/or department stores, on its own account or on behalf of third parties. The company may enter into all acts and businesses that are directly and indirectly related to the corporate purpose and to the fulfillment of the other objectives that the partners agree upon.</p>
<p><b>Management</b></p> <p>The administration and use of the corporate name of Sociedad Johnson Administradora Limitada, corresponds the company Cencosud Retail S.A., who exercises it through its representatives and attorneys-in-fact.</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p> <p>Percent share in Cencosud’s assets</p> <p>-0.0006 :</p>	





# Subsidiaries and Related Companies

As of 31 December 2024

Cencosud Internacional Argentina Spa. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 76.258.309-7</p> <p><b>Subscribed and paid-in capital:</b></p> <p>CLP M 1,524,874,750</p>	<p>The company has the following purpose:</p> <p>(a)</p> <p>To make passive investments of any nature, both in Chile and abroad, in movable or immovable, tangible or intangible assets, with the power to buy, sell, liquidate, or conserve such investments;</p> <p>(b)</p> <p>Acquire interest or participate as a partner or shareholder in Chilean or foreign companies or corporations of any nature;</p>
	(c)
<p><b>Management</b></p> <p>The administration and use of the corporate name corresponds to the partner Cencosud Internacional SpA, who exercises it directly or through agents appointed by notarized deed.</p>	<p>Receive and invest the proceeds of these investments;</p> <p>(d)</p> <p>Participate in all types of investment projects, companies, communities, or associations, whatever the purpose thereof; and</p> <p>(e)</p> <p>Enter into any act or contract and perform any related income-generating activity.</p>
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p> <p>Percent share in Cencosud’s assets</p> <p>2.5684</p>	

CAT Corredores de Seguros y Servicios S.A. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 77.218.570-7</p> <p><b>Subscribed and paid-in capital:</b></p> <p>CLP M 2,274,862</p>	<p>The sole and exclusive purpose of the company, as a subsidiary of a bank, is solely and exclusively to act as an intermediary in the contracting of all kinds of insurance, with any insurance company, in accordance with the legal regulations in force, in particular with the provisions of Article 57 of DFL 251 of 1931, and subsequent provisions that replace or complement it. In the development of its business, the company may provide all kinds of consultancy and services related to its purpose, in the broadest manner permitted by Chilean law at present or in the future.</p>
<p><b>Management</b></p> <p>Directors</p> <p>Victor Carpio Sandra Espinoza</p> <p>Maximiliano Saporito</p> <p>Rodrigo Larraín Kaplan</p> <p>Eulogio Guzmán Llona</p> <p>Ricardo Bennett de la Vega</p> <p>Alternate Directors:</p> <p>Eduardo Meynet</p> <p>Daniel Puerta</p> <p>Juan Luis Taverne Hot</p> <p>Andrés Neely Erdos</p> <p>Diego Marcantonio</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	

# Subsidiaries and Related Companies

As of 31 December 2024

CAT Administradora de Tarjetas S.A. (Chile)	Corporate purpose	Administradora y Procesos S.A. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b>99,500,840-8</p> <p><b>Subscribed and paid-in capital:</b> CLP M 63,248,041</p>	<p>The purpose of the company, as a banking support services corporation and subsidiary of a bank, is: (a) to issue and operate credit cards; and (b) to grant secured and unsecured loans.</p>	<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b>76.388.146-6</p> <p><b>Subscribed and paid-in capital:</b> CLP M 2,501,432</p>	<p>The company's purpose is to carry out the authorization and registration of transactions, data processing, and the administration of payment cards, on its own account or on behalf of third parties. The company may complement this business with the following: (i) provide electronic channels for the operation of the cards, assuming responsibility for operational security; (ii) provide services related to internet transactions; (iii) provide fraud prevention services; (iv) carry out operations related to the generation of physical cards; and (v) other activities complementary to the main business or necessary to carry them out.</p>
<p><b>Management</b> Directors: Diego Masola Daniel Puerta Maximiliano Saporito Rodrigo Larraín Kaplan Eulogio Guzmán Llona Ricardo Bennett de la Vega Alternate Directors: Victor Carpio Gabriel Morgan Juan Luis Taverne Hot Andrés Neely Erdos Diego Marcantonio</p>		<p><b>Management</b> Directors: Victor Carpio Daniel Puerta Maximiliano Saporito Rodrigo Larraín Kaplan Eulogio Guzmán Llona Ricardo Bennett de la Vega</p> <p>Alternate Directors: Eduardo Meynet Gabriel Morgan Juan Luis Taverne Hot Andrés Neely Erdos Diego Marcantonio</p>	
<p><b>Cencosud’s ownership share:</b> See corporate grid Percent share in Cencosud’s assets 3.2130</p>	<p>:</p>	<p><b>Cencosud’s ownership share:</b> See corporate grid Percent share in Cencosud’s assets: 0.0741</p>	



# Subsidiaries and Related Companies

As of 31 December 2024

Servicios Integrales S.A. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 76.388.155-5</p> <p><b>Subscribed and paid-in capital :</b></p> <p>CLP M 30,000</p>	<p>The purpose of the Company is to perform, on its own behalf or on behalf of third parties, collection services, collections, financial advisory services, and other activities complementary to the foregoing or necessary to carry them out.</p>
<p><b>Management</b></p> <p>Directors</p> <p>Victor Carpio Daniel</p> <p>Puerta</p> <p>Maximiliano Saporito</p> <p>Rodrigo Larraín Kaplan</p> <p>Eulogio Guzmán Llona</p> <p>Ricardo Bennett de la Vega</p> <p>Alternate Directors:</p> <p>Eduardo Meynet</p> <p>Gabriel Morgan</p> <p>Juan Luis Taverne Hot</p> <p>Andrés Neely Erdos</p> <p>Diego Marcantonio</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p> <p>Percent share in Cencosud’s assets</p> <p>0.0124 :</p>	

Meldar Capacitación Ltda. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 76.168.900-2</p> <p><b>Subscribed and paid-in capital :</b></p> <p>CLP M 2,000</p>	<p>The company’s purpose is to provide training services.</p>
<p><b>Management</b></p> <p>The use of the corporate name and the administration and judicial and extrajudicial representation of the company corresponds to Retail S.A., today Cencosud Retail S.A., who will perform these functions through its attorneys-in-fact appointed by public deed or by power of attorney granted abroad and legalized.</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	

# Subsidiaries and Related Companies

As of 31 December 2024

Comercializadora Costanera Center SpA. (Chile)	Corporate purpose	Cencosud Inmobiliaria S.A. (Chile)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 76.203.299-6</p> <p><b>Subscribed and paid-in capital</b></p> <p>CLP M 10,000</p>	<p>The company's purpose is to make investments and exploit all types of property, whether movable or immovable, tangible or intangible, on its own account or on behalf of third parties, both in Chile and abroad; the commercial exploitation of games and entertainment and/or leisure activities, on its own account or on behalf of third parties; the import, marketing, and distribution of all types of entertainment equipment and games; the provision of food, beverage, and restaurant services in general; and the preparation and distribution of food and beverages of all types, as well as their sale directly to the public. It may also form, join, and participate in all kinds of civil or commercial companies, corporations, or limited liability companies, whatever their purpose, as well as in all kinds of communities, associations, and joint ventures, whatever their nature, and the administration and exploitation of these investments and the receipt of their profits and any other benefit that the shareholders may agree upon.</p>	<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 76.951.464-3</p> <p><b>Subscribed and paid-in capital</b></p> <p>CLP M 57,977,671</p>	<p>The company has the following purpose:</p> <p>(a) The purchase, sale, lease, subdivision, construction, and, in general, the realization and administration of all kinds of real estate investments, on its own account or on behalf of third parties.</p> <p>(b) The making of permanent and/or income investments in all kinds of tangible or intangible movable assets, either in the country or abroad. For these purposes, the corporation may acquire, keep, sell, dispose of, and negotiate in any form and under any title, all kinds of financial instruments expressed in foreign or domestic currency, shares, bonds, debentures, and marketable securities, and receive the benefits and income therefrom;</p> <p>(c) Investments to form, integrate, participate in, and represent all types of domestic or foreign companies or enterprises that operate in a similar line of business to the foregoing and that are of interest to the corporation;</p> <p>(d) Permanent or temporary investments in the purchase, sale, manufacture, import, export, distribution, marketing, commercialization and sale of all types of goods and products;</p> <p>(e) The operation and management of parking facilities in its own or other properties, on its own account or on behalf of third parties; and</p> <p>(f) All other activities agreed upon by the shareholders.</p>
<p><b>Management</b></p> <p>The administration and use of the corporate name corresponds to the partner Cencosud Shopping S.A., who exercises it directly or through agents appointed by public deed.</p>		<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>		<p><b>Percent share in Cencosud’s assets:</b></p> <p>4.1600</p>	



# Subsidiaries and Related Companies

As of 31 December 2024

Sociedad Comercial de Tiendas II S.A. (Chile)	Corporate purpose	Cencosud Colombia S.A. (Colombia)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Santiago</p> <p><b>Tax ID:</b> 76.951.588-7</p> <p><b>Subscribed and paid-in capital:</b> CLP M 12,424,354</p>	<p>The company has the following purpose:</p> <p>(a) The installation and commercial exploitation of stores, including the commercialization, export, import of all kinds of goods, and also the industrialization of articles within its line of business.</p> <p>(b) Investment, management, and earnings from real estate, including the acquisition of properties, construction thereon, and sale or disposal thereof, on its own account or on behalf of others.</p> <p>(c) The performance of all acts directly or indirectly related to the foregoing.</p> <p>(d) Acquisition of interest in other corporations and the performance of all activities approved by their shareholders.</p> <p>(e) Execute or enter into any act or contract conducive to the fulfillment of the corporate purpose. All the activities described above must be carried out in compliance with the legal and regulatory provisions in force in Chile.</p>	<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Bogotá</p> <p><b>Tax ID:</b> 900.155.107-1</p> <p><b>Subscribed and paid-in capital :</b> COP M 86,196,359,00</p>	<p>(a) Incorporation and start-up of business establishments that provide services under the do-it-yourself format.</p> <p>(b) Performance of activities related to the construction sector, such as design, adaptation, demolition, restoration, or remodeling of real estate.</p> <p>(c) The purchase, import, export, acquisition, preparation, manufacture, elaboration, sale, distribution, and in general the production and commercialization of mass consumption products and the purchase and sale of all kinds of medicines for human and/or animal consumption, wherein all these goods and services may be its own and/or from third parties and shall be carried out in warehouses and retail and/or wholesale trade establishments;</p> <p>the issue, sale, and marketing of vouchers and/or cards redeemable for goods and/or services, and the provision of additional services, such as travel agencies, automobile service centers, gasoline stations, ticket offices for recreational shows, restaurants and cafeterias, drugstores and pharmacies that sell medicines for human and/or animal consumption, the collection of money for the provision and payment of all kinds of goods and services, and the establishment, management, and operation of such stores and businesses after the corresponding authorizations have been obtained.</p>
<p><b>Cencosud’s ownership share:</b> See corporate grid</p> <p><b>Percent share in Cencosud’s assets:</b> 0.0017</p>		<p><b>Management</b></p> <p>Directors: Rodrigo Larraín Renato Gutiérrez Ana Maria Mantilla</p> <p>Alternates: José Alejandro Torres Cristian Siegmund Carolina Bermúdez</p> <p>Legal Representative: Ramiro Ortiz Alternate 1: Carolina Bermúdez Alternate 2: Ana Maria Mantilla</p>	
		<p><b>Cencosud’s ownership share:</b> See corporate grid</p> <p><b>Percent share in Cencosud’s assets:</b> 0.0228</p>	



# Subsidiaries and Related Companies

As of 31 December 2024

Cencosud Col Shopping S.A.S. (Colombia)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Bogotá</p> <p><b>Tax ID:</b> 901.249.505-6</p> <p><b>Subscribed and paid-in capital :</b> COP M 394,528,123,000</p>	<p>The Company's purpose is as follows:</p> <p>(1) the development of activities related to the construction sector, such as the design, adaptation, demolition, restoration, or remodeling of real estate;</p> <p>(2) the construction, planning, design, and execution of all types of buildings or real estate developments on its own or other people's real estate;</p> <p>(3) the acquisition, disposal, management, receipt, or lease or otherwise transfer of all kinds of real estate;</p> <p>(4) the leasing (whether as lessor or lessee) of any type of real estate, including interior shops or kiosks; the designation of its own or others' real estate property as commercial establishments; and the provision of complementary services;</p> <p>(5) the planning, development, and management of shopping centers, together with all related, necessary, and complementary activities. The corporate purpose shall include, in general, all acts and contracts that are preparatory, complementary, or accessory to the above, that are related to the existence and operation of the Company, or that are conducive to the proper achievement of the corporate purposes, as well as any other lawful activity. The Company may not guarantee, either personally or with its assets, obligations other than its own.</p>
<p><b>Management</b></p> <p>Directors: Sebastián Bellocchio Manfred Paulmann Ana Maria Mantilla</p> <p>Alternates:</p> <p>María Gabriela Pérez Sebastián Núñez Sebastián Rivera</p> <p>Legal Representative: Principal: Cristian Siegmund Alternate 1: [vacant] Alternate 2: Ana Maria Mantilla</p>	
<p><b>Cencosud's ownership share:</b> See corporate grid</p>	

The Fresh Market Holdings, Inc. (USA)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Delaware</p> <p><b>Tax ID:</b> 61-1789388</p> <p><b>Subscribed and paid-in capital :</b> Article IV, Section 4(a,) of the By-Laws states that “The total number of shares of all classes of capital stock which the Corporation is authorized to issue is 250,000,100 shares, consisting of 24,500,169 shares of Class A common stock, par value \$0.0001 per share (“Class A Common Stock”) and (ii) 225,499,931 shares of Class B common stock, par value \$0.0001 per share (“Class B Common Stock”, and, together with the Class A Common Stock, the “Common Stock”).</p>	<p>Article III of the Bylaws states that “The purpose of the Corporation is to engage in any lawful act or activity for which corporations may now or hereafter be organized under the Delaware General Corporation Law (DGCL).”</p>
<p><b>Management</b></p> <p>Board of Directors: Manfred Paulmann Koepfer Heike Paulmann Koepfer Peter Paulmann Koepfer José Raúl Fernández Andrew Jhawar Brian Johnson</p>	
<p>CEO Brian Johnson</p>	
<p><b>Cencosud's ownership share:</b> see corporate grid</p>	



# Subsidiaries and Related Companies

As of 31 December 2024

The Fresh Market Intermediate Holdings, Inc. (USA)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Delaware</p> <p><b>Tax ID:</b> 81-1953340</p> <p><b>Subscribed and paid-in capital</b> : Article Four of the Bylaws states that “The total number of shares that the Corporation has authority to issue is one hundred (100) shares of common stock, par value \$0.01 per share.”</p>	<p>Article III of the Charter states that “The nature of the business or purpose to be pursued or promoted is to engage in any lawful act or activity for which corporations may be organized under the Delaware General Corporation Law (DGCL).”</p>
<p><b>Management</b></p> <p>Board of Directors:</p> <p>Manfred Paulmann Koepfer</p> <p>Heike Paulmann Koepfer</p> <p>Peter Paulmann Koepfer José</p> <p>Raúl Fernández Andrew</p> <p>Jhawar Brian Johnson CEO</p> <p>Brian Johnson (CEO)</p> <p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	

The Fresh Market Inc. (USA)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Delaware</p> <p><b>Tax ID:</b> 56-1311233</p> <p><b>Subscribed and paid-in capital</b>: Article IV of the Bylaws states that “The total number of shares of all classes of stock which the Corporation is authorized to issue is one thousand (1,000) shares of capital stock, all of which shall be shares of common stock, par value one cent (\$0.01) per share ("Common Stock").</p>	<p>Article III of the Bylaws states that “The purpose of the Corporation is to engage in any lawful act or activity for which corporations may be organized under the Delaware General Corporation Law (DGCL) as it now exists or as it may be amended and/or supplemented in the future.”</p>
<p><b>Management</b></p> <p>Board of Directors:</p> <p>Manfred Paulmann Koepfer</p> <p>Heike Paulmann Koepfer</p> <p>Peter Paulmann Koepfer José</p> <p>Raúl Fernández Andrew</p> <p>Jhawar Brian Johnson CEO</p> <p>Brian Johnson (CEO)</p> <p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	

# Subsidiaries and Related Companies

As of 31 December 2024

The Fresh Market Gift Company LLC. (USA)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Virginia</p> <p><b>Tax ID:</b> 45-3685673</p> <p><b>Subscribed and paid-in capital</b></p> <p>The operating agreement establishes The Fresh Market, Inc. as the sole member.</p>	<p>Section 1.04 of the Operating Agreement states that “The primary purpose of the Company shall be to issue and redeem gift cards for customers of The Fresh Market, Inc, including the assumption of liabilities of The Fresh Market, Inc, under its issued and outstanding gift cards. The Company may engage in any and all other lawful activities that are necessary, incidental, or advisable to conduct the Company's business as contemplated by this Agreement. The Company may also engage in any other lawful activities that are approved by The Fresh Market, Inc.</p>
<p><b>Management</b></p> <p>Managed by</p> <p>The Fresh Market, Inc.</p> <p>CEO Brian Johnson</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	

The Fresh Market of Massachusetts, Inc. (USA)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Massachusetts</p> <p><b>Tax ID:</b> 36-4691592</p> <p><b>Subscribed and paid-in capital</b> : Article III of the Bylaws states that “The total number of shares of all classes of stock which the Corporation is authorized to issue is 275,000 shares of capital stock, all of which shall be shares of common stock without par value.”</p>	<p>Article II of the Corporate Bylaws states that “The purpose of the corporation shall be to own, operate, and manage a business to sell beer and wine for off-premises consumption and to reasonably engage in any work or other activities related to this business; to purchase, acquire, hold, and lease real estate properties, whether or not related to the business of the corporation; to act as a general or limited partner in any partnership; to become a participant in any Limited Liability Company or Limited Liability Corporation; and to engage in any other business pr activity that may be lawfully conducted by a corporation organized under the Business Corporation Law of the Commonwealth of Massachusetts, M. G.L. C. 156D, whether or not related to the foregoing business activities.”</p>
<p><b>Management</b></p> <p>Board of Directors:</p> <p>Jeffrey A. Tocchio</p> <p>CEO Brian Johnson</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	



# Subsidiaries and Related Companies

As of 31 December 2024

Cencosud Perú S.A. (Peru)	Corporate purpose	Cencosud Cinco Robles S.A.C. (Peru)	Corporate purpose
<div><div><b>Legal nature:</b> Closed corporation</div><div><b>Headquarters</b></div><div>Lima</div><div><b>Tax ID:</b> 20517905454</div><div><b>Subscribed and paid-in capital</b> :</div><div>PEN 1,811,935,015</div></div>	The purpose of the company is to make investments of all kinds in companies or enterprises incorporated in Peru or abroad, whose main line of business is real estate, financial operations, or wholesale and retail sales. The investments made by the company in the exercise of its corporate purpose will be made through contributions in cash or in kind, acquisition of securities, bonds, purchase of shares, purchase of assets, or other forms of investment. Additionally, the company may also provide accounting, administrative, business, and commercial advisory services, human resources training, warehousing, purchase and sale, inventory center, traffic and handling of merchandise, logistics services, administration of the system of vouchers, coupons, or analogous documents for food benefits for workers, and any other related activity	<div><div><b>Legal nature:</b> Closed corporation</div><div><b>Headquarters</b></div><div>Lima</div><div><b>Tax ID:</b> 20470648997</div><div><b>Subscribed and paid-in capital</b> :</div><div>PEN 119,411,436</div></div>	The company has the following purpose: The purchase, sale, and management of real estate; and real estate investments in general.
<div><div><b>Management</b></div><div>CEO</div><div>Alfredo Mastrokalos Viñas</div></div>		<div><div><b>Management</b></div><div>CEO:</div><div>Cencosud Perú S.A. represented by its CEO, Alfredo Mastrokalos Viñas</div></div>	
<div><div><b>Cencosud’s ownership share:</b></div><div>See corporate grid</div><div>Percent share in Cencosud’s assets</div><div>0.5077 :</div></div>		<div><div><b>Cencosud’s ownership share:</b></div><div>See corporate grid</div></div>	



# Subsidiaries and Related Companies

As of 31 December 2024

Cencosud Retail Perú S.A. (Peru)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Lima</p> <p><b>Tax ID:</b> 20109072177</p> <p><b>Subscribed and paid-in capital:</b></p> <p>PEN 94,384,879</p>	<p>The company has the following purpose: The purchase, sale, import, and export of all kinds of wholesale and retail products, which can be sold in stores.</p>
<p><b>Management</b></p> <p>CEO: Cencosud Perú S.A. represented by its CEO, Alfredo Mastrokalos Viñas</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	

ISMB Supermercados S.A.C. (Peru)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Lima</p> <p><b>Tax ID:</b> 20501919404</p> <p><b>Subscribed and paid-in capital:</b></p> <p>PEN 22,054,220</p>	<p>The company has the following purpose: The purchase, sale, leasing, and management of real estate properties; and real estate business management and consulting.</p>
<p><b>Management</b></p> <p>CEO: Cencosud Perú S.A. represented by its CEO, Alfredo Mastrokalos Viñas</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	



# Subsidiaries and Related Companies

As of 31 December 2024

Las Hadas Inversionistas S.A.C. (Peru)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Lima</p> <p><b>Tax ID:</b> 20554395679</p> <p><b>Subscribed and paid-in capital:</b></p> <p>PEN 1,000</p>	<p>The company's main purpose is to exercise the shareholder rights Related with ownership of the capital stock of other companies, whether local or foreign, and to carry out real estate and infrastructure investments and activities.</p>
<p><b>Management</b></p> <p>CEO: Cencosud Perú S.A. represented by its CEO, Alfredo Mastrokalos Viñas</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	

Loyalty Perú S.A.C. (Peru)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Lima</p> <p><b>Tax ID:</b> 20381600441</p> <p><b>Subscribed and paid-in capital:</b></p> <p>PEN 1,823,061 (Soles), equivalent to a 42.50% shareholding. The subscribed and paid-in capital stock of Loyalty Perú SAC is PEN 4,289,555.</p>	<p>The purpose of the company is to build loyalty among the customers of the Related companies through an identification and reward system that rewards their loyalty, satisfying and exceeding their expectations, contributing to the growth of the associates in a scheme of self-financed operations.</p>
<p><b>Management</b></p> <p>Board of Directors:</p> <p>Fernando Romero Belismelis (Chairman)</p> <p>Alfredo Mastrokalos Viñas</p> <p>Alejandro Desmaison Fernandini</p> <p>Alvaro Granada Sanz</p> <p>Jose Luis Orbegoso Moncloa</p> <p>Rodrigo Alonso Isasi Ruiz Eldredge (Alternate)</p> <p>CEO:</p> <p>Mario Daniel Rubio Scogins</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	



# Subsidiaries and Related Companies

As of 31 December 2024

Tres Palmeras S.A. (Peru)	Corporate purpose
<b>Legal nature:</b> Closed corporation	The purchase, sale, and management of real estate; and real estate investments in general.
<b>Headquarters</b>	
Lima	
<b>Tax ID:</b> 20208388500	
<b>Subscribed and paid-in capital</b>	
PEN 363,313,091	
<b>Management</b>	
CEO: Cencosud Perú S.A. represented by its CEO, Alfredo Mastrokalos Viñas	
<b>Cencosud's ownership share:</b>	
See corporate grid	

Travel International Partners Perú S.A.C. (Peru)	Corporate purpose
<b>Legal nature:</b> Closed corporation	The purpose of the company is to carry out tourism services operations, dedicated to the development, production, organization, and sale of programs and other national and international tourism services, as well as the booking and sale of tickets for any means of transportation.
<b>Headquarters</b>	
Lima	
<b>Tax ID:</b> 20514088374	
<b>Subscribed and paid-in capital</b>	
PEN 806,565	
<b>Management</b>	
CEO: Cencosud Perú S.A. represented by its CEO, Alfredo Mastrokalos Viñas	
<b>Cencosud's ownership share:</b>	
See corporate grid	



# Subsidiaries and Related Companies

As of 31 December 2024

Caja Rural de Ahorro y Crédito CAT Perú S.A. (Peru)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Lima</p> <p><b>Tax ID:</b> 20543166660</p> <p><b>Subscribed and paid-in capital:</b></p> <p>PEN 96,338,899 (Soles), equivalent to a 48.99% shareholding. The subscribed and paid-in capital of Cencosud Retail Perú SA as shareholder, as of 31 December 2023, is PEN 1 (Sol), which is equivalent to 0.01% of the shareholding. The subscribed and paid-in capital stock of Caja Rural de Ahorro y Crédito CAT Perú S.A. is PEN 177,712,000.</p>	<p>The company has the following purpose: Financial institution.</p>
<p><b>Management</b></p> <p>Board of Directors:</p> <p>Directors</p> <p>Josué Ignacio Sica Aranda</p> <p>Eduardo José Sánchez Carrión Troncón</p> <p>Eulogio Guzman Llona</p> <p>Luis Hipólito Gastañeta Alayza</p> <p>Alfredo Alessandro Mastrokalos</p> <p>Viñas José Luis Orbegoso Moncloa</p> <p>Alternates:</p> <p>Francisco Guillermo Rivadeneira Gastañeta</p> <p>Susan Karem Castillo Loo</p> <p>Alfonso Tola Rojas</p> <p>Pedro Gabriel Ayin Temoche</p> <p>Cristian Marcelo Siegmund Gebert</p> <p>Juan Sebastián Malagón Hidalgo</p> <p>CEO:</p> <p>Fredy Renzo Ferreyra Aucaruri</p>	
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	

Caja Rural de Ahorro y Crédito CAT Perú S.A. (Peru)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Lima</p> <p><b>Tax ID:</b> 20110466499</p> <p><b>Subscribed and paid-in capital:</b></p> <p>PEN 1,196,178</p>	<p>The company's purpose is to provide supply, storage, purchasing, inventory control, traffic, merchandise handling, transportation, physical distribution, and any other logistic function or service in general; likewise, to undertake the purchase, sale, commercialization, representation, import, and export of all types of wholesale and retail products that may be commercialized in retail establishments, department stores, or supermarkets, including telecommunication equipment and devices, and small motor vehicles, on its own account or on behalf of third parties; and to engage in the installation, qualification, management, and/or direct or indirect administration of commercial establishments.</p>
<p><b>Management</b></p> <p>CEO:</p> <p>Alfredo Alessandro Mastrokalos Viñas</p>	<p>Although not exclusive, it may also engage in the import, distribution, administration, and operation of its own and/or third-party, national and foreign brands; purchase and sale of real estate and personal property, leasing and operation thereof; construction and development of real estate projects, shopping malls, galleries, entertainment centers, and administration of shopping malls. The corporate purpose is understood to include the acts related to the corporate purpose that contribute to the realization of its objectives, even if not expressly indicated. The company may carry out, without reservation or limitation, all acts and contracts of administration and disposition necessary to fulfill its corporate purpose, on its own account and on behalf of third parties.</p>
<p><b>Cencosud’s ownership share:</b></p> <p>See corporate grid</p>	



# Subsidiaries and Related Companies

As of 31 December 2024

Cencosud Perú Shopping S.A.C. (Peru)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Lima</p> <p><b>Tax ID:</b> 20604119066</p> <p><b>Subscribed and paid-in capital:</b></p> <p>PEN 470,847,120</p>	<p>The company has the following purpose: to engage in the purchase, sale, lease, subdivision, construction, and management of real estate, as well as the realization and management of all kinds of movable and real estate investments. The corporate purpose is understood to include the related acts that contribute to the realization of its objectives, even if not expressly indicated.</p>
<p><b>Management</b></p> <p>CEO:</p> <p>Cencosud Perú S.A. represented by its CEO, Alfredo Mastrokalos Viñas</p>	
<p><b>Cencosud's ownership share:</b></p> <p>See corporate grid</p>	

Cencosud Perú Holding S.A.C. (Peru)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Lima</p> <p><b>Tax ID:</b> 20604134561</p> <p><b>Subscribed and paid-in capital:</b></p> <p>PEN 470,848,119</p>	<p>The purpose of the Company is to make investments of all kinds in businesses, companies, or enterprises incorporated in Peru or abroad. The investments made by the company in the exercise of its corporate purpose shall be made through contributions in cash or in kind, acquisition and/or sale of securities, bonds, shares, assets, or other forms of investment. The acts related to the corporate purpose that contribute to the realization of its objectives, even if not expressly indicated, are understood to be included in the corporate purpose.</p>
<p><b>Management</b></p> <p>CEO:</p> <p>Cencosud Perú S.A. represented by its Alfredo Mastrokalos Viñas</p> <p><b>Cencosud's ownership share:</b></p> <p>See corporate grid</p> <p>Percent share in Cencosud's assets</p> <p>0.0676</p> <p>:</p>	

# Subsidiaries and Related Companies

As of 31 December 2024

HJSA PROYECTO TRES S.A.C. (Peru)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Lima</p> <p><b>Tax ID:</b> 20601615038</p> <p><b>Subscribed and paid-in capital:</b></p> <p>PEN 180,076</p>	<p>The company's purpose is to engage in all operations related to the real estate business, including the promotion, development, construction, brokerage, and sale and purchase of real estate in general.</p>
<p><b>Management</b></p> <p>CEO:</p> <p>Jose Luis Orbegoso Moncloa</p> <p><b>Cencosud's ownership share:</b></p> <p>See corporate grid</p>	

Dawfel S.A. (Uruguay)	Corporate purpose
<p><b>Legal nature:</b> Closed corporation</p> <p><b>Headquarters</b></p> <p>Montevideo</p> <p><b>Tax ID:</b> 219.133.300.017</p> <p><b>Subscribed and paid-in capital :</b></p> <p>UYU 40,000</p>	<p>Its main purpose is: To participate in other commercial companies in Uruguay or abroad in accordance with the provisions of Art. 47 of Law 16,060 as amended by Art. 100 of Law 18,083. Its secondary purpose is: (a) Execution and management of all types of investment activities (not included in Law 16,774, as amended and concordant) in securities, bonds, debentures, bills, bills of exchange, and marketable securities in Uruguay or abroad, on its own account or on behalf of third parties; these activities are not included in Decree-Law 15,322.</p>
<p><b>Management</b></p> <p>Board of Directors:</p> <p>Ana Patrón Camara</p> <p>Catalina Valderrama Ronco</p> <p>Sebastián Rivera Martínez</p>	<p>(b) All forms of manufacturing and commercialization of merchandise, leasing of goods, works, and services in the following segments: food, household and office articles, automobile, bar, bazaar, rubber, communication, construction, cosmetics, leather, sports, publishing, electronics, electrical engineering, education, entertainment, pharmacy, hardware, photography, hotel, printing, computers, jewelry, toys, wool, laundry, bookstore, cleaning, wood, machinery, maritime, mechanics, metallurgy, mining, music, engineering works, optics, paper, perfumery, fishing, plastic, press, advertising, chemistry, professional, technical and administrative services, tobacco, television, textiles, transportation, tourism, securities, clothing, veterinary, and glass. (c) Imports, exports, representations, commissions, and consignments. (d) Purchase, sale, lease, administration, construction, and all kinds of real estate operations. (e) Farming, forestry, fruticulture, citriculture and its by- products.</p>
<p><b>Cencosud's ownership share:</b></p> <p>See corporate grid</p>	



# Subsidiaries and Related Companies

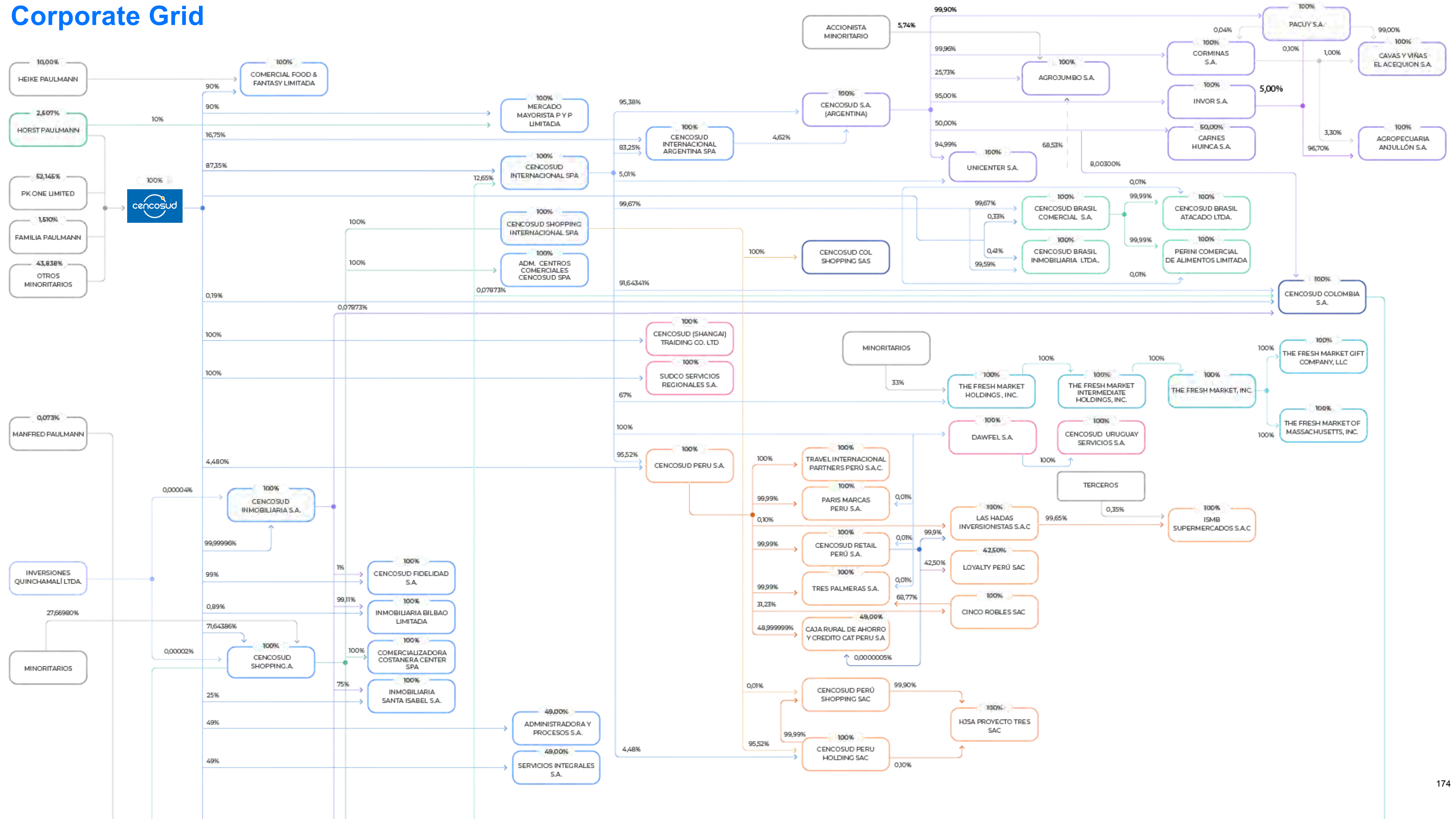
As of 31 December 2024

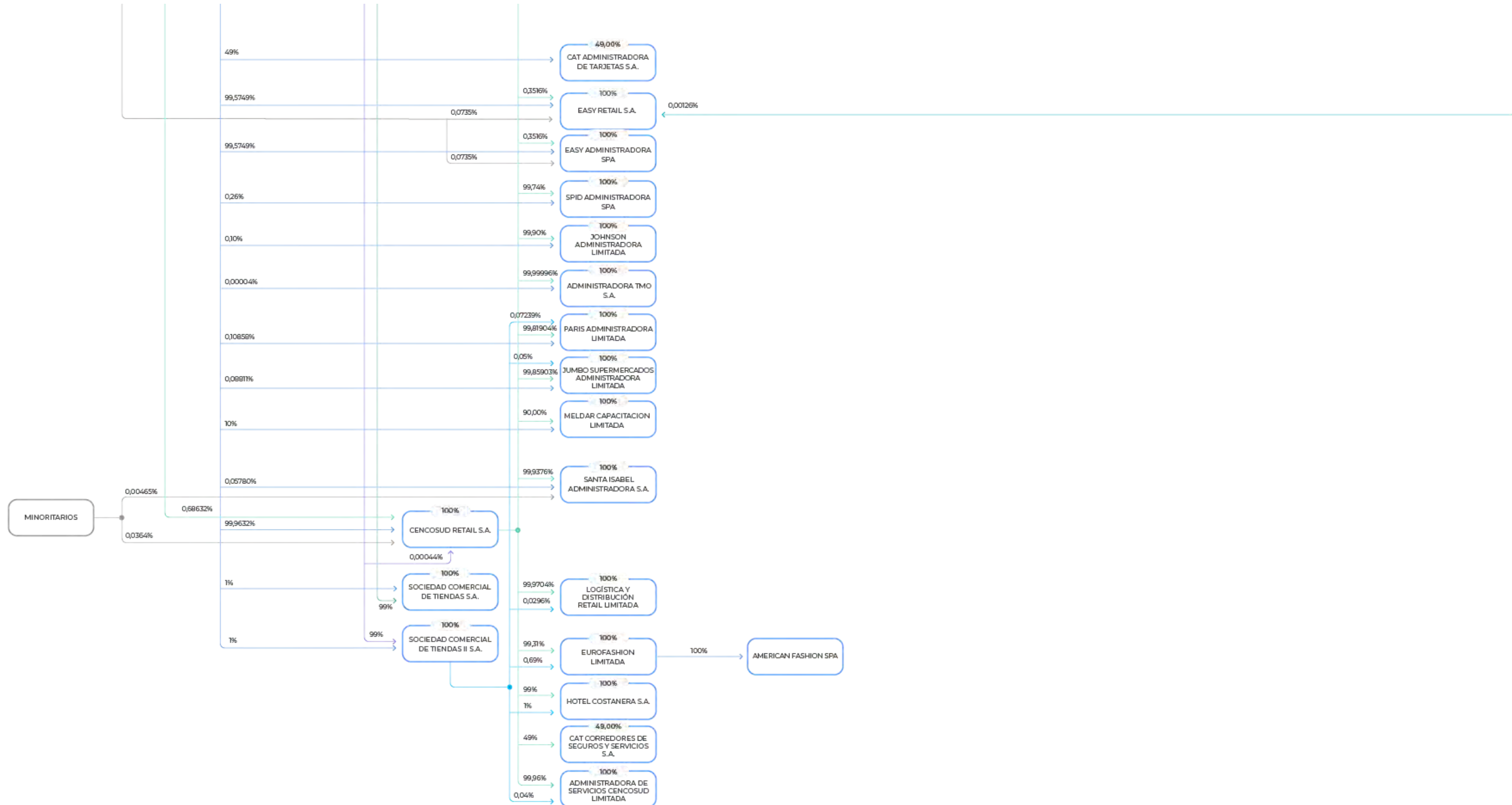
Cencosud Uruguay Servicios S.A. (Uruguay)	
<b>Legal nature:</b> Closed corporation	<b>Corporate purpose</b>
<b>Headquarters</b>	Its sole purpose shall be to operate as a user of duty free zones under the protection of Law No. 15.921, on Duty Free Zones, in performing all kinds of industrial, commercial, or service activities, including: (a) Commercialization of goods, except those referred to in Article 47 of Law 15,921, deposit, storage, conditioning, selection, classification, fractionation, assembly, disassembly, handling, or mixing of goods or raw materials of foreign or national origin. In any case that the entry of goods into the national political territory takes place, the provisions of article 36 of Law 15,921 shall be strictly applicable; (b) Installation and operation of manufacturing establishments; and (c) Rendering of all types of services that are not restricted by the national regulations, both within the duty free zone and from it to third countries or to non-duty-free national territory, within the applicable legal framework.
Montevideo	
<b>Tax ID:</b> 219.012.630.016	
<b>Subscribed and paid-in capital :</b> UYU 395,700,000	
<b>Management</b>	
Board of Directors: Ana Patrón Camara Catalina Valderrama Ronco Sebastián Rivera Martínez	
<b>Cencosud’s ownership share:</b> See corporate grid	





# Corporate Grid







External Assurance



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April 08, 2025.

To: The Board of Directors of  
Cencosud S.A.

We have performed a limited assurance engagement review of consistency of the indicators included in the 2024 Integrated Report of Cencosud S.A., (hereinafter "the Company"), prepared in accordance with the General Standard No. 461 and its amendment, General Standard No. 519 (hereinafter "NCG No. 461 "), both issued by the Financial Market Commission (hereinafter "CMF") and the Sustainability Accounting Standards Board (hereinafter "SASB"), for the period from January 1st to December 31st, 2024.

Standards and Assurance Process

Our responsibility is to express a limited assurance conclusion of the consistency of the indicator included in the Integrated Report for the period ended as of December 2024 in accordance with NCG No. 461 and SAB Standard, based on the procedures that we have performed and the evidence we have obtained. We conducted our limited assurance engagement in accordance with International Standard on Assurance Engagements Other than Audits or Reviews of Historical Financial Information (ISAE 3000), issued by the International Auditing and Assurance Standard Board (IAASB). This standard requires that we plan and perform this engagement to obtain limited assurance about whether the of consistency of the indicator included in the Integrated Report for the period ended as of December 2024 in accordance with NCG No. 461 and SAB Standard, is free from material misstatement.

A limited assurance engagement involves performing procedures (primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical and other procedures) and evaluating the evidence obtained. The procedures also include assessing the suitability in the circumstances of the Company's use of the applicable criteria as the basis for the preparation of the of consistency of the indicator included in the 2024 Integrated Report for the period ended as of December 2024 in accordance with NCG No. 461 and SAB Standard.

Our review included the following procedures:

Meeting with the team that led the process of preparing the 2024 Integrated Report

Requirements and review of evidence, for the indicators detailed in this letter as a result of the materiality process with the areas participating in the preparation of the 2024 Integrated Report.

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Deloitte Touche Tohmatsu Limited es una compañía privada limitada por garantía constituida en Inglaterra & Gales bajo el número 07271800, y su domicilio registrado: Hill House, 1 Little New Street, London, EC4A 3TR, Reino Unido.

April 08, 2025.  
Mrs. Cencosud S.A.  
Page 2

Analysis of the consistency of the contents of the 2024 Integrated Report to the NCG No. 461 and SAB Standards and review of the indicators included in this letter are based on the protocols established by this guide.

Review through tests of quantitative and qualitative information corresponding to the NCG No. 461 and SAB Standards indicators included in the 2024 Integrated Report.

Our independence and quality control

We have complied with the relevant rules of professional conduct and code of ethics applicable to the practice of accounting and related to assurance engagements, issued by various professional accounting bodies, which are founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality, and professional behavior.

The firm applies International Standard on Quality Control 1, Quality Control for Firms that Perform Audits and Reviews of Financial Statements, and Other Assurance and Related Services Engagements, and accordingly maintains a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards, and applicable legal and regulatory requirements.

Conclusion

The assurance process was based on the indicators established in the materiality process performed by the Company. Once those indicators were identified and validated, they were included in the report. The indicators reviewed are detailed below:

Indicators CMF NCG No. 461:

1	2.1	2.2	2.3	3.1	3.2	3.3	3.4	3.5	3.6	3.7
4.1	4.2	4.3	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8
5.9	6.1	6.2	6.3	6.4	6.5	7.1	7.2	8.1	8.2	8.3
8.4	8.5	9.1	9.2	10	11	12				

Indicators Sustainability Accounting Standards Board SASB:

FB-FR-110a.1	FB-FR-110b.1	FB-FR-110b.2	FB-FR-110b.3	FB-FR-130a.1
FB-FR-150a.1	FB-FR-230a.1	FB-FR-230a.2	FB-FR-250a.1	FB-FR-250a.2
FB-FR-260a.1	FB-FR-260a.2	FB-FR-270a.1	FB-FR-270a.2	FB-FR-270a.3
FB-FR-310a.1	FB-FR-310a.2	FB-FR-310a.3	FB-FR-310a.4	FB-FR-430a.1
FB-FR-430a.2	FB-FR-430a.3	FB-FR-430a.4	FB-FR-000.A	FB-FR-000.B
FB-FR-000.C	FB-FR-000.D			

April 08, 2025.  
Mrs. Cencosud S.A.  
Page 3

Based on the procedures we have performed and the evidence obtained, nothing has come to our attention that causes us to believe that the indicators incorporated in the 2024 Integrated Report of Cencosud for the period from January 1<sup>st</sup> to December 31<sup>st</sup> 2024, is not prepared, in all material respects, in accordance with the applicable criteria.

Other Responsibilities

The Report preparation, as well as its contents are under the Company responsibility, management is responsible to maintain the internal control systems where the information is obtained.

Our responsibility is to issue an independent letter based on the procedures performed.

This report has been prepared exclusively by the Company, in accordance with the terms established in the engagement letter.

We have developed our work according to the standards of Independence established in the Code of Ethics of the IFAC.

Our conclusions are referring to the latest version of the Company Report received on April 07, 2025.

*Deloitte*

Sincerely,





# External Assurance



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April 08, 2025

To: The Board of Directors of  
Cencosud S.A.

We have conducted a limited assurance review of the quantification of the greenhouse Gas Emissions Inventory for the period between January 1 and December 31, 2024, of Cencosud S.A. (hereinafter “The Company”), in accordance with the provisions of the Greenhouse Gas Protocol Standards, (hereinafter “GHG”).

Standards and verification processes

Our responsibility is to express a limited assurance conclusion on the review of the Greenhouse Gas Emissions Inventory quantification for the period from January 1 to December 31, 2024, in accordance with the GHG Standard, based on the procedures we have performed, and the evidence obtained. We conducted our limited assurance review in accordance with the International Standard on Assurance Engagements on Greenhouse Gas Statements (ISAE 3410), issued by the International Auditing and Assurance Standard Board (IAASB). That standard requires that we plan and perform our engagement to obtain limited assurance that the quantification of the Greenhouse Gas Emissions Inventory for the period between January 1 and December 31, 2024, in accordance with the GHG Standard is free from material misstatement.

A limited assurance review involves performing procedures (consisting primarily of consulting with management and applying analytical and sample review procedures, as appropriate) to evaluate the evidence obtained. The procedures also include the evaluation of the criteria and quantification of the Greenhouse Gas Emissions Inventory for the period from January 1 to December 31, 2024, in accordance with the GHG Standard,

Our review includes the following procedures:

- Meetings with the professionals responsible for the preparation of the Greenhouse Gas Emissions Inventory.
- Receive the calculation Excel file, as well as folders containing information and evidence for each of the scopes.

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April 08, 2025  
Mrs. Cencosud S.A.  
Page 2

- Analysis of the emission factors considered by company for calculating the 2024 carbon footprint.
- Review of the consistency of the calculations received on April 01, 2025, for each scope of the Greenhouse Gas Emissions Inventory. These were reviewed through random sampling, and the differences, if any, were clarified with management.

The procedures performed in a limited assurance engagement vary in nature and timing from, and are less in extent than for, a reasonable assurance engagement. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had a reasonable assurance engagement been performed.

The details of the total emissions reported in the Company's 2024 Corporate Carbon Footprint Report are presented below:

Carbon Footprint of Cencosud S.A. year 2024

Scope	Unit	Market Method
Direct emissions		
Scope 1	tCO2e	552,972
Indirect emissions		
Scope 2	tCO2e	148,295
Indirect emissions		
Scope 3	tCO2e	104,811
Corporate Carbon Footprint (Outcome 1, 2 and 3)	tCO2e	806,078

Our Independence and Quality Controls

We have complied with the relevant standards of professional conduct and the code of ethics applicable to accounting practice and those related to limited assurance reviews issued by various professional accounting bodies, which are based on the fundamental principles of integrity, objectivity, professional competence and due care, confidentiality, and professional behavior.

The firm applies the International Standard on Quality Control (ISQC) 1, “Quality Control for Firms that Perform Audits and Reviews of Financial Statements, and Other Assurance and Related Services Engagements”. Consequently, our firm maintains a comprehensive system of quality control, including documented policies and procedures regarding compliance with ethical requirements, professional standards, and applicable legal and regulatory requirements

April 08, 2025  
Mrs. Cencosud S.A.  
Page 3

Conclusion

Based on the procedures performed and the evidence obtained, nothing has come to our attention that causes us to believe that the Greenhouse Gas Emissions Inventory of Cencosud S.A. for the period between January 1 and December 31, 2024, has not been prepared, in all its material aspects, in accordance with the GHG Standards.

Other responsibilities

- The preparation of the Greenhouse Gas Emissions Inventory, period 2024, as well as its content, are the responsibility of the Company, which is also responsible for defining, adapting, and maintaining the management and internal control systems from which the information is obtained.
- Our responsibility is to issue an independent report based on the procedures applied in our review.
- This report has been prepared solely in the interest of the Company, in accordance with the terms set out in the Engagement Letter.
- The conclusions of the review are valid for the latest version of the 2024 Calculator, received on April 01, 2025.

Sincerely,

Deloitte





# Financial Statements

The financial statements of Cencosud S.A. are available on the websites of the Financial Market Commission ([link](#)) and the Company ([link](#)).



# Content Index

## General Rule 461 of the Financial Market Commission (Comisión para el Mercado Financiero)

Content	Answer
1. Content index	154
<b>2. Company profile</b>	11
2.1 Mission, vision purpose, and values	2
2.2 Historical information	15
2.3.1 Ownership	58
2.3.2 Important changes in ownership or control	58
2.3.3 Identification of majority shareholders or partners	59
2.3.4 Shares, characteristics, and rights	58
2.3.5 Other securities	60

Content	Answer
<b>3. Corporate Governance</b>	18
3.1 Governance framework	19
3.2 Board of Directors	22
3.3 Directors' Committee	22
3.4 Key executives	25
3.5 Adherence to national or international codes	19
3.6 Risk management	26
3.7 Stakeholder and general public relations	34
<b>4. Strategy</b>	31
4.1 Time horizons	40
4.2 Strategic objectives	46
4.3 Investment plans	42

Content	Answer
5. People	67
5.1 Personnel	67
5.1.2 Number of people by nationality	68
5.1.3 Number of people by age range	71
5.1.4 Job tenure	81
5.1.5 Number of people with disabilities	86
5.2 Labor formality	87
5.3 Work adaptability	88
5.4 Gender pay equity	19, 90
5.4.1 Equity policy	19



Content	Answer
5.4.2 Pay gap	90
5.5 Sexual and workplace harassment; violence in the workplace	91
5.6 Occupational safety	92
5.7 Maternity leave	93
5.8 Training and benefits	100
5.9 Outsourcing policy	103
6. Business model	32
6.1 Industrial sector	33, 34, 39, 104
6.2 Business	12, 33, 41, 120
6.3 Stakeholders	34
6.4 Properties and facilities	124

Content	Answer
6.5 Subsidiaries, affiliates, and investments in other corporations	140
6.5.1 Subsidiaries and associated companies	140
6.5.2 Investment in other corporations	There are no investments in other companies
7. Supplier management	120
7.1 Supplier payment	120
7.2 Supplier assessment	121
8. Legal and regulatory compliance	30, 122
9. Sustainability	110
10. Material or essential facts	123
11. Comments from shareholders and the Directors' Committee	There are no comments.
12. Financial statements	180



# Statement of Responsibility

The undersigned declare that they are responsible for the truthfulness of the information included in this annual report 2024 of Cencosud S.A., in compliance with General Rule No. 30 and No. 461, both issued by the Financial Market Commission.

Board of Directors	Position	Rut	Signature
Julio Moura Neto	President	21.814.616-3	
Manfred Paulmann Koepfer	Director	7.012.865-9	
Peter Paulmann Koepfer	Director	8.953.509-3	
Felipe Larraín Bascuñán	Director	7.012.075-5	
Josefina Montenegro Araneda	Director	10.780.138-3	
María Leonie Roca Voto Bernales	Director	Peruvian National ID: 10270516-1	
Monica Jimenez Gonzalez	Director	Colombian Citizen ID: 52.411.766	
Ignacio Pérez Alarcón	Director	9.979.516-6	Ignacio Pérez A
Carlos Fernández Calatayud	Director	5.213.938-4	
Rodrigo Larraín Kaplan	Corporate CEO	10.973.139-0	



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