



Integrated Annual Report 2025

To serve extraordinarily
at every moment



Introduction

About this Annual Report

Reporting Framework

The Integrated Annual Report of Cencosud S.A. (“Cencosud” or the “Company”) complies with the requirements of General Regulation 30 (NCG, according to the Spanish acronym), as amended by General Regulation 461-2021 and General Regulation 519-2024, issued by the Chilean Financial Market Commission (CMF, according to the Spanish acronym). This framework includes the 2023 version of the SASB standards for the food retailers and distributors industry, as this segment generates most of the Company's revenue.

Moreover, this Annual Report includes information requested in the S&P Global 2025 Corporate Sustainability Assessment (CSA) questionnaire for the food & staples retailing industry.

External Assurance

Deloitte Chile performed a limited assurance review of the content and sustainability indicators presented in this Integrated Annual Report. This process was conducted in accordance with the International Standard on Assurance Engagements (ISAE) 3000, issued by the International Auditing and Assurance Standards Board (IAASB), an international standard that establishes guidelines for assurance engagements other than audits or reviews of historical financial information.

Note: The values reported as zero (0) correspond to an actual absence of cases in the indicated category, resulting from the data measurement and consolidation process at the close of the reporting period. Values marked as N/A (Not available) correspond to information that was not available at the end of the period, due to limitations in data collection, availability, or quality. These instances are explicitly disclosed and are not included in the consolidated totals. The information presented was prepared in accordance with criteria defined by current regulations and applicable reporting standards, and is based on verifiable internal records.

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Chairman's Message

Dear Shareholders:

2025 was marked by the passing of Mr. Horst Paulmann Kemna, the founder of Cencosud and creator of a company that transformed retail across the region over more than six decades. His legacy transcends business growth: it is expressed in a long-term way of thinking, in a culture that is both demanding and approachable, and in the conviction that people and the customer are always at the core of all decisions. This legacy lives on, guiding the role of the Board of Directors and the strategic leadership of the Company.

In an environment marked by profound changes in the retail industry, increased economic volatility, and unprecedented technological acceleration, the Board and management maintained a clear focus in 2025 on bolstering the resilience of the business, its strategic discipline, and capacity to create sustainable value over time. The strategy defined by Cencosud is underpinned by a long-term vision, which prioritizes coherent decisions, appropriate capital allocation, and sound corporate governance.

From this standpoint, the Board actively supported the execution of a strategic plan focused on driving profitable growth, seeking the best customer experience, consolidating significant competitive positions, enhancing the retail ecosystem, and developing capabilities that allow the Company to adapt and compete in an increasingly demanding environment. The decisions made during the year reflect a prudent and consistent vision in keeping with the interests of all stakeholders.

Sustainability is at the heart of this strategic vision. In 2025, Cencosud continued to enhance the integration of financial, environmental, social, and corporate governance criteria into decision-making, convinced that responsible management is indispensable for the prosperity of the Company and society in all the regions and countries where it operates. Proper risk management is part of this process. The progress made with operational efficiency, environmental management, social impact, and the strengthening of corporate governance reflects this conviction and a clear roadmap toward 2030.

Moreover, the Board supported a process of organizational and cultural transformation aimed at building a more agile and innovative company, prepared to address future challenges and opportunities. This process required accepting certain short-term impacts responsibly, with the goal of strengthening strategic capabilities, promoting a culture of excellence, and ensuring sustainable performance over time.

Looking ahead, Cencosud's challenge is to continue evolving with strength and resilience in a highly competitive environment, maintaining its customer focus, its commitment to people, and a management approach that balances growth, profitability, and responsibility. The Board will continue to fulfill its role of strategic guidance and oversight, ensuring that today's decisions continue to build value for future generations.

I sincerely appreciate the trust of our shareholders, the commitment of our employees across all countries, and the collaborative work with our suppliers and strategic partners. Building on this foundation, and remaining true to the legacy of our founder, we continue to project Cencosud ahead with conviction, responsibility, and a long-term vision.

Julio Moura Neto

Chairman of Cencosud

CEO's Message

Dear Shareholders:

In 2025, Cencosud took decisive steps in the execution of its strategic plan, with a clear focus on profitability and the strengthening of its retail ecosystem, always guided by our purpose of serving extraordinarily at every moment. It was also an especially significant year for the Company, marked by the memory and legacy of our founder, Horst Paulmann Kemna, whose spirit remains present in every store, every team, and in every decision we make.

Horst left us much more than a great company; he bequeathed to us a way of thinking and doing. Dreaming big, moving forward with courage and leaving a lasting mark are principles that are part of Cencosud's DNA and continue to guide our culture and the way we execute our strategy.

In this context, during 2025, we advanced with disciplined portfolio management focusing on improving the quality of growth and long-term value creation. We consolidated full ownership of The Fresh Market in the United States, incorporated Makro in Argentina—entering the Cash & Carry format—and continued to optimize our operational footprint through the streamlining of non-strategic assets.

This approach was complemented by active management of our stores, which during the year included the opening of 20 new stores, adding 39,277 sqm of sales area, as well as the remodeling of 97 outlets across the different countries where we operate, with a focus on experience, productivity, and efficiency. At the same time, lower-performing stores were closed, including those associated with divestment processes, reinforcing operational efficiency and the quality of our commercial value proposition.

Private labels were a significant pillar of this evolution. During the year, we consolidated a more robust and differentiated portfolio, achieving nearly 18% penetration and sales of USD2.927 billion, reflecting a value proposition aligned with customer needs and focused on value, quality, and innovation.

In parallel, we made decisive progress with the digital and omnichannel transformation. E-commerce sales were CLP1,645,255 million, with a penetration of 10.1%, underpinned by an increasingly effective integration between digital capabilities and a broad network of physical stores and shopping centers. The 13% growth of Jumbo Prime users bolstered recurrence and the integration with digital formats.

Innovation and customer experience drove tangible progress with data-driven management and an integrated view of the customer journey, supported by the implementation of in-store technological solutions—such as smart self-checkout, AI-assisted sales, and smart camera pilots—which enhanced both operational efficiency and the shopping experience.

From a profitability and efficiency perspective, a key driver was the consolidation of the Shared Services Center (SSC) and the digitalization of critical processes. In 2025, the platform allowed for the digital management of nearly 398 million transactions associated with payment methods, along with the registration of over 11 million invoices, strengthening the Group's control, traceability, and operational efficiency.

Likewise, Cenco Media established itself as a significant source of new income and ecosystem monetization. The platform grew by nearly 20%, providing services to more than 1,600 brands and boosting an omnichannel retail media proposition with high growth potential and low incremental capital requirements.

At Shopping Centers, we continued to drive organic growth and the evolution of the commercial mix, focusing on experience and the profitability of existing gross leasable area (GLA). During 2025, we added more than 43,200 sqm of leasable area through expansions, refurbishments, and new stages in centers such as Cenco El Limonar in Colombia, Cenco La Molina in Peru, and the development of new commercial concepts like Qinto (Chile's main gastronomic hub with over 30,000 sqm) in Cenco Costanera and Alto Diseño in Cenco Alto Las Condes. At the same time, we continue advancing new projects and expansions in Chile, Peru, and Colombia, which represent a strong platform for future growth. Complementing this progress was the fit-out of 25,000 sqm at the Gran Torre Costanera, adding new leasable area to this iconic asset.

As a result of this disciplined execution, Cencosud closed 2025 with consolidated revenue of CLP16,594,515 million. The Adjusted EBITDA margin was 8.7% and distributable net income surged by 67.2%, reflecting a significant improvement in the quality of results and the Group's value-creation capacity.

In the sustainability area, we continued to consistently strengthen our environmental, social, and governance foundations. During 2025, Cencosud was the first retailer in Chile to adhere to the Taskforce on Nature-related Financial Disclosures (TNFD) standard, it achieved a waste recovery rate of 33%, valorized more than 32,000 tons of organic waste, and improved its performance in CDP Climate Change. In the social sphere, we recovered more than 3,600 tons of food, supported female entrepreneurship by training over 450 women, and welcomed more than 2,400 interns across the region. This comprehensive progress was reflected in a 5-point improvement in the S&P Global Corporate Sustainability Assessment, enabling us to be included in the Sustainability Yearbook and to receive the Industry Mover distinction.

Looking ahead to 2026, we will continue to accelerate our profitable growth by strengthening our technological and operational capabilities, enhancing our customer-centric ecosystem, and consolidating a more integrated, agile, and innovative organization to serve our customers extraordinarily.

Rodrigo Larraín Kaplan
CEO of Cencosud

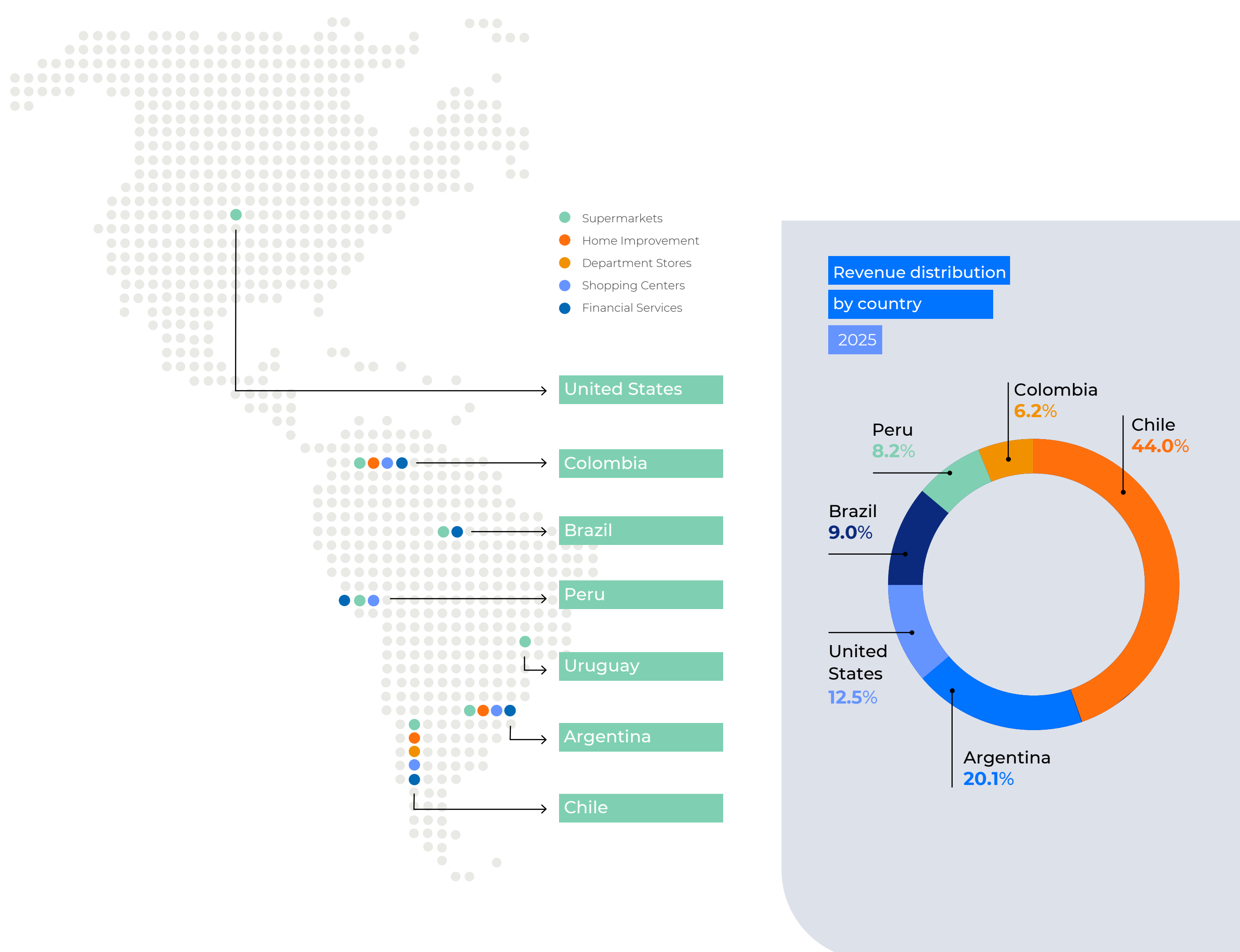
Corporate Profile

Cencosud is one of the leading retailers in the Americas, operating a diverse range of formats—including supermarkets, home improvement, department stores, shopping centers, and financial services—in five South American countries and the United States. It also has offices in China and Uruguay, where support functions are carried out.

Cencosud has evolved into a global omnichannel retail platform, driven by an integrated ecosystem that connects its business units under a model that leverages synergies and enhances relations with millions of customers. This multi-format presence is complemented by an extensive portfolio of shopping centers under the Cenco Malls brand in Chile, Peru, and Colombia. The financial services business is operated by means of strategic partnerships in Chile, Peru, Colombia, and Brazil, while in Argentina the Company owns 100% of the operation.

The Company continues to push ahead with its digital transformation, incorporating technology, analytics, and artificial intelligence to enhance customer experience, personalization, operational efficiency, and decision-making across its various businesses.

Cencosud is one of the largest employers in the region, with a total workforce of 117,170 employees as of December 2025.



Key Figures

As of December 31, 2025 (excluding IAS 29)

Operational Parameters	Financial Results		Non-Financial Results	
Number of Stores	Revenue (CLP million)		Food Waste Reduction (tons) (2)	
2025 1,398	2025	16,900,071	2025	36,648
2024 1,486 (1)	2024	16,060,507	2024	20,852
Sales Floor Area (sqm)	Adjusted EBITDA (CLP million)		Non-Conventional Renewable Energy Use (%) (3)	
2025 3,524,366	2025	1,509,497	2025	38
2024 3,543,713	2024	1,556,394	2024	36
Number of Shopping Centers	Net Income (CLP million)		Fatality Rate (%)	
2025 68	2025	566,147	2025	0
2024 67	2024	614,515	2024	0
Gross Leasable Area (sqm)	Distributable Net Income (CLP million)		Women on the Board of Directors (%)	
2025 2,353,983	2025	227,718	2025	33
2024 2,285,767	2024	136,219	2024	33

Notes

- (1) Excluding assets sold in the transaction with Bretas (54 stores and 8 gas stations), the total for 2024 was 1,424 stores.
- (2) Donations and free delivery to social organizations and the valorization of organic waste.
- (3) Includes fuel and electricity at regional level.

Mission, vision, purpose and values

Purpose

To serve extraordinarily at every moment.

Mission

We are dedicated to improving the lives of millions of people every day by offering products and experiences that create real and lasting value. At Cencosud, our mission is to serve well in every interaction—with ethics and excellence—adapting to the changing needs of our customers to build a more sustainable future together.

Vision

We aspire to be a global benchmark in retail, positioning ourselves among the leading companies in the world. At Cencosud, we project ourselves as a reliable and pioneering brand that transforms the industry with courage, integrity, and a deep commitment to adaptability and sustainability, leading the way toward exceptional experiences that create a positive impact everywhere we operate.

Cencosud Values

- **Passion for the customer:** We work with passion, commitment, and excellence to deliver superior, personal, and high-quality experience at all our physical and digital stores.
- **Innovation:** We approach challenges creatively and simply. We anticipate needs by incorporating value-driven solutions.
- **Flexibility:** We adapt to changes in the environment and prioritize our efforts efficiently, capitalizing on lessons learned through experience.
- **Collaboration:** We connect across teams, joining forces to co-create solutions for new challenges.
- **Respect:** We foster respectful and discrimination-free environments so that everyone can express themselves freely and unleash their full potential.
- **Integrity:** We act ethically and transparently, fulfilling our commitments and safeguarding the Company's processes and resources.

Guiding Principles

Through its [Human Rights Policy](#), Cencosud reaffirms its commitment to respecting the human rights of its employees and all stakeholders with whom it engages. This policy is aligned with the United Nations Guiding Principles on Business and Human Rights, which guide the Company in identifying, preventing, and mitigating adverse human rights impacts, as well as with the UN Global Compact, whose principles help define the objectives and targets for the effective implementation of Cencosud's policy.

History

Throughout its six-decade path, Cencosud has evolved from its beginnings as a small restaurant in southern Chile to become one of the leading retail companies in the Americas.

Milestones

Cencosud began its operations in southern Chile.

1963: Opening of the first Las Brisas supermarket in Temuco, La Araucanía region.

Initial expansion was focused on Chile and Argentina.

1976: First Jumbo supermarket (Jumbo Kennedy) in Chile.

1982: First Jumbo supermarket in Argentina.

1988: Opening of the Unicenter Mall in Argentina, Cencosud's first shopping center.

1993: Opening of the Alto Las Condes Mall and the first home improvement store under the Easy brand in Chile.

2002: The development of the Easy brand is consolidated with the acquisition of Proterra in Chile and Home Depot in Argentina.

The 2000s marked a period of expansion and internationalization.

2003: Acquisition of Santa Isabel supermarkets in Chile and the launch of Financial Services through Cencosud Administradora de Tarjetas (CAT).

2004: Listing on the Santiago Stock Exchange in Chile. That same year, Cencosud acquired the Las Brisas, Montecarlo, and Disco S.A. supermarkets.

2005: Acquisition of Empresas Almacenes Paris S.A.

2007: Entry into Brazil with the acquisition of Gbarbosa, and into Peru with the purchase of GSW/Wong. Additionally, a joint venture was formed with Casino Guichard-Perrachon S.A. to develop Easy Colombia S.A.

2012: Purchase of Carrefour Colombia to develop supermarkets, the opening of the Costanera Center Mall, and listing on the New York Stock Exchange (NYSE).

2013: Introduction of the Jumbo and Metro brands in Colombian supermarkets.

2014: Inauguration of Gran Torre Costanera, the tallest tower in South America.

The next stage was marked by strategic partnerships and the consolidation of synergies.

2014–2015: Agreements with Scotiabank to develop Financial Services in Chile.

2018: Joint venture with Scotiabank for Financial Services in Peru.

2019: Listing of the Shopping Centers division on the Santiago Stock Exchange.

2020: Collaboration agreement between Cencosud and Cornershop for the e-commerce business; closure of the department stores business in Peru.

2021: Launch of the SPID convenience store format; creation of Cencosud Media (retail media business).

2022: Acquisitions of GIGA in Brazil (strengthening the cash & carry format) and 67% of The Fresh Market (TFM) in the United States; creation of the Technology, Digital, and Innovation Hub in Uruguay.

Progress in 2025

Bolstering of corporate governance

- **New managements reporting directly to the CEO:**
 - Corporate Affairs and Sustainability Management
 - Regional Transformation Management
 - Imports and Private Labels Management
- **Publication of the Regional Human Rights Policy**

Portfolio expansion and optimization

The Company addressed the expansion of the number of stores and physical assets by means of three key pillars: optimization of the current retail and supermarket portfolio; strategic acquisitions; and the expansion of shopping centers (Cenco Malls).

- **Optimization and acquisitions in retail and supermarkets**

The strategy for retail stores combined selective growth with a streamlining of existing assets to improve profitability. During the year, there were 20 store openings, 77 closures, and 97 remodels, adapting formats to meet customer needs.

- **Strategic acquisitions**

- **United States:** Cencosud consolidated **100% ownership of The Fresh Market** (TFM) after acquiring the remaining 33% of the company for USD295 million, financed through a bond issuance in Chile. This operation bolsters full strategic control over the chain, enabling accelerated operating synergies, simplified corporate governance, and new integration opportunities that propel the Company into a new stage of growth in the United States.
- **Argentina:** The acquisition of **Makro** in January 2025 marked Cencosud's formal entry into the cash & carry (wholesale) format in the country, expanding its multi-format ecosystem and complementing its supermarket, home improvement, and shopping center offerings. This operation incorporated a wholesale business with 28 stores across 10 provinces.
- **Brazil:** The sale of 54 Bretas stores in the state of Minas Gerais was a strategic portfolio streamlining measure in Brazil, aimed at optimizing the operating structure and focusing efforts on regions with greater potential. Despite this divestment, Cencosud confirmed the continuity of the Bretas brand in the state of Goiás. This decision is part of a broader business transformation process in Brazil, focused on bolstering the value proposition, improving profitability, and steering the company toward sustainable growth by prioritizing formats and territories with a better outlook.

▪ Shopping Center Expansion

This division made progress with the execution of a regional growth plan that combines new developments, expansions, and strategic space reconversions.

Greenfield projects

- Cenco Medellín (Colombia): In the design phase, comprising around 80,000 sqm.
- Cenco Lima (Peru): About 80,000 sqm, currently in the design phase.
- Cenco Miraflores (Peru): 14,000 sqm, currently in the permitting phase.
- Cenco Malls Outlet at Cerrillos, Santiago (Chile): The Company's first outlet mall; it envisages an initial phase of nearly 18,000 sqm.

Expansions

- Cenco Rancagua (Chile): This will add approximately 42,000 sqm to reach a gross leasable area (GLA) of nearly 85,000 sqm by 2026.
- Cenco Temuco (Chile): Expansion of 16,700 sqm currently underway.
- Cenco Limonar (Colombia): More than 15,000 sqm of additional space, delivered as of December 2025.
- Cenco La Molina (Peru): Second phase already completed as of December 2025.

Reconversion of existing spaces

- Cenco Costanera (Chile) added a gallery with 20 new stores.
- Cenco Alto Las Condes (Chile) is preparing more than 30 additional stores in a new gallery that will transform the former food court space.

Ecosystem and technology development

Artificial intelligence has become a core business component, deeply embedded in pricing, forecasting, and promotion processes, improving accuracy and efficiency. The main progress in 2025 included:

- Regional technological unification to reduce complexity, enhance security, and accelerate the launch of solutions.
- Reduction in operational incidents and growth in areas such as Cencosud Media and the Prime loyalty program.
- Implementation of advanced analytics in shopping centers (Video Analytics, unified Data Lake, Smart Parking, and B2B portals).
- Development of AI capabilities to enhance operations and the customer experience.

Financial and capital management

Financial management was developed with an approach aimed at optimizing the Company's capital allocation, maximizing the return on invested capital across the entire portfolio and prioritizing reinvestment for growth, including Capex and acquisitions.

- **Liability refinancing for The Fresh Market** of approximately USD600 million, achieving improved terms in both financing costs and greater flexibility in the repayment schedule by shifting from semi-annual installments (two installments per year) to bullet maturity (100% of the principal is paid at maturity).
- **Successful issuance of two bond series in Chile**—the first in nine years—to finance the acquisition of the stake in The Fresh Market, reaching the highest amount raised by a double-A (AA) rated issuer in 2025.
- **2026 organic investment plan of USD600 million**, which includes shopping centers, new locations, the development of digital capabilities, and the maintenance of the useful life of assets.

Sustainability

- **Adherence to the Taskforce on Nature-related Financial Disclosures (TNFD) voluntary standard**, to manage and report risks and opportunities related to biodiversity. Cencosud was the first Chilean retailer to adopt it.
- **Participation, for the first time, in the Carbon Disclosure Project (CDP) questionnaire**, an international environmental reporting standard that allows organizations to disclose their impacts, risks, and strategies on issues such as climate, water, forests, and biodiversity in a structured manner.
- **Rescue of more than 3.2 tons of food** in 2025, through the implementation of the Cheaf application in Chile and Argentina.
- **Adherence to food upcycling in Chile**, a public-private partnership to combat food waste.
- **Higher proportion of renewable energy** in electricity consumption. Brazil reached 98% and Chile 69%.
- **Impact on a healthy eating culture**. In 2025, educational and community programs benefited more than 59,000 people in the region.

Awards and Recognition

Global

2025 EXTEL AWARDS (NEW YORK)

Cencosud: Most Honored Company

Best ESG Program – First place in Latin America and Chile.

For its commitment to sustainability, youth employability, and positive community impact.

Best IR Team – First place

For excellence in investor relations, transparency, and strategic communication.

The Extel Awards are honors granted by the Latin American financial market (excluding Brazil). The highlight was the Company's leadership in the retail industry.

Chile

MERCO COMPANIES

Nº1 in the Business Holding category with the best corporate reputation in Chile, for the third consecutive year (MERCO Companies 2025).

Nº6 in the General Ranking of Companies with the Best Corporate Reputation in Chile, consolidating its position in the national Top 10.

Top 3 in Best Communications Teams in the country, a distinction awarded by journalists specializing in economic information.

MERCO (Corporate Reputation Business Monitor) is one of the most prestigious reputation monitors in Ibero-America. In Chile, it evaluates more than 200 companies based on 61,000 surveys and 200 indicators.

CITIZEN BRANDS

Nº1 in the Cadem Citizen Brands Ranking – First half of 2025 (1H25), leading the general ranking for the first time.

No. 1 in the Business Holding category – Second half of 2025 (2H25), reaffirming its leadership in public perception and social contribution.

The Cadem Citizen Brands study identifies, on a semi-annual basis, the brands with the greatest positive impact on Chilean society. It evaluates more than 325 brands, measuring three key dimensions: positive presence, relevance, and contribution to society—through nationally representative surveys.

IPSOS – CORPORATE REPUTATION STUDY

Awards obtained by the Cencosud Group brands

Jumbo: Nº1 in its category (supermarkets). Paris: Nº1 in its category (retail).

The Ipsos Chile Corporate Reputation Study, developed alongside INC Consultores since 2002, evaluates 100 companies across 25 sectors. It considers reputational dimensions such as trust, ethics, sustainability, leadership, financial performance, and community relations.

2025 EIKON CHILE AWARDS

Top winner of the 2025 EIKON Chile Awards, earning 8 statuettes, including the Green Statuette for Action and Communication against Climate Change, as well as awards for sustainability, innovation, and brand communication.

The EIKON Awards are the premier recognition of excellence in institutional communication in Spanish-speaking America. In Chile, they honor the best corporate communication, sustainability, and innovation campaigns and strategies, as evaluated by a jury of more than 45 industry experts.

HUMAN COMPANIES – TRUE BRANDS & GfK

Jumbo: N°1 in its category (supermarkets) in the Human Companies Corporate Reputation Study

The Human Companies study evaluates corporate reputation from a citizen's perspective, measuring more than 120 brands across 22 sectors. The study focuses on the honesty, approachability, innovation, treatment of employees, and social role of companies.

THE VOICE OF THE MARKET – EY/SANTIAGO STOCK EXCHANGE

Cencosud: 2025 Outstanding Company in Corporate Governance Practices, a special recognition given by the market for its progress and performance in governance standards, transparency, and sustainability.

The Voice of the Market (*La Voz del Mercado*) is an annual survey developed by EY, the Santiago Stock Exchange (Nuam), and the Institute of Directors of Chile. It gathers the perceptions of over 365 capital market players regarding the corporate governance practices of the most actively traded companies on the Stock Exchange.

United States

USA TODAY 10BEST READERS' CHOICE 2025

The Fresh Market: "Readers' Choice" Award in USA TODAY's 10Best Lists

Peru

IZO – BEST CUSTOMER EXPERIENCE (BCX) 2024

N°1 – Supermarket with the best customer experience in Peru (for the third consecutive year).

The BCX ranking is an Ibero-American comparative study that evaluated more than 400 companies across 24 sectors in 12 countries. The BCX Index measures customer experience by considering attributes such as the quality of the offering, personalized service, efficiency in interactions, and the ability to generate positive experiences.

ADVANTAGE GROUP INTERNATIONAL – 2025 ADVANTAGE REPORT

#1 retailer to do business within the supermarket channel (for the fifth consecutive year).

The study captures the perception of suppliers and key local market stakeholders, evaluating retailer performance across 27 competencies grouped into five areas: organization and teams, category development, in-store execution, supply chain, and e-commerce.

Ownership

Control situation

As of December 31, 2025, Cencosud S.A. is controlled by the Paulmann family through direct ownership by family members and the company PK One Limited (Chilean taxpayer ID N°59.324.530-6), which jointly account for 55.872% of the ownership.

PK One Limited holds 1,463,132,371 shares, equivalent to a 52.145% stake in Cencosud S.A. There is no joint action agreement among the members of the controlling group.

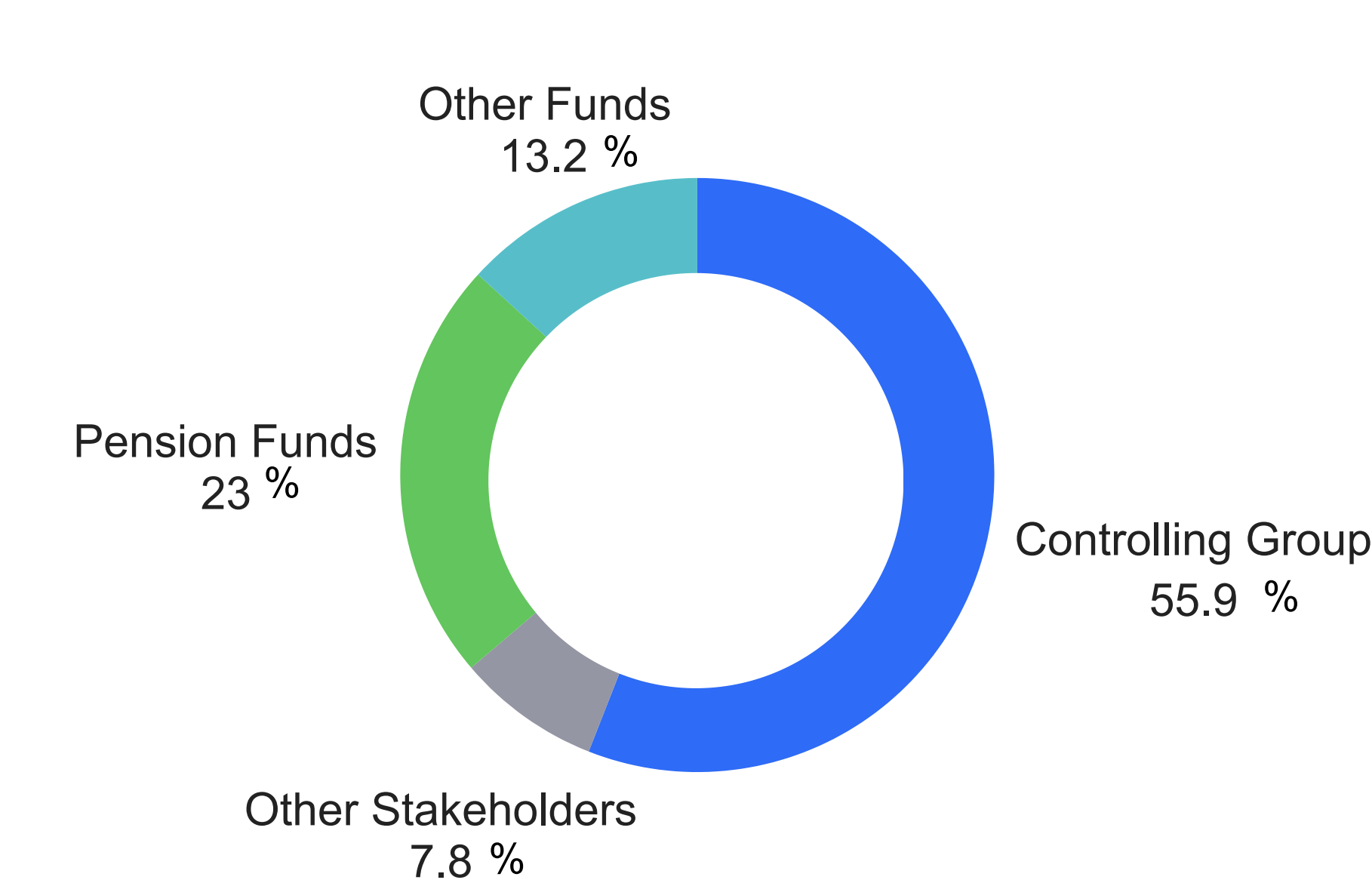
Composition of the controlling group

Chilean taxpayer ID N°	Name	N° of shares	Direct ownership (%)
59.324.530-6	PK ONE Limited	1,463,132,371	52.145
3.294.888-K	Horst Paulmann Kemna	70,336,573	2.507
7.012.865-9	Manfred Paulmann Koepfer	12,214,941	0.435
8.953.509-3	Peter Paulmann Koepfer	15,156,766	0.540
8.953.510-7	Heike Paulmann Koepfer	6,863,535	0.245
Total		1,567,704,186	55.872

Note: At the time of his passing on March 11, 2025, **Mr. Horst Paulmann Kemna**, Chilean taxpayer ID N°3.294.888-K, held a direct stake in Cencosud S.A. of 70,336,573 shares, equivalent to 2.507% of the capital stock. As of December 31, 2025, such stake has not yet been assigned to his heirs.

There were no significant changes in ownership or control in 2025.

Ownership breakdown as of December 31, 2025



Notes:

Besides the controlling shareholder, there are no major shareholders (i.e., those holding more than 10% of Cencosud’s capital stock individually or jointly with other shareholders). Furthermore, there are no holders of ADRs or other foreign-issued certificates among the owners.

The Other Funds category corresponds to foreign investment funds.

Other Shareholders includes stock brokerages, fund managers, and other minority shareholders.

Shares, their characteristics, and rights

Description of series of shares

The bylaws of Cencosud S.A. establish that all shares shall be nominative, ordinary, and of a single series, all conferring identical rights upon their holders.

Dividend policy

Cencosud does not have a standalone dividend policy, as it is governed by applicable Chilean regulations. These establish that annual profits must first be used to absorb any possible accumulated losses, with the remaining balance distributed as determined by the shareholders' meeting. Unless otherwise agreed by the unanimous vote of all issued shares, the Company is required to distribute at least 30% of each year’s net income.

Dividends

Type of dividend	Payment date	CLP/share	Total amount distributed (C Charged to the profit in the	
Final	5/8/2025	15	41,941,207,365	2024
Final	5/9/2024	21	58,921,990,827	2023
Final	5/10/2023	103	288,945,891,554	2022
Final	5/4/2022	197	557,136,672,392	2021
Additional	10/18/2021	150	424,215,740,400	Prior years
Interim	10/18/2021	70	197,967,345,520	2021
Final	5/5/2021	28	79,940,124,516	2020

Stock market transactions

Cencosud shares are traded on the Santiago Stock Exchange under the ticker symbol CENCOSUD. Throughout 2025, the Company maintained a market presence of 100%.

Period	Number of shares traded	Total amount traded (CLP)	Average price (CLP/share)
2025			
1Q25	191,802,218	475,792,439,506	2,477.38
2Q25	258,721,060	806,326,182,599	3,118.97
3Q25	223,176,899	665,005,226,149	2,983.43
4Q25	211,120,008	599,881,787,017	2,844.25
2024			
1Q24	178,817,014	296,930,200,649	1,654.01
2Q24	273,249,418	473,160,306,529	1,731.44
3Q24	174,581,626	307,709,602,781	1,773.12
4Q24	191,186,688	389,114,733,545	2,016.61

As of December 31, 2025, Cencosud S.A. has 1,531 registered shareholders.

Other securities

Bonds

Issuer	Ticker	Maturity year	Currency	Series	Issue year	Issue amount	Coupon
Cencosud S.A.	Jumbo B	2026	UF	268	2001	2,400,000	6.5%
Cencosud S.A.	BCENC-F	2028	UF	530	2008	4,500,000	4.0%
Cencosud S.A.	BCENC-J	2030	UF	551	2009	4,500,000	5.7%
Cencosud S.A.	BCENC-N	2029	UF	551	2009	3,000,000	4.7%
Cencosud S.A.	BCENC-R	2041	UF	816	2016	5,000,000	2.7%
Cencosud S.A.	BCENC-S	2032	UF	1230	2025	4,500,000	3.2%
Cencosud S.A.	BCENC-U	2046	UF	1231	2025	3,000,000	3.4%
Cencosud S.A.	RegS/144a 2027	2027	USD	International bond	2017	1,000,000,000	4.4%
Cencosud S.A.	RegS/144a 2031	2031	USD	International bond	2024	650,000,000	6.0%
Cencosud S.A.	RegS/144a 2045	2045	USD	International bond	2015	350,000,000	6.6%

Note: Interest rates have been rounded to one decimal place for ease of reference.

Bond covenants

Parameter	Restriction	Ratio calculation 12/2025
Leverage ratio/Total equity	<= 1.20 times	0.71x
Leverage ratio/Controlling interest equity	<= 1.20 times	0.81x
Total assets free of any pledge, mortgage, or other encumbrance	>= 1.20 times	1.55x
Total equity (UF million)	11.50	132.76
Restricted unencumbered assets/absolute amount of debt principal (bonds)	>= 1.20 times	4.35x
Net financial debt/Equity	< 4 times	0.67x

Corporate Governance

Governance framework

Corporate governance effectiveness

Cencosud seeks to ensure the effective functioning of its corporate governance through a well-defined formal structure, a sound ethical and regulatory framework, rigorous risk management and compliance processes, and constant monitoring and evaluation mechanisms, including the participation of internal bodies and external verification.

Principles

- **Declaration of Good Corporate Governance:** Cencosud is guided by this declaration, which emphasizes transparency, probity, and good governance, as well as legal compliance.
- **Values and purpose:** The Company operates guided by the corporate principles of passion for the customer, respect, transparency, trust, innovation, flexibility, collaboration, and integrity. Its purpose is "to serve extraordinarily at every moment," and its mission is to improve the lives of millions of people with ethics and excellence, building a sustainable future. These values are the cornerstone of its ethical culture.
- **Corporate Governance Principles:** These are based on responsibility, equity, and transparency. This implies a clear definition of roles, fair treatment of all shareholders, equitable access to relevant and accurate information, and the prohibition of insider trading.

Internal regulations

Instrument	Description
Code of Ethics	This is the cornerstone that reflects the Company's principles, culture, and values. It guides the workplace conduct and relations with customers, suppliers, and employees, as well as the protection of corporate assets and information. It was updated in 2024 to incorporate material issues such as human rights, sustainability, diversity, equity, and inclusion. Compliance is mandatory for all directors and employees.
Code of Conduct of the Board of Directors	Effective since 2013, this code specifically regulates conflicts of interest applicable to directors, prohibiting them from taking advantage of corporate business opportunities for their own benefit or that of related third parties. It establishes the obligation of declaring in writing any potential conflict of interest and refraining from participating in the corresponding decisions.
Corporate Anti-Corruption Policy	Updated in 2024, this policy establishes guidelines for operating with ethics and integrity, in compliance with national and international regulations on the prevention of bribery and corruption. It expressly prohibits the offering or acceptance of improper benefits, private sector corruption and political contributions.
Crime Prevention Model (CPM)	Its objective is to prevent the commission of crimes through prevention, detection, monitoring, supervision, and response actions. Its proper application is supervised by the Regional Compliance Officer.

Sustainability Policy	Updated in 2024, this policy defines the guidelines for sustainable value chain management, aimed at reducing risks and impacts. It is structured around four pillars — Corporate Governance, People, Products, and Planet — and incorporates objectives, indicators, and targets to promote, evaluate, verify, and report its compliance.
Risk Management Policies	They comprise the Corporate Risk Management Policy and the Risk Management Procedure, developed in accordance with international standards such as ISO 31000 and COSO ERM, and aimed at identifying, assessing, managing strategic, operational, financial, sociopolitical, environmental, and reputational risks.
Information Security and Privacy Policies	Based on international standards such as ISO 27001, NIST, and CIS Controls, as well as applicable local regulations, their purpose is to safeguard the confidentiality, integrity, and availability of information and to adequately protect personal data.
Antitrust Compliance Policy	It aims to prevent, detect, and mitigate potential regulatory non-compliance regarding antitrust, promoting ethical and competitive operations. It includes training sessions, consultation and whistleblowing channels, and continuous monitoring mechanisms.
Director Induction Procedure	This ensures that new directors receive relevant information regarding the Company, its businesses, risks, internal policies, accounting criteria, and the applicable legal framework, including meetings with the CEO and senior management.
Integrated Environmental Management and Energy Efficiency Policy	This establishes the framework for managing the environmental impacts and energy efficiency of Cencosud's operations, promoting regulatory compliance, emission reduction, and sustainable practices.
Diversity, Equity, and Inclusion Policy	It aims to foster a people-focused organizational culture based on respect, dignity, and non-discrimination, ensuring equal opportunities in all human resources processes based on merit and capabilities. It is mandatory for all group employees, and its compliance is overseen by a Diversity, Equity, and Inclusion Committee, supported by awareness-raising initiatives and the Ethics Hotline for reporting violations.
Human Rights Policy	Published in November 2025, it formalizes the Company's commitment to respecting, protecting, and promoting human rights in all the countries where it operates, in line with the United Nations Guiding Principles. It is mandatory for all employees and suppliers and is underpinned by eight key commitments. It features mechanisms for implementation, oversight, and sanctions for non-compliance, in accordance with the Code of Ethics and internal regulations.

Corporate Governance Structure

Cencosud’s governance structure is hierarchical and includes bodies that work in a coordinated manner.

Body	Role and main functions
Shareholders' Meeting	The sovereign body of the Company, responsible for electing and appointing the Board of Directors, approving the financial statements and the annual report, deciding on profit distribution, and establishing director compensation. It is also empowered to remove the entire Board of Directors.
Board of Directors	The highest administrative body, primarily responsible for the Company’s management. It oversees risk management, ensures compliance with internal policies and regulations, and promotes practices of transparency, fairness, innovation, and sustainability. The Board convenes monthly in both ordinary and extraordinary meetings. In 2025, the average attendance was 99%. It approves the Corporate Strategy and delegates specific powers to the CEO, while maintaining permanent monitoring and control of executive management.
Directors' Committee	Established in accordance with Chilean legislation, this committee comprises three directors (two of whom are independent). It analyzes the financial statements and independent auditor reports, proposes independent auditors and credit rating agencies, reviews transactions with related parties, oversees remuneration systems and executive compensation plans, and prepares an annual management report. In 2025, it convened 16 times and held meetings with the Audit and Risk Management as well as the independent auditing firm.

Senior Management

Chief Executive Officer	He represents the Company legally, oversees the execution of the strategic plan, and keeps the Board of Directors informed about the progress of business and the Company’s performance.
Ethics Committee	It reviews and resolves serious violations of the Code of Ethics and approves any amendments to it. It comprises at least one director, the CEO, the Corporate Human Resources Officer, the Corporate Internal Audit Officer, and the Corporate Legal Affairs Officer.
Corporate Internal Audit Officer	He is responsible for maintaining the comprehensive risk management model, as well as assessing the effectiveness of and compliance with standards, policies, procedures, and controls. He also manages whistleblowing reports and investigation processes.
Corporate Legal Affairs Officer	He ensures compliance with the Company's bylaws and fiduciary duties, oversees the submission of reports to the Financial Market Commission (CMF, according to the Spanish acronym), and provides internal legal support for the Company's activities.
Chief Information Security Officer (CISO) and Information Security Committee	They define the cybersecurity strategy, oversee associated risks, and ensure regulatory compliance. They drive the implementation of information security policies and promote training programs.
Corporate Affairs and Sustainability Officer	This position was created in March 2025. It manages and oversees the Company’s sustainability strategy and corporate reputation, periodically reporting progress to senior management and the Board of Directors.
Corporate Retail Ecosystem Officer	This position was created in January 2024. It is focused on accelerating digital transformation, driving innovation, and integrating the Company’s physical and digital capabilities. It drives the "Retail Ecosystem" strategic pillar by connecting businesses, capabilities, and data to advance toward a more personalized, efficient retail model that generates new revenue streams.
Regional Transformation Officer	This position was created in May 2025 to articulate corporate strategy and accelerate high-impact initiatives. It develops capabilities and consolidates a regional model based on data and artificial intelligence, reformulating key processes, prioritizing and monitoring transformative projects, and optimizing capital allocation. It drives strategic initiatives such as the integration of The Fresh Market and the acceleration of AI adoption in operational and customer relations functions.
Corporate Imports and Private Labels Officer	This position was created to strengthen internal capabilities related to the import and logistics of imported products, as well as to drive, accelerate, and centrally coordinate the development of private labels across the various countries where the Company operates.

Monitoring and evaluation mechanisms

Cencosud uses various tools and processes to assess the effectiveness of its corporate governance practices:

- **Internal and external audits:** The Corporate Internal Audit Management reviews financial and sustainability reports, as well as internal control processes. Additionally, external firms (such as PwC) are contracted with the approval of the shareholders' meeting to audit the financial statements.
- **Performance evaluation:** In 2025, the Board of Directors carried out a performance evaluation process that enabled it to identify strengths and areas for improvement.
- **Integrated risk management system:** This includes processes for identification, inherent and residual assessment, analysis, communication, and continuous monitoring of risks. Risks are reviewed at least once a year.
- **Whistleblowing channels:** These are formal, confidential, and managed by an independent third party (Ethics Hotline). They allow employees, suppliers, and third parties to report possible irregularities, conflicts of interest, or breaches of the Code of Ethics or regulations. Reports are investigated and followed up on using a unique code. The channels are currently as follows:
Web Portal: www.eticacencosud.com
Email: lineaetica@cencosud.com
Telephone: Chile: 800 914 601 | Brazil: 0800 580 2895 | Argentina: 0800 348 1003 | Colombia: 018005 185 244 | Peru: 0800 70272 | Uruguay: 000-4052-96728 | China: +86 21 60314569 (landline)
WhatsApp: Spanish: +56 232 150 270 | Portuguese: +56 232 150 271 | English: +56 232 150 272
- **Training and awareness:** Ongoing training programs are offered on the Code of Ethics, prevention of economic crimes, free competition, information security, human rights, diversity, inclusion, and the prevention of workplace harassment.
- **Reporting and communication:** Cencosud publishes quarterly earnings reports, presentations, annual reports, and sustainability reports, which are available on its website and through the Financial Market Commission (CMF), ensuring timely and adequate disclosure of information. The annual management report of the Directors' Committee is also made available to shareholders.
- **Sustainability-linked incentives:** A performance indicator related to environmental, social, and governance challenges has been incorporated into the medium-term executive compensation model.

Human Rights

Cencosud has a Regional Human Rights Policy applicable to all its subsidiaries, which reaffirms the Company's commitment to respecting, protecting, and promoting human rights in the countries where it operates. This policy is aligned with the United Nations Guiding Principles on Business and Human Rights and other internationally accepted standards.

The policy applies both to the Company's employees and to subcontractor companies that provide civil and/or commercial services, including links with areas and businesses, reinforcing the expectation of consistency throughout the value chain.

The explicit commitments include:

- Respect for human dignity and non-discrimination.
- Promotion of decent work, freedom of association, and collective bargaining.
- Occupational health and safety.
- Respectful relations with communities and a sustainable supply chain approach, urging suppliers to align with these principles.

Moreover, the policy establishes an explicit commitment to prevent and address forced labor and child labor in its own operations and throughout the value chain, as well as to respect the privacy and freedom of expression of its employees.

Finally, the policy defines mechanisms for its implementation, such as:

- Definition of human rights objectives and goals.
- Training.
- Communication to stakeholders.
- Availability of a confidential channel (Ethics Hotline).
- Periodic internal assessments to verify compliance and adjust its application when necessary.

Governance

The implementation, monitoring, and execution of the Human Rights framework are coordinated by an interdisciplinary committee with participation from the Sustainability, Ethics & Compliance, and Diversity, Equity & Inclusion areas, with the task of ensuring its integration into corporate processes.

Prioritized risks and vulnerable groups

Human Rights risk management prioritizes issues such as forced labor, child labor, non-discrimination, freedom of association and collective bargaining, occupational health and safety, and responsible relations with communities. It identifies employees, women, migrants, people with disabilities, and individuals of diverse ages and sexual orientations as the groups most at risk.

Gaps and bolstering of the system

At the close of the reporting period, management is integrated into the general corporate framework and does not yet have an independent, formal Human Rights due diligence process that allows for reporting with the level of quantitative breakdown required by certain standards. Moving forward, the Company will continue to bolster the traceability, consistency, and reporting capabilities of its management. Cencosud has also not conducted specific Human Rights audits under quantified coverage schemes in the last three years. However, the policy provides for periodic internal assessments as a verification mechanism.

Mitigation

Mitigation mechanisms include the definition of objectives and goals, training, communication of the policy to stakeholders, periodic internal evaluations, and expectations for the supply chain. This approach aims to reduce the probability and severity of negative impacts, incorporating—among other measures—contractual clauses and adjustments to labor practices when gaps are identified.

Remediation actions

Remediation actions include corrective measures, redress actions, and adjustments to prevent recurrence. These actions are defined based on the nature and severity of each case and in accordance with the Code of Ethics and internal procedures.

Legal and regulatory risk matrix

The Company uses a legal and regulatory risk matrix integrated into the corporate risk matrix, which is reviewed annually to assess the probability, impact, and effectiveness of mitigation measures.

Sustainability approach to the business

Cencosud integrates sustainability as one of its strategic pillars. This approach seeks to create a positive impact on the Company's value chain, as well as its stakeholders.

Framework for action

- Corporate purpose
- Mission and vision
- Code of Ethics
- Sustainability Policy

Sustainability governance structure

Body	Role and functions
Board of Directors	The highest body responsible for the Company's management. It approves the sustainability strategy and policy, oversees its execution, and ensures compliance with policies and regulations, promoting transparency, equity, innovation, and sustainability. Climate-related matters are part of its agenda at least once a year. The Chairman of the Board has renowned international experience in sustainability.
Corporate Affairs and Sustainability Management	This is responsible for managing and supervising the sustainability strategy, periodically reporting progress and projects to senior management and the Board of Directors.
Corporate Affairs and Sustainability Committee	Established in 2021 and comprising regional leaders, this committee convenes weekly to analyze and monitor strategic sustainability matters, including climate strategy and progress with the commitments undertaken. In 2025, it focused on key reputational risks and oversaw initiatives related to external communications, public affairs, and sustainability, as part of strengthening the management of non-financial risks.
Audit and Risk Management Department	This maintains a risk inventory that incorporates sustainability and climate change aspects, periodically reporting to the Directors' Committee and senior management.

Management of sustainability-related risks and opportunities

Cencosud has formally integrated environmental, social, and governance (ESG) risks into its general risk management framework, aligned with ISO 31000 and COSO ERM. The climate change risk management process (covering both physical and transition risks) is led by the Corporate Affairs and Sustainability Management, with support from the Risk Management team, and is aligned with the Company's overall strategic risk management framework.

Tools

- **Double materiality:** Cencosud conducts a materiality study every two years. In 2024, it applied the European Financial Reporting Advisory Group (EFRAG) double materiality methodology. This considers how sustainability issues affect the Company's financial performance and how the Company's operations impact society and the environment.
- **Stakeholders Sustainability Index (SSINDEX) measurement:** Implemented in 2024, this tool helps anticipate risks and set ESG priorities by gathering information directly from stakeholders. The results of the study served as a key input for the Company's double materiality process.
- **Adherence to international standards:** The sustainability strategy is aligned with the Sustainable Development Goals (SDGs) and the Ten Principles of the United Nations Global Compact. Cencosud also considers CDP, TNFD, GRI, and SASB standards for the retail industry and is preparing to apply the IFRS S1 and S2 standards from the IFRS Foundation.
- **S&P Global Corporate Sustainability Assessment (CSA):** In 2025, Cencosud achieved a total score of 67 out of 100, representing a 5-point improvement on 2024. This progress positioned the Company in the 95th percentile of its industry, outperforming 95% of peers in the food retail and staples industry. Cencosud was included in the S&P Global Sustainability Yearbook, distinguished as an "Industry Mover" for achieving the most significant year-over-year improvement of its sustainability score within its industry.
- **MSCI ESG ratings:** In 2025, Cencosud was rated in the BBB category. This rating reflects adequate management of ESG risks.

Sustainability strategy pillars

Corporate governance: Guarantees the continuous improvement of structures, processes, practices, and policies that promote probity, transparency, traceability, and communication with the Company's stakeholders.

People: Manages the social aspects associated with our value chain concerning employees, customers, and communities.

Planet: Manages the environmental aspects associated with our value chain to assess risks and opportunities, enabling the implementation of mitigation measures.

Products and services: Addresses all aspects related to the offering and development of products and services, as well as the supply chain, to promote sustainable production and consumption.

Report to the Board of Directors

The Corporate Affairs and Sustainability Management—which reports to the Corporate CEO—presents strategic progress and significant projects to the Board of Directors at least twice a year. In 2025, the Board of Directors reviewed and analyzed key milestones related to climate change and the carbon footprint, including the measurement of Scope 1, 2, and 3 emissions and the decarbonization plan.

The Board of Directors also receives periodic reports from the Directors' Committee and senior management regarding the evolution of sustainability issues.

Corporate integrity

Cencosud has established a robust framework of policies, procedures, and governance bodies to detect and manage conflicts of interest, prevent conduct that affects free competition, and combat corruption, money laundering, and the financing of terrorism.

Conflicts of interest

Prevention and detection of conflicts of interest

Cencosud defines a conflict of interest as any situation in which an employee uses their contacts, influence, or position within the Company for their own benefit or for the benefit of family members/related persons, thereby harming or interfering with the interests of Cencosud. Conflicts are classified into three types: actual, potential, and apparent.

Policies and codes

- **Code of Conduct of the Board of Directors.**
- **Conflict of Interest Declaration:** All employees and the Board of Directors must confirm receipt and read the Code of Ethics and declare those situations that could be a conflict of interest with the Company. This declaration must be updated annually for executives and employees in critical areas such as procurement, commercial, finance, and management of stores, department stores, and shopping centers.

Specific prohibitions

- **Gifts and gratuities:** It is strictly prohibited for Cencosud employees, directors, and executives to accept gifts, presents, incentives, commissions, or payments from current or potential suppliers that could influence their impartiality or decision-making. Any gift must be returned to the supplier.
- **Financial investments:** Significant financial participation or management roles in companies that compete with Cencosud are not permitted.
- **Personal relationships:** Supervising or hiring a family member, or influencing their contractual conditions, must be avoided. If an employee has family members in competing companies, they must disclose it. There can be no direct or indirect subordination with a person with whom they have a close personal relationship.
- **Supplier relations:** Investing in suppliers is prohibited if it could affect the relationship with Cencosud. Employees must not take part in business decisions where a conflict of interest exists, and recommending or requesting work from a supplier for a family member or friend is prohibited.

- **External ventures or employment:** Employees must not participate in external ventures or employment that compete with Cencosud, interfere with their work, or use Company resources.

Risk governance

- **Directors:** They must declare any potential conflict of interest in writing to the Board Chairman and refrain from participating in affected decisions.
- **Ethics Committee:** It is responsible for reviewing and deciding on serious violations of the Code of Ethics, resolving conflict of interest declarations from executives, and approving amendments to the Code.
- **Corporate Human Resources:** It is responsible for clarifying doubts about the Code of Ethics, ensuring its dissemination and acceptance, monitoring the registration and resolution of conflicts of interest declared by employees, and proposing amendments to the Code.
- **Whistleblowing channels (Ethics Hotline):** They are a formal and confidential channel, managed by an independent third party, to report possible irregularities or conflicts of interest. Reports are investigated and followed up on.
- **Training:** Mandatory e-learning training sessions on the Code of Ethics are provided to all employees.

Metrics

In 2025, **100,461 employees were trained** in the Code of Ethics (**86% of the total workforce**).

Free competition

Cencosud promotes free and fair competition for the benefit of consumers, suppliers, customers, and communities.

Policies and programs

The Company has a comprehensive framework that guides its actions in this area, consisting of:

- Antitrust Compliance Policy, which establishes principles and guidelines to prevent anti-competitive behavior.
- Antitrust Manual, provided to new directors as part of their induction process.
- Antitrust Compliance Program, aimed at preventing, detecting, and mitigating regulatory risks.
- Regional Code of Ethics, which expressly incorporates antitrust practices and requires permanent updates of the conflict-of-interest declarations.

Specific measures and prohibitions

Strict guidelines are established to prevent infringements, highlighting the following:

- Prohibition of collusion and any concerted practices that affect prices, production, markets, customers, tenders, or commercial conditions.
- Restrictions on communication with competitors, avoiding the exchange of sensitive or strategic information.
- Prohibition of discriminatory practices that harm counterparties in an anti-competitive manner.
- Prohibition of disparagement, avoiding expressions that ridicule or undermine competitors.
- Lawful acquisition of market information, always in compliance with current regulations.

Risk governance

- Antitrust Compliance Committee: It oversees the Program, approves policies and procedures, and manages significant investigations.
- Antitrust Compliance Officer: Acts as a permanent consultation channel for employees (librecompetencia@cencosud.cl).
- Whistleblowing Channels (Ethics Hotline): These are available for reporting infringements confidentially and anonymously.
- Training and monitoring: Periodic training sessions and internal reviews are conducted to enhance early risk detection. In 2025, all directors received specific training.

Metrics

In 2025, there were no final and binding sanctions for antitrust infringements in the Cencosud Group.

Corruption, money laundering, and financing of terrorism

Cencosud has a permanent commitment to integrity, transparency, and regulatory compliance, rejecting all forms of corruption, economic crimes, or administrative infringement. These risks are addressed through a comprehensive system of governance, updated policies, internal controls, continuous training, and whistleblowing channels.

Policies and models

- Corporate Anti-Corruption Policy (updated in 2024), applicable to all operations, employees, and third parties. It is aligned with Chilean and international regulations, including Law N°20.393, Law N°21.595, and the Foreign Corrupt Practices Act (FCPA).
- Crime Prevention Model (CPM), aimed at preventing, detecting, and responding to the crimes outlined in Law N°20.393 and its amendments. The model is supervised by the Regional Compliance Officer and is underpinned by policies, risk matrices, due diligence processes, and compliance audits.

Strict prohibitions

- Offering, promising, or accepting undue benefits, including bribes, improper donations, or facilitation payments.
- Corruption among private entities, whether to favor contracting processes or unduly influence business decisions.
- Facilitation payments, regardless of the amount.
- Political contributions, as well as the use of corporate resources or image for political purposes.
- Any conduct associated with money laundering or the financing of terrorism.

Risk management

- Internal controls and accounting records, which ensure the authorization, recording, and auditing of operations.
- Third-party due diligence, especially in relations with public entities, incorporating integrity assessments, monitoring, and contractual clauses.
- Due diligence in corporate reorganizations, applicable to partnerships, mergers, and acquisitions.
- Consultation and whistleblowing channels, including the Ethics Hotline and the email address prevenciondedelitos@cencosud.cl.
- Continuous training, with programs on ethics, economic crimes, and anti-money laundering. In 2025, 33,741 employees completed the regional anti-corruption e-learning course.
- Oversight, led by the Regional Compliance Officer and the Corporate Internal Audit Department, with reporting to the Ethics Committee when applicable.

Metrics

Scope: Operations in Chile

Indicator	Unit	2025
Confirmed incidents of corruption, bribery, money laundering, or insider trading	N°	0
Board members trained in anti-corruption policies and procedures	%	100

Stakeholder Relations

Cencosud handles and addresses the interests of its primary stakeholders by means of a comprehensive and strategic sustainability approach, underpinned by its corporate purpose of "To serve extraordinarily at every moment." The Company seeks to generate value for all its stakeholders and maintain transparent relations.

To this end, Cencosud implements a framework of policies and practices aligned with international standards, supported by dialogue and assessment mechanisms designed to understand and meet stakeholders' expectations.

The primary stakeholders identified by Cencosud are customers, employees, suppliers, shareholders, communities, government and regulators, the financial market, and civil society.

General approach and engagement methodologies

- **Purpose and mission:** The corporate statement serves as a cornerstone that enhances all its actions and drives the Company to positively transform its environment.
- **Constant dialogue:** The Company considers dialogue with its stakeholders through multiple channels to be a core pillar of its daily activities.
- **Materiality analysis:** Every two years, Cencosud conducts a materiality study. Since 2024, it has applied the European Financial Reporting Advisory Group (EFRAG) double materiality methodology.
- **Communication channels:** Cencosud maintains active communication through reports, press releases, corporate websites, and social media. It also fosters feedback via online surveys and external dialogue.

Customers

Customers are at the heart of all Cencosud's decisions. The Company's purpose is to improve the quality of life of its customers through a unique, sustainable experience with high quality standards.

- **Service excellence and quality products:** The aim is to provide an excellent service and products with a good price/quality ratio. Hygiene and safety regulations regarding product preparation and marketing are complied with, and all information required by law is included on labels.
- **Customer service and complaint resolution:** Customer needs and complaints are processed and responded to timely.
- **Transparency and privacy:** Customer privacy is respected, and their information is protected. Misleading advertising is prohibited. Communication is based on transparency, honesty, and clarity.
- **Sustainable and innovative offering:** A diverse range of products is provided to meet specific customer needs. One initiative in this area is *Mundo Bio* in Colombia and Chile.
- **Loyalty and experience:** The goal is to provide a simple, seamless and close service, personalizing the offering. Programs such as "Jumbo Prime" in Chile and "Wong Prime" in Peru integrate businesses and data to generate value and enhance the customer experience, boosting online sales and new wholesale offerings.
- **Evaluation:** Customer satisfaction is measured regionally using the Customer Satisfaction Score (CSAT).

Employees

Employees are considered the soul of Cencosud and its first customers. As of December 2025, the Company has 117,170 employees.

- **Human and labor rights:** Cencosud is committed to respecting the Human Rights of its employees, based on the Guiding Principles of the UN and the ILO. These are integrated into key policies such as the Code of Ethics, the Human Rights Policy, the Diversity, Equity, and Inclusion Policy, and the Sustainability Policy. The Company promotes fair and safe working conditions, non-discrimination, the prohibition of child and forced labor, and freedom of association.
- **Diversity, equity, and inclusion (DEI):** This is a core pillar of its sustainability strategy. Equal opportunity is promoted without discrimination based on gender, age, nationality, sexual orientation, disability, etc. Cencosud has set targets for 2027 of reaching 43% of women in leadership positions and 2% of people with disabilities. Programs like *CencoMujeres* (CencoWomen) drive female leadership.
- **Safe and healthy workplace:** The Company adheres to an Occupational Health and Safety Policy that seeks to protect the physical integrity and health of all employees. A preventive culture is fostered through joint committees and continuous training.
- **Development and well-being:** Continuous professional development is promoted through programs such as the Digital Academy, Cenco Schools, and the Talent Plan. The Labor Harmony Policy includes benefits for a work-life balance, including maternity and paternity leave. Initiatives like *CencoFluye* (CencoFlow) foster holistic well-being.
- **Fair remuneration:** The Compensation Policy establishes a commitment to offer salaries aligned with market standards and defined by periodic gender pay gap analyses.
- **Internal communication:** This is as a key enabler of the organizational strategy and culture, focused on keeping teams informed of and aligned with business priorities and change processes. This approach is complemented by periodic workplace climate surveys and confidential channels for reporting concerns or potential breaches of the Code of Ethics.

Suppliers

- **Mutually beneficial relations:** Cencosud guarantees fair and equitable treatment, promoting mutually beneficial relations.
- **Responsible sourcing:** This is a key focus of the sustainability strategy. The Sustainability Policy establishes guidelines for responsible management, promoting compliance with local legislation and ethical standards throughout the entire supply chain. Support is provided to Chilean micro and small producers by means of the "*Nuestros Productores*" (Our Producers) program and the "*Escuela de Proveedores*" (Suppliers' School), offering accessible commercial conditions, quality support, and training. In 2025, 173 micro and small enterprises (MSEs) were part of the Our Producers Program (22 of which were added during the year). 47 of the total MSEs in the program received training at the Suppliers' School in Chile.
- **Integrity and reputation:** In the selection of suppliers, priority is given to their integrity and commercial reputation, in addition to the price-quality ratio and delivery times. Taking advantage of the Company's position to obtain undue advantages is prohibited.
- **Product quality and safety:** An integrated focus on product quality is maintained, ranging from supplier selection and auditing to hygiene controls and labeling. Raw materials for private-label products come from suppliers evaluated through audits and laboratory analysis.

- **Sustainable sourcing:** The adoption of sustainable agricultural practices is promoted, and the Company works with suppliers certified in animal welfare, fisheries sustainability, and organic products, among others.

Shareholders

- **Value creation:** Cencosud's corporate governance model aims to guarantee efficient management to create value for all shareholders.
- **Transparency and fairness:** The Company considers transparency and the adoption of best practices essential to safeguard the interests of all its shareholders. Fair and equitable treatment is guaranteed for all shareholders, regardless of their size or influence.
- **Relevant information:** Equitable access to relevant and accurate information regarding the Company's financial and operational status is ensured. Information of interest and material facts are published on the website and via the Financial Market Commission.
- **Remote voting:** Cencosud provides technological means that allow shareholders to participate and vote remotely, either in person or through proxies, following the electronic verification of powers of attorney. This process ensures the correct identification of participants and the secret and simultaneous nature of the voting, in accordance with General Regulation N°435 of the Financial Market Commission.
- **Prohibition of insider trading:** The Code of Ethics prohibits executives and employees from making investment or divestment decisions based on insider information.
- **Board compensation:** The compensation of directors is proposed to the shareholders and submitted for their approval, taking into account their work, responsibilities, and market conditions.
- **Dividends:** In accordance with the legal framework, the Company distributes at least 30% of the net profits of each fiscal year as a dividend, unless a different unanimous agreement is reached.

Communities

- **Positive impact and shared value:** Cencosud seeks to drive responsible sourcing and consumption, contributing to the improvement of the quality of life and health of communities through relations based on participation, trust, and respect. The Community Engagement Policy, in effect since 2022, aims to create long-term shared value.
- **Innovation and entrepreneurship:** Programs focused on food, local economic development, and inclusion are promoted. Entrepreneurship is fostered through social fairs and partnerships with foundations and startups. The "*Nuestros Productores*" (Our Producers) program supports and trains micro- and small-scale Chilean producers.
- **Healthy culture:** Healthy lifestyle habits are promoted through workshops, educational content, and healthy recipes. Programs such as "Healthy Cooking in Community Kitchens" in Argentina train community leaders in food optimization and waste reduction.
- **Environment:** Thousands of tons of food waste are prevented by delivering products to social organizations or valorizing waste. Additionally, recycling and the responsible use of water and energy are promoted among customers and tenants.
- **Relationship marketing initiatives:** The Company carries out corporate volunteering and social projects such as "*Circo Jumbo*" (promoting healthy living values) and Easy's "*Terapia Hogar*" (Home Therapy), which focuses on renovating residential environments.

- **Early engagement for investment projects:** Since 2025, the Company has an early engagement model with stakeholders. This model is underpinned by a risk management methodology that provides corporate guidelines and allows for the early identification of opportunities and threats of the surroundings. Consequently, stakeholder engagement strategies are designed to support each investment project, strengthening its viability and facilitating timely and sustainable execution.

Governance and regulators

- **Regulatory compliance:** Cencosud is committed to complying with national legislation and the regulations in the countries where it operates.
- **Transparency and reporting:** The Company is a publicly traded corporation, and its shares are listed on the Santiago Stock Exchange. It is regulated and supervised by the Financial Market Commission (CMF) in Chile, and it publishes annual reports and financial statements through the CMF and on its corporate website.
- **Ethics and antic-corruption:** Cencosud has a Crime Prevention Model (CPM) and a Corporate Anti-Corruption Policy that establish strict guidelines and prohibitions against bribery, corruption, and money laundering, applying to all operations, employees, and third parties.
- **Antitrust:** The Antitrust Compliance Program prevents, detects, and mitigates conduct contrary to free competition, prohibiting collusion and promoting ethical operations.
- **Institutional dialogue:** The Legal Affairs Department channels inquiries and official requests from state bodies. The Corporate Affairs and Sustainability Management monitors and coordinates technical committees across various trade associations to stay informed about regulatory developments and challenges.

Financial market (current and potential investors, credit rating agencies)

- **Value creation and sustainable growth:** Cencosud's strategy seeks to generate sustainable and profitable growth for its shareholders.
- **Transparency and information disclosure:** Equitable access to relevant and accurate information is provided by means of quarterly earnings reports, presentations, the corporate website, and reports to the CMF. Quarterly conference calls and annual events (Cenco Day and Cenco Talks) are held to allow investors to have direct contact with senior management.
- **ESG risk management:** Cencosud integrates environmental, social, and governance (ESG) risks into its general risk management framework, aligned with ISO 31000 and COSO ERM, which is overseen by the Directors' Committee.
- **Tax strategy:** Cencosud implements a group tax strategy aligned with its corporate values, Code of Ethics, and the principles of compliance, transparency, and responsibility, seeking to comply with tax laws in all the countries where it operates.

Civil society (opinion leaders, press, NGOs, academia, trade associations)

- **Ties and collaboration:** Cencosud deems it significant to establish and maintain ties with civil society organizations for the development of its business strategy. It seeks to establish partnerships with public and private entities, as well as NGOs.
- **Reputation and ethics:** Reputation is a core intangible asset, actively managed through an organizational culture based on ethics, transparency, and fairness. The Company has been recognized in rankings such as MERCO for its corporate reputation and social responsibility.
- **External communication:** A representation and spokesperson protocol is used to ensure that information provided to the media and in public forums is complete, accurate, and timely.
- **Business associations:** The Company has affiliation and participation guidelines for business associations aimed at ensuring that every collaboration is in keeping with, transparent, and aligned with Cencosud's values and Code of Ethics.

Stakeholder communication

In 2025, Cencosud established the Corporate Affairs and Sustainability Management, integrating sustainability, external communications, and public affairs to bolster institutional relations, reputation, and corporate branding. That same year, the External Communications Management was formalized as a specialized unit.

The Company has protocols and manuals that regulate spokespeople and market communication, ensuring the timely and transparent disclosure of information. Furthermore, information regarding diversity and recommended perspectives for the Board is made available to shareholders through the annual report, the corporate website, and documentation for the ordinary shareholders' meeting.

Stakeholder contact

Investor Relations: ir@cencosud.cl

Media: comunicacionesexternas.corp@cencosud.com

Sustainability: sostenibilidad@cencosud.cl

Public Affairs: asuntospublicos@cencosud.com

Innovation approach

Cencosud manages innovation not as an isolated department, but through a strategic unit called the "Retail Ecosystem." This approach seeks to move beyond the traditional vision of separate business units to integrate digital and physical assets.

Dual innovation: ecosystem vs. digital transformation

Cencosud makes a clear distinction between creating new value and optimizing what already exists.

Innovation is managed by means of two paths with different objectives:

- Retail Ecosystem (The driver of growth): This is focused on generating new businesses and long-term value. Its logic is not about opening more stores or shopping centers, but rather creating assets by leveraging the existing customer base and transaction volume.
- Digital transformation (the optimizer): This functions as a project management office. Its role is to orchestrate and monitor efforts to better monetize current assets, improving processes and capital allocation within existing operations.

Data as a core asset

Innovation revolves around a unified view of the customer. Cencosud utilizes its extensive database as its primary competitive advantage over other players.

Strategic pillars of innovation

Since 2025, innovation has been executed under four specific pillars:

1. Transversal technology: Instead of brand-specific solutions, unified technology is developed (one e-commerce, one app, a common CRM) to optimize costs and transfer knowledge.
2. Adjacent businesses: Creating offerings that integrate assets from different units (for example, advertising circuits that link Paris, Jumbo, Easy, and Cenco Malls).
3. Strategic partnerships: Seeking partners to boost loyalty programs and data-crossing without the need for company acquisitions.
4. Startup culture: Infusing a mindset of efficiency and agility, prioritizing short, well-defined projects with a high sense of ownership.

Diversity management

Cencosud identifies and reduces organizational, social, and cultural barriers that may inhibit diversity through its Regional Policy on Diversity, Equity, and Inclusion (DEI). This policy establishes that human resources decisions are made based on merit and the specific requirements of each job position, promoting equal opportunity and preventing biases or arbitrary discrimination. This policy is applied transversally in the recruitment, development, training, and compensation processes.

In 2025, the Company made progress with implementing its DEI strategy, focusing on gender equity, the inclusion of people with disabilities, and sexual and gender diversity. It also incorporated an intercultural approach considering generational diversity as a future development area. These matters are integrated into corporate management through assigned responsibilities, training initiatives, monitoring mechanisms, and a confidential whistleblowing channel, in alignment with the Regional Human Rights Policy and current regulations.

Diversity, inclusion, and hiring policies

The Company manages diversity, equity, and inclusion through periodic headcount and corporate governance indicators, gender-based pay gap analyses, annual workplace climate surveys, and confidential whistleblowing channels managed by an independent third party. By 2027, the Company has set a goal of attaining 43% of women in leadership positions and 2% of people with disabilities in the total workforce.

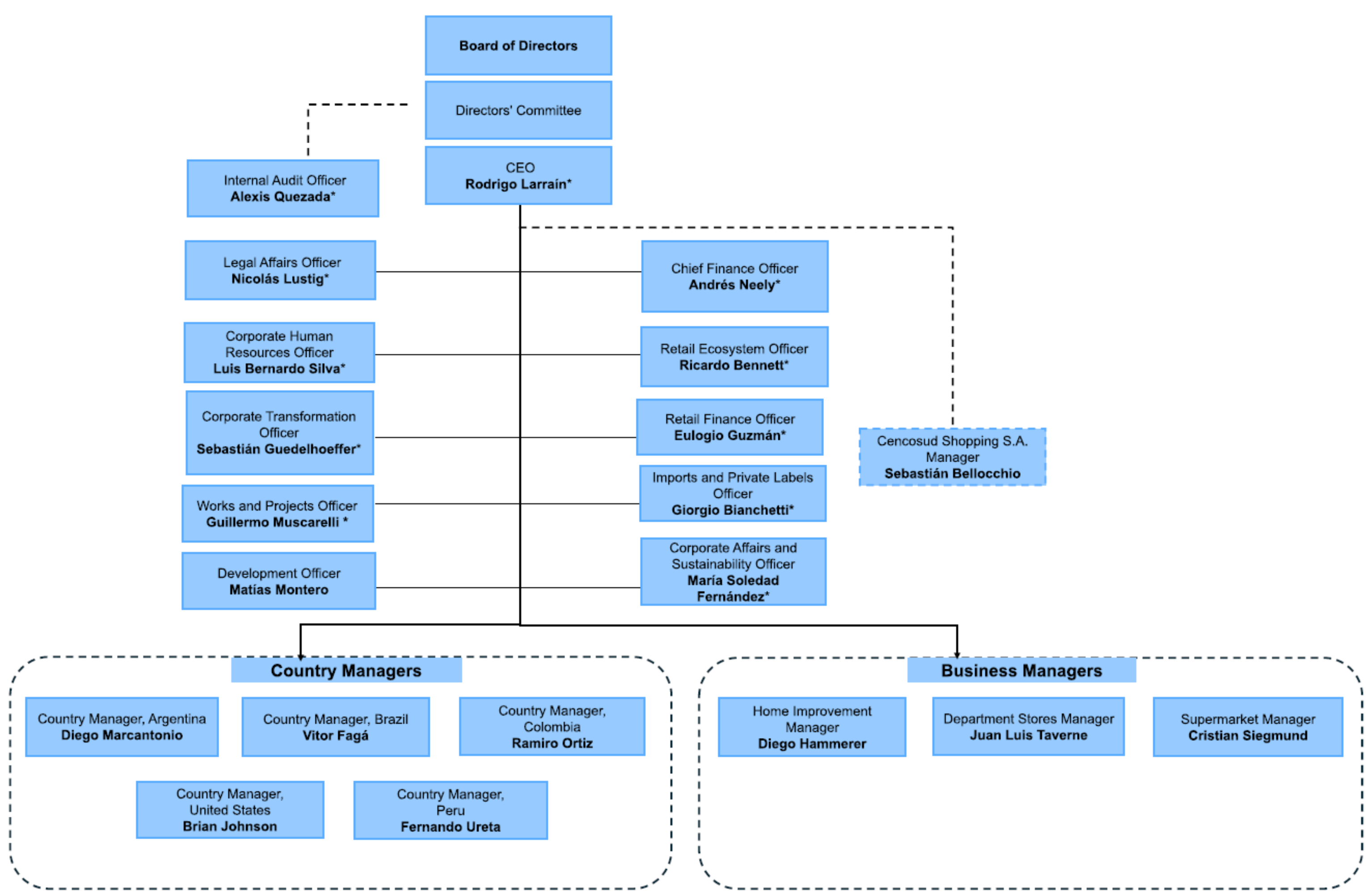
This approach is complemented with programs and initiatives aimed at reducing barriers, including the *CencoMujeres* (CencoWomen) regional mentoring program, female entrepreneurship initiatives, inclusive service for neurodivergent individuals in supermarkets in Chile, and supplier development programs that incorporate women entrepreneurs. Likewise, continuous training is promoted on ethics, human rights, diversity, equity and inclusion, and leadership development.

Hiring policies are governed by principles of merit, objectivity, and non-discrimination, ensuring selection processes based on competencies, objective evaluations, and fair working conditions, including equal pay for equivalent functions.

Metrics

Indicator	Unit	2025
Proportion of women in the total workforce	%	50.8
Women in leadership positions (as a % of the total leadership positions)	%	42.2
Women in junior leadership or middle management positions (as a % of total junior leadership job positions)	%	43
Women in senior leadership positions, within a maximum of 2 levels from the CEO (or comparable positions) (as a % of total senior leadership positions)	%	27.2
Women in leadership positions in revenue-generating areas (e.g., sales) as a % of the total of such leadership positions (excludes service areas such as Human Resources, IT, Legal, etc.)	%	35.2
Women in STEM job positions (as a % of total STEM positions)	%	24.7

Organizational Chart
Data as of December 31, 2025



Notes:

- The CEO of Cenco Malls reports directly to the Board of Directors of that company.
- An asterisk next to a name indicates that the individual is a key executive of Cencosud, as defined by Article 68 of Securities Market Law N°18.045 (Chile).

Board of Directors

At the Ordinary Shareholders' Meeting held on April 26, 2024, in Santiago, Chile, the directors of Cencosud S.A. were elected for the 2024–2027 term. The date of the Board of Directors' most recent appointment corresponds to the date of the Ordinary Shareholders' Meeting, which applies to all of its members.

Board Members

Chairman

Julio Moura Neto

Joined the Board: 09/01/2011

Profession: Mechanical Engineering

Chilean taxpayer ID N°21.814.616-3

Nationality: Brazilian

Director

Manfred Paulmann Koepfer

Joined the Board: 07/31/2021

Profession: Business Administration

Chilean taxpayer ID N°7.010.865-9

Nationality: Chilean

Director

Josefina Montenegro Araneda

Joined the Board: 04/26/2024

Profession: Lawyer

Chilean taxpayer ID N°10.780.138-3

Nationality: Chilean

Director

María Leonie Roca Voto Bernales

Joined the Board: 04/26/2024

Profession: Lawyer

Chilean taxpayer ID N°: Foreigner

Nationality: Peruvian

Director

Mónica Jiménez González

Joined the Board: 04/26/2024

Profession: Lawyer

Chilean taxpayer ID N°: Foreigner

Nationality: Colombian

Director

Felipe Larraín Bascuñán

Joined the Board: 04/30/2020

Profession: Business Administration

Chilean taxpayer ID N°7.012.075-5

Nationality: Chilean

Director

Peter Paulmann Koepfer

Joined the Board: 04/26/2024

Profession: Business Administration

Chilean taxpayer ID N°8.953.509-3

Nationality: Chilean

Independent Director

Ignacio Pérez Alarcón

Joined the Board: 04/22/2022

Profession: Industrial Civil Engineering

Chilean taxpayer ID N°9.979.516-6

Nationality: Chilean

Independent Director

Carlos Fernández Calatayud

Joined the Board: 04/22/2022

Profession: Mechanical Civil

Engineering

Chilean taxpayer ID N°5.213.938-4

Nationality: Chilean

The bylaws of Cencosud S.A. do not provide for alternate directors.

Remuneration of Board Members

Cencosud's Board of Directors compensation structure does not include variable components. Directors are remunerated according to a fixed monthly amount, approved at the Annual Ordinary Shareholders' Meeting.

Board Compensation

Director	2025 ThCh\$			2024 ThCh\$		
	Fees	Directors' Committee	Total	Fees	Directors' Committee	Total
Julio Moura Neto	465,770,587		465,770,587	409,801,913		409,801,913
Manfred Paulmann Koepfer	155,256,862		155,256,862	148,775,776		148,775,776
Peter Paulmann Koepfer	155,256,862		155,256,862	112,250,366		112,250,366
Felipe Larraín Bascuñán*	155,256,862		155,256,862	148,775,776	16,273,954	165,049,730
Josefina Montenegro Araneda	155,256,862	51,752,289	207,009,151	112,250,366	37,416,789	149,667,155
María Leonie Roca Voto Bernales	155,256,862		155,256,862	112,250,366		112,250,366
Mónica Jiménez González	155,256,862		155,256,862	112,250,366		112,250,366
Ignacio Pérez Alarcón	155,256,862	51,752,289	207,009,151	148,775,776	49,591,925	198,367,701
Carlos Fernández Calatayud	155,256,862	51,752,289	207,009,151	148,775,776	49,591,925	198,367,701
Heike Paulmann Koepfer**				48,821,863		48,821,863
Jorge Pérez Alati***				36,525,410		36,525,410
Lieneke Schol Calle**				48,821,863		48,821,863
Mónica Contreras Esper**				48,821,863		48,821,863
Total	1,707,825,483	155,256,867	1,863,082,350	1,636,897,480	152,874,593	1,789,772,073

*Member of the Directors' Committee up to 04/26/2024 | **Board member up to 04/26/2024 | ***Board member up to 03/31/2024

Board Advisory Services

The Company has a Board Advisory Services Hiring Policy, approved on March 22, 2013, which aims to establish a general framework for hiring specialists to advise the Board on accounting, financial, legal, or other matters deemed necessary. The policy includes the following: the annual approval of a budget for these purposes, which may be exceeded in exceptional cases by express and justified agreement by the Board; it defines the hiring procedure and the potential delegation of authority to Company executives within budget limits; and it establishes the obligation of reporting related expenses in the Annual Report and to the Shareholders' Meeting, pursuant to Law N°18.046. Furthermore, it considers periodic reviews of the policy itself. In the 2025 fiscal year, the Board did not hire any advisory services or incur any expenses in this regard.

Induction of new directors

Cencosud S.A. has an induction procedure for new directors approved by the Board of Directors. This policy and procedure aim to establish the process in which every new director is informed about the Company, its businesses, risks, policies, procedures, primary accounting criteria, and the most relevant current legal framework applicable to the Company and the Board.

Induction procedure and mechanisms

The general induction procedure entails specific meetings and the delivery of a substantial amount of relevant information:

Meeting with the Corporate CEO: The goal is to provide general information about the Company, including its history, financial position, core businesses, risks, policies, general procedures, existing corporate governance practices, key accounting criteria, and the most relevant current legal framework applicable to the Company and the Board.

Meetings with functional managers: The process includes meetings with the corporate CEO, as well as corporate and divisional managers of the Company. Additionally, the Finance, Legal Affairs, and Audit managers must meet with the new director within 30 days of their election.

In these meetings, managers must provide detailed reports on the status of their respective areas and answer any queries the new director may have. This includes a meeting with the corporate Legal Affairs manager, who serves as the Secretary of the Board.

Documentation provided: The Corporate CEO or his team must make a series of key documents available to the new director. These include:

- The Company's latest Annual Report.
 - The two most recent annual financial statements of the Company, including their respective reasoned analyses.
 - The most recent annual budget.
 - The Board meeting minutes from the last 12 months.
 - The Cencosud Code of Ethics and the Antitrust Manual.
-
- Internal policies and procedures, such as: the General Policy on Habitual Operations; the Board Advisory Services Hiring Policy; the Policy on the Safeguarding of Board Documentation; the Policy on Minimum Monthly Time for the Performance of Director Duties; the Regulatory Framework for the Provision of Information; the Manual on Handling Information of Interest to the Market; and the Procedure for Assessing the Disclosure of Information to the Market.

- The Crime Prevention Model applied in the Company.
- Any other policy or procedure adopted by the Company that is deemed of interest for the performance of his duties.

Board Activities

The Board of Directors of Cencosud S.A. oversees auditing, risk management, and sustainability matters primarily through the **Directors' Committee**, in accordance with the law, the corporate bylaws, and the Company's corporate governance documents.

Regarding **external audits**, the Directors' Committee meets at least quarterly with the auditing firm responsible for reviewing the financial statements. In 2025, **seven meetings** were held to analyze the audit plan and review the quarterly and annual financial statements.

In 2025, the Directors' Committee held **four meetings** with the Corporate Internal Audit Management, receiving reports on the conclusions and progress of the internal audit plan. Environmental, social, and governance (ESG) risks—including those associated with climate change—are formally integrated into the general risk management framework and are periodically reported to the Directors' Committee and senior management.

The Board holds ordinary monthly meetings and extraordinary meetings when circumstances require. In 2025, **19 meetings** were held with average attendance of **99%**, complying with current regulations. Additionally, directors participated in **evaluation and training** sessions on the following topics: Corporate governance trends (07/25/2025); antitrust (09/26/2025); and the Manual on Handling Information of Interest to the Market (12/19/2025).

The Company ensures that directors have timely and permanent access to relevant information for the performance of their duties via an electronic platform, on which documents and presentations of each meeting are made available in advance. Minutes are approved at the following meeting and, once signed, are available in such system. This platform also fully safeguards the documentation supporting Board agreements, guaranteeing proper preservation, traceability, and transparency, including records of the induction process of new directors.

Operation in contingency or crisis

The Corporate Audit Management currently reports to the Board through the Directors' Committee. This entity is informed about the operation of the risk management process, as well as recommendations, opportunities for improvement, and action plans declared by the Company's various operations or support areas. The Corporate Audit Management is responsible for providing mechanisms and methodologies so that the Board and all Company management maintain a state of alert regarding risks, ensuring they are identified, assessed, and properly mitigated.

Those in charge of operations have specific plans to address contingencies and ensure operational continuity in a secure environment.

Board Skills Matrix 2025

Areas	Directors								
	Julio Moura Neto	Manfred Paulmann Koepfer	Peter Paulmann Koepfer	Felipe Larraín Bascuñán	Josefina Montenegro Araneda	María Leonie Roca Voto Bernales	Mónica Jiménez González	Ignacio Pérez Alarcón	Carlos Fernández Calatayud
Food and beverage sector									
Agricultural products	•								
Food retailers and distributors		•	•						
Meat, poultry and dairy					•				•
Tobacco					•				
Other economic sectors									
Specialized and multiline distributors and retailers		•	•						
Consumer finance		•	•						
Energy	•						•		•
Industry	•						•	•	
Basic consumption		•	•	•	•				
Non-essential consumption		•	•					•	
Healthcare	•								
IT									•
Communications	•				•				•
Real estate		•							
Public services				•	•	•			
Infrastructure						•			
Corporate areas									
Finance	•	•	•	•	•			•	
Human resources	•	•	•						
Legal					•		•		
Senior management	•	•	•		•	•	•		
Audit						•	•		
Marketing	•	•	•						
Strategy	•	•	•		•	•	•		
Risk management	•				•		•		
Sustainability and corporate governance	•				•		•		

Board Composition

The Board of Directors of Cencosud S.A. comprises nine incumbent directors. The Company does not provide for alternate directors.

Number of directors by gender	Men	Women	Total
	6	3	9
Number of directors by nationality	Men	Women	Total
Chilean	5	1	6
Peruvian	0	1	1
Colombian	0	1	1
Brazilian	1	0	1
Number of directors with disabilities	Men	Women	Total
	0	0	0
Number of directors by tenure	Men	Women	Total
Less than 3 years	1	3	4
3 to 6 years	4	0	4
Over 6 and less than 9 years	0	0	0
9 to 12 years	1	0	1
Over 12 years	0	0	0
Number of directors by age range	Men	Women	Total
Under 30	0	0	0
31 to 40	0	0	0
41 to 50	0	2	2
51 to 60	3	1	4
61 to 70	2	0	2
Over 70	1	0	1

Gender pay gap

There is no gender pay gap within the Cencosud Board of Directors, as no differentiated remuneration is assigned among its members.

Directors' Committee

The Directors' Committee of Cencosud S.A. is a key corporate governance body, established in accordance with Article 50 bis of Law N°18,046. Its primary role is to oversee the control environment, risk management, transparency in related-party transactions, and financial reporting, reporting directly to the Board of Directors. It comprises three directors, the majority of whom are independent. Its functions include: reviewing financial statements and audits; proposing external auditors and credit rating agencies; analyzing related-party transactions; proposing conflict of interest policies; reviewing compensation systems; issuing an annual management report; providing a recommendation on the hiring of services additional to the external audit; and handling other matters entrusted it by the Board or the Shareholders' Meeting.

In 2025, the Cencosud Directors' Committee held periodic meetings with the external auditing firm and the Risk Management and Internal Audit Departments. Moreover, it reported to the Board by means of periodic reports, an annual management report, and specific reports—including those regarding related-party transactions—in compliance with its regulatory obligations and in support of management.

All routine related-party transactions are monitored and reviewed periodically by the Committee. Regarding non-routine related-party transactions, in the 2025 fiscal year the Committee reviewed and approved one related-party operation, which complied with what is laid down in Article 147, Title XVI of the Corporations Law. This was approved in Committee meeting N°197 on May 5, 2025.

Members of the Directors' Committee

In 2025, this committee was composed of the following directors:

- Ignacio Pérez Alarcón (independent director and Committee chair);
- Carlos Fernández Calatayud (independent director); and
- Josefina Montenegro Araneda (non-independent director).

In the prior period, until April 26, 2024, Felipe Larraín Bascuñán (non-independent director) served as a member of this Committee.

Directors' Committee Compensation

The compensation for the Committee members for the 2025 period was established at the Ordinary Shareholders' Meeting held on April 25, 2025, in accordance with what is set forth in Article 50 bis of Law N°18.046 on Corporations. At such meeting, it was agreed that for the 2025 fiscal year compensation would amount to 110 *Unidades de Fomento* (UF) per month for each director. Similarly, it was agreed that the operating expense budget for the Committee and its potential advisors for the 2025 fiscal year would amount to UF4,000 annually.

Compensation of the Directors' Committee

Figures in CLP

Name	2025	2024
Josefina Montenegro Araneda	51,752,289	37,416,789
Ignacio Pérez Alarcón	51,752,289	49,591,925
Carlos Fernández Calatayud	51,752,289	49,591,925
Felipe Larraín Bascuñán*	0	16,273,954

* Felipe Larraín (a non-independent director) served as a member of the Committee until April 26, 2024.

In 2025, the Directors' Committee did not hire any advisory services or incur any operating expenses.

Directors' Committee Management Report

In the 2025 fiscal year, the Committee held 16 meetings and carried out the activities outlined below:

i. Committee Meeting N°192, January 30

- a. The Committee approved the minutes of the previous meeting.
- b. PwC presented the results of the internal control process conducted in 2024 to the Committee.
- c. The Committee reviewed related-party transactions (RPT) as of December 2024, concluding that they were within the terms of customary practice established by the RPT Policy.
- d. The Committee reviewed the preliminary figures of the financial statements as of December 31, 2024, and the year-to-date (YTD) consolidated results as of that date.
- e. The Committee was briefed on the conclusions of the 2024 Internal Audit Plan and was presented with the Company's Internal Audit Plan for 2025.

ii. Committee Meeting N°193, February 27

- a. The Committee approved the minutes of the previous meeting.
- b. The Committee reviewed related-party transactions (RPT) as of January 2025, concluding that they were within the terms of customary practice established by the RPT Policy.

iii. Committee Meeting N°194, March 5

- a. The Committee was briefed on PwC’s conclusions regarding the review of the financial statements as of December 31, 2024.
- b. The Committee thoroughly reviewed and approved the financial statements as of December 31, 2024.

iv. Committee Meeting N°195, March 27

- a. The Committee approved the previous minutes.
- b. The Committee reviewed related-party transactions (RPT) as of February 2025, concluding that they were within the terms of customary practice established by the RPT Policy.
- c. The Committee reviewed and agreed to submit to the Company’s Board of Directors the proposal for the external audit firm, the credit rating agencies, and the Committee's operating budget for the 2025 fiscal year.
- d. The Committee was informed of the dividend proposal to be presented at the Company’s next Ordinary Shareholders' Meeting.
- e. The Committee reviewed and approved the Committee’s Management Report for 2024.
- f. The Committee was briefed on General Regulation N°533 (NCG) and its obligations.

i. Committee Meeting N°196, April 24

- a. The Committee approved the minutes of the previous meeting.
- b. The Committee reviewed related-party transactions (RPT) as of March 2025, concluding that they were within the terms of customary practice established by the RPT Policy.
- c. The Committee reviewed the preliminary figures of the financial statements as of March 31, 2025, and the YTD consolidated results as of that date.
- d. The Committee was briefed on the progress of the Company's Internal Audit Plan.

ii. Committee Meeting N°197, May 5

- a. The Committee approved the minutes of the previous meeting.
- b. The Committee was briefed on PwC's findings regarding the limited review of the financial statements as of March 31, 2025.
- c. The Committee thoroughly reviewed and approved the draft financial statements as of March 31, 2025.
- d. The Committee reviewed and approved a related-party transaction.

iii. Committee Meeting N°198, May 29

- a. The Committee approved the previous minutes.
- b. The Committee reviewed related-party transactions (RPT) as of April 2025, concluding that they were within the terms of customary practice established by the RPT Policy.

iv. Committee Meeting N°199, June 26

- a. The Committee approved the minutes of the previous meeting.
- b. The Committee reviewed related-party transactions (RPT) as of May 2025, concluding that they were within the terms of customary practice established by the RPT Policy.
- c. PwC briefed the Committee on the External Audit Plan for 2025.

v. Committee Meeting N°200, July 24

- a. The Committee approved the minutes of the previous meeting.
- b. The Committee reviewed related-party transactions (RPT) as of June 2025, concluding that they were within the terms of customary practice established by the RPT Policy.
- c. The Committee reviewed the preliminary figures of the financial statements as of June 30, 2025, and the YTD consolidated results as of that date.
- d. The Committee was briefed on the progress of the Company's Internal Audit Plan.
- e. The Committee approved the hiring of PwC to provide services in addition to the external audit.

vi. Committee Meeting N°201, July 31

- a. The Committee was briefed on PwC's findings regarding the limited review of the financial statements as of June 30, 2025.
- b. The Committee thoroughly reviewed and approved the financial statements as of June 30, 2025.

vii. Committee Meeting N°202, August 28

- a. The Committee approved the previous minutes.
- b. The Committee reviewed related-party transactions (RPT) as of July 2025, concluding that they were within the terms of customary practice established by the RPT Policy.

i. Committee Meeting N°203, September 25

- a. The Committee approved the minutes of the previous meeting.
- b. The Committee reviewed related-party transactions (RPT) as of August 2025, concluding that they were within the terms of customary practice established by the RPT Policy.

ii. Committee Meeting N°204, October 22

- a. The Committee approved the minutes of the previous meeting.
- b. The Committee reviewed the preliminary figures of the financial statements as of September 30, 2025, and the YTD consolidated results as of that date.
- c. The Committee reviewed related-party transactions (RPT) as of September 2025, concluding that they were within the terms of customary practice established by the RPT Policy.
- d. The Committee was briefed on the progress of the Company's Internal Audit Plan.
- e. The Committee approved the hiring of PwC to provide services in addition to the external audit.

iii. Committee Meeting N°205, November 3

- a. The Committee was briefed on PwC's findings regarding the limited review of the financial statements as of September 30, 2025.
- b. The Committee thoroughly reviewed and approved the financial statements as of September 30, 2025.

iv. Committee Meeting N°206, November 27

- a. The Committee approved the previous minutes.
- b. The Committee reviewed related-party transactions (RPT) as of October 2025, concluding that they were within the terms of customary practice established by the RPT Policy.
- c. The Committee was briefed on the power of attorney structure and the composition of the boards of directors of subsidiaries.

xvi Committee Meeting N°207, December 18

- e. The Committee approved the minutes of the previous meeting.
- f. The Committee reviewed related-party transactions (RPT) as of November 2025, concluding that they were within the terms of customary practice established by the RPT Policy.
- g. The Committee reviewed the external auditor's proposal for 2026 and agreed to submit it to the Company Board for approval.
- h. PwC presented the results of the internal control process conducted in 2025 to the Committee.
- i. The Committee was briefed on the remuneration and compensation plans for the Company's executives.
- j. The Committee was informed about the power of attorney structure and the composition of the boards of directors of subsidiaries.

Key Executives

Chief Executive Officer

Rodrigo Larrain Kaplan

Appointed: 03/01/2024

Profession: Industrial Civil Engineering, Pontifical Catholic University of Chile; Master of Business Administration, University of Michigan; and General Management Program, Harvard Business School.

Chilean taxpayer ID N°10.973.139-0

Nationality: Chilean

Chief Financial Officer

Andrés Neely Erdos

Appointed: 03/11/2024

Profession: Industrial Civil Engineering, University of Chile; Master of Business Administration (MBA), The University of Chicago.

Chilean taxpayer ID N°14.039.604-4

Nationality: Chilean

Corporate Retail Ecosystem Officer

Ricardo Bennett De La Vega

Appointed: 03/11/2024

Profession: Industrial Civil Engineering, University of Chile; Master of Business Administration, ESADE Business & Law School.

Chilean taxpayer ID N°12.584.647-5

Nationality: Chilean

Corporate Imports and Private Labels Officer

Giorgio Bianchetti González

Appointed: 10/22/2025

Profession: Business Administration, Adolfo Ibáñez University.

Chilean taxpayer ID N°12.116.065-K

Nationality: Chilean

Corporate Transformation Officer

Sebastian Guedelhofer Torres

Appointed: 05/16/2025

Profession: Industrial Civil Engineering, Adolfo Ibáñez University; Master in Business Engineering, Adolfo Ibáñez University.

Chilean taxpayer ID N°14.146.252-0

Nationality: Chilean

Corporate Audit Officer
Alexis Quezada Reyes
Appointed: 06/29/2023
Profession: Business Administration, Gabriela Mistral University; Public Accounting and Auditing, University of Santiago, Chile.
Chilean taxpayer ID N°9.878.837-9
Nationality: Chilean

Corporate Legal Affairs Officer
Nicolás Lustig Falcón
Appointed: 05/19/2025
Profession: Law, Pontifical Catholic University of Chile; Master of Laws (LLM), Duke University.
Chilean taxpayer ID N°8.664.305-7
Nationality: Chilean

Corporate Human Resources Officer
Luis Bernardo Silva
Appointed: 09/20/2023
Profession: Bachelor of Science (BSc) in Economics, Pontifical Xavierian University; Executive Master of Business Administration (MBA), Université du Québec à Montréal (UQAM).
Chilean taxpayer ID N°: Foreigner
Nationality: Colombian

Corporate Affairs and Sustainability Officer
María Soledad Fernández León
Appointed: 02/04/2025
Profession: Business Administration, Adolfo Ibáñez University.
Chilean taxpayer ID N°10.328.223-3
Nationality: Chilean

Works and Projects Officer
Guillermo Muscarelli
Appointed: 09/16/2024
Profession: Architecture, Urbanism and Planning, University of Belgrano; International Master in Integrated Construction Project Management, Polytechnic University of Madrid.
Chilean taxpayer ID N° 24.640.060-1
Nationality: Argentine

Retail Finance Officer
Eulogio Guzmán Llona
Appointed: 06/17/2024
Profession: Business Administration, Pontifical Catholic University of Chile.
Chilean taxpayer ID N°7.797.760-0
Nationality: Chilean

Key executive compensation

	Unit	2025	2024
Total aggregate compensation	CLP	4,347,092,907	2,913,639,920
Fixed compensation	CLP	2,823,335,041	2,103,734,970
Variable compensation	CLP	1,523,757,866	809,904,950

Note: The amount for 2024 includes 6 key executives; the amount for 2025 includes 11.

Key executive compensation plans

The CEO's income is defined directly by the Board of Directors. For other key executives, there is a Board-approved procedure in place to ensure that compensation plans are aligned with the Company's policies and values.

The legal obligations of the Directors' Committee explicitly include the duty to examine remuneration systems and compensation plans. During the meeting held on December 18, 2025, the Committee received a detailed briefing regarding the remuneration and compensation plans for the Company's executives.

Executives are under a remuneration system that includes a fixed monthly salary and an annual performance bonus. Payment of this bonus essentially depends on the Company's results during the previous fiscal year, as well as performance evaluations and continued tenure.

Long-term incentives

The Company also has a four-year long-term incentive (LTI) program based on a share-delivery logic equivalent to a percentage of the executive's annual remuneration. This plan considers two payout variables: tenure and performance.

During the first three years, 20% is paid annually for tenure through phantom shares, equivalent to a bonus in each respective country.

In the fourth year, the remaining 40% is paid in shares located in Chile, considering both tenure and the accumulated performance of the three previous years.

Performance is measured by means of key indicators related to the Company's financial and sustainability performance throughout the full cycle.

Furthermore, as of 2025 the Company implemented a new corporate long-term incentive model (LTI Cencosud). This model bolsters corporate strategic alignment, standardizes compensation practices at a regional level, and progressively replaces historical plans.

The benefit amount is determined based on:

- The executive's hierarchical level (GGS);
- A number of target monthly salaries assigned by level; and
- The duration of the plan's measurement period.

The result of this calculation materialized as an LTI bonus paid in a single vesting at the end of the cycle, subject to the fulfillment of tenure and performance requirements.

Key executive and director ownership

Key executives	N° of shares	Direct ownership (%)
Rodrigo Larraín Kaplan	0	0
Andrés Neely Erdos	0	0
Nicolás Lustig Falcón	0	0
Ricardo Bennett de la Vega	54,871	0.002
Luis Bernardo Silva	0	0
Alexis Quezada Reyes	22,685	0.001
María Soledad Fernández León	8,408	0.000
Giorgio Bianchetti González	153,404	0.005
Eulogio Guzmán Llona	64,468	0.002
Guillermo Muscarelli	1,920	0.000
Sebastián Guedelhofer Torres	45,200	0.002
Directors		
Peter Paulmann Koepfer	15,156,766	0.540
Manfred Paulmann Koepfer	12,214,941	0.435

Proportion of key executives hired from the local community

Significant location of operation	Total number of key executives	Key executives hired in the subsidiary's home country	Percentage of local executives (%)
Argentina	1	1	100
Brazil	1	1	100
Chile	11	11	82
China	0	0	0
Colombia	1	1	0
Peru	1	1	0
Uruguay	0	0	0
United States	1	1	100
Total	16	16	77

Adherence to national and international codes

Cencosud adheres to, and aligns its policies and management practices with a wide range of national and international frameworks and standards, particularly in the areas of corporate governance, sustainability, ethics, and risk management.

The main codes and regulatory frameworks, classified by their scope of application, are outlined below:

Sustainability and human rights

- **UN Sustainable Development Goals (SDGs):** Cencosud's sustainability strategy is aligned with the SDGs. The Company declares that its results directly impact 8 of the 17 United Nations SDGs.
- **Ten Principles of the UN Global Compact:** The sustainability strategy aligns with these principles. Cencosud is a signatory of the Ten Principles of the UN Global Compact and participates as a partner company in the UN Global Compact Network in Chile and Colombia.
- **UN Guiding Principles on Business and Human Rights:** Cencosud bases its commitment and management of human rights on these principles.
- **International Bill of Human Rights:** The Company is inspired by this bill, which is composed of the Universal Declaration of Human Rights, the International Covenant on Civil and Political Rights and its protocols, and the International Covenant on Economic, Social, and Cultural rights.
- **International Labor Organization (ILO) Declaration:** The Company adheres to the Fundamental Rights principles established in the ILO Declaration, including the ILO Tripartite Declaration of Principles concerning Multinational Enterprises and Social Policy, and Convention 169 concerning Indigenous and Tribal Peoples.
- **OECD Guidelines for Multinational Enterprises:** Cencosud adheres to these guidelines. Although it has not formally adhered to the OECD Principles of Corporate Governance, its internal policies are consistent with these international guidelines.
- **Women's Empowerment Principles (WEPs) of UN Women:** Cencosud adhered to these principles in 2024.

Corporate governance, risks and compliance

- **U.S. Foreign Corrupt Practices Act (FCPA):** Cencosud's Corporate Anti-Corruption Policy is based on Chilean and foreign laws, such as the U.S. FCPA.
- **ISO 31000 and COSO ERM:** The Corporate Risk Management Policy and the Risk Management Procedure were developed in accordance with these international standards. The reputational risk management system is also based on them.
- **ISO 37002:** This standard is mentioned within the context of the Company's Risk Management Model.

- **Cybersecurity standards:** Cencosud adopts an approach based on international standards such as **ISO 27001**, **NIST**, and **CIS Controls** to manage cybersecurity and data privacy risks.

Reporting and operational standards

- **Task Force on Nature-related Financial Disclosures (TNFD):** A voluntary standard to which Cencosud adhered in 2025 to improve management and reporting regarding biodiversity.
- **Sustainability Accounting Standards Board (SASB) Standards:** Cencosud's Integrated Annual Report includes disclosures in accordance with the SASB standards for the Food Retailers & Distributors industry.
- **International Financial Reporting Standards (IFRS):** The preparation of this integrated report has considered the **IFRS S1** (General Requirements for Disclosure of Sustainability-related Financial Information) and **IFRS S2** (Climate-related Disclosures) standards issued by the IFRS Foundation.
- **European Financial Reporting Advisory Group (EFRAG):** EFRAG's double materiality methodology was used to define the sustainability-related topics to be disclosed by the Company.
- **Task Force on Climate-related Financial Disclosures (TCFD):** The Company is aligned with the TCFD framework to improve the disclosure of climate-related requirements.
- **Greenhouse Gas Protocol (GHG Protocol) and ISO 14064:** Greenhouse gas (GHG) emissions measured in accordance with these standards.
- **ISO 50001:** The energy management system in Chile is aligned with this standard.
- **Codex Alimentarius:** Prepackaged products comply with Codex Alimentarius guidelines and national regulations. The Quality department also ensures compliance with the Codex Alimentarius for food homologation in Colombia, Peru, and Chile.
- **Food Quality Standards:** The quality management system is based on international standards such as **IFS V5**, **BRC V5**, and **ISO 22000**, in addition to Hazard Analysis and Critical Control Points (HACCP).
- **ISAE 3000 (International Standard on Assurance Engagements Other than Audits or Reviews of Historical Financial Information):** External assurance of the sustainability report is conducted in accordance with this standard.
- **Global Reporting Initiative (GRI) Standards:** Cencosud's ESG indicator reporting is prepared with reference to the GRI Standards.

Risk Management

Risk Management Policy

The Board of Directors approves the Risk Management Policy, which establishes the general principles, methodological frameworks, and management guidelines for the identification, assessment, analysis, evaluation, and monitoring of operational, financial, labor, environmental, social, human rights risks, as well as any other risks that may arise. These guidelines aim to ensure effective risk governance and management, support the achievement of the Company's strategic objectives, and ensure compliance with applicable regulations.

In addition to the Corporate Risk Management Policy, the Company is guided by the following documents:

- Risk Management Procedure
- Internal Control Methodological Framework
- Process Audit Methodology Framework
- Corporate Forensic & Ethics Policy
- Cencosud Whistleblowing Management Procedures, and
- Regional Whistleblowing Channeling Procedure of the Ethics Hotline.

These documents establish general guidelines for the identification, evaluation, analysis, conclusion, and monitoring of risks at all levels of the Company. All of these were developed based on recognized standards and best practices, such as ISO 31000 for risk management, COSO ERM for internal control, and ISO 37002 for whistleblowing management.

Integrated Risk Management Ecosystem

The Company has an Integrated Risk Management Ecosystem, comprising specialized units responsible for evaluating the control environment. These units are structured under the Corporate Internal Audit Department and perform complementary and coordinated roles:

Risk management: Responsible for providing methodologies, tools, and corporate guidelines for risk management. It reports its findings to the Board of Directors and shares the risk matrix with management and other teams of the Integrated Risk Management Ecosystem.

Internal control: It ensures that business processes and tactical risks are adequately mitigated by means of effective controls, using a methodology based on ISO 31000. It also provides opinions on the internal control environment and promotes continuous improvement through bottom-up comparisons across countries and business units.

Internal Audit: Independently assesses the effectiveness of controls, governance, and risk management. It provides advisory services to management, identifies opportunities for improvement, and reports its findings, conclusions, and recommendations directly to the Board of Directors.

Forensic and Ethics: Manages the whistleblowing channels, ensuring that all cases are properly investigated and sanctioned as appropriate. Furthermore, it leads the investigation of the most critical cases arising from the whistleblowing channels, senior management, or the Board of Directors. It keeps the C-Level team and the Board of Directors continuously informed about the statistics and resolutions of the most significant cases.

Risk detection and assessment

While all business units, departments, and positions manage their risks as part of their daily tasks—identifying, assessing, and mitigating them—the Company uses a methodologically structured process to manage its high-level risks, which consists of the following stages:

1. Risk identification

Risk identification is carried out by the Risk Management Department, based on issues that may affect the achievement of the strategic objectives of each business unit. This process is supported by interviews with directors and managers, benchmarking analysis, reviews of international publications, and the analysis of reports from the Internal Audit and Internal Control department. As a result, an updated risk inventory is prepared at least annually.

2. Risk assessment

Assessment allows the Company to prioritize risks and determine how they would impact the achievement of the Company's strategic objectives. To such effect, both an inherent rating and a residual rating are used:

- i. **Inherent assessment:** A stage in which directors rate each risk on an inherent basis, i.e., considering the risk exposure without taking existing mitigation measures into account.
- ii. **Residual assessment:** An assessment conducted by the executives in charge of the areas related to the issues being evaluated, considering how current mitigating factors for each risk might influence the likelihood of occurrence and the impact, should the risk materialize.

3. Risk analysis

Risk analysis entails identifying causes, consequences, and current mitigating activities, as well as the future action plans required to reduce the severity of the residual risk. This analysis is developed by means of working sessions involving the executives responsible and the users of the areas related to the issues being evaluated.

4. Monitoring and follow-up

Managements and control areas conduct ongoing monitoring and review of the committed action plans and associated performance indicators.

Disclosure and training

Every year, the updated risk management model is presented to all executives involved in any stage of the process, ensuring common understanding of its guidelines, methodologies, and related responsibilities.

Likewise, Cencosud's internal platform maintains a risk management course available to all employees, with the objective of promoting an organizational culture focused on early risk identification, strengthening internal controls, and informed decision-making.

Mandatory ethics and risk courses held in 2025

Name	Objective	Scope N° of employees
Karin Law	To get to know the key aspects of the Karin Law in Chile, including its legal and practical implications for preventing, detecting, and responding to workplace harassment and sexual harassment.	37,084
Code of Ethics (2025)	To understand the values and principles that guide every action at Cenco, strengthening the commitment to ethics and integrity. This course aims to build trust in relations with customers, suppliers, and employees, fostering an organizational culture based on transparency and accountability.	32,738
Risk Control in Remote Work	To identify and apply preventive measures to manage risks associated with remote work, in compliance with current Chilean regulations. The course seeks to promote safe and healthy work environments, considering ergonomic, psychosocial, and technological factors.	827
Anti-Corruption 2025: Together We Comply	To recognize the crimes that could impact Cencosud and understand the operation of the Crime Prevention Model (CPM) to prevent, detect, and control risks, strengthening a culture of transparency and regulatory compliance.	11,561

Succession plan

Cencosud has a Human Resources Management and, within it, a Leadership and Talent Department, which has implemented a process called Talent Review. This process supports the identification and development of potential successors for key executives, should the need arise.

The Talent Review enables a cross-functional evaluation of human capital and the identification of distinctive leadership traits at Cencosud, while also defining primary successors for key management positions.

Cencosud has carried out processes evaluating those employees who may be suitable to succeed senior executives.

Strategic risks and opportunities

Climate change

Governance

Cencosud manages climate change-related risks as part of its overall risk matrix, which is reviewed directly by the Board of Directors at least annually. This approach is progressively aligned with the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD), integrating climate analysis into the Company's corporate governance and risk management processes.

Strategy

Cencosud identifies and assesses climate risks by considering their potential impact on operational continuity, the supply chain, costs, and customer experience. For this analysis, the Company uses specialized tools, such as the Climate Risk Atlas for Chile (ARClím), and considers a high greenhouse gas emissions scenario (IPCC RCP 8.5) for its operations in Chile.

Climate risks are grouped into two main categories:

1. Physical risks

- **Chronic risks**

Food product shortages associated with variations in temperature and precipitation, which could lead to stockouts and cost increases.

- **Acute risks**

- **Transportation:** Disruptions in the maritime (heavy swells) and land (wildfires, mudslides) supply chains, impacting supply and customer experience.
- **Infrastructure:** Physical damage to facilities and loss of operational continuity as a result of extreme weather events.

2. Transition risks

- **Regulatory and legal risks**

Potential sanctions or increased costs stemming from the inability to adapt timely to new climate regulations, including reporting requirements and the adjustment of processes.

- **Reputational and operational risks**

Loss of operational continuity or impact on corporate reputation due to the lack of basic operational conditions, such as access to potable water or thermal comfort within facilities.

Risk management

The climate risks identified are integrated into the Company's general risk matrix, enabling their evaluation and monitoring within corporate risk management processes. This approach facilitates the incorporation of climate considerations into operational and strategic decision-making, as well as the identification of mitigation and adaptation measures.

Adaptation and mitigation strategy

For 2025, the Company’s climate strategy was focused on operational efficiency and supply chain management, highlighting the following lines of action:

- **Refrigerants:** Since refrigerant gases account for approximately **72% of direct emissions (Scope 1)**, the Company is prioritizing the replacement of synthetic refrigerant gases. By the end of 2025, Cencosud has **22 stores equipped with transcritical CO₂ systems**.
- **Supply chain:** The Company fosters the **geographic diversification of suppliers** to mitigate shortage risks associated with droughts or other extreme weather events in vulnerable areas.

Main initiatives implemented

- **Renewable energy:** Increased use of energy from non-conventional renewable sources at operations across Chile, Brazil, and Peru, reaching **38% of total consumption** (41% considering electric power alone).
- **Electricity self-generation:** Installation of photovoltaic systems in stores in Chile and Colombia, with 15 facilities equipped with solar panels.
- **Efficient refrigeration:** Technological transition toward eco-friendly refrigerants (transcritical CO₂) in 22 stores regionally.
- **Efficient lighting:** Expanded use of LED lighting, with 55% coverage regionally.
- **Infrastructure and equipment:** Replacement of equipment with more energy-efficient alternatives.
- **Telemetry and control:** Implementation of online monitoring systems and centralized energy consumption control to optimize operational performance.

Metrics

Fuel	Unit	2022	2023	2024	2025	2025 vs. 2024 (%)
Total fuel consumed	Gigajoules	117,954	53,636	51,593	54,277	5
Percentage of fuel from renewable sources	%	0	0.5	0.6	0.95	58
Gross global Scope 1 emissions from refrigerants	tCO ₂ e	569,460	543,292	555,449	581,635	5
Percentage of refrigerants consumed with zero ozone depletion potential	%	42	48	47	52	11

Energy	Unit	2022	2023	2024	2025	2025 vs. 2024 (%)
Operational energy consumed ¹	Gigajoules	4,716,070	5,029,251	5,610,380	5,327,547	-5
Non-renewable fuel consumption	MWh	172,461	175,581	198,547	172,441	-13
Non-renewable electricity consumption	MWh	700,416	751,109	855,846	763,417	-11
Total non-renewable energy consumption	MWh	872,877	926,690	1,054,393	935,858	-11
Percentage of energy consumed from the power grid	%	67	66	68.1	63.44	-7
Electricity consumption from purchases from renewable sources	MWh	303,618	470,323	496,429	536,780	8
Electricity consumption from self-generation (solar panels)	MWh	N/A	N/A	1,199	265,979	122
Total energy consumption	MWh	1,310,019	1,397,014	1,552,021	1,475,298	-5
Percentage of renewable energy	%	33	34	32	37	14.6
Organizational energy intensity ratio	MWh/sqm	0.39	0.42	0.44	0.41	-5.3
Surface area	sqm	3,350,103	3,357,502	3,568,087	3,568,087	0
Data coverage as a % of production	%	100	100	100	100	0

¹ Includes purchased or produced electricity as well as energy for heating, cooling, and steam. Excludes fuel from fleet vehicles.

Emissions	Unit	2022	2023	2024	2025	2025 vs. 2024 (%)
Total direct GHG emissions (Scope 1) [1]	tCO₂e	610,963	581,596	606,742	627,704	3.5
Data coverage (as a % of the denominator)	%	100	100	100	100	
Indirect GHG emissions (Scope 2)						
Location-based [2]	tCO₂e	236,801	234,048	262,025	257,385	-1.8
Data coverage (as a % of the denominator)	%	100	100	100	100	
Market-based [3]	tCO₂e	160,039	173,600	210,642	192,864	-8.4
Data coverage (as a % of the denominator)	%	100	100	100	100	100
Total indirect GHG emissions (Scope 3) [4]	tCO₂e	87,909	94,510	211,928	202,820	-4.3
Categories - Indirect emissions (Scope 3)						
Goods and services purchased	tCO ₂ e			3,791.94	4,328.77	14.2
Fuel- and energy-related activities (not included in Scope 1 or 2)	tCO ₂ e			91,068.19	93,711.37	2.8
Waste generated at operations	tCO ₂ e			114,424.47	107,408.66	-6.1

Notes

Regarding Scope 3 emissions, the Company reports both the total and the breakdown of the categories currently available: purchased goods and services, energy-related activities, and waste generated at operations, prioritized based on materiality.

The inventory does not yet cover all 15 categories of the GHG Protocol standard due to limitations with data availability and traceability, particularly within the supply chain and upstream/downstream activities.

In line with the Corporate Sustainability Assessment (CSA) requirements and international standards, the Company will work to expand this scope in 2026, progressively incorporating new categories.

Table footnotes:

- [1] The 2024 data has been restated to include the United States. The higher consumption levels were primarily attributable to refrigerant gases.
 [2] The 2024 data has been restated to include the United States. The decrease was due to lower consumption levels and a reduction in emission factors.
 [3] The 2024 data has been restated to include the United States. The decrease was due to a drop in consumption.
 [4] The 2024 data has been restated to include the United States. Additionally, Category 3 of other Scope 1 and 2 emissions is now included. The increase was driven by the inclusion of transmission and distribution losses across countries, with Argentina contributing the highest emissions in this category.

Information security and data privacy

Cencosud recognizes information security and data privacy as a material risk with financial, social, and governance impacts. The Company has an Information Security Policy and an Information Privacy Policy, both of which are aligned with international standards such as ISO 27001, NIST, and CIS Controls.

The governance of this risk is structured across three levels:

- **Information Security Committee:** Reporting to the Board of Directors, it is responsible for defining strategy, supervising risks, and ensuring regulatory compliance.
- **Chief Information Security Officer (CISO):** Responsible for policy implementation, incident response coordination, control of technical mechanisms, and security training.
- **Data Protection Officers (DPO):** In Chile and Brazil, they ensure legal compliance regarding privacy and manage associated risks; in other countries, these functions are handled by the Legal Department.

The primary risk identified in this area is exposure to cyberattacks in the absence of timely monitoring. High public visibility and the handling of sensitive data increase exposure to threats, particularly those associated with the use of AI. Despite this, Cencosud identifies opportunities to enhance trust and create value through responsible data management and robust cybersecurity systems.

At Cencosud, personal data is processed in accordance with Article 2 of Law N°19.628 on the Protection of Private Life. The purposes of such processing are outlined in the Privacy Policies published on the various platforms where users register. To continue using these platforms, users must accept these policies by means of an “opt-in” mechanism.

Privacy Policies inform users of their rights and the mechanisms available to exercise them. To this end, an officially published email address and a form are available on the OneTrust platform.

Personal data remains subject to processing for as long as the user remains registered on any of the platforms. Disclosure to third parties is duly indicated in the Privacy Policies accepted by the user.

The Company’s strategy integrates formal security and privacy policies aimed at continuous improvement, the protection of information confidentiality, integrity, availability, and efficient incident management. Furthermore, technical controls have been implemented, such as: two-factor authentication (2FA); role-based access control (RBAC); encryption; endpoint detection and response (EDR) solutions for continuous monitoring; and ethical hacking tests. The adoption of advanced technologies, including artificial intelligence, further bolsters threat identification and allows for the updating of protocols in response to emerging risks.

Implementation of the Personal Data Protection Law

In preparation for this new law coming into force in December 2026, the Company adopted the German management model as a benchmark over the past year and completed an initial analysis to identify risks and establish priorities. In 2025, the mapping of Records of Processing Activities (ROPA) was also initiated, serving as a cornerstone of regulatory compliance.

Regarding governance, the DPO role was formalized in Chile, and a multidisciplinary team—integrating the legal, technology, and business areas—was consolidated. This team is supported by a Compliance team that ensures the correct application of corporate policies. To enhance operational management, the OneTrust platform was implemented to automate consent traceability and facilitate the handling of access, rectification, cancellation, and opposition (ARCO) requests, while also improving transparency regarding data use across digital channels.

The main challenge identified in 2025 was cultural: moving toward a mindset based on Privacy by Design and the recognition that data belongs to individuals, fostering a human rights-focused approach.

Metrics

Indicators	Unit	2025
Total number of information security incidents	N°	0
Total number of customers, users, and employees affected by incidents	N°	0
Percentage of certified IT infrastructure	%	0
Number of data breaches	N°	0
Percentage of data breaches involving personally identifiable information (PII)	%	0
Number of customers affected by data breaches	N°	0

Free Competition

Cencosud has an Antitrust Compliance Program. Its objective is to prevent, detect, and mitigate risks related to this issue, ensuring that operations are carried out in an ethical and competitive manner. The program includes the following:

- Antitrust Compliance Policy with guidelines for identifying risk situations.
- Periodic training for directors, managers, executives, and employees.
- Confidential inquiry and whistleblowing channels.
- Continuous monitoring to manage anticompetitive risks.
- Quantitative indicators (sanctions and fines).

Detection and management mechanisms

Cencosud has a compliance structure based on the following pillars for the detection of anticompetitive risks:

- **Continuous training:** Periodic training sessions are conducted for the Board of Directors, managers, executives, and employees. The goal is to facilitate the understanding of regulations and enable early identification of risk situations. in 2025, Cencosud’s directors received specialized training in this area.
- **Inquiry and whistleblowing channels:** The Company provides tools to allow employees and third parties to make inquiries or report potential anticompetitive conduct in a confidential and anonymous manner.
- **Monitoring and internal audit:** Internal reviews and continuous monitoring processes are implemented to manage and prevent anticompetitive risks, ensuring compliance with the guidelines established in the corporate policy.
- **Antitrust Compliance Committee:** Responsible for overseeing the program's implementation, with the authority to review and initiate significant internal investigations when potential anomalies are detected.
- **Compliance Officer:** Responsible for the implementation, management, and oversight of the antitrust program. This role includes receiving, analyzing, and timely escalating detected risks or contingencies, acting as an internal point of contact, and coordinating, when necessary, with oversight and corporate governance bodies.

Regulatory and ethical framework

The detection of such conduct is supported by official documents that apply across the entire organization:

- **Antitrust Compliance Policy:** Establishes the principles for promoting ethical conduct and defines the rules for preventing practices that undermine free competition. The Policy also includes supplementary documents providing guidelines for Cencosud employees regarding specific situations identified as having higher exposure to competition risks for the Company.
- **Regional Code of Ethics:** Expressly includes antitrust and anticompetitive practices within its scope and requires all employees to maintain an updated declaration of potential conflicts of interest.

Metrics

During 2025, Cencosud did not record any final sanctions for breaches of free competition regulations in the countries where it operates.

Food Safety

Product safety and quality are essential and are managed at Cencosud by means of rigorous processes.

Quality standards: Quality management oversees compliance with local regulations and internal procedures based on corporate policies. International standards such as Codex Alimentarius, Good Manufacturing Practices (GMP), and Hazard Analysis and Critical Control Points (HACCP) are applied.

Control and audits: Raw materials for manufactured products come from suppliers evaluated through audits and laboratory analysis. For private label products, a thorough homologation process is applied, including document review, label analysis, shelf-life studies, and laboratory testing (pesticides, microbiological, and physicochemical). This provides scientific backing to ensure that all declarations are accurate.

Product recalls: A food safety recall entails removing a product from the market when it could pose a health risk, whether voluntarily or by order of a competent authority. These measures may stem from microbiological or chemical issues, the presence of a foreign body, a labeling error, or an undeclared allergen.

Complaint mechanisms: Formal mechanisms and confidential channels exist for customers to submit complaints about defective products. These complaints are channeled through a centralized platform that allows for case tracking and providing a response to the customer.

Metrics

Indicator	Unit	Consolidated total
Total number of product recalls	N°	956
Total number of units recalled	N°	1,816,521
Percentage of units recalled corresponding to private labels	%	3.30

Note:

Limited comparability across countries; totals may be underestimated due to partial data.

Food Waste

Food waste constitutes a significant economic and reputational risk for the Company, given its role in the food distribution business. In this context, Cencosud addresses this issue through its regional food loss and waste reduction program, aimed at generating a positive impact in the economic, social, and environmental areas.

This program is structured around **three complementary lines of action**:

1. **Efficiencies and business opportunities**

The Company drives initiatives aimed at reducing shrinkage and promoting the sale of products nearing their expiration date through significant customer discounts. Within this framework, the partnership with the startup Cheaf was expanded to Argentina and Colombia in 2025, enabling the sale of "surprise bags" containing various food categories—such as bakery, pastry, fruit and vegetables, and dairy—at reduced prices. In Chile, this initiative is available in all Jumbo, Santa Isabel, and SPID stores.

2. **Free delivery and donation**

Food items that are no longer marketable, but remain in optimal condition in terms of quality and safety, are allocated to the Food Rescue Program. Through this initiative, they are delivered free of charge to food banks and social organizations, benefiting families and vulnerable communities in the countries where the Company operates.

3. **Organic waste valorization**

When food can neither be marketed nor donated, the Company strives to manage it with the lowest possible environmental footprint, by promoting the valorization of organic waste through composting or processing for animal consumption, thereby avoiding disposal in landfills.

Metrics

Food waste	Unit	2022	2023	2024	2025
Total weight of food loss and waste volumes used for alternative purposes	t	2,219	8,767	20,852	36,648
Percentage of generated food waste diverted from the waste stream	%	0	6	6	12

Product Health and Nutrition

Cencosud has strengthened its food portfolio through the reformulation of private-label products—reducing sodium, saturated fats, sugars, and additives. These efforts have enabled the Company to expand its offering of products without nutritional warning labels. Notably, there has been a steady reduction of sodium in the bakery category since 2009, alongside the elimination of trans fats and cholesterol across key product lines. In parallel Cencosud has developed high-protein and high-fiber alternatives, as well as options tailored to special dietary needs.

At the same time, the Company has strengthened specialized offering programs such as *Mundo Bio* and *Libres de* (Free from), focused on facilitating access to healthy foods for individuals with specific dietary restrictions or preferences.

Likewise, the Company prioritizes nutritional quality in its in-house products and prepared meals, using high-quality raw materials and promoting a broader offering of fresh, additive-free products to encourage healthier eating habits and greater intake of vitamins and plant-based bioactive compounds.

Healthy culture

Cencosud promotes proprietary and external programs aimed at fostering nutrition and healthy living in communities. A standout initiative is *ComoCambio* in Chile, an educational program based on six pillars of healthy culture. In 2025, the program benefited more than 27,000 children through in-person and digital formats, as well as educational experiences, including its implementation at schools, online challenges, and the Gastronomic School at KidZania.

Additionally, closing activities were held with employee participation and internal campaigns, which enhanced community ties and promoted healthy eating habits in families.

Metrics

Indicator	Unit	2025
Revenue from products with labeling or marketing promoting health and nutrition attributes ²	CLP	653,742,232,252
Total food and beverage revenue	CLP	6,965,447,014,763
Revenue from organic products	CLP	66,902,891,183

² This calculation included products categorized as: a) Sugar-free, b) Lactose-free, c) Low carb, d) High protein, e) Fruit and vegetables, and f) Seafood. Products "without nutritional warning labels" (pursuant to the Nutritional Labeling Law) were excluded. This is because certain products without warning labels, such as sugar or sweeteners, are exempt from these labels due to specific regulatory provisions. Consequently, products without warning labels cannot be universally considered healthy, nor can the presence of a warning label be interpreted as rendering a product unsuitable, as is the case of certain items such as bran crackers.

Emerging risks

Ethical challenges in AI Integration

The rapid development of artificial intelligence (AI) in the retail sector presents opportunities but also uncertainty regarding its long-term effects; without clear guidelines, sustainable adoption can be difficult to achieve.

Impacts identified

- Loss of competitiveness: Risk of losing market share to more agile competitors, if innovations for efficiency and customer experience are not adopted.
- Information security: Growing exposure to more sophisticated AI-driven cyberattacks, challenging the Company's technological infrastructure.
- Regulatory compliance: The lack of clear regulations creates a risk of non-compliance, sanctions, and reputational crises.
- Decision-making: Strategic disadvantage if AI is not leveraged to optimize investments and operations.
- Human capital adaptation: Potential resistance to change, demotivation, or anxiety among employees, if AI is implemented without a clear strategy.

Mitigation measures

- Continuous training in AI tools (such as Microsoft Copilot) and awareness-raising regarding digital and regulatory risks.
- Strengthening of cybersecurity, updating of protocols, and conducting periodic regulatory compliance audits of systems.
- Impact assessment of these new technologies on sustainability and corporate reputation.

Changes in consumer preferences and demands

The growing role of social media has intensified consumer segmentation and polarization potentially affecting perception of corporate impartiality, as a brand's neutrality or silence on sensitive issues may be interpreted negatively. Consequently, companies must carefully assess the implications of taking—or not taking—a stance.

Impacts identified

- Changes in demand: Massive boycott campaigns via social media, which could lead to a drop in sales in specific categories.
- Workplace climate: Diverging opinions on various issues, may affect the work environment.
- Physical security: Risk of damage or incidents at physical stores, if they are perceived as symbols of a specific group or stance.

Mitigation actions

- Corporate ethical guidelines: The Company operates under clear, organization-wide principles aligned with best practices.
- Market research: Studies are conducted at operational level to understand customer preferences; additionally, customer satisfaction surveys are carried out at the corporate level across all brands.
- Brand diversity: Cencosud's presence across multiple countries and brands help mitigate the impact if any single brand is adversely affected.

Strategy

The timelines used by Cencosud for its strategic planning are as follows:

- Short term: periods of less than one year.
- Medium term: periods of 1 to 5 years.
- Long term: periods of more than 5 years.

Strategic objectives

Cencosud's strategic objectives focus on fulfilling its purpose to "Serve extraordinarily at every moment" by building the most powerful and distinctive retail ecosystem in the region.

To achieve this, the Company has structured its strategic plan based on four pillars.

1. Growth and profitability

The goal is to generate long-term value by balancing expansion with operational efficiency.

- **Organic growth:** Opening new stores, developing shopping center projects, and generating new revenue streams, among others, which contribute to the Company's growth.
- **Inorganic growth:** Growth through key acquisitions, such as 100% of The Fresh Market in the United States and the purchase of Makro in Argentina to lead new formats.
- **Operational efficiency:** Driving the Company's profitability through the implementation of efficiency initiatives, structural simplification, and the generation of new capabilities that enhance current operations to achieve a more agile and profitable organization, prioritizing sustained margin improvement over short-term growth.
- **Asset optimization:** Store format adjustments, modifying the tenant mix in malls, closing unprofitable stores, and other measures to maintain an appropriate asset mix aimed at maximizing the value generated for customers.

2. Retail ecosystem

Cencosud seeks to be present across multiple dimensions of its customers' daily lives.

- **Creation of a virtuous cycle** in which every business unit and country is data-driven, supported by cross-functional capabilities, and strengthened by its culture and leadership.
- **New revenue streams:** Identify and boost new revenue streams transversal to traditional businesses (Supermarkets, Home Improvement, Department Stores, shopping Centers, and Financial Services), such as retail media, private labels, and e-commerce.
- **Loyalty programs:** Promote the creation and perspective of value from the customer's perspective through programs that reward retention, frequency, and brand loyalty.

- **Regional platform:** Drive the Company's development shifting from a traditional approach of generating local solutions to a regional platform as "one Cencosud," reducing complexity, streamlining processes, and creating scalable solutions.

3. Innovation and experience

The objective is to differentiate the value proposition through advanced technology and customer obsession.

- **Value proposition innovation:** Understood as a way of always surprising customers by means of new products, services, and formats.
- **Artificial intelligence (AI):** AI is defined as "fundamental, not incremental." The goal is to embed it into pricing, promotions, and sourcing to achieve efficiency gains.
- **Customer experience:** Maintain leadership in satisfaction (C-SAT) and brand recognition, as evident by the awards won by The Fresh Market in the United States and Wong in Peru.

4. Sustainability

The plan aims to integrate sustainability into the core of the business to ensure long-term viability.

2030 roadmap: Defines specific objectives and key results regarding waste management, emissions reduction, and community engagement, by means of a positive impact on three priority areas: healthy culture, innovation and entrepreneurship, and youth employability.

Strategic commitment to the SDGs

As part of its commitment to fulfilling the United Nations' 17 Sustainable Development Goals (SDGs), Cencosud has developed policies and programs that contribute directly to the goals closely related to its activities and lines of business.

Goal name		Policies and programs	Description in this Integrated Annual Report
SDG 2	Zero hunger	· Food Rescue Program	Food waste
SDG 3	Good health and well-being	· Labor Harmony Policy · ComoCambio and Healthy Cooking in Community Kitchens programs	Our People Chapter
SDG 5	Gender equality	· Leadership Program · Diversity, Equity and Inclusion Policy · Human Rights Policy	Diversity
SDG 7	Affordable and clean energy	· Energy Efficiency Program · Integrated Environmental Management and Energy Efficiency Policy	Climate change
SDG 8	Decent work and economic growth	· Human Rights Policy	Guiding principles
SDG 9	Industry, innovation, and infrastructure	· Innovation Strategy	Innovation approach
SDG 12	Responsible consumption and production	· Nuestros Productores (Our Producers) Program · Supplier School	Supply chain management
SDG 13	Climate action	· Climate strategy · Integrated Environmental Management and Energy Efficiency Policy · Refrigerant Gas Replacement Program	Climate change

Investment Plans

Cencosud's investment plan (Capex) will require a total forecasted amount of USD 600 million. This budget will be strategically distributed across four main areas, prioritizing physical growth and the expansion of the real estate business.

2026 Capex Distribution

- **35% - 40% for new stores:** This is the category with the highest allocation, focused on the organic growth of supermarket and retail formats.
- **30% - 35% for Cenco Malls:** Allocated to the development of new greenfield shopping centers (developed from scratch) and brownfield expansions (projects on existing infrastructure), adding more than 40,000 sqm of gross leasable area (GLA).
- **15% - 20% for refurbishment and maintenance:** To ensure competitiveness and update existing assets.
- **10% - 15% for the Retail Ecosystem:** Investments in technology, innovation, and digital platforms.

Investment Projects

Retail store expansion

In 2026, Cencosud expects to open 20 new stores across multiple formats, adding more than 42,000 sqm of sales area. The majority of these openings are forecasted to be in the supermarket format, with 17 new supermarkets, including seven new The Fresh Market stores in the United States.

Shopping center investment projects

Investments in shopping centers are expected to include a combination of greenfield and brownfield projects, including refurbishments, adding more than 40,000 sqm of GLA in 2026.

Technology and Ecosystem

The remaining Capex is earmarked for the continuous development of the Company's Retail Ecosystem. This includes initiatives to accelerate digital transformation, expand its e-commerce and retail media businesses, and bolster logistical and operational capabilities to support long-term value creation.

Our People

Workforce

Consolidated data (please refer to the Appendices for country-specific information)

Workforce by gender and position

	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support staff	Other professionals	Other technical staff	Total
Total	61	1,635	13,161	28,425	33,787	814	33,930	4,500	857	117,170
Women	6	570	5,690	16,519	16,628	439	17,407	1,941	307	59,507
Men	55	1,065	7,471	11,906	17,159	375	16,523	2,559	550	57,663

Workforce by nationality

Nationality	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support staff	Other professionals	Other technical staff	Total
Chilean	16	123	5,223	17,094	9,528	169	9,851	1,741	170	43,915
Argentine	21	185	4,980	341	2,596	122	12,450	1,129	112	21,936
Brazilian	9	22	746	4,366	1,054	142	9,272	390	369	16,370
American	12	1,247	1	838	9,724	81	1	118	0	12,022
Peruvian	0	20	782	1,122	8,439	142	352	441	89	11,387
Colombian	1	23	1,121	3,962	1,953	88	1,224	419	97	8,888
Venezuelan	0	4	191	392	343	9	379	138	12	1,468
Bolivian	0	0	24	156	69	1	176	5	1	432
Uruguayan	1	3	42	4	12	2	18	97	1	180
Haitian	0	0	0	65	15	0	77	1	1	159
Ecuadorean	0	0	8	40	22	1	41	4	1	117
Paraguayan	0	0	17	8	13	0	63	4	3	108
Chinese	1	6	13	0	0	56	0	4	0	80
Cuban	0	0	4	9	5	0	7	3	0	28
Dominican	0	0	0	10	8	0	4	0	0	22
Spanish	0	0	4	1	3	1	4	3	0	16
Mexican	0	1	1	2	1	0	1	1	0	7

Nationality	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support staff	Other professionals	Other technical staff	Total
Portuguese	0	0	1	1	1	0	2	0	1	6
Salvadoran	0	0	1	2	0	0	1	0	0	4
Nicaraguan	0	0	0	3	0	0	1	0	0	4
Dominican	0	0	0	3	0	0	1	0	0	4
Japanese	0	0	0	1	0	0	2	0	0	3
Ukrainian	0	0	0	1	0	0	0	1	0	2
Angolan	0	0	0	0	0	0	1	1	0	2
Cabo Verdean	0	0	0	0	0	0	1	0	0	1
Moroccan	0	0	0	1	0	0	0	0	0	1
Cypriot	0	0	0	0	0	0	1	0	0	1
Italian	0	0	1	0	0	0	0	0	0	1
Syrian	0	0	0	1	0	0	0	0	0	1
Barbadian	0	0	0	1	0	0	0	0	0	1
French	0	0	1	0	0	0	0	0	0	1
Romanian	0	0	0	1	0	0	0	0	0	1
Russian	0	1	0	0	0	0	0	0	0	1
Filipino	0	0	0	0	1	0	0	0	0	1
Total	61	1,635	13,161	28,425	33,787	814	33,930	4,500	857	117,170

Workforce by age range

Age range & gender	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support staff	Other professionals	Other technical staff	Total
Under 30	0	132	756	8,081	10,815	205	10,097	811	171	31,068
Women	0	62	404	3,922	4,837	109	4,434	399	75	14,242
Men	0	70	352	4,159	5,978	96	5,663	412	96	16,826
30 to 40	6	450	4,079	7,740	9,255	281	9,200	1,897	332	33,240
Women	0	165	1,872	4,486	4,520	148	4,648	875	126	16,840
Men	6	285	2,207	3,254	4,735	133	4,552	1,022	206	16,400
41 to 50	27	495	5,284	5,916	6,789	237	8,228	1,240	208	28,424
Women	4	185	2,264	3,818	3,467	136	4,615	478	75	15,042
Men	23	310	3,020	2,098	3,322	101	3,613	762	133	13,382
51 to 60	24	392	2,554	4,687	4,283	73	4,708	460	119	17,300
Women	2	115	1,007	3,121	2,374	38	2,719	163	29	9,568
Men	22	277	1,547	1,566	1,909	35	1,989	297	90	7,732

Age range & gender	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support staff	Other professionals	Other technical staff	Total
61 to 70	4	153	473	1,824	2,146		18	1,532	88	22 6,260
Women	0	43	140	1,098	1,161		8	898	25	2 3,375
Men	4	110	333	726	985		10	634	63	20 2,885
Over 70	0	13	15	177	499		0	165	4	5 878
Women	0	0	3	74	269		0	93	1	0 440
Men	0	13	12	103	230		0	72	3	5 438
Total	61	1,635	13,161	28,425	33,787		814	33,930	4,500	857 117,170
Women	6	570	5,690	16,519	16,628		439	17,407	1,941	307 59,507
Men	55	1,065	7,471	11,906	17,159		375	16,523	2,559	550 57,663

Workforce by tenure

Range	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support staff	Other professionals	Other technical staff	Total
Under 3 years	21	649	1,525	8,984	14,426	299	11,426	1,438	252	39,020
Women	4	215	689	4,483	6,995	173	5,606	687	85	18,937
Men	17	434	836	4,501	7,431	126	5,820	751	167	20,083
3 to 6 years	9	307	1,166	5,118	4,459	116	4,120	684	113	16,092
Women	0	112	543	3,188	2,409	55	2,158	309	39	8,813
Men	9	195	623	1,930	2,050	61	1,962	375	74	7,279
6 to 9 years	5	183	989	3,761	3,512	65	2,940	397	86	11,938
Women	1	67	476	2,435	1,845	32	1,605	171	29	6,661
Men	4	116	513	1,326	1,667	33	1,335	226	57	5,277
9 to 12 years	0	137	1,027	3,247	2,766	54	3,150	350	89	10,820
Women	0	57	471	2,150	1,407	31	1,812	145	38	6,111
Men	0	80	556	1,097	1,359	23	1,338	205	51	4,709
Over 12 years	26	359	8,454	7,315	8,624	280	12,294	1,631	317	39,300
Women	1	119	3,511	4,263	3,972	148	6,226	629	116	18,985
Men	25	240	4,943	3,052	4,652	132	6,068	1,002	201	20,315
Total	61	1,635	13,161	28,425	33,787	814	33,930	4,500	857	117,170
Women	6	570	5,690	16,519	16,628	439	17,407	1,941	307	59,507
Men	55	1,065	7,471	11,906	17,159	375	16,523	2,559	550	57,663

Workforce with disabilities

Country & gender	Senior management	Management	Supervisors	Operators	Sales force	Administrative	Support staff	Other professionals	Other technical staff	Total
Argentina	0	0	7	1	7	0	63	1	1	80
Women	0	0	3	0	3	0	19	1	0	26
Men	0	0	4	1	4	0	44	0	1	54
Brazil	0	0	6	71	8	2	597	8	9	701
Women	0	0	3	37	2	1	266	2	1	312
Men	0	0	3	34	6	1	331	6	8	389
Chile	0	0	24	339	128	3	326	23	4	847
Women	0	0	13	172	46	1	140	11	3	386
Men	0	0	11	167	82	2	186	12	1	461
Colombia	0	1	2	35	14	0	17	3	0	72
Women	0	0	0	16	7	0	9	2	0	34
Men	0	1	2	19	7	0	8	1	0	38
Peru	0	0	0	1	156	0	0	0	0	157
Women	0	0	0	0	50	0	0	0	0	50
Men	0	0	0	1	106	0	0	0	0	107
Total	0	1	39	447	313	5	1,003	35	14	1,857
Women	0	0	19	225	108	2	434	16	4	808
Men	0	1	20	222	205	3	569	19	10	1,049

Formal employment

Type of contract	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States ³	Total
Permanent contract										
Women	Nº	8,675	7,750	26,325	-	4,125	4,698	48	6,210	57,831
Men	Nº	13,581	8,605	18,092	-	4,372	5,322	92	5,806	55,870
Total	Nº	22,256	16,355	44,417	-	8,497	10,020	140	12,016	113,701
Percentage of total workforce	%	99.5	100	94	-	99.99	96	100	100	97
Fixed-term contract										
Women	Nº	40	-	1,379	62	1	194	-	N/A	1,676
Men	Nº	76	-	1,449	22	-	246	-	N/A	1,793
Total	Nº	116	-	2,828	84	1	440	-	N/A	3,469
Percentage of total workforce	%	0.5	0	6	100	0.01	4	-	N/A	3

Cencosud does not have project-based or fee-based service contracts.

³ For the purposes of this report, the U.S. workforce has been categorized as permanent contracts.

Work flexibility

Type of working day	Unit	Total
Regular working day		
Women with a regular working day contract	Nº	34,758
Percentage of the entity's total workforce represented by women with a regular working day contract	%	33
Men with a regular working day contract	Nº	40,952
Percentage of the entity's total workforce represented by men with a regular working day contract	%	39
Total employees with a regular working day contract	Nº	75,710
Percentage of the entity's total workforce represented by employees with a regular working day contract	%	72
Part-time working day		
Women with a part-time contract	Nº	18,539
Percentage of the entity's total workforce represented by women with a part-time contract	%	18
Men with a part-time contract	Nº	10,905
Percentage of the entity's total workforce represented by men with a part-time contract	%	10
Total employees with a part-time contract	Nº	29,444
Percentage of the entity's total workforce represented by employees with a part-time contract	%	28
Partial remote work		
Women with a partial remote work contract	Nº	3,064
Percentage of the entity's total workforce represented by women with a partial remote work contract	%	3
Men with a partial remote work contract	Nº	3,815
Percentage of the entity's total workforce represented by men with a partial remote work contract	%	4
Total employees with a partial remote work contract	Nº	6,879
Percentage of the entity's total workforce represented by employees with a partial remote work contract	%	7
Full remote work		
Women with a full remote work contract	Nº	38
Percentage of the entity's total workforce represented by women with a full remote work contract	%	0
Men with a full remote work contract	Nº	33
Percentage of the entity's total workforce represented by men with a full remote work contract	%	0
Total employees with a full remote work contract	Nº	71
Percentage of the entity's total workforce represented by employees with a full remote work contract	%	0

Flexibility agreements for employees with family responsibilities

Women with flexibility agreements for employees with family responsibilities	Nº	2
Percentage of the entity's total workforce represented by women with flexibility agreements for employees with family responsibilities	%	0
Men with flexibility agreements for employees with family responsibilities	Nº	2
Percentage of the entity's total workforce represented by men with flexibility agreements for employees with family responsibilities	%	0
Total employees with flexibility agreements for employees with family responsibilities	Nº	4
Percentage of the entity's total workforce represented by employees with flexibility agreements for employees with family responsibilities	%	0

Flexibility agreements for employees with flexible hour windows for childcare up to 12 years old

Women with flexibility agreements with flexible hour windows for childcare up to 12 years old	Nº	127
Percentage of the entity's total workforce represented by women with flexibility agreements with flexible hour windows for childcare up to 12 years old	%	0
Men with flexibility agreements with flexible hour windows for childcare up to 12 years old	Nº	11
Percentage of the entity's total workforce represented by men with flexibility agreements with flexible hour windows for childcare up to 12 years old	%	0
Total employees with flexibility agreements with flexible hour windows for childcare up to 12 years old	Nº	138
Percentage of the entity's total workforce represented by employees with flexibility agreements with flexible hour windows for childcare up to 12 years old	%	0

Gender pay equity

Pay gap (%)

Median pay gap

Job Position	2025	2024	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay
Senior management	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Management	98.06	95.18	99.24	129.9	96.29	130	92.17	74.15	101.63
Supervisors	99.56	99.87	99.13	97.67	100.09	99.09	104.44	94.99	93.26
Sales force	100.69	100.97	99.98	99.22	100.76	N/A	101.11	99.4	N/A
Operators	98.61	98.17	100	94.38	97.57	N/A	100	100.9	N/A
Administrative	99.53	98.23	100.11	93.61	102.28	N/A	104.76	95.33	N/A
Support staff	99.98	100.48	99.83	102.3	100.07	N/A	98.98	99.98	N/A
Other professionals	98.06	97.27	94.12	99.81	99.25	98.33	99.29	95.74	106.79
Other technical staff	100.28	97.24	102.87	100.3	99.18	N/A	105.37	83.63	N/A
Total	99.98	100.14	99.4	99.15	100.34	98.96	99.73	98.97	103.23

Average pay gap

Job Position	2025	2024	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay
Senior management	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Management	96.76	96.54	95.46	129.9	96.29	130	100.83	78.12	95.69
Supervisors	97.34	99.44	92.87	96.92	100.09	95.96	103.12	98.39	96.53
Operators	99.88	99.57	99.57	98.37	100.76	N/A	103.6	97.5	N/A
Sales force	98.54	98.11	100.25	97.94	97.57	N/A	100.01	101.8	N/A
Administrative	101.22	99.76	102.74	95.35	102.28	N/A	101.86	99.48	N/A
Support staff	100.8	99.19	99.62	101.2	100.07	N/A	98.78	103.81	N/A
Other professionals	98.7	97.42	95.21	99.61	99.25	98.94	99.75	96.04	103.82
Other technical staff	99.29	97.23	100	99.68	99.18	N/A	108.41	87.31	N/A
Total	99.76	99.21	97.97	98.44	100.34	99.22	99.56	102.72	101.78

Workplace harassment, sexual harassment, and violence in the workplace

Cencosud has policies, protocols, and procedures in place for investigating reports of sexual harassment, workplace harassment, and violence in the workplace. Likewise, the Code of Ethics—fully integrated into the Internal Regulation on Order, Hygiene, and Safety—establishes the applicable sanctions when a report of this nature is substantiated. Depending on the severity of the case, these sanctions can range from feedback or a written warning with a copy sent to the Bureau of Labor, to dismissal for gross misconduct (without severance pay).

The Company has formal channels for filing reports. In the case of reports related to sexual harassment, workplace harassment, or violence in the workplace, the regulation requires the identification of whistleblowers.

Whistleblowing channel

Cencosud uses an Ethics Hotline (whistleblowing mechanism), which is a confidential channel operated by an independent third party.

Management and sanctions

The Code of Ethics stipulates that non-compliance of harassment policies may result in corrective measures, including the early termination of contracts or labor sanctions.

Furthermore, the Company may initiate legal action when appropriate, reporting the matters to the pertinent authorities.

Safe working environment

Labor practices are deemed a material issue. Cencosud's labor strategy is aimed at promoting decent work, gender equality, occupational health and safety, and employee development across all operations. The "Positive Environment" section of the 2025 Workplace Climate Survey includes questions such as: “My company provides a safe and healthy workplace.”

Cencosud also develops the "Ethical Commitments" communication campaign, which includes mailings, videos, and signage related to good treatment, respect, dignity, diversity, equity, and inclusion. These elements are part of its declaration of principles and values contained in the Code of Ethics and feature the participation of its leaders.

Metrics

Reports of sexual harassment, workplace harassment, and violence in the workplace (consolidated figures)

	Sexual harassment		Workplace harassment		Violence in the workplace		Total 2025
	Women	Men	Women	Men	Women	Men	
Reports filed with Cencosud	364	199	60	48	0	821	1,492
Reports filed with the Bureau of Labor (Chile) ⁴	1	1	73	25	11	4	115
Total	365	200	133	73	11	825	1,607

⁴ In other countries, equivalent entities to the Bureau of Labor are considered.

Occupational safety

Occupational health and safety (OHS) is a material social risk and one of the strategic pillars of Cencosud’s sustainability approach. The Company bases its management on the conviction

⁴ In other countries, equivalent entities to the Bureau of Labor are considered.

that all accidents are preventable, directing its efforts toward a robust system that encompasses both direct employees and contractors.

Safety management is addressed by means of a rigorous governance model integrated into the corporate risk matrix, under the direct supervision of senior management. The Occupational Health and Safety Policy, which is universal in nature, applies to everyone working under Cencosud’s supervision, including Company employees and third parties. This policy aligns with international standards such as ISO 45001, mandates compliance with local regulations, and is linked to the long-term incentive system for executives, whose compensation is influenced by performance on environmental, social, and governance (ESG) indicators.

Management system and preventive culture

Cencosud fosters a "Preventive Culture" underpinned by management tools and worker participation. It currently has around 360 Joint Hygiene and Safety Committees across the region—forums that promote dialogue and the early identification of risks. The Company subjects its operations to annual external audits, such as those conducted by the Mutual de Seguridad CChC in Chile. In this area, the five-star recognition awarded to Easy Chile for its performance stands out. Furthermore, the system includes systematic hazard assessments, mitigation plans with quantified targets, and emergency response protocols.

Contractor and supply chain management

The 2025 management process bolstered safety oversight across the entire value chain, with a specific focus on third-party teams. On a regular basis, Cencosud coordinates the implementation of OHS practices with contractors, conducts specific audits of their processes, verifies the use of appropriate personal protective equipment (PPE), and considers safety risks as critical criteria in supplier evaluations and tender processes.

Training and continuous education

The Company develops training programs aimed at reducing incidents and strengthening preventive competencies. Key topics include safety regulations, crisis management, and trade-specific technical training. Additionally, the "*CencoFluye*" initiative addresses aspects of holistic well-being—such as mental health, emotional management, and sleep hygiene—enhancing the preventive approach and the comprehensive care of people.

Metrics

Occupational safety indicators	Unit	2022	2023	2024	2025
Accident frequency rate per 100 workers	N°	3.43	3.47	2.91	3.14
Number of accidents recorded	N°	3,981	3,898	3,655	3,724
Fatality rate per 100,000 workers	N°	1.81	0	0	0
Occupational disease rate per 100 workers	N°	0.4	0.14	0.11	0.15
Number of occupational diseases recorded	N°	198	148	132	173
Number of days lost due to accidents	N°	65,508	63,224	56,965	53,076
Average number of days lost due to accidents	N°	16.46	16.24	15.59	14.25

Postnatal leave

Cencosud's approach to postnatal leave focuses on work-life balance and shared responsibility, characterized by offering benefits that exceed legal minimums.

This strategy is implemented through its "Labor Harmony Policy" (updated in October 2024), which seeks to protect family income and facilitate a progressive return to work.

Financial protection (gap coverage)

Cencosud addresses the risk of income reduction that often accompanies parental leave for high-earning positions.

- **Differential salary payment:** The Company covers the salary difference for employees whose compensation exceeds the legal limit covered by the state subsidy. This applies during pre- and postnatal leave, as well as parental leave.

Reintegration support (gradual return)

The approach aims to smooth the transition back to work for mothers or primary caregivers by extending caregiving time beyond what is stipulated by law.

- **Gradual postnatal return:** An additional hour is granted on top of the legal breastfeeding leave. This benefit is maintained for two months after the end of parental postnatal leave (totaling 18 weeks).

Promoting shared responsibility (leave for fathers or secondary caregivers)

To encourage caregiving that does not fall solely on the mother, the Company has implemented specific benefits for fathers or secondary caregivers.

- **XL leave:** Five additional days are granted beyond the legal paternity or secondary caregiver leave in the event of the birth or adoption of a child.
- **Birth bonus:** A monetary benefit or gift is provided upon the birth of a child.

Metrics

Postnatal leave

Consolidated data (See the Appendix for country-level information)

	Employees eligible for postnatal leave	Women who took postnatal leave		Men who took 5-day postnatal leave		Men who took 6- week postnatal leave		Average days taken
	N°	N°	%	N°	%	N°	%	N°
Senior management	0	0	0	0	0	0	0	0
Men	0	N/A	N/A	0	0	0	0	0
Women	0	0	0	N/A	N/A	N/A	N/A	0
Management	27	13	100	12	100	2	100	30.7
Men	14	N/A	N/A	12	100	2	100	20
Women	13	13	100	N/A	N/A	N/A	N/A	42.3
Supervisors	254	197	100	36	100	21	100	90.5
Men	57	N/A	N/A	36	100	21	100	6.8
Women	197	197	100	N/A	N/A	N/A	N/A	114.7
Operators	663	601	100	12	100	53	100	74.5
Men	62	N/A	N/A	12	100	53	100	15.1
Women	601	601	100	N/A	N/A	N/A	N/A	80.7
Sales force	567	395	100	54	100	115	100	64.4
Men	172	N/A	N/A	54	100	115	100	12.9
Women	395	395	100	N/A	N/A	N/A	N/A	86.8
Administrative	17	12	100	1	100	4	100	74.8
Men	5	N/A	N/A	1	100	4	100	12.4
Women	12	12	100	N/A	N/A	N/A	N/A	100.8
Support staff	615	462	100	125	100	28	100	59.2
Men	153	N/A	N/A	125	100	28	100	5.2
Women	462	462	100	N/A	N/A	N/A	N/A	77
Other professionals	112	83	100	12	100	17	100	78.5
Men	29	N/A	N/A	12	100	17	100	10.9
Women	83	83	100	N/A	N/A	N/A	N/A	102.1

(Continued)

	Employees eligible for postnatal leave	Women who took postnatal leave		Men who took 5-day postnatal leave		Men who took 6- week postnatal leave		Average days taken
	N°	N°	%	N°	%	N°	%	N°
Other technical staff	19	13	100	0	0	6	100	57.3
Men	6	N/A	N/A	0	0	6	100	18.3
Women	13	13	100	N/A	N/A	N/A	N/A	75.3
Total	2,274	1,776	100	252	100	246	100	69.2
Men	498	N/A	N/A	252	100	246	100	10.4
Women	1,776	1,776	100	N/A	N/A	N/A	N/A	85.6

Additional postnatal leave days beyond the regulation

The Company grants additional postnatal leave benefits in certain countries, applied consistently across all employee categories and without gender distinction.

Chile: 5 days

Colombia: 8 days

Peru: 30 days (exclusively for adoption cases)

Training and benefits

Cencosud's policy in these areas is structured under two main pillars: training as a strategic investment in resilience and compliance (ESG), and benefits focused on a work-life balance and social protection, exceeding the legal minimums in several respects.

Training is managed not only as professional development but as a fundamental tool for risk mitigation and sustainability. In 2025, the Company made an annual investment of CLP 10.660 billion, successfully training 83% of the total consolidated workforce (97,102 people).

Programs in 2025

Training programs for this period are grouped into three categories:

- **Regulatory compliance and ethics (mandatory)**
 - Karin Law (Chile): A 25-minute company-wide course to prevent and address workplace and sexual harassment.
 - 2025 Code of Ethics: Updated training to strengthen integrity and trust with stakeholders.
 - Anti-corruption: Training on the Crime Prevention Model and the Economic Crimes Law.
 - Remote work: Control of ergonomic and psychosocial risks in remote work.
- **ESG strategy and sustainability**
 - Environment: In Chile, courses on the REP Law (packaging management), hazardous waste management (Easy), and energy efficiency.
 - Diversity and Inclusion: Talks on gender equity, sexual diversity, cross-cultural awareness, and management for people with disabilities.
 - Food industry: Specialized seminars on risk and quality management (HACCP, GMP) in supermarkets.

- **Talent development**

- Continued use of the Digital Academy (Cencosud Campus, Udemy) and the Leadership Academy to enhance skills aligned with the Ecosystem.

Benefits and quality of life policy

The benefits strategy is primarily governed by the Labor Harmony Policy, designed to support shared responsibility and holistic well-being.

Work-life balance and family (exceeding the legal requirements)

- XL leave: Five additional days are granted beyond the legal paternity leave or for the secondary caregiver in cases of birth or adoption.
- Income protection: Cencosud covers the salary difference (differential pay) for employees with earnings above the legal limit during pre- and postnatal and parental leave.
- Gradual return: An extension of one additional breastfeeding hour for two months after the end of parental postnatal leave.
- Special leave:
 - Three additional days for the loss of an unborn child.
 - One day of leave for the loss of a pet (registered dogs and cats).

Social protection and financial well-being

- Insurance: Life and health coverage with shared financing (50% Company/50% employee) that broadens public protection.
- Mental health (*CencoFluye*): A comprehensive program including psychological support, emotional management, and sleep hygiene.
- Awards and assistance: Includes the "Housing Award" (support for home ownership) and recognition for the academic excellence of employees' children.

Recognition

Cencosud views recognition as a strategic tool to strengthen engagement and consolidate a culture of excellence. In 2025, the Company consolidated a regional, transversal, and inclusive strategy aimed at highlighting behavior and results aligned with its DNA and Leadership Hallmark. This strategy is structured around two main pillars:

- **Workplace climate recognition:** Focused on honoring teams that promote healthy work environments and achieve outstanding results in the annual climate survey, whether by ranking in the 'Very Good' category or by making significant improvements. This recognition included award ceremonies by country and the presentation of the Climate Seal as a hallmark of excellence
- **Somos Cencosud Regional (We are Regional Cencosud):** An initiative launched in 2025 to recognize not only results but the way they are achieved, in alignment with the Company's culture and leadership. It considers a regional management model with ongoing recognition milestones and an annual closing event that highlights culture champions in each country, strengthening a sense of pride and belonging and connection to the corporate purpose.

By means of these initiatives, Cencosud seeks to develop culture champions who inspire their peers and propagate excellence throughout the organization. Additionally, employees with permanent contracts have access to exclusive discounts across the Group's leading brands.

Metrics

Human capital investment

Cencosud business units by country	2025 investment in employee education and professional development (CLP)	Percentage of 2025 revenue (%)
Argentina	102,358,118	0
Brazil	181,231,069	0.01
Chile	5,916,566,414	0.08
Colombia	327,952,079	0.03
Peru	124,876,876	0.01
Uruguay	10,640,825	0.07
United States	3,996,783,075	0.2
Total	10,660,408,458	0.07

See detailed training indicators in the Appendices.

Subcontracting

Even though Cencosud does not have a specific policy for subcontracting, the Company establishes guidelines to ensure that contractors and subcontractors comply with labor and social security laws, as well as ethical standards. Cencosud requires proof of fulfillment of these obligations and extends its commitment to human rights to all workers, including subcontracted personnel. The Occupational Health and Safety Policy is applied comprehensively to both employees and contractors through coordination, supervision, audits, the use of personal protective equipment, and preventive training programs. Furthermore, the Company implements due diligence processes to engage only with suppliers that meet integrity standards, incorporating contractual clauses that require legal and ethical compliance as well as timely notification of any potential breaches.

Business Model

Cencosud's business model is shifting from a financial holding structure to an integrated ecosystem that maintains the customer at the core, as it has since its founding.

Cencosud is a leading multi-format retailer in the Americas, focused on the retailing of consumer staples and durable goods, as well as the provision of services associated with the retail trade. Through its various formats—supermarkets, home improvement, department stores, and shopping centers—the Company offers a broad value proposition aimed at meeting the needs of its customers in the region.

Model components

Core purpose and strategy

Cencosud has redefined its strategy under the purpose of "To serve extraordinarily at every moment." Its operating model seeks to function as a strategic ecosystem, where the different businesses feed into one another.

- **Customer at the core:** The goal is a unified view of the customer to offer a seamless experience across all brands and countries, maximizing loyalty and purchase frequency.
- **Regionalization:** The Company is migrating from management via independent subsidiaries to an "One Cencosud" model. This entails standardizing key processes (pricing, supply chain) to operate as a single platform in the Americas, generating synergies and economies of scale.

Business units

Cencosud operates in six countries (Chile, Argentina, Brazil, Colombia, Peru, and the United States) through five main business units, with supermarkets serving as the core pillar.

- **Supermarkets:** Accounted for 80% of revenue in 2025. Included varied formats such as hypermarkets (Jumbo), supermarkets (Wong, The Fresh Market, Prezunic, Santa Isabel, Metro), convenience stores (SPID), and wholesale/Cash & Carry (Giga, Makro, Metro Almacen).
- **Home Improvement:** Stores focused on construction and decoration (Easy, Blaisten).
- **Department Stores:** Focused on clothing, technology, and home goods (Paris), with strong omnichannel integration.
- **Shopping Centers (Cenco Malls):** Development and management of real estate assets anchored by their own stores, generating rental and cross-traffic income.
- **Financial Services:** Issuance of credit cards and insurance (Cencosud Scotiabank, Tarjeta Cencosud) to drive consumption in its stores.

Value and profitability drivers

To maximize the value of its physical assets and customer base, the model is underpinned by three key strategic drivers:

Retail Ecosystem: This unit seeks to generate "asset-light" revenue by leveraging its regional base of 30 million customers. Its components are:

- Cencosud Media: Monetization of physical and digital traffic through the sale of advertising space to brands (Retail Media).
- Loyalty: Programs such as *Puntos Cencosud* (Cencosud Points) and the "Jumbo Prime" membership aim to achieve customer primacy (ensuring Cencosud is their first choice) and capture data for personalization.
- CencoPay: A digital wallet designed to streamline transactions within the ecosystem.

Private labels: Products marketed under Cencosud's own brands and sold primarily through its formats and channels, acting as an accelerator of profitability and loyalty.

- They aim to grow faster than national brands and improve margins.
- They focus on meeting specific needs; for example, Cuisine & Co in food; American Dream, or designer brands in the non-food category;

Digital transformation and data usage

- Efficiency: Use of artificial intelligence (AI) to optimize core processes such as pricing, promotions, and inventory management.
- Experience: Implementation of technologies like AI-powered scales, self-checkout, and e-commerce substitution engines to improve customer satisfaction

Capital management and growth

The financial model is based on disciplined and selective capital allocation:

- **Organic and inorganic growth:** Combining new store openings and remodeling with strategic acquisitions (such as The Fresh Market in the United States and Makro in Argentina) to gain market share.
- **Asset rotation:** Sale of non-strategic assets (such as Bretas stores in Brazil or gas stations in Colombia) to finance projects with higher returns.
- **Sustainability:** Integrated into the business strategy, focusing on pillars such as Healthy Culture, Youth Employability, and Support for Entrepreneurs.

Evolution of online sales

Country	Unit	2024	2025	Variation (%)
Chile	CLP million	1,079,483	1,158,036	7.3
Argentina	CLP million	117,003	116,839	-0.1
USA	CLP million	145,690	175,175	20.2
Brazil	CLP million	50,787	44,098	-13.2
Peru	CLP million	68,277	96,647	41.6
Colombia	CLP million	47,714	54,460	14.1

Online penetration

Proportion of sales made through the online channel

Business Unit	Unit	2024	2025	Var. (bps)
Supermarkets	%			
Chile	%	13.30	14.30	100
Argentina	%	3.70	3.30	-36
USA	%	7.30	8.30	95
Brazil	%	2.90	2.90	3
Peru	%	5.50	7.10	165
Colombia	%	4.90	5.10	28
Home Improvement	%	9.20	9.00	-24
Department Stores	%	27.80	26.50	-130
Total	%	9.7	10.1	37

Trademarks, licenses, and patents

The Cencosud Group owns and manages the registration of a wide variety of trademarks in Chile, Argentina, Colombia, Brazil, and Peru, including the following: Jumbo, Easy, Santa Isabel, Cencopay, Disco, Vea, Paris, Tarjeta Cencosud, Wong, Metro, GBarbosa, Prezunic, Bretas, SkyCostanera, SPID, The Fresh Market and Cenco Malls, among others. The Company also continues to expand its private label portfolio, which includes brands such as Krea, URB, Alpes Outdoor, Roots, Alaniz Home, Alaniz, Attimo, Green Field, Opposite, Tribu, Aussie, Mini Tribu, Nex,Foster, J.J.O., Umbrale, Pets Fun, Beef Maker and Cuisine & Co., all of which have achieved significant market acceptance.

The Company has entered into licensing agreements with renowned international brands such as American Eagle, Aerie, and Women'Secret, ensuring the registration—or the processing of registrations—of all trademarks necessary for its operations in the different countries where it operates, in compliance with the regulations in force in each jurisdiction.

Neither Cencosud nor its subsidiaries have any invention patents registered in their name.

Legal framework

As a Chilean publicly traded corporation, Cencosud S.A. is subject to a broad and demanding legal and regulatory framework. This framework regulates its operations, corporate governance, relationship with the securities market, business conduct, and responsibility toward its various stakeholders.

This framework includes, among others, the Securities Market Law, the Corporations Law, and regulations issued by the Financial Market Commission (CMF). It also encompasses relevant legislation regarding the criminal liability of legal entities, economic and environmental crimes, consumer rights, non-discrimination, personal data protection, labor relations, and energy efficiency.

Compliance with these provisions is managed by means of corporate policies, internal control systems, and prevention models, which seek to ensure ethical and responsible conduct in accordance with current regulations.

Moreover, Cencosud operates under the specific legislation of each country where it operates, adapting its internal policies and procedures to meet applicable local requirements.

Regulators

In Chile, where Cencosud S.A. is headquartered, the Company's activities are subject to the oversight and supervision of various authorities, depending on the nature of its operations and business lines.

The primary regulators include the Financial Market Commission (CMF) as the securities market regulator; the National Consumer Protection Agency (SERNAC) for consumer protection matters; the National Economic Prosecutor's Office (FNE) for antitrust and competition matters; and the Financial Analysis Unit (UAF) for anti-money laundering. It is also subject to sectoral and local authorities, such as municipalities and the Regional Ministerial Secretariats (SEREMI) of Health and the Environment.

Regulatory compliance is managed by means of internal policies, procedures, and systems designed to ensure performance is in accordance with current regulations and the standards applicable in each jurisdiction.

Business Segments

Supermarkets

Cencosud's supermarket business is the core pillar of its operations, based on a multi-format model that serves diverse consumer profiles across Latin America and the United States.

Indicators	2025
Number of stores	1,093
Total sales area	2,411,190 sqm
Annual revenue	USD14.148 billion
Contribution to Cencosud's consolidated revenue	80%
Contribution to the 2025 consolidated EBITDA	67%

This segment focuses on the sale of food and consumer staples, electronics, and clothing. It combines physical stores with digital channels, offering value propositions that range from premium formats to proximity and value-priced supermarkets.

Format	Description
Supermarkets and hypermarkets	Self-service retail stores primarily offering food and everyday items, organized into specific departments.
Cash & Carry	A wholesale self-service model where customers purchase products in bulk directly from a warehouse.
Convenience stores	Retail stores offering a limited variety of everyday products, designed to provide a fast and convenient shopping experience.

Digital channels

- Mobile apps
- Websites
- Live Shopping

Main brands

Country	Brands
Chile	Jumbo, Santa Isabel, SPID
Peru	Wong, Metro, Metro Almacén
Colombia	Jumbo, Metro, Metro Almacén
Argentina	Jumbo, Disco, Vea, Makro, Basualdo
United States	The Fresh Market
Brazil	GBarbosa, Giga, Prezunic, Perini, Mercantil, Bretas, Bretas Atacarejo, SPID

Industry

Country	Description	Main Competitors
Chile	Concentrated with high omnichannel development.	Walmart Chile, SMU, Tottus
Peru	Concentrated, led by a local group; coexistence of premium, mass-market, and discount formats.	Intercorp (Plaza Vea, Vivanda), Tottus
Colombia	Disruptive market; dominated by hard discount players.	D1, Ara, Grupo Éxito, Olímpica
Argentina	Fragmented, with high price pressure and macroeconomic volatility.	Carrefour, Coto, DIA, La Anónima, Changomás
United States	Highly fragmented and large-scale; led by one dominant player (Walmart).	Walmart, Kroger, Costco, Albertsons, Publix, and Ahold Delhaize USA.

Cencosud's operations are diversified across both procurement and sales. No single supplier accounts for more than 10% of the total purchases; likewise, no individual customer accounts for more than 10% of the total sales.

Department Stores

The Department Store segment plays a key strategic role within the Company’s business model.

This segment complements the supermarket and shopping center offerings, boosts synergies with the financial services and payment methods business, and contributes to customer loyalty and to the development of long-term relations with them.

Indicators	2025
Number of stores	48
Total sales area	268,524 sqm
Annual revenue	USD1.310 billion
Contribution to Cencosud's consolidated revenue	7%
Contribution to the 2025 consolidated EBITDA	5%

The Paris brand is positioned as a large-format department store focused on the consumption of durable and semi-durable goods. Its value proposition includes a broad and diversified portfolio of clothing and footwear, home appliances and electronics, home goods, decor, and beauty and personal care products.

The department store segment is a cornerstone of Cencosud S.A.’s omnichannel ecosystem, driven by the integration of physical stores with e-commerce, the development of the Paris app, the strengthening of digital channels, and the use of Retail Media and data capabilities for personalized offers. These initiatives aim to capture digital sales while preserving the physical store’s role as an area for experience and exhibition.

Paris is one of the three largest department store companies in the Chilean market.

While Paris does not franchise stores, but manages key licenses in Chile alongside multiple exclusive international brands and a significant portfolio of private labels. Operations are diversified across both procurement and sales: no single supplier accounts for more than 10% of total purchases, and likewise, no individual customer accounts for more than 10% of the total sales.

Category	Description	Main Brands
Exclusive international brands	Third-party brands marketed exclusively or preferentially at Paris, typically through licensing agreements, exclusive distribution, or shop-in-shop formats.	Brooks Brothers; Nautica; Paula Cahen D’Anvers; Cheeky; Tommy Hilfiger (footwear); Lacoste Shoes; Topper
Private labels	Brands developed and managed directly by Paris, forming a core part of its value proposition in clothing, home goods, and accessories.	Alaniz; Alaniz Home; Opposite; Rainforest; Nex; Attimo; Tribu; Greenfield; Aussie
Character licenses (products)	Intellectual property licenses used for specific products (children's, home, gifts, toys), marketed through authorized suppliers and licensees.	Disney (includes Marvel, Star Wars, Pixar, Princesas, among others)

Home Improvement

The Home Improvement segment is one of Cencosud S.A.'s primary business lines. It operates mainly through the Easy brand, which specializes in solutions for construction, remodeling, home appliances, decoration, and gardening.

Easy was founded in Argentina in 1993 and has been part of the Cencosud portfolio since its inception. Currently, the format operates in Chile, Argentina, and Colombia, establishing itself as a key player in the regional home improvement sector. In all three markets, it competes with companies specifically focused on construction professionals.

Indicators	2025
Number of stores	114
Total sales area	812,060 sqm
Annual revenue	USD1.692 billion
Contribution to Cencosud's consolidated revenue	10%
Contribution to the 2025 consolidated EBITDA	8%

This segment operates under a big-box specialty store format, designed to provide a functional and efficient shopping experience. These stores are characterized by their large footprints, category-based organization, and spaces designed to inspire customers in the planning and execution of their projects.

Easy is a Cencosud proprietary brand, operated directly across all three countries.

Country	Brands
Chile	Easy
Colombia	Easy
Argentina	Easy, Blaisten

The segment has also developed an omnichannel offering, integrating its physical stores with e-commerce platforms. This allows customers to access an extensive product catalog digitally for home delivery or in-store pickup. In Chile, Easy also offers a mobile app to enhance the shopping experience.

Easy’s operations are diversified in both procurement and sales. No single supplier accounts for more than 10% of the total purchases, and similarly, no single customer accounts for more than 10% of the total sales.

Shopping Centers

The shopping center business of the Cencosud Group is primarily developed through Cenco Malls, a regional real estate unit with a presence in Chile, Peru, and Colombia, dedicated to the development, operation, and management of commercial assets.

Cenco Malls is listed on the Santiago Stock Exchange. Additionally, Cencosud owns and operates real estate assets in Argentina, Chile, Colombia, and Peru that are not consolidated within Cenco Malls. The performance, strategy, and management of Cenco Malls are reported in detail in its Integrated Annual Report.

Indicators	2025
Number of assets	68
Gross leasable area	2,353,983 sqm
Annual revenue	USD430 million
Contribution to Cencosud's consolidated revenue	2.4%
Contribution to the 2025 consolidated EBITDA	19%

The business model of Cenco Malls is based on the direct ownership and operation of commercial real estate assets. These are located in strategic, high-value urban areas and are designed to offer a mix of retail, services, food and beverages, entertainment, and experiences, integrating the physical and digital worlds.

Brands operated by Cenco Malls

Cenco Malls (regional corporate brand)

A proprietary brand that identifies and consolidates the Company’s shopping center portfolio across the region, representing its purpose and strategic vision since 2024.

Shopping center brands (assets)

The portfolio includes flagship shopping centers and power centers operated directly by the Company—most notably Cenco Costanera—along with other assets under proprietary trade names within the portfolio. These brands represent the commercial names of real estate assets, rather than franchises.

Sky Costanera

A tourism and entertainment asset operated directly by Cenco Malls. It is part of the Cenco Costanera complex and is recognized as a major tourist attraction.

The operations of Cenco Malls are diversified across both its procurement and its sales. No single supplier accounts for more than 10% of the total purchases, and similarly, no single customer outside the Group accounts for more than 10% of the total sales.

Financial Services

Cencosud's Financial Services business serves as a strategic complement to the Group's retail ecosystem.

This segment is focused on facilitating access to payment methods, financing, and financial solutions for customers across its various commercial banners, contributing to loyalty and a long-term relationship with consumers.

Indicators	2025
Credit cards issued	4.2 million
Net loan portfolio	USD2.927 billion
Annual revenue	USD159 million
Contribution to Cencosud's consolidated revenue	1%
Contribution to the 2025 consolidated EBITDA	2%

This business is developed primarily through credit cards, consumer loans, associated insurance, and other financial services, all integrated into the shopping experience across supermarket, department store, and home improvement formats. Its model is based on synergy with the retail core, supporting sales generation, shopping frequency, and customer insights.

Cencosud’s Financial Services business complements its retail operations by offering payment methods, financing, and financial solutions—operated through proprietary brands and strategic partnerships—contributing to customer loyalty and generating synergies with the Group's various retail formats.

Main brands used

Country	Brands
Chile	Cencosud Scotiabank
Colombia	Cencosud Colpatría
Peru	Cencosud Scotiabank
Argentina	CencoPay
Brazil	Bradesco

Financial Services operations are diversified in both their procurement and sales. No individual supplier accounts for more than 10% of the total purchases; likewise, no single customer accounts for more than 10% of the total sales.

Supply Chain

ESG risk management in the supply chain

Cencosud manages the environmental and social risks of its supply chain comprehensively by means of corporate policies, assessment processes, and the strengthening of its suppliers.

Relations with suppliers are governed by the Sustainability Policy, the Code of Ethics, and the Human Rights Policy. These guidelines extend to suppliers and third parties, promoting regulatory compliance, respect for human dignity, and a supply chain aligned with the UN Guiding Principles. Moreover, a specific responsible sourcing policy for suppliers is currently under development to enhance these standards.

This approach is complemented by risk assessment and monitoring mechanisms, including a specific matrix categorized by supplier categories, audits of critical suppliers, and the requirement of corrective action plans when negative impacts are detected. On the environmental front, the Company addresses specific risks such as water stress through international certifications required of agricultural and aquaculture suppliers. It also promotes the circular economy through initiatives that reduce waste and bolster the sustainability of the production chain.

Country	Sustainability-focused certifications (Cencosud’s operations in 2025)
Argentina	Supplier mapping: FSC, ISO 9001, ISO 14001, ISO 27001, B Corp. Organic products: International Agricultural Organization (OIA), Food Safety SA., Ecocert Argentina S.A., IRAM, LETIS S.A. Coffee, cocoa, and sugar: 4C, FSSC 22000, Pro-Yungas, Kosher, OIA vegan product certification. Animal welfare and origin: OIA and SENASA.
Peru	Methodologies and standards required of suppliers: GLOBAL GAP, Local G.A.P., BAP, BRC, HACCP, ASC. Supply chain promotion: Good agricultural practices (for fruits and vegetables), animal welfare (beef carcasses), and good aquaculture practices (hydrobiological products).
United States	Fruits and vegetables: PACA License, Primus GFS, USDA Certified Organic, QAI Organic Handling Certification, and NSF certification. Coffee: Rainforest Alliance Certified™, Sustainable Coffee Network and the International Women’s Coffee Alliance.
Colombia	"Healthy World" proposal and local suppliers: Certifications such as gluten-free, vegan, organic and Kosher.
Chile	Dairy and meat: Grass-Fed, Welfair Animal Welfare, Forest Stewardship Council (FSC), Free-Range Chile 2025, Organic, Natural, and Regenerative. Poultry and eggs: Welfcert, Certified Humane, Bureau Veritas. Seafood: SERNAPESCA "Sello Azul" (Blue Seal), ASC. Production plants: “Gluten-Free” and "Soy-Free" certifications granted by the INTA.

Animal welfare

In 2025, Cencosud made progress with promoting animal welfare within its value chain by expanding its range of certified products and setting a goal for 2026 of having an Animal Welfare Policy based on the Five Freedoms.

Key progress in 2025

Availability of cage-free eggs: 28.32% of total egg sales revenue came from cage-free eggs.

- Chile: 53.16% of egg revenue; 100% of stores have shelf availability (Jumbo: 31%; Santa Isabel: 17%).
- Brazil: 14.23% of egg revenue; 85% average availability and 21% in private labels.
- Peru: 21% of egg revenue; 50% of third-party SKUs and 22% in private labels.
- Argentina: 5.39% of egg revenue; 72% of stores have availability.
- Colombia: 47.8% of egg revenue.
- United States: 3,440,095 dozen sold; 93.8% sourced from free-range animals, with American Humane Certified and Cage Free certifications.

Poultry products

- Chile and Peru: Offerings with Welfcert and Certified Humane certifications.
- United States: Products with Organic Chicken certification (GAP Animal Welfare Certified, USDA Organic, Non-GMO Project Verified, Certified Humane, Halal, No Antibiotics Ever, Gluten-Free, and Hatched, Raised, and Harvested in the USA).

Dairy products. Chile: Products with Libre Pastoreo (Free-Range) and Chile Consciente certifications.

Pork category. United States: Products with FSNS Certified Animal Welfare and Five Domains Framework Animal Welfare certifications.

Beef category.

- Chile: Products with Land to Market – Savory Certificate certification; 88% of stores carry products sourced from regenerative agriculture. Jumbo plans to make progress with this in 2026 through private labels featuring the Regenera Seal.
- United States: Products with Humanely Raised and Verified Regenerative certifications.

Labeling and marketing

Cencosud applies the Codex Alimentarius transversally for its prepackaged products, ensuring nutritional claims are standardized and based on scientific evidence. This approach is complemented by the local regulations of each country, always applying the most demanding standard to guarantee clear and non-misleading information for consumers.

Capacity building and local actions

Cencosud also invests in the long-term development of its suppliers and applies strategies tailored to each country:

- **Nuestros Productores (Our Producers) Program (Chile):** This program strengthens micro and small producers by means of the "Suppliers' School." In 2025, it provided training with a diploma in strategic management to 56 micro and small enterprise (MSE) suppliers, who are part of the 178 total suppliers in Cencosud's *Nuestros Productores* program.
- **Argentina:** In 2025, a mapping of 308 supermarket suppliers was conducted to evaluate their certifications (ISO, FSC, and B Corp). In the Home Improvement division (Easy), importing factories are strictly required to be "Category A" to guarantee adequate working conditions.
- **Colombia:** Circular economy workshops were held for fruit and vegetable suppliers, training them on water management, composting, and Good Agricultural Practices (GAP).
- **Peru:** A "Responsible Sourcing" program was implemented, achieving 100% certification in animal welfare for beef carcass suppliers and promoting good agricultural and aquaculture practices.

Sustainable materials

Cencosud is driving a corporate strategy to reduce the environmental footprint of its packaging. This approach is based on a technical analysis identifying high-impact materials and the integration of a recyclability KPI into its decarbonization plan. At consolidated level, a key highlight is the use of Reusable Transport Packaging (RTP) for fresh products—a circular economy measure that reduces waste, product damage, and resource consumption

In 2025, this strategy was complemented by the following local initiatives: in Peru, the reuse of logistics boxes for e-commerce and optimization of plastic usage through robotic stretch wrappers; in the United States, the preferential use of recyclable or compostable packaging for in-store products; in Colombia, supplier training on the circular economy and the use of regulatory-compliant packaging; and in Argentina, the assurance that all packaging in contact with food has official sanitary authorization.

IFCO 2025 Sustainability Certificates

Cencosud and Cencosud Retail S.A. have received the IFCO 2025 Sustainability Certificates, which verify the environmental benefits achieved through the use of Reusable Packaging Containers (RPCs) within a circular economy model, methodologically supported by carbon footprint studies and life cycle analysis (ISO 14040/14044).

Environmental savings reported – Cencosud S.A. (2025)

Indicator	Quantitative saving	Equivalence
Carbon emissions	399,024 kg CO ₂ e	222 cars removed from the road per year
Water consumption	4,846 m ³	121,161 five-minute showers
Energy consumption	37,597 GJ	19,870 light bulbs powered/year
Waste prevented	216,475 kg	Daily waste generated by 245,994 people
Food waste	44,059 kg	73,431 meals on average

Environmental savings reported – Cencosud Retail S.A. (2025)

Indicator	Quantitative saving	Equivalence
Carbon emissions	319,392 kg CO ₂ e	69 cars removed from the road per year
Water consumption	4,204 m ³	105,105 five-minute showers
Energy consumption	32,614 GJ	17,237 light bulbs powered/year
Waste prevented	187,788 kg	Daily waste generated by 84,589 people
Food waste	38,220 kg	63,700 meals on average

Scope and assurance: These certificates apply exclusively to the use of RPCs provided by IFCO within the fresh produce supply chain. Calculations are based on **standardized** methodologies: Fraunhofer IBP for Latin America and Franklin Associates for North America. Additionally, the report includes specific metrics for food waste prevention achieved through the reduction of product damage.

Payment to suppliers

Supplier payment policy

Cencosud's supplier payment policy is integrated into its responsible sourcing approach and seeks to ensure transparency and equity within the supply chain. Although the Company operates under a general corporate framework that demands ethical and legal compliance, payment procedures and frequencies vary by country and business unit.

The Company adapts its payment process to the regulations and customs of each market:

- **Argentina:** Payments are made weekly through the issuance of electronic checks (standard and/or deferred) and/or bank transfers. The due date is calculated by adding the agreed payment terms to the date of receipt of goods or provision of services, adjusted to the business unit's payment schedule. Additionally, as a large corporation, Cencosud must accept, reject, or pay invoices from small businesses within a maximum term of 21 days of issuance; however, settlement does not imply immediate payment, but rather the confirmation of the amount for deferred payment as per the agreement between the parties.
- **Brazil:** Cencosud has a specific policy called "Payment Policy for Non-Resale Suppliers," which defines the rules and guidelines regarding payment terms for this category of suppliers.
- **Chile:** Payment is made to each supplier in accordance with that established by the legal framework. The payment term is determined based on the document date plus the payment condition defined by the purchase or service order. Micro and small enterprise (MSE) suppliers within the Our Producers Program (173 suppliers) are part of a preferential payment process that allows for faster payment processing than what is required by the regulation.
- **Colombia:** Payments are made bi-weekly via bank transfers. Due dates are determined by adding the agreed payment term days to the date of receipt of goods (for commercial suppliers) or the invoice issuance date (for services), adjusted to the payment schedule published on the supplier portal
- **Peru:** Mass payment to suppliers is carried out once a week. The invoice due date is calculated from the time the supplier registers it on the portal plus the term days agreed on.

Metrics

Number of invoices paid	Unit	2025
Up to 30 days		
Domestic	N°	2,131,060
International	N°	5,792
Total	N°	2,136,852
31-60 days		
Domestic	N°	6,618,533
International	N°	3,924
Total	N°	6,622,457
Over 60 days		
Domestic	N°	1,671,851
International	N°	16,033
Total	N°	1,687,884
Total amount of invoices paid in each range	Unit	2025
Up to 30 days		
Domestic	CLP	3,773,355,938,286
International	CLP	296,947,091,020
Total	CLP	4,070,303,029,306
31-60 days		
Domestic	CLP	5,656,065,800,228
International	CLP	156,590,889,993
Total	CLP	5,812,656,690,221
Over 60 days		
Domestic	CLP	2,876,254,576,573
International	CLP	519,069,343,833
Total	CLP	3,395,323,920,406
Number of suppliers	Unit	2025
Up to 30 days		
Domestic	N°	8,349
International	N°	372
Total	N°	8,721
31-60 days		
Domestic	N°	4,706
International	N°	332
Total	N°	5,038
Over 60 days		
Domestic	N°	2,994
International	N°	1,944
Total	N°	4,938

Total amount of default interest	Unit	2025
Domestic	CLP	0
International	CLP	0
Total	CLP	0
Total number of active suppliers	N°	19,531
Number of agreements registered in the Registry of Agreements with Exceptional Payment Terms	N°	504

Supplier evaluation

The Procurement area conducts performance surveys of non-commercial suppliers twice a year to evaluate their operational performance. These evaluations are regional in scope, covering suppliers operating in Argentina, Brazil, Chile, Colombia, Peru, and Uruguay, and are undertaken simultaneously across all countries.

The results are communicated to the business units, allowing for the identification of the best-and worst-performing suppliers. The evaluation considers criteria such as: order fulfillment, meeting deadlines and punctuality, quality of products and services, operational execution, and contingency management.

All processes are duly documented, and the results are stored on a Supplier Dashboard, accessible to the Procurement areas in the various countries. In general, the suppliers evaluated have achieved good results, which leads to low operational risk for the areas using their products or services.

Country	Annual purchase amount	Category criticality
Argentina	>100,000 USD	High
Brazil	>25,000 USD	High and Medium
Chile	>50,000 USD	High and Medium
Colombia	>25,000 USD	High and Medium
Peru	>50,000 USD	High
Uruguay	>100,000 USD	High

Classification ranges: High: >=1 to <2.25 | Medium: >=2.25 to < 3.65 | Low: >=3.65 to <=5

Suppliers evaluated in 2025

Country	Number of suppliers evaluated		Average operational risk scores	
	April 2025 Process	October 2025 Process	April 2025 Process	October 2025 Process
Argentina	289	218	4.1	4
Brazil	286	205	4	4.2
Chile	395	251	4.2	4.2
Colombia	139	97	4.1	4.1
Peru	198	101	4.1	4.1
Uruguay	1	1	3	2.3
Total	1,308	873	4.1	4.1

Compliance

Cencosud manages regulatory compliance through oversight and controls exercised by the Legal, Human Resources, and Audit Departments. The Company’s Code of Ethics addresses the human rights dimension and is supported by detection mechanisms including follow-up audits and an ethics whistleblowing hotline.

Regarding environmental matters, Cencosud has an Integrated Environmental Management and Energy Efficiency Policy, which establishes the framework for measuring, monitoring, and mitigating the environmental footprint of its stores and distribution centers. Compliance with this policy is overseen by the Regional Compliance Officer, in coordination with the Public Affairs and Sustainability function, which is responsible for identifying risks and opportunities for improvement.

Moreover, the Company has risk matrices that incorporate potential offenses to which it may be exposed, including applicable environmental crimes; these are integrated into the risk matrices of the various business units. Although a specific environmental compliance model is not currently in place, an environmental policy and its associated protocols are currently undergoing internal approval.

Metrics

Final and binding sanctions by area of application and country (2025)

Argentina	Number of sanctions	Amount in CLP
Final and binding sanctions by area of application		
Customers and consumer rights	80	128,421,058.3
Company employees	51	1,273,437,540.9
Labor protection actions	2	85,088,139.7
Environmental	8	6,229,107.4
Environmental compliance programs	0	0.0
Antitrust	0	0.0
Criminal liability of legal entities (Law 20.393)	0	0.0
Total	141	1,493,175,846.3

Brazil	Number of sanctions	Amount in CLP
Customers and consumer rights	146	287,669,982
Company employees	207	137,268,337
Labor protection actions	387	2,866,109,802
Environmental	8	30,309,378
Environmental compliance programs	0	0.0
Antitrust	0	0.0
Criminal liability of legal entities	0	0.0
Total	748	3,321,357,499

Chile	Number of sanctions	Amount in CLP
Customers and consumer rights	95	304,164,529.0
Company employees	103	545,135,486.0
Labor protection actions	5	48,733,177.0
Environmental	0	0.0
Environmental compliance programs	0	0.0
Antitrust	0	0.0
Criminal liability of legal entities	0	0.0
Total	203	898,033,192.0

Colombia	Number of sanctions	Amount in CLP
Customers and consumer rights	2	13,601,619.6
Company employees	0	0.0
Labor protection actions	69	0.0
Environmental	0	0.0
Environmental compliance programs	0	0.0
Antitrust	0	0.0
Criminal liability of legal entities	0	0.0
Total	71	13,601,619.6

Peru	Number of sanctions	Amount in CLP
Customers and consumer rights	2	13,163,578.2
Company employees	1	1,662,246.1
Labor protection actions	0	0.0
Environmental	51	129,720,176.5
Environmental compliance programs	0	0.0
Antitrust	0	0.0
Criminal liability of legal entities	0	0.0
Total	54	144,546,000.8

United States	Number of sanctions	Amount in CLP
Customers and consumer rights	9	9,922,187.9
Company employees	1	3,016,207.3
Labor protection actions	0	0.0
Environmental	2	3,871,358.7
Environmental compliance programs	0	0.0
Antitrust	0	0.0
Criminal liability of legal entities	0	0.0
Total	12	16,809,753.9

Sustainability

Material issues

Every two years, the Company conducts a materiality assessment to identify and prioritize relevant sustainability issues. In 2024, this process was developed in accordance with the double materiality approach adopted in the European Union.

This approach considers, on the one hand, financial materiality, assessing sustainability-related risks and opportunities that could affect the Company's performance, financial position, and capacity to create value. On the other hand, it considers impact materiality, analyzing the actual or potential impacts—both positive and negative—of its activities on people and the environment, including across its value chain.

Issues identified as material from at least one of these perspectives are incorporated into the management and disclosure of sustainability matters.

Double materiality matrix



Environmental

Topic	Financial materiality	Impact materiality
Waste	Risks: Non-compliance with environmental regulations on waste. Opportunities: Contribution to the circular economy.	Benefits for customers and the community through food waste reduction programs and other circular initiatives.
Water	Risks: Excessive consumption in water-stressed areas. Opportunities: Optimization of water use.	Creation of low-water-use gardens.
Energy	Risks: Energy shortages. Opportunities: Energy efficiency.	Reduction of total energy consumption through the implementation of efficiency measures.
Climate	Risks: Physical damage to infrastructure caused by extreme events. Opportunities: Climate change adaptation.	Greenhouse gas emissions in supply and distribution chains.

Social

Topic	Financial materiality	Impact materiality
Product safety and nutrition	Risks: Non-compliance with standards can lead to harm to people, legal sanctions, and negative reputational impacts. Opportunities: Contribution to people’s health by marketing healthy and nutritious products.	Access to safe and healthy products.
Customer relations	Risks: Difficulty in meeting expectations and maintaining consistency amidst changing trends. Opportunities: The possibility of offering personalized products and services using technology and innovation.	Products and services that satisfy customers (impact assessed through satisfaction surveys).
Labor practices	Risks: Inability to operate effectively and evolve if talent is not attracted and retained. Opportunities: Maintain a good work environment and a high productivity rate.	Generation of safe and quality employment, along with professional development opportunities.

Governance

Topic	Financial materiality	Impact materiality
Supply chain management	Risks: Inability to move products in a timely and cost-effective manner due to inadequate infrastructure. Opportunities: Improve the relationship with suppliers by treating them as strategic partners.	On-time and in-full deliveries.
Corporate governance	Risks: Non-compliance with regulatory requirements and adopted best practices. Opportunities: Strengthen the capacity to adapt to changes in the market and regulatory environment.	Sustainable value creation for all stakeholders.
Data security	Risks: Possibility of cyberattacks if timely monitoring is not performed. Opportunities: Value generation through responsible data management and cybersecurity mechanisms.	Stakeholder value arising from efficient and responsible data management.
Innovation	Risks: Possibility of technological obsolescence or difficulty in maintaining a culture of innovation. Opportunities: Efficient and sustainable use of new technologies, such as artificial intelligence.	Products and services that enhance the customer experience.

Sustainability strategy

Sustainability is one of Cencosud's strategic pillars.



Progress in 2025

Planet Pillar

- By the close of 2025, 22 stores are operating with transcritical CO₂ systems, replacing synthetic refrigerant gases that account for 72% of direct emissions.
- Use of non-conventional renewable energy reached 38% regionally, highlighting progress in Brazil (98%) and Chile (69%).
- Waste management: A 33% waste recovery rate was achieved, with more than 10,000 tons of organic waste valorized.
- A reduction of 36,648 tons of food waste was achieved; primarily through donations to social organizations and valorization processes.
- Water consumption was reduced by 6.5% at the regional level.
- Cencosud became the first Chilean retailer to adhere to the Taskforce on Nature-related Financial Disclosures (TNFD) standard on biodiversity and reported to the Carbon Disclosure Project (CDP) questionnaire for the first time.

People Pillar

- Female leadership: Women accounted for 42.2% of leadership positions (and 50.8% of the total workforce), moving closer to the corporate target of 43% by 2027.
- Community impact: Programs promoting a "healthy culture" benefited more than 59,000 people across the region
- Talent and employability: More than 2,400 young interns were brought on board, and entrepreneurship was bolstered through training more than 300 women.

Corporate Governance Pillar

- The Company achieved a score of 67 out of 100 in the S&P Global Corporate Sustainability Assessment (CSA 2025), an increase of 5 points over the previous year. This performance placed Cencosud in the 95th percentile of the food and staple industry, earning the Industry Mover distinction for having the greatest progress and securing inclusion in the S&P Global Sustainability Yearbook 2026.
- Cencosud received a BBB rating in the MSCI ESG Index, reflecting effective management of its ESG risks.
- The Company was ranked first in Latin America and Chile for having the "Best ESG Program" at the 2025 Extel Awards held in New York.

Sustainability Disclosure Topics & Metrics

SASB Standard: Food Retailers & Distributors (2023 Version)

Code	Topic	Metric	Unit	Response
FB-FR-110a.1	Fleet fuel management	Fleet fuel consumed	Gigajoules (GJ)	54,277
		% of renewable fuel	%	0.95
FB-FR-110b.1	Air emissions from refrigeration	Gross global Scope 1 emissions from refrigerants	tCO ₂ e	581,635
FB-FR-110b.2		Percentage of refrigerants consumed with zero ozone-depleting potential	%	52
FB-FR-110b.3		Average refrigerant emissions rate	%	Not available
FB-FR-130a.1	Energy management	(1) Total operational energy consumed;	GJ	5.327.547
		(2) Percentage of grid electricity;	%	63.4
		(3) Percentage renewable	%	37
FB-FR-150a.1	Food waste management	(1) Amount of food waste generated;	Metric tons (t)	Not available
		(2) Percentage diverted from the waste stream;	%	12
FB-FR-230a.1	Data security	(1) Number of data breaches;	N°	0 (Chile; not available for other countries)
		(2) Percentage involving personally identifiable information (PII);	%	0 (Chile)
		3) Number of customers affected	N°	0 (Chile)
FB-FR-230a.2		Description of the approach to identifying and addressing data security risks.	N/A	The approach to identifying and addressing data security risks is based on a governance structure defined at Board level, with clear responsibilities shared between the Information Security Committee, the CISO, and legal/data protection functions. This is underpinned by corporate policies aligned with international standards such as ISO 27001, NIST, and CIS Controls. The Company identifies the primary risk as exposure to sophisticated cyberattacks, particularly those enhanced by artificial intelligence, and mitigates this through robust technical controls—such as multi-factor authentication, access management, encryption, continuous monitoring, security testing, and the use of AI for early detection—complemented by ongoing and mandatory training and awareness programs for employees.

FB-FR-250a.1	Food safety	High-risk food safety violation rate	Rate	2.6 (SM Chile)
FB-FR-250a.2		(1) Number of recalls;	N°	291
		(2) Number of units recalled;	N°	1,735,842
		(3) % of recalled units that are private label	%	4.7 (SM Chile)
FB-FR-260a.1	Product health and nutrition	Revenue from products labeled and/or marketed to promote health and nutrition attributes	CLP	653,742,232,252
FB-FR-260a.2		Description of the process to identify and manage products/ingredients associated with health and nutrition concerns	N/A	Cencosud manages nutritional risks through active consumer listening, strict quality controls, and product reformulation to reduce critical components. This approach is complemented by a specialized product offering, certifications, and transparent labeling, in compliance with current regulations.
FB-FR-270a.1	Product labeling and marketing	Number of incidents of non-compliance with labeling and/or marketing codes (industry or regulatory)	N°	372
FB-FR-270a.2		Total amount of monetary losses resulting from legal proceedings associated with marketing and/or labeling practices	CLP	5,264,194.80
FB-FR-270a.3		Revenue from products labeled as (1) containing GMOs;	CLP	Not available
		(2) Non-GMO	CLP	Not available
FB-FR-310a.1	Labor practices	(1) Average hourly wage;	CLP	4,166.39
FB-FR-310a.1		2) % of store and distribution center employees earning a minimum wage, by region	%	0.01
FB-FR-310a.2		% of the active workforce covered by collective bargaining agreements	%	66.51
FB-FR-310a.3		(1) Number of work stoppages;	N°	0
FB-FR-310a.3		(2) Total days idle	Days	0
FB-FR-310a.4		Total amount of monetary losses resulting from legal proceedings associated with: (1) labor law violations;	CLP	2,094,341,134
FB-FR-310a.4		2) employment discrimination	CLP	17,514,540

FB-FR-430a.1	Revenue from products third-party certified to an environmental or social sustainable sourcing standard	CLP	492,738,550,407
FB-FR-430a.2	% of revenue from: (1) cage-free eggs;	%	28.32
FB-FR-430a.2	2) pork produced without the use of gestation crates	%	Brazil: 41.75
FB-FR-430a.3	Description of the strategy to manage environmental and social risks within the supply chain, including animal welfare	N/A	Cencosud manages environmental and social risks in its supply chain through a responsible sourcing approach, requiring suppliers to comply with legal requirements, ethical standards, and sustainability criteria. This approach includes periodic evaluations, due diligence, and the promotion of certified practices, such as animal welfare and sustainable production.
FB-FR-430a.4	Discussion of strategies to reduce the environmental impact of packaging	N/A	Cencosud drives a corporate strategy to reduce the environmental impact of packaging, based on the identification of critical materials, a recyclability KPI, and the use of Reusable Transport Packaging (RTP) as a pillar of the circular economy. In 2025, this strategy was implemented through local initiatives such as box reuse and plastic optimization in Peru; the use of recyclable or compostable packaging in the United States; supplier training in Colombia; and strict compliance with sanitary authorizations in Argentina.

Supply chain management of environmental and social impacts

Activity Metrics

Code	Metric	Unit	Response
FB-FR-000.A	Number of (1) retail locations and	N°	1,398
	(2) distribution centers	N°	49
FB-FR-000.B	Total area of (1) retail space and	sqm	3,524,366
	(2) distribution centers	sqm	920,700
FB-FR-000.C	Number of vehicles in the commercial fleet	N°	Not available
FB-FR-000.D	Ton-miles traveled	t/mi	Not available

Material Facts

Material Facts reported by Cencosud in 2025

Date	Document Link	Subject	Summary
01-30-25	2025010083960	Assets or shareholdings, acquisition or disposal	Reporting of the agreement reached with SHV Holdings N.V. and Orkam MAR B.V. for the acquisition of 100% of Supermercados Mayoristas Makro S.A. and Roberto Basualdo S.A., owners of the Makro and Basualdo wholesale chains.
2/7/2025	2025020108110	Assets or shareholdings, acquisition or disposal	Reporting of the agreement reached with Supermercados BH Comércio de Alimentos S.A. for the transfer of operations of 54 supermarkets, among other assets, of the Bretas banner located in the state of Minas Gerais, Brazil.
03-28-25	2025030240239	Ordinary Shareholders' Meeting: summons, agreements, and proposals.	Notice of summons to the Ordinary Shareholders' Meeting.
04-25-25	2025040311421	Ordinary Shareholders' Meeting: summons, agreements, and proposals.	Reporting of the agreements reached during the Ordinary Shareholders' Meeting.
05-13-25	2025050346636	Assets or shareholdings, acquisition or disposal	Reporting that the Administrative Council for Economic Defense (CADE) of Brazil has authorized the transfer of the aforementioned 32 Bretas stores, gas stations and distribution center, and related assets included in the transaction reported as a Material Fact on February 7.
05-13-25	2025050348761	Assets or shareholdings, acquisition or disposal	Supplement of the Material Fact of May 13, 2025, detailing the amount received by the Company to date regarding the transfer of Bretas Minas Gerais operations to Supermercados BH Comércio de Alimentos S.A.
6/5/2025	2025060397334	Other	Reporting of the start of a share buyback process for treasury shares via a Firm Block Trade Offer.
06-27-25	2025060443494	Other	Reporting that the Board of Directors had agreed to increase the number of shares to be acquired via a Firm Block Trade Offer.
06-30-25	2025060447310	Other	Reporting the successful conclusion of the Firm Block Trade Offer to acquire treasury shares.
07-25-25	2025070521092	Assets or shareholdings, acquisition or disposal	Reporting that, following the conclusion of proceedings before Brazil's CADE regarding the remaining Bretas stores included in the transaction reported as a Material Fact on February 7 and May 13, 2025, the final part of the operation closed today with the signing of the specific agreement for the transfer to Supermercados BH Comércio de Alimentos S.A. of the remaining 22 supermarkets and related assets.
08-29-25	2025080598110	Assets or shareholdings, acquisition or disposal	Reporting of an agreement reached with AP VIII Pomegranate Holdings, L.P. for the acquisition of 33% of The Fresh Market Holdings, Inc. in the USA.
9/10/2025	2025090621951	Placement of securities in international and/or domestic markets	Reporting the placement of dematerialized bearer bonds in the local market totaling UF7,500,000.
09-17-25	2025090635392	Assets or shareholdings, acquisition or disposal	Reporting that, all conditions of the purchase agreement signed with AP VIII Pomegranate Holdings, L.P. for the acquisition of 33% of The Fresh Market Holdings, Inc. having been met, payment of the agreed price of US\$295,000,000 has commenced.

Material Facts reported by Cencosud in 2024
(Selection of material facts with significant impact on business development during 2025)

Date	Document Link	Subject	Summary
01-26-24	2024010061638	Changes in management	Reporting of the appointment of Rodrigo Larraín Kaplan as the CEO of the Company, who took office on March 1, 2024, thereby concluding Renato Gutiérrez González's tenure as interim CEO.
05-28-24	2024050292138	Placement of securities in international and/or domestic markets	Reporting the issuance and placement in international markets of a new series of bonds totaling US\$650,000,000. These instruments, designated as "2031 Bonds," have 7-year maturity and bear an interest rate of 5.950%.
08-30-24	2024080457547	Other	The Board of Directors reviewed and approved the final text of Cencosud S.A.'s General Policy on Ordinary Course of Business Operations. This document establishes the requirements, maximum thresholds, and control mechanisms for the Company and its subsidiaries to enter into transactions and contracts with related parties efficiently, as they are ordinary in its line of business.

Comments by Shareholders and the Directors' Committee

In 2025, Cencosud did not receive any comments or proposals by shareholders or the Directors' Committee regarding the conduct of business, pursuant to subparagraph three of Article 74 of Law N°18.046.

Financial Statements

Cencosud's consolidated financial statements as of December 31, 2025, are available on the Company's website in the Investors section, as well as on the website of the Financial Market Commission via the following [link](#).

Index of General Regulation N°30

General Regulation N°30 amended by General Regulation N°461-2021 and General Regulation N°519-2024

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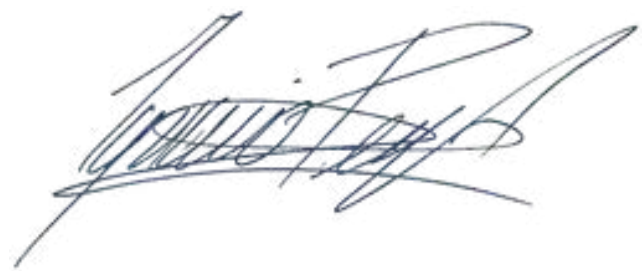
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Statement of Responsibility

The undersigned hereby assume responsibility for the accuracy of the information contained in this Annual Report 2025 of Cencosud S.A., in compliance with General Rule N°30 and N°461, both issued by the Financial Market Commission.

Name	Position	Taxpayer ID N°	Signature
Julio Moura Neto	Chairman	21.814.616-3	
Manfred Paulmann Koepfer	Director	7.012.865-9	
Peter Paulmann Koepfer	Director	8.953.509-3	
Felipe Larraín Bascuñán	Director	7.012.075-5	
Josefina Montenegro Araneda	Director	10.780.138-3	
María Leonie Roca Voto Bernales	Director	Peru National ID: 10270516-1	
Mónica Jiménez González	Director	Colombia Citizenship ID: 52.411.766	
Ignacio Pérez Alarcón	Director	9.979.516-6	
Carlos Fernandez Calatayud	Director	5.213.938-4	
Rodrigo Larraín Kaplan	CEO	10.973.139-0	

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Brazil Gas Station	
Brazil Pharmacies	
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Chile Distribution Centers	
Chile Home Improvement	
Chile Supermarkets	
Chile Department Stores	
Colombia Shopping Center	
Colombia Gas Station	
Colombia Home Improvement	
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Employee Information

Workforce: Number of people by gender and position

Number of people by gender	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
ARGENTINA	21	183	5,065	331	2,645	127	12,709	1,173	118	22,372
Women	0	52	1,866	12	477	61	5,743	467	37	8,715
Men	21	131	3,199	319	2,168	66	6,966	706	81	13,657
BRAZIL	9	17	740	4,365	1,053	141	9,273	387	370	16,355
Women	2	4	276	1,732	425	73	4,938	171	129	7,750
Men	7	13	464	2,633	628	68	4,335	216	241	8,605
CHILE	15	128	5,476	18,311	10,207	179	10,845	1,898	186	47,245
Women	0	40	2,687	12,501	5,249	106	6,217	848	56	27,704
Men	15	88	2,789	5,810	4,958	73	4,628	1,050	130	19,541
CHINA	1	8	13	0	0	58	0	4	0	84
Women	0	5	9	0	0	47	0	1	0	62
Men	1	3	4	0	0	11	0	3	0	22
COLOMBIA	2	26	1,100	3,808	1,869	88	1,098	412	95	8,498
Women	0	9	473	1,958	883	33	504	204	62	4,126
Men	2	17	627	1,850	986	55	594	208	33	4,372
PERU	1	21	724	772	8,289	140	5	420	88	10,460
Women	0	3	366	146	4,124	62	5	163	23	4,892
Men	1	18	358	626	4,165	78	0	257	65	5,568
URUGUAY	0	7	43	0	0	1	0	89	0	140
Women	0	1	13	0	0	1	0	33	0	48
Men	0	6	30	0	0	0	0	56	0	92
USA	12	1,245	0	838	9,724	80	0	117	0	12,016
Women	4	456	0	170	5,470	56	0	54	0	6,210
Men	8	789	0	668	4,254	24	0	63	0	5,806
TOTAL	61	1,635	13,161	28,425	33,787	814	33,930	4,500	857	117,170
Women	6	570	5,690	16,519	16,628	439	17,407	1,941	307	59,507
Men	55	1,065	7,471	11,906	17,159	375	16,523	2,559	550	57,663

Workforce: Number of people by nationality

Nationality and gender	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Chilean	16	123	5,223	17,094	9,528	169	9,851	1,741	170	43,915
Women	-	39	2,556	11,735	4,954	100	5,700	781	48	25,913
Men	16	84	2,667	5,359	4,574	69	4,151	960	122	18,002
Argentine	21	185	4,980	341	2,596	122	12,450	1,129	112	21,936
Women	-	50	1,822	21	467	60	5,627	449	34	8,530
Men	21	135	3,158	320	2,129	62	6,823	680	78	13,406
Brazilian	9	22	746	4,366	1,054	142	9,272	390	369	16,370
Women	2	4	280	1,734	426	73	4,936	173	129	7,757
Men	7	18	466	2,632	628	69	4,336	217	240	8,613
American	12	1,247	1	838	9,724	81	1	118	-	12,022
Women	4	456	1	170	5,470	56	1	54	-	6,212
Men	8	791	-	668	4,254	25	-	64	-	5,810
Peruvian	-	20	782	1,122	8,439	142	352	441	89	11,387
Women	-	4	395	376	4,192	64	190	170	24	5,415
Men	-	16	387	746	4,247	78	162	271	65	5,972
Colombian	1	23	1,121	3,962	1,953	88	1,224	419	97	8,888
Women	-	9	489	2,058	920	33	566	207	64	4,346
Men	1	14	632	1,904	1,033	55	658	212	33	4,542
Venezuelan	-	4	191	392	343	9	379	138	12	1,468
Women	-	3	90	236	134	5	175	59	7	709
Men	-	1	101	156	209	4	204	79	5	759
Bolivian	-	-	24	156	69	1	176	5	1	432
Women	-	-	16	122	44	-	120	1	1	304
Men	-	-	8	34	25	1	56	4	-	128
Uruguayan	1	3	42	4	12	2	18	97	1	180
Women	-	1	17	2	7	1	12	36	-	76
Men	1	2	25	2	5	1	6	61	1	104
Haitian	-	-	-	65	15	-	77	1	1	159
Women	-	-	-	11	-	-	19	-	-	30
Men	-	-	-	54	15	-	58	1	1	129
Ecuadorian	-	-	8	40	22	1	41	4	1	117
Women	-	-	4	23	8	1	16	2	-	54
Men	-	-	4	17	14	-	25	2	1	63
Paraguayan	-	-	17	8	13	-	63	4	3	108
Women	-	-	6	5	2	-	32	3	-	48
Men	-	-	11	3	11	-	31	1	3	60
Chinese	1	6	13	-	-	56	-	4	-	80
Women	-	3	9	-	-	45	-	1	-	58
Men	1	3	4	-	-	11	-	3	-	22
Cuban	-	-	4	9	5	-	7	3	-	28
Women	-	-	1	7	3	-	3	1	-	15
Men	-	-	3	2	2	-	4	2	-	13

Dominican	-	-	-	10	8	-	4	-	-	22
Women	-	-	-	6	1	-	3	-	-	10
Men	-	-	-	4	7	-	1	-	-	12
Spaniard	-	-	4	1	3	1	4	3	-	16
Women	-	-	1	-	-	1	2	2	-	6
Men	-	-	3	1	3	-	2	1	-	10
Mexican	-	1	1	2	1	-	1	1	-	7
Women	-	-	1	2	-	-	-	1	-	4
Men	-	1	-	-	1	-	1	-	-	3
Portuguese	-	-	1	1	1	-	2	-	1	6
Women	-	-	-	1	-	-	-	-	-	1
Men	-	-	1	-	1	-	2	-	1	5
Salvadoran	-	-	1	2	-	-	1	-	-	4
Women	-	-	1	2	-	-	1	-	-	4
Men	-	-	-	-	-	-	-	-	-	-
Nicaraguan	-	-	-	3	-	-	1	-	-	4
Women	-	-	-	2	-	-	-	-	-	2
Men	-	-	-	1	-	-	1	-	-	2
Dominican (from Dominica)	-	-	-	3	-	-	1	-	-	4
Women	-	-	-	3	-	-	1	-	-	4
Men	-	-	-	-	-	-	-	-	-	-
Japanese	-	-	-	1	-	-	2	-	-	3
Women	-	-	-	1	-	-	2	-	-	3
Men	-	-	-	-	-	-	-	-	-	-
Ukrainian	-	-	-	1	-	-	-	1	-	2
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	1	-	-	-	1	-	2
Angolan	-	-	-	-	-	-	1	1	-	2
Women	-	-	-	-	-	-	-	1	-	1
Men	-	-	-	-	-	-	1	-	-	1
Cape Verdean	-	-	-	-	-	-	1	-	-	1
Women	-	-	-	-	-	-	1	-	-	1
Men	-	-	-	-	-	-	-	-	-	-
Moroccan	-	-	-	1	-	-	-	-	-	1
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	1	-	-	-	-	-	1
Cypriot	-	-	-	-	-	-	1	-	-	1
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	-	-	1	-	-	1
Italian	-	-	1	-	-	-	-	-	-	1
Women	-	-	1	-	-	-	-	-	-	1
Men	-	-	-	-	-	-	-	-	-	-
Syrian	-	-	-	1	-	-	-	-	-	1
Women	-	-	-	1	-	-	-	-	-	1
Men	-	-	-	-	-	-	-	-	-	-

Barbadian	-	-	-	1	-	-	-	-	-	1
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	1	-	-	-	-	-	1
French	-	-	1	-	-	-	-	-	-	1
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	1	-	-	-	-	-	-	1
Romanian	-	-	-	1	-	-	-	-	-	1
Women	-	-	-	1	-	-	-	-	-	1
Men	-	-	-	-	-	-	-	-	-	-
Russian	-	1	-	-	-	-	-	-	-	1
Women	-	1	-	-	-	-	-	-	-	1
Men	-	-	-	-	-	-	-	-	-	-
Filipino	-	-	-	-	1	-	-	-	-	1
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	1	-	-	-	-	1
TOTAL	61	1,635	13,161	28,425	33,787	814	33,930	4,500	857	117,170
Women	6	570	5,690	16,519	16,628	439	17,407	1,941	307	59,507
Men	55	1,065	7,471	11,906	17,159	375	16,523	2,559	550	57,663

Workforce: Number of people by age range

CENCOSUD S.A. ARGENTINA	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Under 30 years old	-	2	120	24	300	61	2,851	155	32	3,545
Women	-	-	58	2	29	39	1,276	73	12	1,489
Men	-	2	62	22	271	22	1,575	82	20	2,056
Between 30 and 40	3	38	1,199	88	893	33	4,006	401	33	6,694
Women	-	15	496	1	118	17	1,797	176	6	2,626
Men	3	23	703	87	775	16	2,209	225	27	4,068
Between 41 and 50	8	74	2,555	120	1,104	14	4,140	409	26	8,450
Women	-	21	965	4	248	2	2,008	156	10	3,414
Men	8	53	1,590	116	856	12	2,132	253	16	5,036
Between 51 and 60	7	62	1,069	86	295	14	1,528	175	24	3,260
Women	-	15	331	5	72	3	621	55	8	1,110
Men	7	47	738	81	223	11	907	120	16	2,150
Between 61 and 70	3	7	120	13	49	5	181	33	3	414
Women	-	1	16	-	9	-	41	7	1	75
Men	3	6	104	13	40	5	140	26	2	339
More than 70 years	-	-	2	-	4	-	3	-	-	9
Women	-	-	-	-	1	-	-	-	-	1
Men	-	-	2	-	3	-	3	-	-	8
TOTAL	21	183	5,065	331	2,645	127	12,709	1,173	118	22,372
Women	-	52	1,866	12	477	61	5,743	467	37	8,715
Men	21	131	3,199	319	2,168	66	6,966	706	81	13,657
CENCOSUD S.A. BRAZIL	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Under 30 years old	-	-	28	648	145	34	2,754	24	58	3,691
Women	-	-	9	230	49	12	1,209	5	17	1,531
Men	-	-	19	418	96	22	1,545	19	41	2,160
Between 30 and 40	1	1	276	1,309	375	65	2,435	174	149	4,785
Women	-	-	128	521	159	33	1,293	83	64	2,281
Men	1	1	148	788	216	32	1,142	91	85	2,504
Between 41 and 50	5	8	304	1,330	354	36	2,130	152	110	4,429
Women	1	1	101	593	153	23	1,334	66	38	2,310
Men	4	7	203	737	201	13	796	86	72	2,119
Between 51 and 60	3	7	114	805	146	5	1,424	33	47	2,584
Women	1	3	36	309	59	4	836	16	10	1,274
Men	2	4	78	496	87	1	588	17	37	1,310
Between 61 and 70	-	1	17	253	31	1	464	3	4	774
Women	-	-	2	76	5	1	239	1	-	324
Men	-	1	15	177	26	-	225	2	4	450
More than 70 years	-	-	1	20	2	-	66	1	2	92
Women	-	-	-	3	-	-	27	-	-	30
Men	-	-	1	17	2	-	39	1	2	62
TOTAL	9	17	740	4,365	1,053	141	9,273	387	370	16,355
Women	2	4	276	1,732	425	73	4,938	171	129	7,750
Men	7	13	464	2,633	628	68	4,335	216	241	8,605
CENCOSUD S.A. CHILE	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Under 30 years old	-	-	469	5,516	2,150	10	4,136	434	14	12,729
Women	-	-	267	2,934	916	6	1,803	217	5	6,148
Men	-	-	202	2,582	1,234	4	2,333	217	9	6,581
Between 30 and 40	1	30	1,807	4,564	2,885	59	2,396	843	72	12,657
Women	-	10	889	3,221	1,531	35	1,380	378	26	7,470
Men	1	20	918	1,343	1,354	24	1,016	465	46	5,187
Between 41 and 50	8	62	1,738	3,385	2,306	72	1,680	421	42	9,714
Women	-	17	880	2,705	1,325	45	1,138	174	13	6,297
Men	8	45	858	680	981	27	542	247	29	3,417
Between 51 and 60	6	30	1,136	3,318	2,018	30	1,660	157	42	8,397
Women	-	13	536	2,597	1,169	16	1,215	67	11	5,624
Men	6	17	600	721	849	14	445	90	31	2,773
Between 61 and 70	-	6	314	1,402	784	8	877	40	13	3,444
Women	-	-	112	982	299	4	615	11	1	2,024
Men	-	6	202	420	485	4	262	29	12	1,420
More than 70 years	-	-	12	126	64	-	96	3	3	304
Women	-	-	3	62	9	-	66	1	-	141
Men	-	-	9	64	55	-	30	2	3	163
TOTAL	15	128	5,476	18,311	10,207	179	10,845	1,898	186	47,245
Women	-	40	2,687	12,501	5,249	106	6,217	848	56	27,704
Men	15	88	2,789	5,810	4,958	73	4,628	1,050	130	19,541

CENCOSUD S.A. CHINA	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Under 30 years old	-	-	-	-	-	8	-	2	-	10
Women	-	-	-	-	-	6	-	1	-	7
Men	-	-	-	-	-	2	-	1	-	3
Between 30 and 40	-	2	6	-	-	20	-	-	-	28
Women	-	1	5	-	-	17	-	-	-	23
Men	-	1	1	-	-	3	-	-	-	5
Between 41 and 50	1	4	7	-	-	29	-	2	-	43
Women	-	3	4	-	-	24	-	-	-	31
Men	1	1	3	-	-	5	-	2	-	12
Between 51 and 60	-	2	-	-	-	1	-	-	-	3
Women	-	1	-	-	-	-	-	-	-	1
Men	-	1	-	-	-	1	-	-	-	2
Between 61 and 70	-	-	-	-	-	-	-	-	-	-
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	-	-	-	-	-	-
More than 70 years	-	-	-	-	-	-	-	-	-	-
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	-	-	-	-	-	-
TOTAL	1	8	13	-	-	58	-	4	-	84
Women	-	5	9	-	-	47	-	1	-	62
Men	1	3	4	-	-	11	-	3	-	22
CENCOSUD S.A. COLOMBIA	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Under 30 years old	-	-	84	1,447	462	37	356	63	39	2,488
Women	-	-	39	657	176	15	146	40	29	1,102
Men	-	-	45	790	286	22	210	23	10	1,386
Between 30 and 40	-	2	488	1,230	680	32	360	218	37	3,047
Women	-	-	201	642	317	11	175	121	21	1,488
Men	-	2	287	588	363	21	185	97	16	1,559
Between 41 and 50	1	14	424	809	531	18	276	105	19	2,197
Women	-	7	188	471	308	7	133	33	12	1,159
Men	1	7	236	338	223	11	143	72	7	1,038
Between 51 and 60	1	8	97	288	185	1	96	25	-	701
Women	-	2	43	171	79	-	47	10	-	352
Men	1	6	54	117	106	1	49	15	-	349
Between 61 and 70	-	2	7	34	11	-	10	1	-	65
Women	-	-	2	17	3	-	3	-	-	25
Men	-	2	5	17	8	-	7	1	-	40
More than 70 years	-	-	-	-	-	-	-	-	-	-
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	-	-	-	-	-	-
TOTAL	2	26	1,100	3,808	1,869	88	1,098	412	95	8,498
Women	-	9	473	1,958	883	33	504	204	62	4,126
Men	2	17	627	1,850	986	55	594	208	33	4,372
CENCOSUD S.A. PERU	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Under 30 years old	-	-	52	290	3,907	47	-	76	28	4,400
Women	-	-	28	72	1,657	27	-	38	12	1,834
Men	-	-	24	218	2,250	20	-	38	16	2,566
Between 30 and 40	-	3	271	316	2,665	51	3	168	41	3,518
Women	-	1	145	60	1,534	18	3	80	9	1,850
Men	-	2	126	256	1,131	33	-	88	32	1,668
Between 41 and 50	-	7	249	128	1,284	35	2	122	11	1,838
Women	-	2	124	12	716	15	2	34	2	907
Men	-	5	125	116	568	20	-	88	9	931
Between 51 and 60	1	9	137	32	374	7	-	49	6	615
Women	-	-	61	2	187	2	-	8	-	260
Men	1	9	76	30	187	5	-	41	6	355
Between 61 and 70	-	2	15	6	59	-	-	5	2	89
Women	-	-	8	-	30	-	-	3	-	41
Men	-	2	7	6	29	-	-	2	2	48
More than 70 years	-	-	-	-	-	-	-	-	-	-
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	-	-	-	-	-	-
TOTAL	1	21	724	772	8,289	140	5	420	88	10,460
Women	-	3	366	146	4,124	62	5	163	23	4,892
Men	1	18	358	626	4,165	78	-	257	65	5,568

CENCOSUD S.A. URUGUAY	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Under 30 years old	-	-	3	-	-	-	-	40	-	43
Women	-	-	3	-	-	-	-	14	-	17
Men	-	-	-	-	-	-	-	26	-	26
Between 30 and 40	-	1	32	-	-	1	-	47	-	81
Women	-	1	8	-	-	1	-	18	-	28
Men	-	-	24	-	-	-	-	29	-	53
Between 41 and 50	-	5	7	-	-	-	-	1	-	13
Women	-	-	2	-	-	-	-	1	-	3
Men	-	5	5	-	-	-	-	-	-	10
Between 51 and 60	-	1	1	-	-	-	-	1	-	3
Women	-	-	-	-	-	-	-	-	-	-
Men	-	1	1	-	-	-	-	1	-	3
Between 61 and 70	-	-	-	-	-	-	-	-	-	-
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	-	-	-	-	-	-
More than 70 years	-	-	-	-	-	-	-	-	-	-
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	-	-	-	-	-	-
TOTAL	-	7	43	-	-	1	-	89	-	140
Women	-	1	13	-	-	1	-	33	-	48
Men	-	6	30	-	-	-	-	56	-	92
CENCOSUD S.A. USA	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Under 30 years old	-	130	-	156	3,851	8	-	17	-	4,162
Women	-	62	-	27	2,010	4	-	11	-	2,114
Men	-	68	-	129	1,841	4	-	6	-	2,048
Between 30 and 40	1	373	-	233	1,757	20	-	46	-	2,430
Women	-	137	-	41	861	16	-	19	-	1,074
Men	1	236	-	192	896	4	-	27	-	1,356
Between 41 and 50	4	321	-	144	1,210	33	-	28	-	1,740
Women	3	134	-	33	717	20	-	14	-	921
Men	1	187	-	111	493	13	-	14	-	819
Between 51 and 60	6	273	-	158	1,265	15	-	20	-	1,737
Women	1	81	-	37	808	13	-	7	-	947
Men	5	192	-	121	457	2	-	13	-	790
Between 61 and 70	1	135	-	116	1,212	4	-	6	-	1,474
Women	-	42	-	23	815	3	-	3	-	886
Men	1	93	-	93	397	1	-	3	-	588
More than 70 years	-	13	-	31	429	-	-	-	-	473
Women	-	-	-	9	259	-	-	-	-	268
Men	-	13	-	22	170	-	-	-	-	205
TOTAL	12	1,245	-	838	9,724	80	-	117	-	12,016
Women	4	456	-	170	5,470	56	-	54	-	6,210
Men	8	789	-	668	4,254	24	-	63	-	5,806

Workforce: Number of people by tenure in the Company

CENCOSUD S.A. ARGENTINA	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Less than 3 years	2	25	189	40	244	68	2,788	210	41	3,607
Women	-	5	71	3	21	43	1,298	102	10	1,553
Men	2	20	118	37	223	25	1,490	108	31	2,054
Between 3 and 6 years	4	30	148	7	156	13	1,193	133	11	1,695
Women	-	8	74	-	29	4	564	58	4	741
Men	4	22	74	7	127	9	629	75	7	954
More than 6 and less than 9 years	1	19	156	3	169	6	643	48	1	1,046
Women	-	8	70	-	21	5	289	18	-	411
Men	1	11	86	3	148	1	354	30	1	635
Between 9 and 12 years	-	11	239	12	191	2	929	71	8	1,463
Women	-	6	90	-	28	1	385	34	3	547
Men	-	5	149	12	163	1	544	37	5	916
More than 12 years	14	98	4,333	269	1,885	38	7,156	711	57	14,561
Women	-	25	1,561	9	378	8	3,207	255	20	5,463
Men	14	73	2,772	260	1,507	30	3,949	456	37	9,098
TOTAL	21	183	5,065	331	2,645	127	12,709	1,173	118	22,372
Women	-	52	1,866	12	477	61	5,743	467	37	8,715
Men	21	131	3,199	319	2,168	66	6,966	706	81	13,657
CENCOSUD S.A. BRAZIL	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Less than 3 years	6	4	163	1,162	155	49	3,867	104	86	5,596
Women	1	-	58	393	48	23	1,950	43	20	2,536
Men	5	4	105	769	107	26	1,917	61	66	3,060
Between 3 and 6 years	-	3	65	418	95	22	762	47	41	1,453
Women	-	1	22	156	40	4	406	19	13	661
Men	-	2	43	262	55	18	356	28	28	792
More than 6 and less than 9 years	1	2	65	436	145	7	805	50	50	1,561
Women	-	1	23	162	50	2	417	25	17	697
Men	1	1	42	274	95	5	388	25	33	864
Between 9 and 12 years	-	2	84	505	153	13	1,008	46	50	1,861
Women	-	1	39	227	66	8	609	23	22	995
Men	-	1	45	278	87	5	399	23	28	866
More than 12 years	2	6	363	1,844	505	50	2,831	140	143	5,884
Women	1	1	134	794	221	36	1,556	61	57	2,861
Men	1	5	229	1,050	284	14	1,275	79	86	3,023
TOTAL	9	17	740	4,365	1,053	141	9,273	387	370	16,355
Women	2	4	276	1,732	425	73	4,938	171	129	7,750
Men	7	13	464	2,633	628	68	4,335	216	241	8,605
CENCOSUD S.A. CHILE	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Less than 3 years	4	34	848	5,488	2,283	20	4,421	706	66	13,870
Women	-	6	411	3,177	896	10	2,202	349	16	7,067
Men	4	28	437	2,311	1,387	10	2,219	357	50	6,803
Between 3 and 6 years	3	6	820	3,967	1,698	31	2,061	352	38	8,976
Women	-	2	387	2,729	819	17	1,141	158	9	5,262
Men	3	4	433	1,238	879	14	920	194	29	3,714
More than 6 and less than 9 years	-	6	600	2,797	1,237	21	1,387	224	14	6,286
Women	-	3	302	2,046	701	10	851	90	6	4,009
Men	-	3	298	751	536	11	536	134	8	2,277
Between 9 and 12 years	-	11	495	2,076	1,194	16	1,062	152	16	5,022
Women	-	4	248	1,634	674	8	737	49	8	3,362
Men	-	7	247	442	520	8	325	103	8	1,660
More than 12 years	8	71	2,713	3,983	3,795	91	1,914	464	52	13,091
Women	-	25	1,339	2,915	2,159	61	1,286	202	17	8,004
Men	8	46	1,374	1,068	1,636	30	628	262	35	5,087
TOTAL	15	128	5,476	18,311	10,207	179	10,845	1,898	186	47,245
Women	-	40	2,687	12,501	5,249	106	6,217	848	56	27,704
Men	15	88	2,789	5,810	4,958	73	4,628	1,050	130	19,541

CENCOSUD S.A. CHINA	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Less than 3 years	-	1	2	-	-	19	-	4	-	26
Women	-	1	1	-	-	16	-	1	-	19
Men	-	-	1	-	-	3	-	3	-	7
Between 3 and 6 years	-	-	2	-	-	8	-	-	-	10
Women	-	-	1	-	-	8	-	-	-	9
Men	-	-	1	-	-	-	-	-	-	1
More than 6 and less than 9 years	-	-	3	-	-	11	-	-	-	14
Women	-	-	3	-	-	9	-	-	-	12
Men	-	-	-	-	-	2	-	-	-	2
Between 9 and 12 years	-	-	1	-	-	6	-	-	-	7
Women	-	-	1	-	-	4	-	-	-	5
Men	-	-	-	-	-	2	-	-	-	2
More than 12 years	1	7	5	-	-	14	-	-	-	27
Women	-	4	3	-	-	10	-	-	-	17
Men	1	3	2	-	-	4	-	-	-	10
TOTAL	1	8	13	-	-	58	-	4	-	84
Women	-	5	9	-	-	47	-	1	-	62
Men	1	3	4	-	-	11	-	3	-	22
CENCOSUD S.A. COLOMBIA	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Less than 3 years	2	4	147	1,576	475	42	350	138	33	2,767
Women	-	3	63	782	165	19	156	67	26	1,281
Men	2	1	84	794	310	23	194	71	7	1,486
Between 3 and 6 years	-	4	78	500	188	7	104	64	21	966
Women	-	1	36	244	75	1	47	40	13	457
Men	-	3	42	256	113	6	57	24	8	509
More than 6 and less than 9 years	-	1	97	343	200	7	104	30	3	785
Women	-	-	45	198	95	1	47	20	1	407
Men	-	1	52	145	105	6	57	10	2	378
Between 9 and 12 years	-	4	155	448	277	6	149	51	6	1,096
Women	-	3	65	255	133	5	79	28	3	571
Men	-	1	90	193	144	1	70	23	3	525
More than 12 years	-	13	623	941	729	26	391	129	32	2,884
Women	-	2	264	479	415	7	175	49	19	1,410
Men	-	11	359	462	314	19	216	80	13	1,474
TOTAL	2	26	1,100	3,808	1,869	88	1,098	412	95	8,498
Women	-	9	473	1,958	883	33	504	204	62	4,126
Men	2	17	627	1,850	986	55	594	208	33	4,372
CENCOSUD S.A. PERU	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Less than 3 years	1	3	133	264	4,286	58	-	136	26	4,907
Women	-	1	72	72	2,005	34	-	66	13	2,263
Men	1	2	61	192	2,281	24	-	70	13	2,644
Between 3 and 6 years	-	3	53	82	839	16	-	56	2	1,051
Women	-	-	23	35	591	7	-	24	-	680
Men	-	3	30	47	248	9	-	32	2	371
More than 6 and less than 9 years	-	2	68	119	1,268	9	1	39	18	1,524
Women	-	-	33	15	694	2	1	16	5	766
Men	-	2	35	104	574	7	-	23	13	758
Between 9 and 12 years	-	2	53	137	629	6	2	22	9	860
Women	-	1	28	11	324	2	2	7	2	377
Men	-	1	25	126	305	4	-	15	7	483
More than 12 years	-	11	417	170	1,267	51	2	167	33	2,118
Women	-	1	210	13	510	17	2	50	3	806
Men	-	10	207	157	757	34	-	117	30	1,312
TOTAL	1	21	724	772	8,289	140	5	420	88	10,460
Women	-	3	366	146	4,124	62	5	163	23	4,892
Men	1	18	358	626	4,165	78	-	257	65	5,568

CENCOSUD S.A. URUGUAY	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Less than 3 years	-	7	43	-	-	1	-	89	-	140
Women	-	1	13	-	-	1	-	33	-	48
Men	-	6	30	-	-	-	-	56	-	92
Between 3 and 6 years	-	-	-	-	-	-	-	-	-	-
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	-	-	-	-	-	-
More than 6 and less than 9 years	-	-	-	-	-	-	-	-	-	-
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	-	-	-	-	-	-
Between 9 and 12 years	-	-	-	-	-	-	-	-	-	-
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	-	-	-	-	-	-
More than 12 years	-	-	-	-	-	-	-	-	-	-
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	-	-	-	-	-	-
TOTAL	-	7	43	-	-	1	-	89	-	140
Women	-	1	13	-	-	1	-	33	-	48
Men	-	6	30	-	-	-	-	56	-	92
CENCOSUD S.A. USA	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Less than 3 years	6	571	-	454	6,983	42	-	51	-	8,107
Women	3	198	-	56	3,860	27	-	26	-	4,170
Men	3	373	-	398	3,123	15	-	25	-	3,937
Between 3 and 6 years	2	261	-	144	1,483	19	-	32	-	1,941
Women	-	100	-	24	855	14	-	10	-	1,003
Men	2	161	-	120	628	5	-	22	-	938
More than 6 and less than 9 years	3	153	-	63	493	4	-	6	-	722
Women	1	55	-	14	284	3	-	2	-	359
Men	2	98	-	49	209	1	-	4	-	363
Between 9 and 12 years	-	107	-	69	322	5	-	8	-	511
Women	-	42	-	23	182	3	-	4	-	254
Men	-	65	-	46	140	2	-	4	-	257
More than 12 years	1	153	-	108	443	10	-	20	-	735
Women	-	61	-	53	289	9	-	12	-	424
Men	1	92	-	55	154	1	-	8	-	311
TOTAL	12	1,245	-	838	9,724	80	-	117	-	12,016
Women	4	456	-	170	5,470	56	-	54	-	6,210
Men	8	789	-	668	4,254	24	-	63	-	5,806
CENCOSUD S.A. CONSOLIDATED	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
Less than 3 years	21	649	1,525	8,984	14,426	299	11,426	1,438	252	39,020
Women	4	215	689	4,483	6,995	173	5,606	687	85	18,937
Men	17	434	836	4,501	7,431	126	5,820	751	167	20,083
Between 3 and 6 years	9	307	1,166	5,118	4,459	116	4,120	684	113	16,092
Women	-	112	543	3,188	2,409	55	2,158	309	39	8,813
Men	9	195	623	1,930	2,050	61	1,962	375	74	7,279
More than 6 and less than 9 years	5	183	989	3,761	3,512	65	2,940	397	86	11,938
Women	1	67	476	2,435	1,845	32	1,605	171	29	6,661
Men	4	116	513	1,326	1,667	33	1,335	226	57	5,277
Between 9 and 12 years	-	137	1,027	3,247	2,766	54	3,150	350	89	10,820
Women	-	57	471	2,150	1,407	31	1,812	145	38	6,111
Men	-	80	556	1,097	1,359	23	1,338	205	51	4,709
More than 12 years	26	359	8,454	7,315	8,624	280	12,294	1,631	317	39,300
Women	1	119	3,511	4,263	3,972	148	6,226	629	116	18,985
Men	25	240	4,943	3,052	4,652	132	6,068	1,002	201	20,315
TOTAL	61	1,635	13,161	28,425	33,787	814	33,930	4,500	857	117,170
Women	6	570	5,690	16,519	16,628	439	17,407	1,941	307	59,507
Men	55	1,065	7,471	11,906	17,159	375	16,523	2,559	550	57,663

Workforce: Number of people with disabilities

People with disabilities	Senior management	Management	Leadership	Operator	Sales force	Administrative	Assistant	Other professionals	Other technicians	Total
ARGENTINA	-	-	7	1	7	-	63	1	1	80
Women	-	-	3	-	3	-	19	1	-	26
Men	-	-	4	1	4	-	44	-	1	54
BRAZIL	-	-	6	71	8	2	597	8	9	701
Women	-	-	3	37	2	1	266	2	1	312
Men	-	-	3	34	6	1	331	6	8	389
CHILE	-	-	24	339	128	3	326	23	4	847
Women	-	-	13	172	46	1	140	11	3	386
Men	-	-	11	167	82	2	186	12	1	461
CHINA	-	-	-	-	-	-	-	-	-	-
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	-	-	-	-	-	-
COLOMBIA	-	1	2	35	14	-	17	3	-	72
Women	-	-	-	16	7	-	9	2	-	34
Men	-	1	2	19	7	-	8	1	-	38
PERU	-	-	-	1	156	-	-	-	-	157
Women	-	-	-	-	50	-	-	-	-	50
Men	-	-	-	1	106	-	-	-	-	107
URUGUAY	-	-	-	-	-	-	-	-	-	-
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	-	-	-	-	-	-
USA	-	-	-	-	-	-	-	-	-	-
Women	-	-	-	-	-	-	-	-	-	-
Men	-	-	-	-	-	-	-	-	-	-
Total	-	1	39	447	313	5	1,003	35	14	1,857
Women	-	-	19	225	108	2	434	16	4	808
Men	-	1	20	222	205	3	569	19	10	1,049

Labor formality

Indicators	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Percentage of women with permanent contracts compared to the total number of workers	39	47	56	-	49	45	34	N.A.	49
Percentage of men with permanent contracts compared to the total number of workers	61	53	38	-	51	51	66	N.A.	48
Percentage of women with fixed-term contracts compared to the total number of workers	-	-	3	74	-	2	-	-	2
Percentage of men with fixed-term contracts compared to the total number of workers	-	-	3	26	-	2	-	-	2
Percentage of women with contracts for a specific job or task compared to the total number of workers	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
Percentage of men with contracts for a specific job or task compared to the total number of workers	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
Percentage of women who provide services on a fee basis compared to the total number of workers	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
Percentage of men who provide services on a fee basis compared to the total number of workers	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.

Training

Trained people	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	2025
Senior Management	No.	5	9	14	-	-	-	-	12	40
Men	No.	5	7	14	-	-	-	-	8	34
Women	No.	-	2	-	-	-	-	-	4	6
Management	No.	82	5	124	-	26	21	3	1,245	1,506
Men	No.	56	3	85	-	17	18	2	789	970
Women	No.	26	2	39	-	9	3	1	456	536
Leadership	No.	4,647	740	5,296	-	1,100	724	23	-	12,530
Men	No.	2,930	464	2,722	-	627	358	15	-	7,116
Women	No.	1,717	276	2,574	-	473	366	8	-	5,414
Operator	No.	55	4,365	16,115	-	3,793	772	-	643	25,743
Men	No.	53	2,633	4,933	-	1,835	626	-	588	10,668
Women	No.	2	1,732	11,182	-	1,958	146	-	55	15,075
Sales force	No.	2,529	243	9,377	-	1,869	8,289	-	9,676	31,983
Men	No.	2,086	150	4,524	-	986	4,165	-	4,217	16,128
Women	No.	443	93	4,853	-	883	4,124	-	5,459	15,855
Administrative	No.	102	141	165	-	88	140	-	74	710
Men	No.	46	68	69	-	55	78	-	24	340
Women	No.	56	73	96	-	33	62	-	50	370
Assistant	No.	9,115	183	9,283	-	1,098	5	-	-	19,684
Men	No.	4,548	106	3,906	-	594	-	-	-	9,154
Women	No.	4,567	77	5,377	-	504	5	-	-	10,530
Other professionals	No.	950	387	1,818	-	382	420	64	113	4,134
Men	No.	569	216	1,008	-	197	257	39	62	2,348
Women	No.	381	171	810	-	185	163	25	51	1,786
Other technicians	No.	78	370	141	-	95	88	-	-	772
Men	No.	51	241	90	-	33	65	-	-	480
Women	No.	27	129	51	-	62	23	-	-	292
Total	No.	17,563	6,443	42,333	-	8,451	10,459	90	11,763	97,102
Men	No.	10,344	3,888	17,351	-	4,344	5,567	56	5,688	47,238
Women	No.	7,219	2,555	24,982	-	4,107	4,892	34	6,075	49,864

Percentage of people trained	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total Cencosud 2025
Senior Management	%	24	100	93	0	0	0	-	100	66
Men	%	24	100	93	0	0	0	-	100	62
Women	%	-	100	-	-	-	-	-	100	100
Management	%	45	29	97	0	100	100	43	100	92
Men	%	43	23	97	0	100	100	33	100	91
Women	%	50	50	98	0	100	100	100	100	94
Leadership	%	92	100	97	0	100	100	54	-	95
Men	%	92	100	98	0	100	100	50	-	95
Women	%	92	100	96	0	100	100	62	-	95
Operator	%	17	100	88	-	100	100	-	77	91
Men	%	17	100	85	-	99	100	-	88	90
Women	%	17	100	89	-	100	100	-	32	91
Sales force	%	96	23	92	-	100	100	-	100	95
Men	%	96	24	91	-	100	100	-	99	94
Women	%	93	22	93	-	100	100	-	100	95
Administrative	%	80	100	92	0	100	100	0	93	87
Men	%	70	100	95	0	100	100	-	100	91
Women	%	92	100	91	0	100	100	0	89	84
Assistant	%	72	2	86	-	100	100	-	-	58
Men	%	65	2	84	-	100	-	-	-	55
Women	%	80	2	87	-	100	100	-	-	61
Other professionals	%	81	100	96	0	93	100	72	97	92
Men	%	81	100	96	0	95	100	70	98	92
Women	%	82	100	96	0	91	100	76	94	92
Other technicians	%	66	100	76	-	100	100	-	-	90
Men	%	63	100	69	-	100	100	-	-	87
Women	%	73	100	91	-	100	100	-	-	95
Total	%	79	39	90	0	99	100	64	98	83
Men	%	76	45	89	0	99	100	61	98	82
Women	%	83	33	90	0	100	100	71	98	84

Average annual training hours	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	USA	Total 2025
Senior management	No.	4.2	0.8	5	0	0	0	0	5	3.8
Men	No.	4.2	0.8	5	0	0	0	0	5.4	3.9
Women	No.	0	0.5		0	0	0	0	4	3
Management	No.	7.8	0.5	2	0	6.2	11	0.5	9.9	10.6
Men	No.	7.1	0.3	2	0	6	11	0.8	11.3	10.2
Women	No.	9.4	0.7	3	0	6.7	10	0.1	11.9	11.1
Leadership	No.	7.3	0.7	2	0	26.3	38	1.2	0	8.1
Men	No.	7.5	0.7	2	0	25.6	43	1.8	0	8.2
Women	No.	6.9	0.7	2	0	27.2	34	0.3	0	7.9
Operator	No.	0.5	0	2	0	14.5	14	0	4.7	4.4
Men	No.	0.5	0	2	0	13.6	15	0	4.6	6.1
Women	No.	0.6	0	1	0	15.4	14	0	6	3.3
Sales force	No.	2.9	0.8	3	0	14.6	16	0	5.5	8.9
Men	No.	2.9	0.8	3	0	14.1	16	0	5.3	8.8
Women	No.	2.8	0.7	3	0	15.2	16	0	5.7	9
Administrative	No.	6.1	0	15	0	9.7	18	0	7.6	12.3
Men	No.	6.6	0	16	0	10	20	0	5.1	13.2
Women	No.	5.6	0	13	0	9.2	16	0	9.3	11.5
Assistant	No.	2.5	1.1	2	0	15.6	10	0	0	3.3
Men	No.	2.4	1.1	2	0	15.6	9	0	0	3.4
Women	No.	2.6	1.2	2	0	15.5	10	0	0	3.2
Other professionals	No.	7	1.1	5	0	8.8	21	0.9	10.2	2.6
Men	No.	7.2	1.1	6	0	8.8	20	1.1	9.4	2.8
Women	No.	6.8	1.2	4	0	8.9	23	0.5	11.1	2.4
Other technicians	No.	23	0.7	7	0	8.5	13	0	0	3
Men	No.	2.2	0.6	3	0	8.4	14	0	0	3.1
Women	No.	2.4	0.7	12	0	8.6	12	0	0	3
Total	No.	4	1	6	0	15.8	16.9	1	6.3	7.6
Men	No.	4	1	5	0	15.4	16.8	1.3	6.2	7
Women	No.	3.8	1.1	8	0	16.3	17	0.4	6.3	8.2

Work adaptability

Labor adaptability	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Standard working day										
Women with standard working day contracts	No.	4,417	7,654	15,411	62	3,855	3,311	48	N.A.	34,758
Percentage of the total number of workers in the entity represented by women with standard working day contracts	%	20	47	33	74	45	32	34	N.A.	33
Men with standard working day contracts	No.	9,631	8,539	13,871	22	4,247	455	92	N.A.	40,952
Percentage of the total number of workers in the entity represented by men with standard working day contracts	%	43	52	29	26	50	43	66	N.A.	39
Total employees with standard working day contracts	No.	14,048	16,193	29,282	84	8,102	7,861	140	N.A.	7,571
Percentage of the total number of workers in the entity represented by employees with standard working day contracts	%	63	99	62	100	95	75	100	N.A.	72
Part-time work schedule										
Women with part-time contracts	No.	4,298	96	12,293	0	271	1,581	0	N.A.	18,539
Percentage of the total number of workers in the entity represented by women with part-time contracts	%	19	1	26	0	3	15	0	N.A.	18
Men with part-time contracts	No.	4,026	66	567	0	125	1,018	0	N.A.	10,905
Percentage of the total number of workers in the entity represented by men with part-time contracts	%	18	0	12	0	1	10	0	N.A.	10
Total employees with part-time contracts	No.	8,324	162	17,963	0	396	2,599	0	N.A.	29,444
Percentage of the total number of workers in the entity represented by employees with part-time contracts	%	37	1	38	0	5	25	0	N.A.	28
Partial teleworking										
Women with part-time teleworking contracts	No.	658	327	1,303	0	383	345	48	N.A.	3,064
Percentage of the total number of workers in the entity represented by women with part-time teleworking contracts	%	3	2	3	0	5	3	34	N.A.	3
Men with part-time teleworking contracts	No.	940	324	1,622	0	392	445	92	N.A.	3,815
Percentage of the total number of workers in the entity represented by men with part-time teleworking contracts	%	4	2	3	0	5	4	66	N.A.	4
Total employees with part-time teleworking contracts	No.	1,598	651	2,925	0	775	790	140	N.A.	6,879
Percentage of the total number of workers in the entity represented by employees with part-time teleworking contracts	%	7	4	6	0	9	8	100	N.A.	7

Labor adaptability	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Full teleworking										
Women with full-time teleworking contracts	No.	13	0	25	0	0	0	0	N.A.	38
Percentage of the total number of workers in the entity represented by women with full-time teleworking contracts	%	0	0	0	0	0	0	0	N.A.	0
Men with full-time teleworking contracts	No.	21	0	12	0	0	0	0	N.A.	33
Percentage of the total number of workers in the entity represented by men with full-time teleworking contracts	%	0	0	0	0	0	0	0	N.A.	0
Total employees with full-time teleworking contracts	No.	34	0	37	0	0	0	0	N.A.	71
Percentage of the total number of workers in the entity represented by employees with full-time teleworking contracts	%	0	0	0	0	0	0	0	N.A.	0
Adaptability agreements for workers with family responsibilities										
Women with adaptability agreements for workers with family responsibilities	No.	0	0	2	0	0	0	0	N.A.	2
Percentage of the total number of workers in the entity represented by women with adaptability agreements for workers with family responsibilities	%	0	0	0	0	0	0	0	N.A.	0
Men with adaptability agreements for workers with family responsibilities	No.	0	0	1	0	1	0	0	N.A.	2
Percentage of the total number of workers in the entity represented by men with adaptability agreements for workers with family responsibilities	%	0	0	0	0	0	0	0	N.A.	0
Total employees with adaptability agreements for workers with family responsibilities	No.	0	0	3	0	1	0	0	N.A.	4
Percentage of the total number of workers in the entity represented by employees with adaptability agreements for workers with family responsibilities	%	0	0	0	0	0	0	0	N.A.	0
Adaptability agreements for workers with time bands for people caring for children up to 12 years of age										
Women with adaptability agreements for workers with time bands for people caring for children up to 12 years of age	No.			23		104			N.A.	127
Percentage of the total number of workers in the entity represented by women with adaptability agreements for workers with time bands for people caring for children up to 12 years of age	%	0	0	0	0	1	0	0	N.A.	0
Men with adaptability agreements for workers with time bands for people caring for children up to 12 years of age	No.			11		0			N.A.	11

Labor adaptability	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Percentage of the total number of workers in the entity represented by men with adaptability agreements for workers with time bands for people caring for children up to 12 years of age	%	0	0	0	0	0	0	0	N.A.	0
Total employees with adaptability agreements for workers with time bands for people caring for children up to 12 years of age	No.			34		104			N.A.	138
Percentage of the total number of workers in the entity represented by employees with adaptability agreements for workers with time bands for people caring for children up to 12 years of age	%	0	0	0	0	1	0	0	N.A.	0

Pay gap (%)

Pay gap	2025	2024	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay
Median									
Senior Management	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
Management	98.06	95.18	99.24	129.9	96.29	130	92.17	74.15	101.63
Leadership	99.56	99.87	99.13	97.67	100.09	99.09	104.44	94.99	93.26
Sales force	100.69	100.97	99.98	99.22	100.76	N.A.	101.11	99.4	N.A.
Operator	98.61	98.17	100	94.38	97.57	N.A.	100	100.9	N.A.
Administrative	99.53	98.23	100.11	93.61	102.28	N.A.	104.76	95.33	N.A.
Assistant	99.98	100.48	99.83	102.3	100.07	N.A.	98.98	99.98	N.A.
Other professionals	98.06	97.27	94.12	99.81	99.25	98.33	99.29	95.74	106.79
Other technicians	100.28	97.24	102.87	100.3	99.18	N.A.	105.37	83.63	N.A.
Total	99.98	100.14	99.4	99.15	100.34	98.96	99.73	98.97	103.23
Average									
Senior Management	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.
Management	96.76	96.54	95.46	129.9	96.29	130	100.83	78.12	95.69
Leadership	97.34	99.44	92.87	96.92	100.09	95.96	103.12	98.39	96.53
Operator	99.88	99.57	99.57	98.37	100.76	N.A.	103.6	97.5	N.A.
Sales force	98.54	98.11	100.25	97.94	97.57	N.A.	100.01	101.8	N.A.
Administrative	101.22	99.76	102.74	95.35	102.28	N.A.	101.86	99.48	N.A.
Assistant	100.8	99.19	99.62	101.2	100.07	N.A.	98.78	103.81	N.A.
Other professionals	98.7	97.42	95.21	99.61	99.25	98.94	99.75	96.04	103.82
Other technicians	99.29	97.23	100	99.68	99.18	N.A.	108.41	87.31	N.A.
Total	99.76	99.21	97.97	98.44	100.34	99.22	99.56	102.72	101.78

Family leave

People eligible to use postnatal leave by type of position	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Senior management	Number	0	0	0	0	0	0	0	0	0
Men	Number	0	0	0	0	0	0	0	0	0
Women	Number	0	0	0	0	0	0	0	0	0
Management	Number	1	0	2	0	0	0	1	23	27
Men	Number	1	0	0	0	0	0	0	13	14
Women	Number	0	0	2	0	0	0	1	10	13
Leadership	Number	68	6	125	0	30	24	1	0	254
Men	Number	36	0	0	0	13	7	1	0	57
Women	Number	32	6	125	0	17	17	0	0	197
Operator	Number	1	46	487	0	106	18	0	5	663
Men	Number	0	7	2	0	39	9	0	5	62
Women	Number	1	39	485	0	67	9	0	0	601
Sales force	Number	56	8	205	0	48	220	0	30	567
Men	Number	45	0	2	0	22	92	0	11	172
Women	Number	11	8	203	0	26	128	0	19	395
Administrative	Number	2	3	4	0	1	6	1	0	17
Men	Number	1	0	0	0	0	4	0	0	5
Women	Number	1	3	4	0	1	2	1	0	12
Assistant	Number	263	118	208	0	26	0	0	0	615
Men	Number	122	14	2	0	15	0	0	0	153
Women	Number	141	104	206	0	11	0	0	0	462
Other professionals	Number	24	5	46	0	12	16	9	0	112
Men	Number	12	0	0	0	5	11	1	0	29
Women	Number	12	5	46	0	7	5	8	0	83
Other technicians	Number	1	5	4	0	1	8	0	0	19
Men	Number	0	0	0	0	0	6	0	0	6
Women	Number	1	5	4	0	1	2	0	0	13
Total	Number	416	191	1,081	0	224	292	12	58	2,274
Men	Number	217	21	6	0	94	129	2	29	498
Women	Number	199	170	1,075	0	130	163	10	29	1,776
Number of women who used postnatal leave by job type	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Senior management	Number	0	0	0	0	0	0	0	0	0
Management	Number	0	0	0	0	0	0	1	10	11
Leadership	Number	32	6	125	0	17	17	0	0	197
Operator	Number	1	39	485	0	67	9	0	0	601
Sales force	Number	11	8	203	0	26	128	0	19	395

Administrative	Number	1	3	4	0	1	2	1	0	12
Assistant	Number	141	104	206	0	11	0	0	0	462
Other professionals	Number	12	5	46	0	7	5	8	0	83
Other technicians	Number	1	5	4	0	1	2	0	0	13
Total	Number	199	170	1,075	0	130	163	10	29	1,776
Percentage of women who used postnatal leave by job type	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Senior management	%	0	0	0	0	0	0	0	0	0
Management	%	0	0	0	0	0	0	100	100	100
Leadership	%	100	100	100	0	100	100	0	0	100
Operator	%	100	100	100	0	100	100	0	0	100
Sales force	%	100	100	100	0	100	100	0	100	100
Administrative	%	100	100	100	0	100	100	100	0	100
Assistant	%	100	100	100	0	100	0	0	0	100
Other professionals	%	100	100	100	0	100	100	100	0	100
Other technicians	%	100	100	100	0	100	100	0	0	100
Total	%	100	100	100	0	100	100	100	100	100
Number of men who used 5-day paternity leave by job type	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Senior management	Number	0	0	0	0	0	0	0	0	0
Management	Number	1	0	0	0	0	0	0	11	12
Leadership	Number	36	0	0	0	0	0	0	0	36
Operator	Number	0	4	1	0	0	3	0	4	12
Sales force	Number	45	0	0	0	0	0	0	9	54
Administrative	Number	1	0	0	0	0	0	0	0	1
Assistant	Number	122	3	0	0	0	0	0	0	125
Other professionals	Number	12	0	0	0	0	0	0	0	12
Other technicians	Number	0	0	0	0	0	0	0	0	0
Total	Number	217	7	1	0	0	3	0	24	252
Percentage of men who used 5-day paternity leave by job type	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Senior management	%	0	0	0	0	0	0	0	0	0
Management	%	100	0	0	0	0	0	0	100	100
Leadership	%	100	0	0	0	0	0	0	0	100
Operator	%	0	100	100	0	0	100	0	100	100
Sales force	%	100	0	0	0	0	0	0	100	100
Administrative	%	100	0	0	0	0	0	0	0	100
Assistant	%	100	100	0	0	0	0	0	0	100
Other professionals	%	100	0	0	0	0	0	0	0	100
Other technicians	%	0	0	0	0	0	0	0	0	0
Total	%	100	100	100	0	0	100	0	100	100

Number of men who used 6-week parental postnatal leave by job type	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Senior management	Number	0	0	0	0	0	0	0	0	0
Management	Number	0	0	0	0	0	0	0	2	2
Leadership	Number	0	0	0	0	13	7	1	0	21
Operator	Number	0	3	1	0	39	9	0	1	53
Sales force	Number	0	0	2	0	22	89	0	2	115
Administrative	Number	0	0	0	0	0	4	0	0	4
Assistant	Number	0	11	2	0	15	0	0	0	28
Other professionals	Number	0	0	0	0	5	11	1	0	17
Other technicians	Number	0	0	0	0	0	6	0	0	6
Total	Number	0	14	5	0	94	126	2	5	246
Percentage of men who used 6-week parental postnatal leave by job type	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Senior management	%	0	0	0	0	0	0	0	0	0
Management	%	0	0	0	0	0	0	0	100	100
Leadership	%	0	0	0	0	100	100	100	0	100
Operator	%	0	100	100	0	100	100	0	100	100
Sales force	%	0	0	100	0	100	100	0	100	100
Administrative	%	0	0	0	0	0	100	0	0	100
Assistant	%	0	100	100	0	100	0	0	0	100
Other professionals	%	0	0	0	0	100	100	100	0	100
Other technicians	%	0	0	0	0	0	100	0	0	100
Total	%	0	100	100	0	100	100	100	100	100
Average days used by job type	Unit	Argentina	Brazil	Chile	China	Colombia	Peru	Uruguay	United States	Total
Senior management	Number	0	0	0	0	0	0	0	0	0
Men	Number	0	0	0	0	0	0	0	0	0
Women	Number	0	0	0	0	0	0	0	0	0
Management	Number	2.1	0	155.5	0	0	0	7	22.2	30.7
Men	Number	2.1	0	0	0	0	0	0	21.4	20
Women	Number	0	0	155.5	0	0	0	7	23.2	42.3
Leadership	Number	44.8	127.5	132	0	41.6	59	17	0	90.5
Men	Number	2.1	0	0	0	16.4	11.4	17	0	6.8
Women	Number	92.7	127.5	132	0	60.8	78.6	0	0	114.7
Operator	Number	55.5	57.1	82.7	0	52.3	44.1	0	20.8	74.5
Men	Number	0	9.4	15.7	0	15.4	14.4	0	20.8	15.1
Women	Number	55.5	65.7	83	0	73.7	73.8	0	0	80.7
Sales force	Number	20	67	108.4	0	49.5	43.4	0	23.3	64.4
Men	Number	1.8	0	8.3	0	17.8	16.3	0	20.5	12.9
Women	Number	94.3	67	109.4	0	76.4	62.8	0	25	86.8
Administrative	Number	47.6	140.7	83	0	84	42.7	83	0	74.8

Men	Number	2.1	0	0	0	0	15	0	0	12.4
Women	Number	93	140.7	83	0	84	98	83	0	100.8
Assistant	Number	30.3	73.7	88.1	0	53.3	0	0	0	59.2
Men	Number	1.7	21.6	14.3	0	16.5	0	0	0	5.2
Women	Number	55.1	80.7	88.8	0	103.5	0	0	0	77
Other professionals	Number	62.2	131.2	122.4	0	39.3	27.4	11.4	0	78.5
Men	Number	2	0	0	0	17.6	17.1	17	0	10.9
Women	Number	122.4	131.2	122.4	0	54.9	50.2	10.7	0	102.1
Other technicians	Number	91	97	51.8	0	32	34.3	0	0	57.3
Men	Number	0	0	0	0	0	18.3	0	0	18.3
Women	Number	91	97	51.8	0	32	82	0	0	75.3
Total	Number	33.4	74.3	96.1	0	49.7	43.6	17.5	22.6	69.2
Men	Number	1.8	17.6	12.8	0	16.4	16	17	24.4	10.4
Women	Number	67.8	81.3	96.5	0	73.8	65.4	17.6	20.9	85.6

Number of days of leave that the company provides, after the birth of a child, custody or adoption, higher than the legally applicable number.

Position / Gender	Unit	Argentina	Brazil	Chile	China	Colombia	Peru ¹	Uruguay	USA	Total
Senior Management	Number	0	0	5	0	8	30	0	0	48
Men	Number	0	0	5	0	8	30	0	0	48
Women	Number	0	0	5	0	8	30	0	0	48
Management	Number	0	0	5	0	8	30	0	0	48
Men	Number	0	0	5	0	8	30	0	0	48
Women	Number	0	0	5	0	8	30	0	0	48
Leadership	Number	0	0	5	0	8	30	0	0	48
Men	Number	0	0	5	0	8	30	0	0	48
Women	Number	0	0	5	0	8	30	0	0	48
Operator	Number	0	0	5	0	8	30	0	0	48
Men	Number	0	0	5	0	8	30	0	0	48
Women	Number	0	0	5	0	8	30	0	0	48
Sales force	Number	0	0	5	0	8	30	0	0	48
Men	Number	0	0	5	0	8	30	0	0	48
Women	Number	0	0	5	0	8	30	0	0	48
Administrative	Number	0	0	5	0	8	30	0	0	48
Men	Number	0	0	5	0	8	30	0	0	48
Women	Number	0	0	5	0	8	30	0	0	48
Assistant	Number	0	0	5	0	8	30	0	0	48
Men	Number	0	0	5	0	8	30	0	0	48
Women	Number	0	0	5	0	8	30	0	0	48
Other professionals	Number	0	0	5	0	8	30	0	0	48
Men	Number	0	0	5	0	8	30	0	0	48
Women	Number	0	0	5	0	8	30	0	0	48
Other technicians	Number	0	0	5	0	8	30	0	0	48
Men	Number	0	0	5	0	8	30	0	0	48
Women	Number	0	0	5	0	8	30	0	0	48
Total	Number	0	0	5	0	8	30	0	0	48
Men	Number	0	0	5	0	8	30	0	0	48
Women	Number	0	0	5	0	8	30	0	0	48

¹ For adoption cases only

Membership in Guilds, Associations, or Organizations

Chile

Organization	Description	Website
SOFOFA	A trade federation whose purpose is to contribute to a country where business is connected with society and people are proud of the work of their companies.	www.sofofa.cl
ICARE (Chilean Institute of Rational Business Administration)	A private, non-profit corporation independent of trade and political interests, founded with the purpose of promoting business excellence in the country.	www.icare.cl
Freedom and Development	A private, independent center for studies and research, dedicated to the analysis of public affairs, promoting the values and principles of a free society.	https://lyd.org/
CEP	Private non-profit foundation of an academic nature, whose purpose is the generation of knowledge on topics of public interest.	www.cepchile.cl
Citizen Peace	A foundation whose mission is to contribute knowledge to the design, implementation, and evaluation of public policies in security and justice.	www.pazciudadana.cl
National Chamber of Commerce	Trade federation whose objective is to represent the commerce, services and tourism of Chile through collaboration and participation of the public-private sector.	www.cnc.cl
Santiago Chamber of Commerce	A non-profit trade association that represents the concerns of its members before the Authority, actively participating in legislative issues that it considers to be of interest.	www.ccs.cl
Chamber of Shopping Centers	Independent, non-profit trade association that brings together the main players in the sector in Chile, that is, more than 300 shopping centers.	https://www.camaracentrocomerciales.cl/
Chilean Chamber of Construction	A non-profit trade association whose objective is to promote the rationalization, development and protection of activities associated with the construction sector.	www.cchc.cl
Amcham	Chilean-North American Chamber of Commerce	https://amchamchile.cl/
Argentina	Chilean-Argentine Chamber of Commerce	https://www.camarachilenoargentina.cl/
Brazil	Chilean-Brazilian Chamber of Commerce	https://camarachbr.cl/
AHK	Chilean-German Chamber of Commerce	https://chile.ahk.de/es/
Resimple	A private law corporation, consisting of a Large Collective Management System (GRANSIC) formed to comply with the Extended Producer Responsibility Law.	www.resimple.cl
Global Compact Network	Network of Partner Companies around the UN Global Compact Chile, an initiative that calls on companies around the world to align their operations and strategies with 10 Principles at the United Nations.	www.pactoglobal.cl

Corporate Action	Foundation dedicated to promoting corporate sustainability in Chile.	
Anda (National Association of Advertisers of Chile)	A trade association that brings together the country's leading advertising companies. Its objective is to contribute to people's development through marketing and communication activities.	www.anda.cl
IAB	A global organization, originating in the United States, that represents the digital advertising and interactive marketing industry.	www.iab.com
AAM (Media Agency Association)	Association that arises as a response to the responsibility that media agencies have to assume leadership in their area of action, in the face of the process of changes that the industry is undergoing.	www.aam.cl
AMDD (Chilean Digital Marketing and Data Association)	AMDD (Chilean Digital Marketing and Data Association) is a guild that brings together the three main players in the marketing industry in the same association.	https://www.amddchile.com/
CSC	International Council of Shopping Centers	https://www.icsc.com/
TCGF (The Consumer Goods Forum)	An organization whose mission is to bring together manufacturers and retailers of consumer goods worldwide in the search for business practices for efficiency and positive change.	www.theconsumergoodsforum.com/
GDS (Intercontinental Group of Department Stores)	An international association of major department stores that promotes differentiated shopping experiences and collaboration between iconic retailers globally.	https://www.igds.org/
EDRA	Association representing the home improvement retail trade in Europe.	
Aprimin (Association of Industrial Suppliers to Mining)	Trade association that brings together the main suppliers in the mining sector	Aprimin
Fedetur	A trade association that brings together trade associations and their members, as well as individual tourism companies, each of which is a leader in its respective field of activity.	www.fedetur.cl
GS1	A non-profit organization that develops and maintains the most widely used standards in the world for more efficient business communication.	https://gs1chile.org/
ASIPI (Inter-American Association of Intellectual Property)	ASIPI is a non-profit organization that brings together professionals and entities linked to intellectual property in the Americas.	www.asipi.org
ACVC (Chilean Venture Capital Association)	Association that seeks to promote the venture capital industry in Chile by fostering the financing of entrepreneurship and innovation.	https://acvc.cl/
Pride	A network that seeks to promote inclusive workplaces for sexual diversity and to create links to attract LGBTI talent to the various organizations that comprise it.	https://www.prideconnection.cl/
Network of Intercultural Businesses	The Network of Intercultural Companies of Jesuit Service to Migrants has as its main purpose to generate a collective impact around inclusion in the Chilean labor market.	

Argentina

Organization	Description	Website
AEA - Argentine Business Association	It brings together the country's leading business figures to promote economic and social development by strengthening private enterprise.	https://www.aeanet.net/
ARCAP (Argentine Venture Capital Association)	A non-profit association whose objective is to promote the development of the Private Equity Industry in Argentina.	https://www.urucap.org/
AHK - Argentine-German Chamber of Industry and Commerce	It facilitates trade, technology and investment exchange between Argentina and Germany, promoting professional training and innovation.	https://www.ahkargentina.com.ar/
Argentine-Chilean Chamber of Commerce	It promotes and strengthens bilateral trade, economic and investment ties between companies from Argentina and Chile.	https://www.camarachilenoargentina.cl/
Argentine Chamber of Commerce	It represents and defends the interests of the trade and services sector at the national level, promoting ethics and the development of the private sector.	https://www.cac.com.ar/
IDEA (Institute for Business Development in Argentina)	A meeting and training space that seeks to influence the public agenda and improve the competitiveness of companies through the exchange of best practices.	https://www.idea.org.ar/
FIEL (Foundation for Latin American Economic Research)	Center for economic research dedicated to the technical and statistical analysis of the Argentine and Latin American economic reality.	https://www.fiel.org/
CASAC - Chamber of Supermarkets and Self-Service Stores of Córdoba	Center for economic research dedicated to the technical and statistical analysis of the Argentine and Latin American economic reality.	https://cas.com.ar/casac/
ASU - United Supermarkets Association	It brings together the main supermarket chains in Argentina to coordinate actions in the face of challenges in the retail sector and mass consumption.	https://www.faecys.org.ar/asociacion-supermercados-unidos/
CREA Group Olive Grove San Juan	Technical and business exchange group focused on improving the productivity and sustainability of olive crops in the San Juan region.	https://www.crea.org.ar/
Vitivinícola Huarpe Group	A network of wine producers who share experiences and technology to optimize the production and marketing of grapes and wines.	https://www.crea.org.ar/
CREA Group Olivos Arauco	Regional consortium focused on continuous improvement and technical development of olive production in the Arauco area.	https://www.crea.org.ar/
GS1 Argentina - Argentine Association of Commercial Product Coding (barcode)	Organization responsible for developing and disseminating global standards for product identification (barcodes) and logistics efficiency.	https://www.gs1.org.ar/Site/index.html
CASC - Argentine Chamber of Shopping Centers	It represents the country's shopping centers, managing regulatory, operational and promotional issues for the development of the sector.	https://cas.com.ar/casc/
ATACYC - Chamber of Credit and Purchase Cards	It brings together credit and purchase card issuers to promote the electronic payment system and financial security.	https://www.atacyc.org.ar/

FINTECH - Argentine Fintech Chamber	The Argentine Fintech Chamber brings together companies and organizations that drive the transformation of the Argentine financial system, promoting innovation, cooperation, and...	https://camarafintech.org/
CIRA - Chamber of Importers of the Argentine Republic	It represents and advises importing companies before government agencies, facilitating foreign trade and customs management.	https://www.cira.org.ar/es/
CACE - Argentine Chamber of Electronic Commerce	A multi-sectoral chamber representing all companies whose purpose is the development of the Argentine digital ecosystem.	https://cace.org.ar/

Colombia

Organization	Description	Website
FENALCO (National Federation of Business Owners)	To represent Colombian merchants and business owners as a trade association and to address their needs.	https://www.fenalco.com.co/
Electronic Chamber of Commerce	Its purpose is to promote and strengthen e-commerce in Colombia. It seeks to deeply understand the pulse of e-commerce, fostering trust and knowledge in the sector.	https://ccce.org.co/
Global Compact Network		https://www.pactoglobal-colombia.org/
Logyca	We promote the efficiency of value networks, fostering collaborative relationships among entrepreneurs through the use of international standards and best practices...	https://www.logyca.org/
IAB (Interactive Advertising Bureau)	A global organization, originating in the United States, that represents the digital advertising and interactive marketing industry.	www.iab.com
Colombian Chamber of Construction	A non-profit national trade association that brings together companies and individuals related to the construction value chain at the national level.	https://camacol.co/
ACRIP (Colombian Federation of Human Resource Management)	ACRIP is the information, knowledge, current affairs and training network focused on Human Resource Management, leadership and sustainability in Colombia, which brings together the Directors of...	https://acripnacional.org/
Chilean-Colombian Chamber of Commerce	The Chilean-Colombian Chamber of Commerce, in its 17 years of history, has dedicated itself to bilateral trade as a meeting point for businesses and individuals...	https://www.cccc.cl/

Peru

Organization	Description	Website
SIN (National Society of Industries)	A non-profit institution that promotes the development of the manufacturing industry, drives the market economy, and contributes to the country's development through proposals...	https://sni.org.pe/
APERHU (Peruvian Association of Human Resources)	To convey the philosophy of personnel management that recognizes the need to encourage employee commitment	https://aperhu.pe/
Peruvian Foreign Trade Society	ComexPerú is a business association that seeks to contribute to public policy proposals, based on the defense of principles and not particular interests, in order to promote...	https://www.comexperu.org.pe/
ACCEP (Association of Shopping and Entertainment Centers of Peru)	Since 2001, we have promoted the development of the industry and encourage Peruvian and foreign investment.	https://www.accep.org.pe/
Peruvian-Chilean Chamber	A non-profit trade association dedicated, since 1980, to the promotion of economic and cultural integration between Chile and Peru.	https://camarachop.cl/
Peruvian-German Chamber of Commerce	The AHK Peru not only represents the interests of its members and is the official representative of German industry in Peru; it has also become an important platform...	https://peru.ahk.de/es

Brazil

Organization	Description	Website
ABAAS (Brazilian Association of Atacarejos)	It is the spokesperson for the wholesale/retail segment. Its main activity is to represent the sector and act on its specific demands before the private sector, industry, clients...	https://abaas.com.br/
ABRAS Brazilian Supermarket Association	ABRAS is the home of Brazilian supermarkets and, as a representative of one of the most important sectors for society, has in its DNA all the characteristics that make...	https://www.abras.com.br/
ASSERJ Supermarket Association of the State of Rio de Janeiro	For more than five decades, ASSERJ has been driving the sector forward with training, innovation and representation.	https://www.asserj.com.br/es/
AGOS Associação Goiana Supermarkets	It is a trade association that represents and defends the interests of the food retail sector in the state of Goiás, Brazil.	https://agos.com.br/
ASES Associação Sergipana Supermarkets	It is a trade organization dedicated to representing, strengthening and defending the interests of the supermarket sector in the state of Sergipe, Brazil.	https://www.ases-se.com.br/
APAS Paulista Supermarket Association	It is one of the most influential trade associations in Brazil, representing more than 1,500 companies and thousands of stores in the state of São Paulo to strengthen competitiveness...	https://apas.com.br/
ASA Associação dos Supermercados de Alagoas	Trade association that brings together the food retail sector of the state of Alagoas, Brazil.	https://www.asaal.com.br/
ABASE Bahian Supermarket Association	It is a non-profit entity whose main focus is the defense of the rights and interests of the food retail sector in the state of Bahia, Brazil.	https://abase-ba.org.br/

Acesu (Cearense Supermarket Association)	It is a trade association whose main focus is to foster cooperation among its members to defend their common interests and strengthen the retail sector in...	https://acesu.com.br/
ABVCAP (Brazilian Venture Capital Association)	A non-profit organization whose objective is to develop long-term investment activity in Brazil.	www.abvcap.com.br
IDV Institute for Development of Varejo (former GBarbosa Institute)	An initiative by business leaders and presidents of some of the largest companies in the sector in Brazil to strengthen the representation of retail companies from different sectors...	https://www.idv.org.br/
AMIS Associação Mineira de Supermercado	A leading trade association in Brazil whose main focus is to promote the competitiveness and sustainable development of the supermarket sector in the state of Minas Gerais.	https://amis.org.br/

Properties and facilities

Argentina | Shopping Center

Name	Address	Owned/rented
Factory Parque Brown	Av. Fernandez De La Cruz 4602, Ciudad Autonoma	Own
Unicenter Shopping	Paraná 3745, Martínez	Own
Portal Lomas	Av.A.Argentina 799, Lavallol	Own
Factory San Martin	San Lorenzo 3773, San Martín	Own
Portal Palermo	Av. Bullrich 345, Ciudad Autonoma	Rented
Factory Quilmes	Av. Calchaqui 1050, Quilmes	Own
Plaza Oeste Shopping	J.M.De Rosas 658, Morón	Own
Portal Rio Cuarto	Granaderos S/N. Rio Cuarto	Own
Palmas del Pilar	Las Magnolias 754, Pilar	Own
Portal Escobar	Ruta P25 N*1710, Escobar	Own
Portal Patagonia	J.J.Lastra 2400, Neuquén	Own
Portal Rosario	Nansen 323, Rosario	Own
Portal Los Andes	Balcarce 897, Godoy Cruz, Mendoza	Rented
Portal Santiago	Av. Rivadavia 4200, Santiago Del Estero	Own
Portal Tucumán	Av.Fermín Cariola 42, Yerba Buena	Own
Portal Trelew	Josiah Willians 209	Own
Portal Salta	20 De Febrero 1437	Own

Argentina | Home Improvement

Name	Address	Owned/rented	Area (sqm)
Easy Unicenter	Parana 3745	Own	4,060
Easy San Isidro	Av. Fdo De La Legua 2513 - Tel 4735-5700	Own	10,420
Easy Lomas	Av. Antártida Argentina 799 - Tel 4239-8615	Own	9,005
Easy San Martín	San Lorenzo 3897 - Tel 5789-1700	Own	11,361
Easy Palermo	Av. Bullrich 345 - Tel 4778-8085	Own	8,454
Easy Quilmes	Av. Calchaqui 3950 - Tel 4229-4116 / 17	Own	11,820
Easy Morón	Juan Manuel de Rosas 658 - Tel 4489-8070 /77	Own	3,510
Easy Ituzaingo	Av. Presidente Peron 9509 - Tel 4489-6500	Own	8,580
Easy Pilar	JE Uriburu 2992 - Tel 0230-4474070	Own	12,518
Easy Avellaneda	Aut. Bs As - La Plata Km9 - Sarandi - Tel 4229- 1100/1115	Own	7,435
Easy Escobar	Ruta Panamericana Km 50 y Ruta 25 - Tel 0348-8436170	Own	9,793
Easy Córdoba	Av. O Higgins 3853 B° Jardín - Cba - Tel 0351-5535-300	Own	11,130
Easy Neuquen	Juan Jose Lastra 2400 - Tel 0299 - 4493117 / 4493118	Own	11,037
Easy Rosario	Nansen 255 - Tel 0341-4097101/15	Own	9,421
Easy Córdoba Juan B Justo	Juan B Justo y Circunvalacion - Cba - Tel 0351-5984216	Own	9,563
Easy Córdoba II	AV. Ramón Cárcano 995 - Cba - Tel 0351-4147316	Own	10,236
Easy Mendoza	Balcarce 879 - Tel 0261-4410317	Own	11,449
Easy San Juan	Scalabrini Ortiz 1285 (Norte) - Tel 0264-4290550	Own	8,504
Easy Tucuman	Fermin Cariola 42 - Tel 0381-4357001	Own	9,112
Easy Mendoza Plaza Shopping	Av De Acceso Oeste 3280	Rented	3,310
Easy Rosario II	Boulevard Nicasio Oroño 6190	Rented	3,447
Easy Velez	Alvarez jonte 6211 - Tel 4016-3316	Own	6,809
Easy San Miguel	Ricardo Balbín 2667 - Tel 4667-9416	Own	7,089
Easy Barracas	Herrera 803 - CABA - Tel 5300-8400	Own	7,430
Easy Don Torcuato	Ruta Panamericana Colectora Oeste 25.500 - Tel 4846-4300	Own	7,483
Easy Warnes	Av. Warnes 2703 - Tel 4524-4315	Own	8,099

Easy Alto Avellaneda	Av Guemes y Berisso - Tel 4229-2216	Rented	5,666
Easy San Justo	Monseñor Bufano 3952/4038 - Tel 4480-3134 / 15	Rented	7,864
Easy Constituyentes	Constituyentes 6020 - CABA - Tel 4469-7200	Rented	8,033
Easy San Luis	25 de mayo 260 esq.Peron - Tel 0266-4451515	Rented	6,431
Easy Trelew	Hipolito Yrigoyen y Josiah Williams - Tel 0280-4449615	Own	7,179
Easy Escalada	Avenida Francisco Fernandez de La Cruz 4602 - Tel 4630-4300/4316	Own	7,908
Easy Caballito	Av. Rivadavia 5771 - CABA - Tel 4106-0216 / 4106-0215	Rented	3,457
Easy Salta	Avda Sarmiento y Arenales - Tel 0387 4162116	Own	8,985
Easy Mar del Plata	Monseñor Zavalla y De la Paolera CP7600	Own	8,092
Easy La Rioja	Artigas y Bondembender - Tel 0380-4470216	Own	7,716
Easy Gral Roca	Viterbori 315 - Tel 0298-4439215 / 16/17	Own	6,430
Easy Canning	Mariano Castex 870 (y Pedro Dreyer) - Tel 5173-6600	Own	8,186
Easy Moreno	Graham Bell y Acceso Oeste - Tel 0237-4059216	Own	7,277
Easy Lanus	Av. Hipolito Yrigoyen 3043	Own	3,375
Easy Bahia Blanca	Cap. Navio Jose Martinez 1356	Own	3,480
Easy Almagro	Av. Rivadavia 3666 - Tel 4118-9800	Own	5,044
Easy Montegrande	By Buenos Aires 1136	Own	2,611
Easy Cordoba Shopping	José deGoyechea 2851	Own	2,529
Easy Resistencia	Ruta Nac. N°16 Nicolas Avellaneda, alt Km 14 y av. Sabi	Rented	6,879
Easy Jose C Paz	Pte Illia 7065 - Tel 4006-3287	Rented	7,639
Easy Santiago del Estero	Ejercito Argentino y Av Rivadavia - Tel 3858425100	Own	5,329
Easy Córdoba Rio Cuarto	Ruta Nacional A005 km 4,3 N° 1520 - Tel 4146200	Rented	4,365
Easy Comodoro Rivadavia	Ing Duccos 1325 - Tel (0297) 440-7700	Rented	5,825
Easy Tucuman II		Rented	5,346
Blaisten Escobar	Ruta Panamericana Km 50 y Ruta 25	Own	450
Blaisten Pilar	Las Magnolias 754	Own	1,472
Blaisten Martinez	Av. Fondo de la Legua 1530,	Own	2,070
Blaisten Floresta	Av. Juan Bautista Alberdi 3928	Own	2,593
Blaisten Palermo	Av. Juan Bautista Justo 1380	Rented	1,700
Blaisten Floresta Outlet	Av. Juan B. Alberdi 3840	Own	166
CD EASY QUILMES	Carlos Pellegrini 3033	Own	11,700
CD DALBAN	Laplace 3554	Rented	10,000
CD EASY SAN JUSTO	Monseñor Bufano 1113	Own	1,800
DEPÓSITO CENTRAL EASY	Esteban Echeverria 3550	Own	15,077
CD EASY PILAR	Ruta Provincial 25 y Patagones	Rented	7,500
CD BLAISTEN SAN JUSTO	Monseñor Bufano 1113	Own	11,800
CD BLAISTEN ITUZAINGO	Cnel. Brandsen 3790	Own	5,000

Argentina | Supermarkets

Name	Address	Owned/rented	Area (sqm)
J Local Comodoro	YRIGOYEN HIPOLITO 0	Rented	4,644
J Local Palermo	AVENIDA BULLRICH INTE 345	Own	11,546
J Local Pilar	Las Magnolias 698	Own	10,666
J Local Rosario	Nansen 323	Own	4,950
J Local Unicenter	AVENIDA PARANA 3745	Own	7,703
J Local Madero Harbour	E.R. Dellplane E/ Lanteri y Peñaloz 0	Rented	1,286
J Local Arenales	ARENALES 870	Rented	261
J Local Parque Brown	AVENIDA FERNANDEZ DE LA CRUZ GRAL FRANCISCO 4602	Own	5,602
J Local Pacheco Novo 626	BOULOGNE SUR MER 1275	Rented	1,061
J Local San Fernando	AVENIDA DEL LIBERTADOR GRAL SAN MARTIN 2271	Rented	1,118
J Local Nordelta.	Avenida Savio 1280	Rented	3,494
J Local La Palmera	CORRIENTES 449	Rented	694
J Local Paseo del Pilar (Del Viso)	Ruta Panamericana Colectora Ramal Pilar Km 44 0	Rented	863
J Local San Martín	DIAGONAL SAN LORENZO 3773	Own	8,009
J Local Escobar	Ruta Prov 9 esq. Ruta 25 1710	Own	7,407
J Local Villanueva	Dean Funes 5011	Rented	1,020
J Local Almagro	GUARDIA VIEJA 4558	Own	2,863
J Local Lomas	FRIAS GRAL EUSTAQUIO 3201	Own	9,949
J Local Quilmes	RUTA NACIONAL CALCHAQUI 3950	Own	9,018
J Local Tronador	ESTOMBA JUAN RAMON 838	Own	2,897
J Local Acoyte 702	AVENIDA ACOYTE 702	Own	2,366
J Local J.B.Justo	AVENIDA JUSTO DR JUAN BAUTISTA 4715	Own	3,118
J Local Quilmes II	Av. Mitre e/ Juan de Solis y Guido 0	Rented	1,198
J Las Heras	AVENIDA LAS HERAS GRAL JUAN GREGORIO DE 2564	Own	1,080
J Local Av. Santa Fe	AVENIDA SANTA FE 4950	Own	829
J Local Plaza Oeste	BOULEVARD ROSAS JUAN MANUEL DE 658	Own	9,589
J Local Salta	20 de Febrero 1437	Own	5,622
J Local Tucumán.	CARIOLA FERMIN 42	Own	5,799
J Local San Lorenzo	Avenida San Martin 725	Rented	719
J Local Mendoza	BALCARCE GONZALEZ GDOR GRAL JUAN RAMON 897	Own	6,347
J Local Neuquén	JJLastra 2400	Own	9,327
J Local Vista Pueblo	AVENIDA SAN MARTIN 6279	Rented	3,961
Jumbo Nuevo Centro	Av Duarte Quiros 1400	Rented	1,605
D Alberti	ALBERTI PBTO MANUEL 2535	Rented	1,135
D Avenida 3	AVENIDA 3 1081	Rented	965
D Boulevard	Boulevard y 1120	Own	1,064
D Constitucion	AVENIDA CONSTITUCION y ROJAS 0	Rented	1,252
D Juan B. Justo	AVENIDA JUSTO DR JUAN BAUTISTA 2367	Rented	1,187
D Pinamar	Rivadavia y Totoras 0	Own	1,671
D Rawson	RIVADAVIA 732	Rented	576
D San Bernardo	AVENIDA PERON EVA 5526	Own	789
D San Luis	SAN LUIS 2034	Rented	756
D Venado Tuerto.	San Martin 760	Rented	990
D Uriburu	URIBURU PRES JOSE EVARISTO 1230	Own	1,109
D Arcos	ARCOS ING ANTONIO 1914	Own	1,156
D Cuba	9 DE JULIO 100	Own	1,233
D La Horqueta	Blanco Encalada 2509	Own	1,348
D Talcahuano	TALCAHUANO 1055	Rented	1,007
D Tortuguitas	Calle 19 143	Own	2,573
D Jose Maria Moreno	GOROSTIAGA JOSE BENJAMIN. 1636	Rented	1,045
D Montevideo	Avenida Madrid Esq. R. Mayo 0	Rented	907
D Devoto	AVENIDA BEIRO FRANCISCO 3560	Rented	837
D Naon	NAON DR ROMULO S 2142	Rented	704
D Esmeralda	ESMERALDA 1365	Own	1,138

D Directorio	Directorio 1251	Own	1,786
D Rodriguez Peña	RODRIGUEZ PEÑA NICOLAS 1430	Rented	885
D Bella Vista	Senador Morón 980	Rented	1,283
D Camacua	Camacua 55	Rented	911
D Castelar Norte	Av I Arias 3247	Own	694
D Moron II	Int M Garcia Silva 855	Own	1,787
D Ramos Mejia	Av Rivadavia 14452	Rented	927
D Rivadavia	AVENIDA RIVADAVIA BERNARDINO 4905	Own	1,203
D San Isidro	Av. Centenario 388	Rented	1,468
D Vicente Lopez	Avenida Maipu 1819	Own	1,319
D Quintana	AVENIDA QUINTANA PRES MANUEL 366	Rented	1,278
D Santa Fe	AVENIDA SANTA FE 3047	Own	882
D Las Heras	AVENIDA LAS HERAS GRAL JUAN GREGORIO DE 3925	Own	922
D Express Nordelta	Av. De los caldanes s/n- B° Golf Nordelta	Own	96
D Sucre	SUCRE MRCAL ANTONIO JOSE DE 1836	Own	987
D Peña	PEÑA 3050	Rented	1,128
D Gorostiaga	25 DE MAYO 260	Rented	765
D Gascon	GASCON ESTEBAN AGUSTIN 649	Own	844
D Elcano	AVENIDA ELCANO SEBASTIAN 3174	Own	744
D Alto Palermo	BULNES 2117	Own	841
D Adrogue	AMENEDO 302	Own	902
D Banfield	VIEYTES JUAN HIPOLITO 1046	Own	1,378
D Lomas de Zamora	MEEKS 256	Rented	999
D Canning	Av. Pedro Dreyer y Ruta 52 0	Own	1,397
D City Bell	Belgrano entre Calle 15 y Pellegrini 0	Rented	1,686
D La Plata 1	Calle 30 y Calle 47 0	Rented	1,308
D La Plata 3	DIAGONAL 79 962	Rented	885
D Salguero	AVENIDA SALGUERO JERONIMO 2727	Own	952
D Cerro de las Rosas	AVENIDA NUÑEZ RAFAEL 4630	Own	754
D Villa Allende	Goicoechea 1327	Own	133
D Alto Cordoba	J.L. Cabrera 493	Own	832
D Cordoba Shopping	Goyochea 2851	Own	1,018
D Nueva Cordoba Los 33	Ituzaingo 701	Rented	475
D Colón	AV Colón 695	Rented	727
D Jesus Maria	Av Olmos 43	Rented	997
D Recta Martinoli I	Recta Martinolli 3400	Rented	134
D Recta Martinoli II	AVENIDA RECTA MARTINOLI 8469	Rented	1,159
D Alta Gracia	MEXICO 650	Rented	977
D Alta Gracia II	Ruta Provincial 5 e/ reconquista y publica 0	Own	970
D Velez Sarsfield	Friuli 1845	Own	1,335
D Carlos Paz - Acceso	San Martin 1193	Rented	803
D Carlos Paz - Carcano	Av Carcano 1501	Rented	874
D Carlos Paz Centro	SAN MARTIN 311	Own	959
D Cosquin	San Martin 1127	Rented	791
D La Falda	Av Eden 370	Rented	861
D Ricchieri	Av Ricchieri 3296	Rented	1,449
D Cruz de Eje	Rivadavia 293 esq. Alvear 0	Rented	567
D Rio Ceballos	AVENIDA SAN MARTIN 5259	Own	412
D Estrada	J Manuel Estrada 66	Rented	495
D Cerro II	Av Rafael Nuñez 3500	Rented	1,224
V Bahia Blanca II	ONCATIVO 19	Own	1,362
V Bahia Blanca	Capitan Martinez 1356	Own	1,721
V Edison	EDISON THOMAS ALVA 1118	Rented	1,189
V Hipermercado	AVENIDA INDEPENDENCIA 3705	Own	3,029
V Luro y Guido	AVENIDA LURO PEDRO 3901	Rented	973
V Necochea	CALLE 13 BIS 1936	Rented	990
V San Clemente	Camino Centenario y 15 0	Rented	803
V Tandil	ALEM LEANDRO NICEFORO 447	Own	926
V Tres Arroyos	Calle 1810 124	Rented	1,047

V Miramar	ACCESO ESTE 3280	Own	614
V Trelew.	Ruta N° 7 y Av. Perón 0	Own	2,221
V Pto Madryn	Manuel Belgrano 370	Own	1,221
V Chajari	Av. 9 de Julio e/ Mendoza y Chaco 0	Rented	911
V Concordia	AVENIDA SAN LORENZO OESTE 233	Rented	1,226
V Funes	RUTA NACIONAL 9 0	Rented	774
V Goya II	BELGRANO GRAL MANUEL 799	Rented	1,218
V Gualeguaychú	San Martín entre parana y gualeguay 0	Rented	1,418
V Parana	AVENIDA ALMAFUERTE PROLONG 1670	Rented	1,599
V Paso de los Libres	Mitre y Reguera 0	Own	1,038
V Resistencia	AVENIDA ALBERDI JUAN BAUTISTA 528	Rented	965
V Padua	Av. Circunvalación Km. 4 y 1/2 Of. 01 0	Own	745
V Chivilcoy	Ruta 26 Km. 10	Rented	926
V Mercedes	AVENIDA DIRECTORIO 1251	Rented	930
V Lujan	25 de Mayo 260	Rented	1,947
V Caseros	LARREA 847	Own	1,306
V Rojas	Pueblos Originarios 351	Own	456
V Pergamino	MERCED 1183	Own	680
V Junin	ROCA ATALIVA 35	Rented	859
V Junin II	AVENIDA DEL LIBERTADOR 28	Own	473
V Tapiales	Ignacio Molina 325 Of. 10	Rented	626
V Merlo II	Av Libertador 28	Rented	1,253
V Moron I	Av Rivadavia 17552	Own	833
V Barracas	HERRERA 803	Own	888
V Lanus	AVENIDA YRIGOYEN PRESIDENTE HIPOLITO 4174	Own	1,554
V La Plata 2	CALLE 45 377	Rented	1,196
V Calle 525 Entre 8 Y 9	Calle 525 e/8 y 9	Own	813
V Calle 13 Entre 71 Y 72	Calle 13 e/ 71 y 72	Rented	1,375
V Calle 47	Calle 47 esq 11	Own	355
V Lanus 692	Avenida Hipolito Yrigoyen 3043	Own	1,715
V Monte Grande	Boulevard Buenos Aires 1136	Own	947
V Larrea	LARREA 833	Own	966
V Bulnes	BULNES 1048	Own	578
V Saladillo	Ministro SoHo 2936	Rented	386
V Cañuelas	AZCUENAGA 738	Rented	789
V Pacheco	La Rioja S/N entre J.M.Paz y Bs.As. 0	Own	1,521
V Cordoba 700	AVENIDA CÓRDOBA 6103	Own	1,856
V Araoz	ARAOZ ALFARO DR GREGORIO 247	Own	137
V San Juan	AVENIDA SAN JUAN 2862	Own	1,924
V BOEDO	AVENIDA INDEPENDENCIA 4221	Own	1,005
V Manzanares	MANZANARES SOLD 3953	Rented	819
V Chacabuco	Bv Chacabuco 199	Rented	338
V S. Franc Local	25 de Mayo 2127	Rented	1,341
V 24 De Septiembre	Av 24 de Septiembre 1330	Rented	308
V Ruta 20	Av Fuerza Aérea 2080	Own	1,172
V Rio IV - Banda Norte	M T de Alvear 350	Own	2,152
V Rio IV - Sabatini	Dr Amadeo Sabattini 2176	Own	139
V Rio IV - Shopping	Lazcano Colodrero 2756	Own	2,475
V Rio Tercero Centro	AVENIDA ACUÑA MODESTO 50	Rented	895
V La Calera	S. Moyano 200	Own	436
V Ruta 9	Av Sabatini 2180	Rented	750
V Ipona	Valparaiso 1080	Rented	606
V San Vicente	San Jerónimo 2830	Rented	865
V Zanni	Av Colón 2300	Own	587
V Argüello	AVENIDA NUÑEZ RAFAEL 5557	Rented	963
V Buchardo	Bouchard 1654	Own	852
V Juan B. Justo	AVENIDA CIUDAD DE VALPARAISO 1080	Own	1,681
V Villa M. Shopp	BOULEVARD VELEZ SARSFIELD 411	Own	1,421
V Bell V.	Boulevard Colón 850	Rented	910

V Armada Argentina	Av Armada Argentina 334/56	Rented	1,476
V M. Juarez	Lardisábal 900	Rented	804
V 27 Libertador (San Juan)	Av. Libertador 2359	Own	985
V 28 25 de Mayo y Jujuy	25 de Mayo Este 400	Own	3,637
V 39 Salta 1048 Cdad	SALTA NORTE 1048	Own	724
V 41	General Acha 1482	Rented	936
V 44 De la Roza 1986 Cdad	Av. Ignacio de la Roza 1946	Own	1,229
V 46 Sarmiento y Rivadavia	Diagonal Sarmiento y Rivadavia Caucete 0	Own	875
V 48 Acha 1360 Sur Cdad	General Acha 130	Rented	1,026
V 51 Republica del Libano SJ	Republica del Libano 297	Rented	594
V San Juan 544	AV. Libertador General San Martin 4795	Rented	1,129
V 36 Villa Mercedes	Mitre 667	Own	1,316
V San Luis II	SAN MARTIN 1162	Rented	908
V San Luis	Av. Centenario y Riobamba 0	Rented	1,008
V 52 San Luis	Av. Julio A. Roca esq. Av. Juan D. Peron 0	Rented	39
V 11 San Miguel	AVENIDA LURO PEDRO 3901	Own	1,146
V 21 Paso de los Andes 82	Paso de los Andes 82	Rented	1,263
V B° Dalvian	Cerro Siete Colores 2496	Rented	1,408
V Sexta Sección	Jorge A. Calle Esq. Neuquen 0	Rented	1,456
V 23 Mendoza Plaza Shopping	Tucuman 3720 of. 108 0	Rented	2,579
V Mayorista	Caracas 2710 Of. 020	Rented	881
Vea Express 2	AVENIDA JUSTO DR JUAN BAUTISTA 2367	Rented	299
Vea Express 3	Rivadavia y Totoras 0	Rented	225
Vea Express 1	Gral Espejo 143	Rented	204
V 1 San Martin y Democracia	Brandsen Cnel 3790/92 Of. 110	Own	2,123
V 26 R.Panamericana	Esteco y Rioja Of. 010	Rented	2,674
V 30 Lujan	Gral. Guemes Martin Miguel 303	Own	1,705
V 6 Paso de los Andes	EDISON THOMAS ALVA 1118	Own	784
V 8 Perito Moreno	RAWSON GUILLERMO 1199	Rented	1,006
V 35 San Eduardo	Urquiza 3620	Own	985
V Guaymallen	Las Cañas 1833	Rented	1,237
V 2 Sarmiento y Alen	CAPITAN MARTINEZ 1356 OF. 1 1356	Own	1,761
V 7 America T. Chuquisaca	AVENIDA 3 1081	Own	1,346
V 33 Seven Up	Lamadrid y Espejo	Own	1,066
V Cipolletti	BRENTANA PADRE JOSE MARIA 370	Rented	118
V Roca II	San Juan 2210	Own	1,017
V Lainez	AV.JUSTO DR JUAN BAUTISTA 2367 2°P Of. 8 0	Rented	856
V Roca	ARIAS GDOR INOCENCIO 3247	Own	2,303
V 20 Padre Vazquez	Padre Vázquez 328	Rented	1,753
V 3 Godoy Cruz y Avellaneda	Constitución y Rojas Of. 010	Own	1,559
V 31 Rodeo de la Cruz	Bandera de Los Andes 10008	Own	1,085
V 5 Manuel Molina	SANTIAGO DEL ESTERO 2690	Own	1,668
V 24 L. Moyano y Chaco	Moyano lisandro 302	Own	982
V Las Heras 3	Independencia e/Chac 0	Own	1,465
V 12 S.Martin y Sgo del Est.	SAN LUIS 2034	Own	1,608
V 15 S.Lorenzo y 9 del Julio	ALBERTI PBTO. MANUEL 2535	Rented	914
V 16 Perrupato	Capitan Martinez 1356	Rented	307
V 17 Lavalle	CASANOVA ELISEO 472	Own	1,307
V 32 San Martin	Tropero Sosa 15	Own	2,041
V 34 Patricia	PATRICIAS MENDOCINAS 1730	Rented	1,761
V San Carlos	BOSCO SAN JUAN 462	Rented	1,158
V Malargue	Victorica y Pte. Perón 0	Rented	1,258
V 25 Irigoyen 858	Av H Yrigoyen 875	Rented	1,841
V San Rafael III	Av. Mitre y Patricias Mendocinas 0	Rented	807
V 50 Av.del Libertador Norte	AVENIDA LIBERTADOR SAN MARTIN NORTE 229	Own	1,151
V 53 San Rafael 2	AVENIDA EL LIBERTADOR 755	Own	762
V 18 San Martin 1211	Boulevard y 112 0	Rented	1,014
V Tupungato	LINIERS SANTIAGO DE 235	Rented	753
V Ciudad Judicial	AVENIDA HOUSSAY DR BERNARDO, esq. Colectora 0	Rented	999

V Ciudad de Nieva	Av. Dr. Joaquín Carillo esq. Dr. Vidal 0	Rented	1,076
V Guemes	GUEMES GRAL MARTIN MIGUEL DE 955	Rented	1,356
V Ituzaingo	Ituzaingó N°374/376 374	Rented	1,234
V Ledesma Jujuy	Entre Rios 393	Rented	812
V Oran	VIDAL CELESTINO 3420	Rented	1,428
V Parque San Martin Salta	RUTA NACIONAL SAN MARTIN NORTE GRAL JOSE DE 1211	Rented	996
V Peatonal Florida	FLORIDA 50	Rented	1,027
V Salta 084	Esteco y Rioja 0	Rented	1,418
V Salta Sur	Av. Ex Combatientes de Malvinas 3900	Rented	1,407
V Salta	MITRE GRAL BARTOLOME. 459	Own	1,122
V Sarmiento y O´ Higgins	Avenida Sarmiento y O´ Higgins 0	Rented	1,226
V Tres Cerritos	AVENIDA REYES CATOLICOS 1480	Rented	1,106
V Exodo	AVENIDA EL EXODO 423	Rented	867
V Catamarca	AVENIDA BELGRANO MANUEL 960	Rented	1,647
V Rivadavia 954	RIVADAVIA 954	Rented	1,202
V Patio Palmera	ITUZAINGO 43	Rented	1,016
V Altos del Solar	Av. Felipe Figueroa Esq. Juan de Sosa y Leon 0	Rented	799
V Stop Alberdi	AVENIDA RIVADAVIA 14452	Own	436
V Stop Concepción	AV.TERAN JUAN BRIGIDO 200 L.S. Of.40	Own	1,019
V Stop Monteros	Avenida Circunvalación Km 4 y 1/2 Of. 03 0	Own	1,591
V Av. Alem	AVENIDA ALEM LEANDRO NICEFORO 240	Rented	1,061
V Gob. del Campo	AVENIDA DEL CAMPO GDOR 1150	Rented	846
V Sarmiento Tucuman	AVENIDA SARMIENTO DOMINGO FAUSTINO 750	Rented	1,560
V Terminal	Av. Brigido Teran 200 L.S. 10	Rented	2,013
V Tucuman Roca	AVENIDA SOL DE MAYO 1096	Own	1,196
V America y Belgrano Tucuman	Ituzaingo 701	Rented	1,356
V Mate de Luna	Avenida Rafael Nuñez 3500	Rented	1,291
V Yerba Buena	Av. Aconquija y L.L. de la Vega L. 158 0	Own	1,535
V Santiago del Estero II	Av. Belgrano Sur N° 433/459 433	Rented	960
V Santiago del Estero	Av. Rivadavia esq. Ejercito Argentino 0	Own	3,972
V La Banda	25 de Mayo y Chacabuco 0	Rented	779
V La Rioja	LAPRIDA Y ARTIGAS 6811	Own	2,177
V La Rioja 2	AVENIDA ALEM LEANDRO NICEFORO 678	Rented	1,172
Centro de Panificado Arg	Brandsen Cnel 3790/92 Of.07	Own	5,500
Fraccionamiento carnes Ezeiza Arg	newton esquina la horqueta of. 08	Own	8,500
Frigorifico Eco Carnes Arg	ruta 202 km 5500	Own	24,000
Centro de Distribución Ezeiza Arg	newton esquina la horqueta of. 01	Own	61,500
J Local Puerto del Lago	Ruta Provincial 25, N° 9100	Rented	1,687
Vea Express 4	Lavalle 40	Rented	220

Brazil | Distribution Center

Name	Address	Owned/rented	Area (sqm)
CD - Nossa Senhora do Socorro	RODOVIA BR 235 KM 04 S/N, SOBRADO, 49.160-000, IE: 271052104, CNPJ: 39346861000161	Rented	35,180
CD - Camacari	VIA DE LIGAGAO CAMACARI, POLO PETROQUIMICO, 42.810-260, IE: 102946189, CNPJ: 39346861037910	Rented	18,106
cD-GO	BR 153 KM 7,5 S/N, CHACARA NSA SRA PIEDADE, 74.845 900, IE: 103947736, CNPJ: 39346861023102	Rented	12,882
CD - SAO SEBASTIAO	RUA DO ALPISTE 568, PENHA CIRCULAR, 21.011-010, IE: 77259236, CNPJ: 39346861038304	Rented	39,437
CD - Mercantil	V DE LIGAGAO, LOTE SAO JOSE GALPAOO3 E 07 ANEXO 1, POLO INDUSTRIAL DE CAMACARI, 42816-220, IE: 24415723, CNPJ: 09.182.947/0038-27	Rented	5,375
CD -Perini	V DE LIGACAO, LOTE 01 ANEXO 02, POLO INDUSTRIAL DE CAMACARI, 42.816-220, IE: 16804731, CNPJ: 11965515001114	Rented	815
CD CARAPICUÍBA (vd externas)	Rua Bárbara Hipólito Capriotti 401, Galpão 2, Cidade Ariston Estela Azevedo, CIDADE ARISTON ESTELA AZEVEDO, 06395-000, IE: 255751808118, CNPJ: 9182947003401	Rented	-
CD JAGUARE	AVENIDA ALEXANDRE MACKENZIE 141, JAGUARE , 05322-000, IE: 136943937112, CNPJ: 9182947002006	Rented	16,000

Brazil | Electroshow

Name	Address	Owned/rented	Area (sqm)
Eletro Show - Tucano	PRACA PIO MIRANDA BASTO, 59, CENTRO, 48.790-000, IE: 10766938, CNPJ: 39346861034490	Rented	114
Eletro Show - Ituberá	RUA 13 DE MAIO 78, CENTRO, 45.435-000, IE: 10767063, CNPJ: 39346861034570	Rented	102
Eletro Show - Camamu	RUA DOS CRAVEIROS 194, CENTRO, 45.445-000, IE: 10767513, CNPJ: 39346861034651	Rented	75
Eletro Show - Gandu	PRACA JOSE AMADO COSTA 11, CENTRO, 45.450-000, IE: 10767621, CNPJ: 39346861034732	Rented	138
Eletro Show - Cipó	RUA CINCO DE AGOSTO 257, CENTRO, 48.450-000, IE: 10767739, CNPJ: 39346861034813	Rented	64
Eletro Show - Capim Grosso	AVENIDA TANCREDO NEVES S/N, CENTRO, 44.695-000, IE: 10767847, CNPJ: 39346861034902	Rented	115
Eletro Show - São Miguel dos	RUA DR. ROMULO DE ALMEIDA 37, CENTRO, 57.240-000, Campos IE: 242592945, CNPJ: 39346861035895	Rented	198
Eletro Show - Catu	PRAGA LOURENGO OLIVIERI, 67, CENTRO, 48.110-000, IE: 6335454, CNPJ: 39346861035623	Rented	112
Eletro Show - Sao	AVENIDA ALIOMAR BALEEIRO,57, SAO CRISTOVAO, Cristovão/Salvador 41.510-010, IE: 100934779, CNPJ: 39346861037243	Rented	360
Eletro Show - Itaberaba	PC FLAVIO SILVANY 130, CENTRO, 46.880-000, IE: 100082162, CNPJ: 39346861036352	Rented	120
Eletro Show - Candeias	RUA 14 DE AGOSTO 31, TRIANGULO, 43.815-020, IE: 8666040, CNPJ: 39346861036190	Rented	82
Eletro Show - Mutuípe	AVENIDA 12 DE OUTUBRO, 30, CENTRO, 45.480-000, IE: 6335012, CNPJ: 39346861035461 EletroShow-Jaguaquara-=-«~PRACADABANDEIRA,67,CENTRO, 45.345-000, IE: AMendado. A 6335346 CNPJ: 39346861035542	Rented	126
Eletro Show - Penedo	AVENIDA DUQUE DE CAXIAS 151, CENTRO, 57.200-000, IE: 242591248, CNPJ: 39346861035704	Rented	90
Eletro Show - Ribeirópolis	AVENIDA LEANDRO MACIEL 104, CENTRO, 49.530-000, IE: 271338881, CNPJ: 39346861033922	Rented	112

Eletro Show - Itaporanga	RUA TIRADENTES 66, CENTRO, 49.120-000, IE: 271124881, CNPJ: 3934686107689	Rented	38
Eletro Show - Propriá	AVENIDA DEPUTADO MARTINHO GUIMARAES 73, CENTRO, 49.900-000, IE: 271147334, CNPJ: 39346861008570	Rented	59
Eletro Show - Glória	AVENIDA 7 DE SETEMBRO 83, CENTRO, 49.680-000, IE: 271185546, CNPJ: 39346861008731	Rented	74
Eletro Show - Simão Dias	AVENIDA CORONEL LOIOLA, 155A, CENTRO, 49.480-000, IE: 271187476, CNPJ: 39346861008901	Rented	62
Eletro Show - Umbaúba	RUA MANOEL FERNANDES 90, CENTRO, 49.260-000, IE: 271197986, CNPJ: 39346861009460	Rented	117
Eletro Show - Canindé	RUA ALFREDO ALEXANDRE 37, CENTRO, 49.820-000, IE: 271199113, CNPJ: 39346861009541	Rented	91
Eletro Show - Aquidabã	AVENIDA MAYNARD GOMES 870, CENTRO, 49.790-000, IE: 271202629, CNPJ: 39346861009703	Rented	87
Eletro Show - Entre rios	RUA BOM JESUS 167, CENTRO, 48.180-000, IE: 75855670, CNPJ: 39346861010124	Rented	90
Eletro Show - Pojuca	RUA ANTONIO MOTA 165, CENTRO, 48.120-000, IE: 75855708, CNPJ: 39346861010205	Rented	88
Eletro Show - Conceição do Jacuípe	AVENIDA GETULIO VARGAS 27, CENTRO, 44.245-000, IE: 76472142, CNPJ: 39346861010558	Rented	92
Eletro Show - Olindina	AVENIDA OTAVIO MANGABEIRA 29, CENTRO, 48.470-000, IE: 76595830, CNPJ: 39346861010710	Rented	115
Eletro Show - Rio Real	AVENIDA MANGABINHA, 116, CENTRO, 48.330-000, IE: 76595968, CNPJ: 39346861010809	Rented	62
Eletro Show - Euclides da Cunha	AVENIDA RUY BARBOSA 333, CENTRO, 48.500-000, IE: 77000991, CNPJ: 39346861010981	Rented	118
Eletro Show - Serrinha	RUA ARAUJO PINHO 139, CENTRO, 48.700-000, IE: 77043291, CNPJ: 3934686101149	Rented	101
Eletro Show - Cruz das Almas	RUA 15 DE NOVEMBRO 66, CENTRO, 44.380-000, IE: 77301582, CNPJ: 39346861012178	Rented	102
Eletro Show - Araci	RUA 21 DE ABRIL 41, CENTRO, 48.760-000, IE: 77639959, CNPJ: 39346861012682	Rented	81
Eletro Show - Riachão do Jacuípe	PRAÇA CORONEL MARCOLINO MASCARENH 15, CENTRO, 44.640-000, IE: 77695721, CNPJ: 39346861012763	Rented	111
Eletro Show - Ipirá	RUA RIACHUELO 23, CENTRO, 44.600-000, IE: 78608564, CNPJ: 39346861012844	Rented	64
Eletro Show - Jacobina	RUA CORONEL TEIXEIRA 134, ESTACAO, 44.700-000, IE: 78638651, CNPJ: 39346861013140	Rented	88
Eletro Show - Conceição do Coité	RUA MARECHAL DEODORO DA FONSECA, 67 A, CENTRO, 48.730-000, IE: 78654202, CNPJ: 3934686101320	Rented	107
Eletro Show - São Sebastião do Passé	RUA 12 DE OUTUBRO 81, CENTRO, 43.850-000, IE: 79013193, CNPJ: 39346861013301	Rented	54
Eletro Show - Sto Estêvão	RUA MARECHAL FLORIANO PEIXOTO 79, CENTRO, 44.190-000, IE: 78609030, CNPJ: 39346861013069	Rented	160
Eletro Show - São Gonçalo dos Campos	PRAÇA PADRE BRAULIO SEIXAS 11, CENTRO, 44.330-000, IE: 78608672, CNPJ: 39346861012925	Rented	124
Eletro Show - Geremoabo	RUA DESEMBARGADOR ZACARIAS L. DE CARVALHO 75, CENTRO, 48.540-000, IE: 79273122, CNPJ: 39346861013492	Rented	89
Eletro Show - Capela	PRAÇA MANOEL CARDOSO SOUZA 1149, CENTRO, 49.700-000, IE: 271269430, CNPJ: 39346861013905	Rented	136
Eletro Show - Carira	RUA MANOEL RABELO DE MORAIS 11, CENTRO, 49.550-000, IE: 271269570, CNPJ: 3934686101411	Rented	65
Eletro Show - Feira de Santana	RUA EDELVIA DE OLIVEIRA, S/N, SALA 03, PARTE, CENTRO, 44.001-032, IE: 88034502, CNPJ: 39346861014707	Rented	81
Eletro Show - Porto da Folha	RUA GONCALVES DE GOUVEIA 1225, CENTRO, 49.800-000, IE: 271275200, CNPJ: 39346861015002	Rented	95

Eletro Show - Paripiranga	PRAÇA DA RODOVIARIA 9990, CENTRO, 48.430-000, IE: 88729664, CNPJ: 39346861015193	Rented	136
Eletro Show - Cicero Dantas	AVENIDA NOSSA SENHORA BOM CONSELHO 298, CENTRO, 48.410-000, IE: 89148389, CNPJ: 39346861015355	Rented	97
Eletro Show - Carmópolis	RUA GETULIO VARGAS 21, CENTRO, 49.740-000, IE: 271292253, CNPJ: 39346861016599	Rented	97
Eletro Show - Cristinápolis	PRAÇA ODILON MONTE ALEGRE 52, CENTRO, 49.270-000, IE: 271284811, CNPJ: 39346861016670	Rented	126
Eletro Show - Iará	RUA ELPIDIO NOGUEIRA 13, CENTRO, 44.255-000, IE: 80324823, CNPJ: 39346861016912	Rented	91
Eletro Show - Conceição de Feira	RUA DR. ALFREDO MASCARENHAS 52, CENTRO, 44.320-000, IE: 80324607, CNPJ: 39346861016831	Rented	95
Eletro Show - Santo Antonio de Jesus	RUA LANDULFO ALVES 12, CENTRO, 44.571-380, IE: 80324599, CNPJ: 39346861016750	Rented	213
Eletro Show - Monte Santo	RUA EUCLIDES DA CUNHA 65, CENTRO, 48.800-000, IE: 81360255, CNPJ: 39346861018702	Rented	184
Eletro Show - Campo Formoso	Praça Dois de Julho 1, CENTRO, 44.790-000, IE: 81360589, CNPJ: 39346861019008	Rented	63
Eletro Show - Senhor do Bonfim	RUA FERNANDO DA CUNHA 146, CENTRO, 48.970-000, IE: 81360697, CNPJ: 39346861019180	Rented	143
Eletro Show - Poço Verde	LARGO DA TRINDADE 60, CENTRO, 49.490-000, IE: 271296941, CNPJ: 39346861017722	Rented	119
Eletro Show - Cansanção	PRAÇA DOMINGOS MANUEL DE JESUS, 108, CENTRO, 48.840-000, IE: 81360363, CNPJ: 39346861018885	Rented	104
Eletro Show - Queimadas	PRAÇA CEL FRANCISCO LATIER 239, CENTRO, 48.860-000, IE: 81360471, CNPJ: 39346861018966	Rented	64
Eletro Show - Palmeira dos Índios	RUA FERNANDES LIMA 03, CENTRO, 57.600-120, IE: 242477658, CNPJ: 39346861019938	Rented	160
Eletro Show - Delmiro Gouveia	AVENIDA PRESIDENTE CASTELO BRANCO 424, CENTRO, 57.480-000, IE: 242478530, CNPJ: 39346861020006	Rented	112
Eletro Show - Teotônio Vilela	RUA MARIA JEANE MOUREIRA SAMPAIO 447, CENTRO, 57.265-000, IE: 242488382, CNPJ: 39346861020510	Rented	67
Eletro Show - Atalaia	RUA MARECHAL DEODORO 807, CENTRO, 57.690-000, IE: 242486690, CNPJ: 39346861020430	Rented	83
Eletro Show - São Sebastião	AVENIDA CORONEL SERTÓRIO FERRO 143A, CENTRO, 57.275-000, IE: 242481132, CNPJ: 39346861020197	Rented	96
Eletro Show - Coruripe	RUA LINDOLFO SIMOES 283, CENTRO, 57.230-970, IE: 242518397, CNPJ: 39346861022130	Rented	98
Eletro Show - Santana do Ipanema	RUA MINISTRO JOSE AMERICO 71, CENTRO, 57.500-000, IE: 242514278, CNPJ: 39346861022050	Rented	102
Eletro Show - Inhambupe	PRAÇA CONEGO MAXIMINIANO 220, CENTRO, 48.490-000, IE: 96827705, CNPJ: 39346861021916	Rented	160
Eletro Show - Santa Luz	PRAÇA 21 DE NOVEMBRO 02, CENTRO, 48.880-000, IE: 96334694, CNPJ: 39346861021401	Rented	85
Eletro Show - Coração de Maria	PRAÇA ARAUJO PINHO 328, CENTRO, 44.250-000, IE: 96334800, CNPJ: 39346861021592	Rented	78
Eletro Show - Nazaré	RUA CONSELHEIRO SARAIVA 15, CENTRO, 44.400-000, IE: 96335052, CNPJ: 39346861021673	Rented	51
Eletro Show - Neopolis	PRAÇA GENERAL OLIVEIRA VALADÃO 8, CENTRO, 49.980-000, IE: 271650486, CNPJ: 39346861047044	Rented	67
Eletro Show - Salgado	AVENIDA JOSIAS CARVALHO 467, CENTRO, 49.390-000, IE: 271773383, CNPJ: 39346861047478	Rented	100
Eletro Show - União dos Palmares	RUA DOMINGOS DE PINO, 83, CENTRO, 57.800-000, IE: 240121007, CNPJ: 39346861047559	Rented	149
Eletro Show - Campo do Brito	RUA JOAQUIM TAVORA 97, CENTRO, 49.520-000, IE: 271787015, CNPJ: 39346861047710	Rented	163
Eletro Show - Santa Bárbara	PRAÇA ANTONIO RIBEIRO DA CUNHA 134, CENTRO, 44.150-000, IE: 183086950, CNPJ: 39346861047800	Rented	115

Eletro Show - Itabela	RUA SANTOS DUMONT 65, CENTRO, 45.848-000, IE: 183087085, CNPJ: 39346861047982	Rented	228
Eletro Show - Iaçú	PRACA OTAVIANO POSSIDONIO SAMPAIO 230, BOIADEIRA, 46.860-000, IE: 183087193, CNPJ: 39346861048016	Rented	128
Eletro Show - Eunápolis	AVENIDA PORTO SEGURO 306, CENTRO, 45.820-002, IE: 183087201, CNPJ: 39346861048105	Rented	160
Eletro Show - Ruy Barbosa	AVENIDA JJ SEABRA 79, CENTRO, 46800-000, IE: 188579156, CNPJ: 39346861048288	Rented	251
Eletro Show - Rio Largo	AVENIDA PRESIDENTE GETULIO VARGAS 171, CENTRO, 57100-000, IE: 240248724, CNPJ: 39346861048369	Rented	168
Eletro Show - Itapetinga	RUA BARAO DO RIO BRANCO 41, CENTRO, 45700-000, IE: 188579372, CNPJ: 39346861048440	Rented	195
Eletro Show - Vitoria da Conquista	AVENIDA ITABUNA 2530, BRASIL, 45051-070, IE: 188579264, CNPJ: 39346861048520	Rented	252
Eletro Show - Piaçabuçu	RUA DIONIZIO JOSE DE GOES 257, CENTRO, 57210-000, IE: 240246756, CNPJ: 39346861048792	Rented	302
Eletro Show - Camacan	AVENIDA DR JOAO VARGENS 177, CENTRO, 45880-000, IE: 188792483, CNPJ: 39346861048873	Rented	216
Eletro Show - Itabuna	AVENIDA DO CINQUENTENARIO 359, CENTRO, 45600-077, IE: 190638557, CNPJ: 39346861049179	Rented	245
Eletro Show - Valença	GOVERNADOR GONCALVES 148, CENTRO, 45.400-000, IE: 100081929, CNPJ: 39346861036271	Rented	75
Eletro Show - Ipiaú	PRACA RUY BARBOSA 52, CENTRO, 45570-000, IE: 191514093, CNPJ: 39346861049411	Rented	157
Eletro Show - Crisópolis	RUA RUY DANTAS FONTES 86, CENTRO, 48.480-000, IE: 196241253, CNPJ: 39346861050428	Rented	149
Eletro Show - Livramento de Nossa Senhora	PRACA 6 DE OUTUBRO 63, CENTRO, 46.140-000, IE: 196241361, CNPJ: 39346861050266	Rented	150
Eletro Show - Seabra	TRAVESSA CONEGO JOAO PEDRO ALVES 54, CENTRO, 46.900-000, IE: 196241037, CNPJ: 39346861050185	Rented	94
Eletro Show - Ubaitaba	AVENIDA VASCO NETO S/N, CENTRO, 45.545-000, IE: 196241145, CNPJ: 39346861050509	Rented	122

Brazil | Gas Station

Name	Address	Owned/rented	Area (sqm)
PT-GYN Ana Lucia	AVENIDA ARAXA QD 33 LOTE 01/19 949 ANEXO 02, JARDIM ANA LUCIA, 74.315-020, IE: 103945431, CNPJ: 39346861023455	Rented	181
PT- GYN Vila Jaragua	AVENIDA ENGENHEIRO FUAD RASSI QUADRAU LOTE 1/15 ANEXO 01, VILA JARAGUA , 74.465-100, IE: 103945512, CNPJ: 39346861024770	Rented	188
PT -Catalao	AVENIDA DONA RAULINA PASCOAL ANEXO 01, SETOR CENTRAL , 75.701-480, IE: 104503327, CNPJ: 39346861025075	Rented	471

Brazil | Pharmacies

Name	Address	Owned/rented	Area (sqm)
Farm - Iguatemi	AVENIDA ANTONIO CARLOS MAGALHAES 4479, BROTAS, 40.280-000, IE: 56625772, CNPJ: 39346861005716	Rented	102
Farm - Francisco Porto	AVENIDA FRANCISCO PORTO 250, SALGADO FILHO, 49.020-120, IE: 271052627, CNPJ: 39346861002105	Rented	76
Farm - Hiper Norte	AVENIDA CHANCELER OSVALDO ARANHA 1240, JOSE CONRADO DE ARAUJO, 49.085-410, IE: 271052562, CNPJ: 39346861002962	Rented	73
Farm - Gardens	AVENIDA SILVIO TEIXEIRA 831, JARDINS, 49.025-100, IE: 271052368, CNPJ: 39346861003004	Rented	115
Farm - Boquim	PRAÇA RINALDO COSTA E SILVA 219, CENTRO, 49.360- 000, IE: 271101920, CNPJ: 39346861006879	Rented	31
Farm - Hiper Sul	AVENIDA MELICIO MACHADO 1060, ATLAIA, 49.037-440, IE: 271123958, CNPJ: 39346861007417	Rented	127
Farm - French Riviera	RUA ARTHUR DE AZEVEDO MACHADO 3443, COSTA AZUL, 41.760-000, IE: 68854760, CNPJ: 39346861007921	Rented	107
Farm - Hiper Farolândia	DR AVENUE JOSE THOMAS DAVILA NABUCO, FAROLANDIA, 49.030-270, IE: 271215275, CNPJ: 39346861010477	Own	62
Farm - Stella Mares	RUA ENGENHEIRO PAULO BRANDÃO NOGUEIRA, S/N, JATIUCA, 57.036-550, IE: 241067570, CNPJ: 39346861008812	Rented	75
Farm - Hiper Riomar	AVENIDA LUIZ LUA GONZAGA 400, COROA DO MEIO, 49.035-500, IE: 271221704, CNPJ: 39346861011520	Rented	69

Brazil | Supermarkets

Name	Address	Owned/rented	Area (sqm)
Tobias Barreto	AVENIDA SETE DE JUNHO 380/386, CENTRO, 49.300-000, IE: 271052660, CNPJ: 39346861001052	Rented	927
Itabaiana	LARGO SANTO ANTONIO 51, CENTRO, 49.500-000, IE: 271052805, CNPJ: 39346861000919	Rented	1,211
Hiper Sul	AVENIDA MELICIO MACHADO 1060, ATALAIA, 49.037-440, IE: 271123940, CNPJ: 39346861007255	Rented	4,372
Eletro Show - Siqueira Campos	RUA CARLOS CORREIA 453, SIQUEIRA CAMPOS, 49.075 160, IE: 271052406, CNPJ: 39346861003691	Rented	491

Hiper Jardins	AVENIDA SILVIO TEIXEIRA 831, JARDINS, 49.025-100, IE: 271052392, CNPJ: 39346861004078	Rented	6,463
Nossa Sra. Dores	CALÇADAO JOÃO DOS REIS LIMA NETO S/N, CENTRO, 49.600-000, IE: 271052716, CNPJ: 39346861001486	Rented	604
Mercado	RUA JOSE DO PRADO FRANCO 148, CENTRO, 49.010- 110, IE: 271052350, CNPJ: 39346861003934	Rented	1,504
São José	RUA GONCALO DO PRADO ROLEMBERG 142, SAO JOSE, 49.010-410, IE: 271052384, CNPJ: 39346861003853	Rented	1,293
Lagarto	PRACA SILVIO ROMERO 48/52, CENTRO, 49.400-000, IE: 271052651, CNPJ: 39346861001133	Rented	1,263
Estancia	PRAÇA JOAO A DO NASCIMENTO 108, CENTRO, 49.200- 000, IE: 271052619, CNPJ: 39346861001214	Rented	2,317
Atalaia	RUA LUIZ CHAGAS 55, ATLAIA, 49.037-430, IE: 271052473, CNPJ: 39346861003772	Rented	1,262
João Alves	AVENIDA 1, CONJUNTO JOAO ALVES 13, JOAO ALVES, 49.160-000, IE: 271052422, CNPJ: 39346861004159	Rented	1,719
Farolandia	AVENIDA DOUTOR JOSE THOMAS DAVILA NA 945, FAROLANDIA, 49.030-270, IE: 271215267, CNPJ: 39346861010396	Own	3,318
Hiper Rodoviária - Feira	RUA VASCO FILHO S/N, CENTRO, 44.001-400, IE: 56626465, CNPJ: 39346861004825	Rented	3,673
Barão	BARAO DE COTEGIPE, KALILANDIA, 44.025-030, IE: 65936960, CNPJ: 39346861007093	Rented	613
Hiper Marechal - Feira	RUA MARECHAL DEODORO, CENTRO, 44.002-064, IE: 56626357, CNPJ: 39346861004744	Rented	3,840
Esplanada	PRACA LADISLAU CAVALCANTE 18, CENTRO, 48.370-000, IE: 56626573, CNPJ: 39346861004582	Rented	960
Atacadão	AVENIDA COELHO E CAMPOS 215, CENTRO, 49.010-720, IE: 271052490, CNPJ: 39346861003420	Rented	2,496
Hiper Francisco Porto	AVENIDA FRANCISCO PORTO 250, SALGADO FILHO, 49.020-120, IE: 271052457, CNPJ: 39346861003349	Rented	3,952
Santo Anthony	RUA MURIBECA 310, SANTO ANTONIO, 49.060-470, IE: 271052449, CNPJ: 39346861003500	Rented	1,291
Santos Dumont	RUA MAJOR AURELIANO 305, SANTOS DUMONT, 49.087- 400, IE: 271052465, CNPJ: 39346861001729	Rented	1,171
Boquim	PRAÇA DEZ RINALDO DA COSTA E SILVA 219, CENTRO, 49.360-000, IE: 271052643, CNPJ: 39346861000838	Rented	859
Bugio	AVENIDA POCO DO MERO 285, BUGIO, 49.090-000, IE: 271052481, CNPJ: 39346861004230	Rented	939
Eduardo Gomes	AV. AYRTON SENNA, CONJ. ROSA MARIA, EDUARDO GOMES, 49.100-000, IE: 271052589, CNPJ: 39346861004310	Rented	1,410
Augusto Franco	AVENIDA HERACLITO ROLEMBERG 2676, AUGUSTO FRANCO, 49.030-640, IE: 271052511, CNPJ: 39346861004400	Rented	1,271
Hiper Lagarto	AVENIDA SINDICALISTA ANTÔNIO FRANSISCO DA ROCHA 100, CENTRO, 49.400-000, IE: 271193743, CNPJ: 39346861009207	Rented	3,794
Itabaianinha	TRAVESSA MANOEL BOA VENTURA 44, CENTRO, 49.290- 000, IE: 271052708, CNPJ: 39346861005805	Rented	741
Ponto Novo	AVENIDA AUGUSTO FRANCO 3280, PONTO NOVO, 49.047-040, IE: 271052520, CNPJ: 39346861001648	Rented	1,702
Hiper Iguatemi	AVENIDA ANTONIO CARLOS MAGALHAES 4479, BROTAS, 40.280-000, IE: 56625880, CNPJ: 39346861005988	Rented	8,903
Ribeira do Pombal	AVENIDA EVENCIA BRITO S/N, CENTRO, 48.400-000, IE: 56626799, CNPJ: 39346861005554	Rented	738
Orlando Dantas	AVENIDA FRANCISCO JOSE DA FONSECA 1337, ORLANDO DANTAS, 49.042-000, IE: 271052376, CNPJ: 39346861002296	Rented	958

Hiper Norte	AVENIDA CHANCELER OSVALDO ARANHA 1240, JOSE CONRADO DE ARAUJO, 49.085-410, IE: 271052600, CNPJ: 39346861002377	Rented	4,668
Costa Azul	RUA ARTHUR DE AZEVEDO MACHADO 3443, COSTA AZUL, 41.760-000, IE: 68833574, CNPJ: 39346861007840	Rented	6,686
Paulo Afonso	AVENIDA APOLONIO SALES 557, CENTRO, 48.601-200, IE: 56626915, CNPJ: 39346861006100	Rented	2,216
Hiper Alagoinhas	RUA DR. DANTAS BIAO S/N, CENTRO, 48.030-030, IE: 56627266, CNPJ: 39346861005635	Rented	3,147
Pça. da Bandeira	PRACA DA BANDEIRA 01, CENTRO, 48.005-170, IE: 56626807, CNPJ: 39346861005201	Rented	1,238
Eletro Show - Pça. Padre Alfredo	PRACA PADRE ALFREDO 86, CENTRO, 48.005-105, IE: 56626681, CNPJ: 39346861005120	Rented	648
Sobradinho	RUA DR ARIVALDO DE CARVALHO 780, SOBRADINHO, 44.021-225, IE: 77013096, CNPJ: 39346861011104	Own	2,149
Tomba	RUA COMENDADOR GOMES S/N, PARQUE PANORAMA, 44.091-238, IE: 77013310, CNPJ: 39346861011368	Own	1,555
Santa Maria	AVENIDA ALEXANDRE ALCINO 2155, SANTA MARIA, 49.044-090, IE: 271221178, CNPJ: 39346861011872	Rented	1,542
Hiper Serraria	AVENIDA MENINO MARCELO 9730, SERRARIA, 57.046-000, IE: 241062381, CNPJ: 39346861008499	Rented	3,716
Hiper Praia	AVENIDA COMENDADOR GUSTAVO PAIVA 5395, CRUZ DAS ALMAS, 57.038-000, IE: 241062349, CNPJ: 39346861008308	Rented	3,943
Hiper Stella Mares	RUA ENGENHEIRO PAULO BRANDÃO NOGUEIRA, S/N, JATIUCA, 57.036-550, IE: 241067561, CNPJ: 39346861008650	Rented	5,250
Tabuleiro	AVENIDA MACEIO S/N, TABULEIRO, 57.061-110, IE: 242029647, CNPJ: 39346861009894	Own	1,519
Eletro Show - San Martin	AVENIDA SAN MARTIN, S/N, FAZENDA GRANDE DO RETIRO, 40.355-015, IE: 77079509, CNPJ: 39346861011953	Own	79
Hiper Riomar	AVENIDA LUIZ LUA GONZAGA 400, COROA DO MEIO, 49.035-500, IE: 271221690, CNPJ: 39346861011600	Rented	4,650
Benedito Bentes	AVENIDA CACHOEIRA DE MEIRIM S/N, BENEDITO BENTES, 57.085-160, IE: 242123422, CNPJ: 39346861012330	Own	1,731
Eletro Show - Fazenda Grande	RUA MELLO MORAES FILHO 1930, FAZENDA GRANDE DO RETIRO, 40.352-000, IE: 77594552, CNPJ: 39346861012500	Own	434
Valença	AVENIDA INDUSTRIAL MARIA ALMEIDA, S/N, CENTRO, 45.400-000, IE: 84248482, CNPJ: 39346861013654	Rented	1,340
Brotas	RUA FREDERICO COSTA 534, BROTAS, 40.243-045, IE: 84605683, CNPJ: 39346861013816	Rented	1,282
Lauro de Freitas	AVENIDA LUIZ TARQUINIO 1686, PITANGUEIRAS, 42.700-000, IE: 87892394, CNPJ: 39346861014383	Own	4,437
Vitória da Conquista	AVENIDA OLIVIA FLORES S/N, CANDEIAS, 45.028-100, IE: 87989892, CNPJ: 39346861014464	Own	2,839
Ogunjá	AVENIDA GENERAL GRACA LESSA 304, ACUPE DE BROTAS, 40.290-500, IE: 120166031, CNPJ: 9182947001026	Rented	1,269
Inês	RUA OITO DE NOVEMBRO 83, PIRAJA, 41.290-200, IE: 130003896, CNPJ: 9182947001107	Rented	1,725
Pau da Lima	RUA ISMAR ARAUJO 168, PAU DA LIMA, 41235-010, IE: 191693681, CNPJ: 9182947001530	Own	3,525
São Cristóvão	RUA MARECHAL DEODORO 119, CENTRO, 49.100-970, IE: 271269200, CNPJ: 39346861014030	Rented	606
Patio	AVENIDA MEN MARCELO 3380, CIDADE UNIVERSITARIA, 57.073-470, IE: 242333656, CNPJ: 39346861016327	Rented	1,483

Hiper Socorro	AVANIDA COLETORA A CJ MARCOS FREIRE I S/N, TAICOCA, 49.160-000, IE: 271311479, CNPJ: 39346861014898	Rented	4,109
Santo Antonio - Juazeiro	RUA PRACA ISABEL S/N, SANTO ANTONIO, 48.903-130, IE: 81359536, CNPJ: 39346861018290	Rented	1,442
Vila Eduardo - Petrolina	AVENIDA DA INTEGRACAO 583, VILA EDUARDO, 56.328-010, IE: 42381762, CNPJ: 39346861017803	Rented	1,390
Matatu - Juazeiro	TRAVESSA MATATU S/N, MATATU, 48.904-570, IE: 11731665, CNPJ: 39346861019423	Rented	2,409
Shopping Vitória da Conquista	AVENIDA JURACY MAGALHAES 3340, JUREMA, 45.023-490, IE: 19674265, CNPJ: 39346861019695	Rented	1,964
Presidente Kennedy	AVENIDA GOV PARSIFAL BARROSO 600, PRESIDENTE KENNEDY, 60.355-632, IE: 65661192, CNPJ: 39346861020278	Rented	3,713
Arapiraca	AVENIDA RIO BRANCO 614 A, MANOEL TELES, 57.305-025, IE: 242507077, CNPJ: 39346861021754	Own	2,358
Ilheus	AVENIDA LOMANTO JUNIOR 786, PONTAL, 45.654-000, IE: 12808263, CNPJ: 39346861021169	Own	2,493
Cesar Borges - Jequié	AVENIDA CESAR BORGES 212, JEQUIEZINHO, 45.200-970, IE: 13504656, CNPJ: 39346861026128	Rented	2,332
Praça da Bandeira - Jequié	PRACA DA BANDEIRA 228, CENTRO, 45.200-310, IE: 13504872, CNPJ: 39346861026390	Rented	1,619
Washington Soares	AVENIDA WASHINGTON SOARES 1179, EDSON QUEIROZ, 60.811-341, IE: 63911191, CNPJ: 39346861017560	Rented	2,253
Maestro Lisboa	RUA MAESTRO LISBOA 800, ALAGADICO NOVO, 60.830-185, IE: 63905841, CNPJ: 39346861017641	Rented	2,221
Borges de Melo	AVENIDA BORGES DE MELO 1135, PARREAO, 60.410-335, IE: 63906600, CNPJ: 39346861017137	Rented	2,141
Padre Valdevino	RUA PADRE VALDEVINO 920, ALDEOTA, 60.135-040, IE: 63911230, CNPJ: 39346861017307	Rented	2,534
Guarajuba	RODOVIA BA 099, KM 42, GUARAJUBA, 42.827-000, IE: 103870056, CNPJ: 39346861041518	Rented	1,795
Barra dos Coqueiros	AVENIDA OCEANICA, 1025, CENTRO, 49.140-970, IE: 271381850, CNPJ: 39346861037758	Rented	1,697
Parangaba	AVENIDA DEDE BRASIL, 400, PARANGABA, 60.740-002, IE: 65132769, CNPJ: 39346861042247	Rented	2,526
Horto Bela Vista	ALAMEDA EUVALDO LUZ 92, Horto Bela Vista, 41.098-020, IE: 105678580, CNPJ: 39346861043219	Rented	1,979
Oasis	AVENIDA JOSE HEMETERIO DE CARVALHO 1631, CENTRO, 48.601-320, IE: 105528487, CNPJ: 39346861042751	Rented	1,446
Delmiro Gouveia	RUA SARGENTO ANTONIO PEDRO 13, ELDORADO, 57.480-000, IE: 242812139, CNPJ: 39346861043995	Rented	1,688
Serrinha	RUA LAURO MOTA, GINASIO, 48.700-000, IE: 109277725, CNPJ: 3934686104614	Rented	2,028
Fontes	RUA MINISTRO NELSON HUNGRIA, 155, LUZIA, 49.045-510, IE: 271491647, CNPJ: 39346861045181	Rented	2,497
LARANJEIRAS	AVENIDA CONTORNO, DO 2914, VILA LEGIONARIAS, 74.863-250, IE: 102754802, CNPJ: 39346861034147	Rented	3,098
RIO VERDE	AVENIDA PRESIDENTE VARGAS 1740, JARDIM GOIAS, 75.903-290, IE: 102978514, CNPJ: 39346861022300	Rented	3,100
VILA JARAGUA	AVENIDA ENG. FUAD RASSI QD U LOTE 1/5 796, VILA JARAGUA, 74.655-030, IE: 102978506, CNPJ: 39346861034066	Rented	1,627
ANHANGUERA	AVENIDA ANHANGUERA QD 70 LOTE 13 5588, SETOR CENTRAL, 74.043-010, IE: 103294694, CNPJ: 39346861022483	Rented	2,478
GARAVELO	RUA INDEPENDENCIA 51, JARDIM LISBOA, 74.465-170, IE: 103457445, CNPJ: 39346861022726	Rented	2,988

ANA LUCIA	AVENIDA ARAXA QD 33 LOTE 01/19 949, JARDIM ANA LUCIA, 74.315-020, IE: 103571507, CNPJ: 39346861022807	Rented	2,066
T1	RUA T55 QD 104 LOTE 02 611, SETOR BUENO, 74.215-170, IE: 103687831, CNPJ: 39346861022998	Rented	1,507
SOL NASCENTE	AVENIDA T-2 COMPLEMENTO QD CH LOTE 01 3450, VILA SOL NASCENTE, 74.410-200, IE: 103815457, CNPJ: 39346861023021	Rented	2,561
CATALAO	AVENIDA RAULINA FONSECA PASCHOAL 707, SETOR CENTRAL, 75.701-480, IE: 104161191, CNPJ: 39346861023536	Rented	2,637
AGUAS LINDAS	RUA SANTA LUZIA 18, QUADRAZERO LOTE 06-B-02, MANSOES CENTRO OESTE, 72.915-705, IE: 105512664, CNPJ: 39346861043138	Own	1,683
GOIANIA SHOPPING	RUA T-0070, QD 136, LOTE 1/7/10/12 67, SETOR BUENO, 74.230-180, IE: 104358505, CNPJ: 39346861024850	Rented	2,189
VILA PEDROSO	AVENIDA ANAPOLIS 2121, VILA PEDROSO, 74.770-030, IE: 104539623, CNPJ: 39346861024931	Rented	2,090
VEIGA JARDIM	AVENIDA ESC.V.VALLE, S/N QD 26 LOTE 1 A 32, PARQUE VEIGA JARDIM, 74.954-310, IE: 104722673, CNPJ: 39346861025156	Rented	2,980
CALDAS NOVAS	RUA P, QD 138 LOTE 2, JARDIM ROMA, 75.690-000, IE: 105073245, CNPJ: 39346861025237	Rented	2,601
MORADA DO SOL	AVENIDA MANGALO, QD 14 LOTE 134/135 e 143, SETOR MORADA DO SOL, 74.475-115, IE: 104720344, CNPJ: 39346861025318	Rented	3,042
JATAI SHOPPING	AVENIDA PRESIDENTE TANCREDO NEVES 100, SETOR EPAMINONDAS II, 75.805-123, IE: 104955821, CNPJ: 39346861025407	Rented	2,589
ITUMBIARA	AVENIDA JK 485, JARDIM AMERICA, 75.523-425, IE: 104827408, CNPJ: 39346861025580	Rented	3,044
FORMOSA	AVENIDA MAESTRO JOAO LUIZ DO ESPIRITO SANTO, QD 250, LOTE 01, S/N, JARDIM CALIFORNIA, 73.807-745, IE: 104827750, CNPJ: 39346861025660	Rented	3,080
CARDOSO	AVENIDA EPIACAUHA, QD 14 LOTE 01, CARDOSO, 74.934-575, IE: 104983710, CNPJ: 39346861024508	Rented	3,014
MONTE CRISTO	AVENIDA INDEPENDENCIA, JARDIM MONTE CRISTO, 74.968-350, IE: 104983752, CNPJ: 39346861025903	Rented	1,954
ALPHAVILLE	AVENIDA F, QD CH, LOTE 40, 1781, AGUA BRANCA, 74.723-100, IE: 104991100, CNPJ: 39346861023617	Rented	2,746
MINEIROS	AVENIDA INO REZENDE QD 114 LOTE 02, SETOR IORIS, 75.830-000, IE: 105052973, CNPJ: 39346861024001	Rented	2,020
CAMPINAS SAO JOSE	AVENIDA PADRE WENDEL 171, SETOR SAO JOSE, 74.440-250, IE: 105005053, CNPJ: 39346861024184	Rented	2,863
GOYA	AVENIDA SANTA MARIA, GLEBA 1, ÁREA II, LOTE 1 A 1E, S/N, GOYA, 74.486-470, IE: 105005045, CNPJ: 39346861024346	Rented	2,130
SENADOR CANEDO	AVENIDA DOM EMANUEL, LOTE 01 a 16, QUADRA 4/5, 2916, ALVORADA, 75.250-005, IE: 105342297, CNPJ: 39346861037405	Rented	2,665
RECREIO	AVENIDA DAS AMERICAS 16100, RECREIO DOS BANDEIRANTES, 22.790-704, IE: 77259104, CNPJ: 39346861038215	Rented	2,416
CATUMBI	RUA ITAPIRU 474, CATUMBI, 20.251-030, IE: 77360018, CNPJ: 39346861038487	Rented	1,658
SENADOR CAMARA	AVENIDA SANTA CRUZ 7138, SENADOR CAMARA, 23.010-000, IE: 77346651, CNPJ: 39346861038568	Rented	1,966
BENFICA	AVENIDA DOM HELDER CAMARA 105, BENFICA, 20.911-291, IE: 77341951, CNPJ: 39346861038649	Rented	2,002

FREGUESIA	ESTRADA DE JACAREPAGUA 7153, FREGUESIA, 22.753-033, IE: 77409688, CNPJ: 39346861038720	Rented	2,676
ENGENHO NOVO	RUA SOUZA BARROS 450, ENGENHO NOVO, 20.961-150, IE: 77759891, CNPJ: 39346861038800	Rented	2,103
PECHINCHA	ESTRADA DO TINDIBA 565, TAQUARA, 22.740-360, IE: 77433023, CNPJ: 39346861038991	Rented	2,065
CAMPO GRANDE	ESTRADA DO CABUÇU 1654, CAMPO GRANDE, 23.052-230, IE: 77455710, CNPJ: 39346861039025	Rented	2,676
JAURU	PRAÇA JAURU 32, TAQUARA, 22.725-520, IE: 77504931, CNPJ: 39346861039106	Rented	2,524
REALENGO	AVENIDA MARECHAL FONTENELLE 5100, MAGALHAES BASTOS, 21.750-001, IE: 77635440, CNPJ: 39346861039297	Rented	2,456
CAXIAS CENTENÁRIO	RUA DR.MANOEL REIS 175, VILA MERITO, 25.025-010, IE: 77700943, CNPJ: 39346861039378	Rented	2,377
OLARIA	RUA URANOS 1293, OLARIA, 21.060-070, IE: 77743367, CNPJ: 39346861039459	Rented	2,434
VISTA ALEGRE	AVENIDA BRAS DE PINA 1952, BRAZ DE PINA, 21.235-603, IE: 77746919, CNPJ: 39346861039530	Rented	2,249
CIDADE DE DEUS	ESTRADA MAL.MIGUEL SALAZAR M.MORAIS 906, TAQUARA, 22.770-331, IE: 77829954, CNPJ: 39346861039610	Rented	2,340
CAXIAS CENTRO	RUA JOSE DE ALVARENGA 95, CENTRO, 25.020-140, IE: 77874380, CNPJ: 39346861039700	Rented	3,495
CAMPINHO	RUA CANDIDO BENICIO 20, CAMPINHO, 21.320-060, IE: 78013168, CNPJ: 39346861039882	Rented	2,271
TAQUARA	ESTRADA DOS BANDEIRANTES 105, TAQUARA, 22.710-570, IE: 78013141, CNPJ: 39346861039963	Rented	2,317
ITAOCA	ESTRADA DO TIMBO 52, HIGIENOPOLIS, 21.061-280, IE: 78012552, CNPJ: 39346861040031	Rented	3,400
NILOPOLIS	AVENIDA GETULIO DE MOURA 1591, CENTRO, 26.525-001, IE: 78013150, CNPJ: 39346861040112	Rented	2,499
FONSECA	ALAMEDA SAO BOAVENTURA 1012, FONSECA, 24.120-192, IE: 78014130, CNPJ: 39346861040201	Rented	2,208
PENHA	RUA BENTO CARDOSO 313, BRAS DE PINA, 21.215-000, IE: 78043857, CNPJ: 39346861040384	Rented	1,654
CACHAMBI	RUA MIGUEL DE CERVANTES 240, CACHAMBI, 20.780-370, IE: 78043865, CNPJ: 39346861040465	Rented	2,819
VILAR DOS TELES	AVENIDA AUTOMOVEL CLUB 1659, VILAR DOS TELES, 25.565-171, IE: 78043849, CNPJ: 39346861040546	Rented	2,095
PADRE MIGUEL	RUA GAL. JACQUES OURIQUES 770, PADRE MIGUEL, 21.720-540, IE: 78043822, CNPJ: 39346861040627	Rented	2,436
ILHA DO GOVERNADOR	ESTRADA DO GALEAO 1800, GALEAO, 21.931-524, IE: 78085304, CNPJ: 39346861040899	Rented	3,196
MEIER	RUA DIAS DA CRUZ 579, MEIER, 20.720-011, IE: 78085312, CNPJ: 39346861040970	Rented	2,832
ICARAI	RUA CEL.MOREIRA CESAR 414-A, ICARAI, 24.230-065, IE: 78085290, CNPJ: 39346861041003	Rented	1,148
BOTAFOGO	RUA GAL.POLIDORO 260, BOTAFOGO, 22.280-003, IE: 78255510, CNPJ: 39346861041194	Rented	2,407
SANTA CRUZ	RUA DOM PEDRO 133, SANTA CRUZ, 23.510-010, IE: 78849304, CNPJ: 39346861041356	Rented	3,278
BARRA DA TIJUCA	AVENIDA DAS AMERICAS 13850, RECREIO DOS BANDEIRANTES, 22.790-702, IE: 79078948, CNPJ: 39346861041437	Rented	4,288
JACAREPAGUA	ESTRADA DE JACAREPAGUA 6069, Loja SS 101, ANIL, 22.753-033, IE: 11944809, CNPJ: 39346861047206	Rented	1,729
TIJUCA	RUA Uruguai, 330 LOT 01 PAL 49197, TIJUCA, 20.510-052, IE: 12531095, CNPJ: 39346861050002	Rented	848

Vila Isabel	BUL Vinte e Oito de Setembro, 160 NUM 00164. NUM 00158, VILA ISABEL, 20.551-055, IE: 12737416, CNPJ: 39346861050770	Rented	1,677
BARRA OCEANICA	Av. Rodolfo Amoedo, 347 - Barra da Tijuca, Rio de Janeiro - RJ, Jardim Oceânico, 22.620-350, IE: 14014004, CNPJ: 39346861052390	Rented	733
MARICA	RUA Abreu Sodré, 27 QUADRAAREA LOTE 01, MARICA, 24.900-105, IE: 12795670, CNPJ: 39346861051076	Rented	978
Voluntarios	RUA Voluntários da Pátria, 222 LOJA, BOTAFOGO, 22.270-012, IE: 12789238, CNPJ: 39346861051157	Rented	1,205
LARANJEIRAS	AVENIDA CONTORNO, DO 2914, VILA LEGIONARIAS, 74.863-250, IE: 102754802, CNPJ: 39346861034147	Rented	3,098
Barra Marapendi	Avenida das Americas 425 Lot. 1 Pal. 47281, BARRA DA TIJUCA, 22.631-004, IE: 12917350, CNPJ: 39346861051319	Rented	835
Tingui	ESTRADA DO TINGUI, 1333, CAMPO GRANDE, 23.075-006, IE: 15064544, CNPJ: 39346861053281	Rented	1,678
Calçada	AVENIDA JEQUITAIA 411, AGUA DE MENINOS, 40.460-000, IE: 75643658, CNPJ: 9182947000135	Rented	6,129
Feira de Santana 1	RUA EDELVIRA DE OLIVEIRA, KALILANDIA, 44.001-032, IE: 77763202, CNPJ: 9182947000216	Rented	5,402
Aracaju	AVENIDA TANCREDO NEVES 3703, JABOTIANA, 49.095-000, IE: 271357274, CNPJ: 9182947000488	Own	6,293
Juazeiro	RODOVIA BR 427, JOAO XXIII, 48.900-420, IE: 6318903, CNPJ: 9182947000640	Rented	5,603
Lauro de Freitas	AVENIDA LUIZ TARQUINIO 1686, PITANGUEIRAS, 42.700-000, IE: 87892394, CNPJ: 39346861014383	Own	4,437
Feira de Santana 2	AVENIDA EDUARDO FROES MOTA 6281, CIDADE NOVA, 44.053-005, IE: 133056859, CNPJ: 9182947001298	Rented	4,808
Sant Martin	AVENIDA GENERAL SAN MARTIN 496, FAZENDA GRANDE DO RETIRO, 40355-000, IE: 191694815, CNPJ: 9182947001611	Own	3,534
GRAÇA	AVENIDA PRINCESA LEOPOLDINA 398, GRACA, 40.150-080, IE: 88293217, CNPJ: 1196551500819	Rented	1,148
PITUBA	RUA MARANHAO 64, PITUBA, 41.830-260, IE: 88293659, CNPJ: 1196551500908	Rented	1,256
CAFE PERINI	RUA ARTHUR DE AZEVEDO MACHADO 3443, COSTA AZUL, 41.760-000, IE: 147180937, CNPJ: 1196551501386	Rented	90
LIMÃO	AVENIDA OTAVIANO ALVES DE LIMA 2758, JARDIM DAS GRACAS, 02701-000, IE: 136943420110, CNPJ: 9182947003070	Rented	6,049
TAMBORE	ALAMEDA ARAGUAIA 2879, ALPHAVILLE INDUSTRIAL, 06455-000, IE: 206815420110, CNPJ: 9182947002936	Rented	5,330
CACHOEIRINHA	RUA KOSHUN TAKARA 900, VILA DIONISIA, 02671-110, IE: 136943411110, CNPJ: 9182947002855	Rented	4,970
TREMEMBE	AVENIDA CEL SEZEFREDO FAGUNDES 1928, TUCURUVI, 02.306-002, IE: 136818867118, CNPJ: 9182947001883	Rented	3,000
RAPOSO	RODOVIA RAPOSO TAVARES - SP 270 21360, LAGEADINHO, 06709-470, IE: 278551559112, CNPJ: 9182947002774	Rented	4,840
JUNDIAÍ	RUA CICA 201, VILA RAMI, 13206-900, IE: 407980946110, CNPJ: 9182947002693	Rented	4,286
CARAPICUIBA	RUA BARBARA HIPOLITTO CAPRIOTTI 401, CIDADE ARISTON ESTELA AZEVEDO, 06395-000, IE: 255689155116, CNPJ: 9182947002502	Rented	6,260
BARRA FUNDA	AVENIDA PRESIDENTE CASTELO BRANCO 4233, BOM RETIRO, 01142-200, IE: 136943402119, CNPJ: 9182947002421	Rented	4,870

GUARULHOS	AVENIDA PRESIDENTE TACREDO DE ALMEIDA NEVES 568, MACEDO, 07112-070, IE: 127766102117, CNPJ: 9182947002340	Rented	4,500
VARZEA PAULISTA	RUA SOROCABA 285, JARDIM PAULISTA, 13222-005, IE: 712217896119, CNPJ: 9182947002260	Rented	2,067
OSASCO	AVENIDA DOS REMÉDIOS 2555, VILA AYROSA, 06298-008, IE: 120553993119, CNPJ: 9182947002189	Rented	1,902
CAMPINAS	ROD. DOM PEDRO I, KM 139/140, N 2720, JARDIM SANTA MONICA, 13.082-901, IE: 135989960114, CNPJ: 09.182.947/0036-65	Rented	5,692
Nações Unidas	AVENIDA DAS NACOES UNIDAS, 16461, VILA GERTRUDES, 04.794-000, IE: 124952642119, CNPJ: 9182947003231	Rented	4,147
SPID - Botafogo	RUA NELSON MANDELA 100, Loja 116, BOTAFOGO, 22260-005, IE: 12330138, CNPJ: 39346861049098	Rented	103
SPID - Meier	RUA DIAS DA CRUZ 579 LOJA 101, MEIER, 20720-011, IE: 12330065, CNPJ: 39346861048601	Rented	163
SPID - RECREIO	AVENIDA DAS AMERICAS 16100, RECREIO DOS BANDEIRANTES, 22.790-704, IE: 12394780, CNPJ: 39346861049250	Rented	74
SPID - Alphamall	RUA PAULO MOURA 50 / LOJ 115 LOJ 116 LOJ 117 LOJ 118, BARRA DA TIJUCA, 22.793-237, IE: 12454937, CNPJ: 39346861049845	Rented	146
SPID - Metrô Rio	LRG DA CARIOCA - L MU 02 INTERIOR DA ESTACAO METROVIARIA, CENTRO, 20.050-020, IE: 12736070, CNPJ: 39346861050690	Rented	116
SPID - Farme De Amoedo	RUA FARME DE AMOEDO 83, IPANEMA, 22.420-020, IE: 12737246, CNPJ: 39346861050851	Rented	103
SPID - Gloria	RUA GLORIA 214 A, GLORIA, 20.241-180, IE: 13107327, CNPJ: 39346861051408	Rented	159
SPID ifood - Ipanema	Rua Visconde de Pirajá, 4 Loja A, IPANEMA, 22.410-000, IE: 13655758, CNPJ: 39346861051904	Rented	156
SPID ifood - Tijuca	Rua Conde de Bonfim, 787, Tijuca, 20.530-000, IE: 13964262, CNPJ: 39346861052129	Rented	295
SPID ifood - Copacabana	Rua Ministro Viveiro de Castro, 47 - Loja A, Copacabana, 22.021-010, IE: 13964254, CNPJ: 39346861051742	Rented	254
SPID ifood - Centro	Rua dos Inválidos, 185, Centro, 20.231-047, IE: 13929017, CNPJ: 3934686105161	Rented	206
SPID ifood - Vila Isabel	Rua Boulevard Vinte e Oito de Setembro, 150 loja A, Vila Isabel, 20.551-055, IE: 13655766, CNPJ: 39346861052200	Rented	197
SPID ifood - Freguesia Jacarepagua	Estrada dos Três Rios, 624 Loja A, Freguesia, 22.745-005, IE: 13655740, CNPJ: 39346861051823	Rented	125
SPID ifood - Santa Rosa Niteroi	Rua Dr Paulo Cesar, 320, Santa Rosa - Nit, 24.240-001, IE: 13956677, CNPJ: 39346861052048	Rented	93

Chile | Shopping Center

Name	Address	Owned/rented
CENCO ALTO LAS CONDES	Avenida Kennedy 9001, Las Condes, Región Metropolitana	Own
CENCO RANCAGUA	Avenida Presidente Eduardo Frei Montalva 750, Rancagua, Libertador Gral, Bernardo O'Higgins	Own
CENCO TEMUCO	Avenida Alemania 633, Temuco, Araucanía	Own
CENCO PUERTO MONTT	Ejercito 470, Puerto Montt, Los Lagos	Own
CENCO DE VINA	1 Norte 2901, Viña del Mar, Valparaíso	Own
FLORIDA CENTER	Avenida Vicuña Mackenna 6100, La Florida, Región Metropolitana -	Own
COSTANERA CENTER	Avenida Andrés Bello 2425, Providencia, Región Metropolitana	Own
CENCO LA REINA	Avenida Francisco Bilbao 8750, Las Condes, Región Metropolitana	Rented
CENCO EL LLANO	Avenida El Llano Subercaseaux 3517, San Miguel, Región Metropolitana -	Own
CENCO LA DEHESA	Avenida La Dehesa 1445, Lo Barnechea, Región Metropolitana	Rented
CENCO VALPARAISO	Avenida Argentina 51, Valparaíso, Valparaíso	Own
CENCO LA SERENA	Parcela 69 - Ruta 5 Norte, La Serena, Coquimbo	Own
CENCO ANTOFAGASTA	Avenida Angamos 745, Antofagasta, Antofagasta	Own
ALMACENES PARIS TEMUCO	Avenida Arturo Prat 444, Temuco, Araucanía	Own
BARROS ARANA	Castellón 539, Concepción, Biobío	Own
CALAMA	Avenida Chorrillos 1759, Calama, Antofagasta	Own
PUENTE ALTO	Avenida Concha y Toro 3810, Puente Alto, Región Metropolitana	Own
CENCO OSORNO	Osorno 609, Osorno, Los Lagos	Own
CENCO COPIAPO	Copayapu 2406, Copiapó, Atacama	Own
CENCO ÑUÑO A	Av. José Pedro Alessandri 1166, Ñuñoa, Region Metropolitana	Rented
CENCO BELLOTO	Avenida Baden Powell 150, Quilpué, Valparaíso	Own
CENCO TALCAHUANO	Colon 196, Talcahuano, Concepción, Biobío, Chile	Rented
CENCO VALDIVIA	Errazuriz 1040, Valdivia, Valdivia, Los Ríos, Chile	Rented

Chile | Distribution centers

Name	Address	Owned/rented	Area (sqm)
Centro de Distribución Chillán	Ruta 5 sur, km 418, Chillán Viejo-Chillán-VIII - Bio Bio	Own	17,500
Centro de Distribución Noviciado	NUEVA UNO 17580-PUDAHUEL-RM	Own	47,500
Centro de Distribución Vespucio	SAN PABLO 11011-PUDAHUEL-RM	Own	34,000
PM- BSF Importados Food	PUERTO MADERO 9710-PUDAHUEL-RM	Rented	25,000
LA - BSF Importados Non Food-Food-Cross Docking	Lo Aguirre N°1.200, Parcela 2-PUDAHUEL-RM	Rented	75,364
Centro de transferencia - Concepción	SAN PEDRO DE LA PAZ, KM 10- CONCEPCION-VIII - Bio Bio	Rented	1,850
CD Congelados - Frio Chile	Ventisquero 1260-RENCA-RM	Rented	3,450
CD Suspel	Ruta G-18, Kilometro 14,5-LAMPA-RM	Rented	3,888
J483 Centro Servicios 2	Camino La Farfana 400-PUDAHUEL-RM	Rented	5,000
Bodega Pulmon Trailer Logistics	Crucero Peralillo 199-LAMPA- RM	Rented	5,000
Centro de transferencia - Coquimbo	Avenida Talca 101, Lote 1-44 BODEGA 16 Tierras Blancas-COQUIMBO-IV	Rented	1,800

Chile | Home Improvement

Name	Address	Owned/rented	Area (sqm)
E518 - Easy Quilin	Av Quilin 5400 - Peñololen	Own	11,857
E655 - Easy Quilicura	Lo Marcoleta 315, Quilicura	Own	9,422
E900 - Easy Los Andes	San Rafael 2151, Los Andes	Own	9,131
E512 - Easy La Reina	Francisco Bilbao 8750, Las Condes	Own	11,733
E646 - Easy Quillota	Rafael Ariztia 530, Quillota	Own	6,059
E591 - Easy Talca El Arenal	El Arenal 411, Talca	Own	10,498
E508 - Easy Viña del Mar	1 Nte. 2901, Viña del Mar	Own	14,625
E585 - Easy Osorno Da Vinci	Cesar Ercilla 1075, 5312449 Osorno	Own	9,930
E781 - Easy El Belloto	Baden Powell 150, Quilpué	Own	10,896
E522 - Easy Cerrillos	Cmo a Melipilla 10939, Maipú	Own	13,443
E521 - Easy La Serena	Parcela 69, La Serena	Own	10,273
E513 - Easy El Llano	Llano Subercaseaux 3519A, San Miguel	Own	3,642
E534 - Easy Antofagasta	Av. Angamos 745, Antofagasta	Own	7,798
E502 - Easy Kennedy	Las Condes 9001, Las Condes	Own	3,402
E507 - Easy Puerto Montt	Ejército 470, Puerto Montt	Own	8,153
E517 - Easy Temuco	Caupolicán 0650, Temuco	Own	11,332
E643 - Easy Ochagavia	Av. José Joaq Prieto 5531, Pedro Aguirre Cerda	Own	8,452
E514 - Easy La Dehesa	Av. La Dehesa 1445, Lo Barnechea	Own	7,658
E760 - Easy Copiapo	Av. Copayapu 2406, Copiapó	Own	9,262
E503 - Easy Maipu	Av. Américo Vespucio 1011, Maipú	Own	13,234
E524 - Easy Linares	Januario Espinoza 1183, Linares	Own	7,370
E520 - Easy Valparaíso	Av. Argentina 51, Valparaíso	Own	6,689
E504 - Easy Rancagua	Carr. del Cobre 750, Rancagua	Own	10,343
E506 - Easy Portal Temuco	Av. Alemania 671, Temuco	Own	3,233
E510 - Easy Florida	Av. Vicuña Mackenna 6100, La Florida	Own	12,257
E614 - Easy Calama	Av. Chorrillos, Calama	Own	9,213
E659 - Easy Concha y Toro	Av. Concha y Toro 381, Puente Alto	Own	8,449
E633 - Easy Bio Bio	Costanera Norte 19781, Hualpén	Own	12,525
E511 - Easy Costanera Center	Av. Andrés Bello 2447, Providencia	Own	4,981
E843 - Easy San Bernardo Las Lilas	Av. Portales 3698, San Bernardo	Own	7,790
E748 - Easy Portal Osorno	Plaza Yungay 609, Osorno	Own	2,681
E775 - Easy Portal Ñuñoa	Av. José Pedro Alessandri 1166, Ñuñoa	Own	2,943
E529 - Easy Los Angeles	Av. Vicuña Mackenna 780, Los Ángeles	Own	8,109
E525 - Easy Chillan	Av. O'Higgins 0450, Chillán	Own	9,355
E744 - Easy La Union	Augusto Grob 1080, La Unión	Own	4,110
E990 - Easy Chiguayante	Av. Manuel Rodríguez 1045, Chiguayante	Rented	5,649
E619 - Easy Arica	Av. Diego Portales 161, Arica	Rented	7,403
E592 - Easy Curico O Higgins	Av. O Higgins 201, Curicó	Rented	9,062
E988 - Easy Chicureo	Av. Chicureo 230, Colina	Rented	5,631
E983 - Easy Coronel	Av. Manuel Montt 1600, Coronel	Rented	5,896
E874 - Easy Santa Amalia	Av. Trinidad Ote. 1530, La Florida	Rented	6,602
E599 - Easy CD	Puerto Madero 9710, Pudahuel	Rented	54,000
E599 - Easy CD	Laguna Sur 9600	Rented	47,000
E830 - Easy Villarrica	Saturnino Epulef 1580, Villarrica, Araucanía	Own	6,747

Chile | Supermarkets

Name	Address	Owned/rented	Area (sqm)
J Arica	AV. DIEGO PORTALES 161	Rented	7,037
J Antofagasta Sur	AV. ANGAMOS 2170	Rented	2,327
J La Serena	RUTA 5, PARCELA 69 VEGA SUR	Own	8,281
J Antofagasta - Angamos	ANGAMOS 745	Own	9,446
J Calama	AV. CHORILLOS #1759	Own	7,228
J Iquique	AV. HEROES DE LA CONCEPCION2855	Rented	5,512
J Copiapo	AVDA COPAYAPU 2406, COPIAPO	Own	5,980
J Antofagasta - P Aguirre Cerda	PEDRO AGUIRRE CERDA 9400	Own	5,172
J Super Copiapo	AV. LOS CARRERAS 3356	Rented	1,634
J La Serena Ulriksen	GUILLERMO ULRIKSEN 1630	Rented	2,348
J Maipu	AV. AMERICO VESPUCIO #1001 MAIPU	Own	8,733
J Pajaritos	AV. CAMINO PAJARITOS #3302	Rented	7,345
J Valparaiso	AV. ARGENTINA 51	Own	7,799
J El Belloto	AV. RAMON FREIRE 1851/QUILPUE	Own	6,934
J Independencia	AV. INDEPENDENCIA 565	Rented	5,973
J Viña Del Mar	1 NORTE #2901VIÑA DEL MAR	Own	7,774
J Bosquemar	AV. CONCON RENACA 3850	Own	4,797
J Peñalolen	AV. SANCHEZ FONTECILLA#12000 PENALOLEN	Own	8,589
J Ñuñoa	AV. JOSE PEDRO ALESSANDRI 1166	Rented	7,068
J 14 Norte	14 NORTE 976 VIÑA DEL MAR	Rented	3,197
J Quillota - Ariztia	RAFAEL ARIZTIA 530 QUILLOTA	Own	3,344
J Super San Felipe	AV. MIRAFLORES N2332	Own	1,886
J Los Andes	AV. HERMANOS MARISTAS N°805/ LOS ANDES	Own	5,918
J Maitencillo	VIA F-30 ESQUINA F-124 /PUCHUNCAVI	Rented	2,286
J Puertas de Chicureo	AV. CHICUREO 130 COLINA	Rented	2,246
J Bilbao	AV. FRANCISCO BILBAO #4144 LAS CONDES	Own	9,285
J Chamisero	AV. SANTA MARIA #14601 COLINA	Rented	2,350
J Costanera	AV. ANDRES BELLO 2433 LOCAL 1000 PROVIDENCIA	Own	9,433
J El Alba	AV. CAMINO EL ALBA 11969 LOCAL 101 LAS CONDES	Rented	6,963
J Kennedy	AV. KENNEDY #9001 LAS CONDES	Own	11,422
J La Dehesa	AV. LA DEHESA#1445 LO BARNECHEA	Rented	7,931
J La Reina	AV. BILBAO #8750 LAS CONDES	Rented	10,178
J Los Trapenses	AV. CAMINO LOS TRAPENSES #3515 LO BARNECHEA	Rented	6,107
J Super Lo Castillo	EDUARDO MARQUINA 3412 VITACURA	Rented	2,652
J Pie Andino	AV. PASEO PIE ANDINO 4859 LO BARNECHEA	Rented	3,656
J La Florida	AV. VICUÑA MACKENNA #6100 LA FLORIDA	Own	8,210
J El Llano	EL LLANO SUBERCASEAUX 3519	Own	7,924
J San Bernardo	AV. PORTALES 3698 SAN BERNARDO	Own	7,244
J Puente Alto	AVDA. STO. DOMINGO 67	Rented	5,770
J Concha Y Toro	AV. CONCHA Y TORO 3854	Own	6,044
J Rancagua	AV. PRES. FREI MONTALVA#750 RANCAGUA	Own	9,237
J Super Rancagua	MEMBRILLAR 450	Rented	2,679
J Talca	EL ARENAL 411	Own	5,561
J Curico	AV. B.O´ HIGGINS 201/CURICO	Rented	5,601
J Super Santa Cruz	ORLANDI N34	Rented	1,405
J Talca Mall	AV 2 norte 3230 local A	Rented	2,380
J Hualpen	COSTANERA RIVERA NORTE 1 N° 9781	Own	10,444
J Super Concepcion	AV. PEDRO VALDIVIA N°1010	Rented	3,010
J Concepcion Mall Center	BARROS ARANA #1068 LOCAL 75	Rented	5,320
J Chillan	LONGITUDINAL NORTE 134 CHILLAN	Own	8,291
J Super Chillan	AVDA. VICENTE MENDEZ 1160	Own	1,728
J Los Angeles	ERCILLA 193,	Own	6,509
J Los Pablos	AV.LOS PABLOS #1880	Rented	3,200
J Osorno	PLAZA YUNGAY 645	Own	5,429

J Puerto Montt	EJERCITO 470	Own	7,309
J Super Puerto Varas	CAMINO ENSENADA	Rented	847
J Temuco	AV. ALEMANIA 633	Own	8,184
J Valdivia	ERRAZURIZ 1040	Rented	5,307
J El Trebol	AV. JORGE ALESANDRI 3177 TALCAHUANO/CONCEPCIÓN	Rented	3,147
Sta Isabel Huasco - Serrano	Arturo Prat. 327	Rented	755
Sta Isabel Antofagasta-14 De Febrero	14 de Febrero 2455	Own	3,500
Sta Isabel Antofagasta-Maipú	Maipu 646	Rented	650
Sta Isabel Arica-Av. 21 De Mayo	Av. 21 de Mayo 501	Rented	1,150
Sta Isabel Arica-P.Aguirre Cerda	P. Aguirre Cerda 1010	Own	1,435
Sta Isabel Arica-Renato Rocca	Alejandro Azola N° 2899	Own	1,538
Sta Isabel Calama-Granadero	Av. Granaderos #3671	Rented	1,873
Sta Isabel Copiapo-Palomar	AV. Henriquez .611	Own	1,509
Sta Isabel Iquique-Alto Hospicio	Tarapacá N° 2793, Alto Hospicio	Own	1,509
Sta Isabel Iquique-Tarapaca	Tarapacá N°465-495	Rented	1,170
Sta Isabel Vallenar-Prat	Serranos .1052	Rented	2,735
Sta Isabel Ovalle Ariztia	V. Mackenna 1 local 1	Rented	990
Sta Isabel Coquimbo-Aníbal Pinto	Anibal Pinto 1551	Rented	1,023
Sta Isabel Coquimbo-La Cantera	Av La Cantera 1965	Rented	1,867
Sta Isabel Coquimbo-Sindempart	Carretera 5 norte con Av. Hector Arce s/n	Rented	2,200
Sta Isabel La Serena Balmaceda	Av Balmaceda 3039	Rented	1,688
Sta Isabel La Serena-Cienfuegos	Cienfuegos 527	Own	1,570
Sta Isabel La Serena-Las Compañías	Avda. El Libertador 1401, (Las Compañías)	Own	1,276
Sta Isabel La Serena-Ruta 41	Av Panorámica 820 (La Florida)	Own	1,623
Sta Isabel La Serena-San Joaquin	Avda. Gabriela Mistral N° 3251	Own	1,802
Sta Isabel Ovalle Vic. Mackenna	V. Mackenna 890	Rented	1,904
Sta Isabel Quilpue-Carrera	Carrera 811	Rented	926
Sta Isabel Quilpue-Casas De Valencia II	Los Carrera 01031 Quilpue	Own	1,397
Sta Isabel Quilpue-Claudio Vicuña	Claudio Vicuña 696	Rented	1,132
Sta Isabel Quilpue-Diego Portales	D. Portales 802 L-102 (Mall)	Rented	1,424
Sta Isabel Barrio Ingles	Jorge Kendrick n° 35 San Roque Valparaíso	Rented	1,500
Sta Isabel Con Con-Av. Manantiales	Av. Manantiales 1021	Rented	1,104
Sta Isabel Valparaíso Brasil	Avenida Brasil N° 1601 Valparaíso	Own	951
Sta Isabel Valparaíso-Almirante Riveros	Alte Riveros del 17 al 31 Esq. San Martín	Own	584
Sta Isabel Valparaíso-Curauma	Av. Cardenal Samoré 2335	Own	1,535
Sta Isabel Valparaíso-Pedro Montt	Pedro Montt 1845	Own	1,623
Sta Isabel Valparaíso-Playa Ancha	Avenida Levarte 840 Playa Ancha Valparaíso	Rented	935
Sta Isabel Valparaíso-Uruguay	Uruguay 350	Rented	1,022
Sta Isabel Viña Del Mar-1 Poniente	1 Poniente 811	Rented	1,032
Sta Isabel Viña Del Mar-Arlegui	Arlegui 948	Own	675
Sta Isabel Viña Del Mar-Av.Valparaíso	Av.Valparaíso 740	Rented	Closed during 2025 for remodeling, reopening in 2026
Sta Isabel Viña Del Mar-Ex Crav	Viana 1215, Viña del Mar	Own	1,004
Sta Isabel Viña Del Mar-Marina Arauco	Av. Libertad 1348 Local 305	Rented	712
Sta Isabel Viña Del Mar-Quillota	Quillota 441	Own	1,767
Sta Isabel Viña Del Mar-Rafael Sotomayor	R.Sotomayor 230	Own	1,262

Sta Isabel Viña Del Mar-Villanelo	Local Villanelo 236	Rented	1,096
Sta Isabel Agua Santa	Los Canelos # 422 Local 14	Rented	1,610
Sta Isabel Valparaíso Cerro Los Placeres	Avda Matta N°2460 Cerro los Placeres	Rented	1,077
Sta Isabel Quilpue-Freire El Belloto	Freire 496 El Belloto	Own	1,246
Sta Isabel Quilpue-Los Pinos	Las Barrancas 2464 Los Pinos Quilpue	Own	1,780
Sta Isabel Quilpue-Portal El Belloto	Av. Ramón Freire 2414 El Belloto	Own	1,000
Sta Isabel Villa Alemana-Troncos Viejos	Alcalde Rodolfo Galleguillo N° 1099	Own	1,038
Sta Isabel Villa Alemana-Valparaíso	Valparaíso 569	Own	1,712
Sta Isabel La Calera-JJ. Pérez	JJ.Perez 102	Rented	653
Sta Isabel La Calera-Zenteno	Zenteno 232-242	Rented	882
Sta Isabel La Ligua-Serrano	Serrano N° 251	Rented	750
Sta Isabel Limache-Palmira	Palmira Romano 405.	Rented	2,142
Sta Isabel Limache-Urmeneta	Urmeneta 430	Own	958
Sta Isabel Los Andes Baburizza	Avenida Pascual Baburizza N° 510	Rented	1,536
Sta Isabel Los Andes-Chacabuco	Chacabuco 402	Own	841
Sta Isabel Quillota - La Cruz	Av.21 de Mayo 3524	Rented	1,177
Sta Isabel Quillota-Nervi	Avenida Valparaíso 529	Rented	1,940
Sta Isabel Quillota-Prat 95	Prat 95	Rented	1,153
Sta Isabel San Felipe-Merced	Merced 25	Rented	997
Sta Isabel San Felipe-Yungay	Av. Yungay 1150	Own	2,520
Sta Isabel Viila Alemana-Peñablanca	Bernardo Leighton 71 (Peña Blanca)	Own	1,360
Sta Isabel Olmué	Blanco Encalada 4214	Rented	886
Sta Isabel Lampa-Valle Grande	Avenida General San Martin N° 47 - (Valle Grande)	Rented	1,281
Sta Isabel Quilicura-Lo Campino	Avenida Las Torres 450, local 1	Rented	1,475
Sta Isabel Quilicura-Lo Marcoleta	Avenida Lo Marcoleta N° 361 (Lo Marcoleta)	Own	1,320
Sta Isabel San Luis Colina	Caletera Oriente, Autopista Los Libertadores # 22.909	Rented	1,160
Sta Isabel El Gabino-Lo Barnechea	El Gabino 13.551	Rented	960
Sta Isabel La Reina-Plaza Don Carlos	AV. Carlos Ossandon 1301	Rented	1,090
Sta Isabel Las Condes - Los Dominicos	Apoquindo 8450	Rented	1,200
Sta Isabel Las Condes-Apoquindo	Av. Apoquindo 7200	Rented	1,450
Sta Isabel Las Condes-Cantagallo	Av. Las Condes 12207	Rented	1,492
Sta Isabel Las Condes-Fleming	Padre Hurtado 1621	Rented	1,200
Sta Isabel Las Condes-Plaza Artesanos	Manquehue Sur 329	Rented	535
Sta Isabel Providencia-Av.Providencia	Providencia 2178	Rented	1,072
Sta Isabel Vitacura-Pueblito Ingles	Av. Vitacura 6255	Rented	517
Sta Isabel Huechuraba-Pedro Fontova	Pedro Fontova 7789	Rented	2,412
Sta Isabel Independencia-Dorsal	Av. Independencia 3160 (Dorsal)	Own	1,247
Sta Isabel Santiago-San Pablo	Avda. San Pablo 4870	Rented	2,958
Sta Isabel Renca-Av.Dgo. Sta. María	Av. Domingo Santa Maria 3962	Rented	1,136
Sta Isabel Quinta Normal-S. Gutierrez	Salvador Gutierrez 5496	Own	1,426
Sta Isabel Conchalí-Av.Cardenal Caro	Av. Cardenal Caro 1771	Rented	817
Sta Isabel Independencia - Vivaceta	Vivaceta 957	Rented	900

Sta Isabel Recoleta-Av Recoleta	Av. Recoleta 2746	Rented	1,200
Sta Isabel Santiago - Grajales	Almirante La Torre 310 (Grajales)	Rented	2,200
Sta Isabel Santiago - San Diego	San Diego 235	Rented	781
Sta Isabel Santiago- Vicuña Mackenna	Av. Vicuña Mackenna 1048	Own	1,426
Sta Isabel Santiago-Alameda	Av. Bernardo O'Higgins 1449 (Down Town)	Rented	1,671
Sta Isabel Santiago-Bandera	Bandera 201 Esquina Agustinas	Rented	990
Sta Isabel Santiago-Compañía	Compañía 2305	Rented	562
Sta Isabel Santiago-Huérfanos	Huerfanos 1437	Rented	1,507
Sta Isabel Santiago-Ismael Vergara	Av. Ismael Valdés Vergara 838	Rented	1,860
Sta Isabel Santiago-Portugal	Portugal 112	Rented	829
Sta Isabel Las Condes-Av.Fco. Bilbao	Av. Francisco Bilbao 2855	Own	424
Sta Isabel La Reina-Av. Larrain	Av. Larrain 6677	Rented	1,074
Sta Isabel Patio La Reina	Av. Larrain 8751 (Laura Rodriguez)	Rented	1,244
Sta Isabel Pudahuel-Travesia	Isla Portezuelo N° 615	Own	1,250
Sta Isabel Lo Prado- Las Rejas	Ecuador 5455	Rented	1,462
Sta Isabel Estación Central-Alameda	Alameda 3390	Rented	1,350
Sta Isabel Pac-Ochagavía	Av. Jose Joaquin Prieto N° 5531	Own	2,400
Sta Isabel Santiago - Franklin	Santa Rosa 2055 (Franklin)	Rented	1,141
Sta Isabel Pac-Carlos Valdovinos	Av. Carlos Valdovinos 2020	Own	1,068
Sta Isabel Casablanca-Nervi	Diego Portales 519/551	Rented	1,130
Sta Isabel Puente Alto-Av.Concha Y Toro	Av. Concha Y Toro 1036	Rented	4,485
Sta Isabel Peñalolen-Consistorial	Av. Consistorial 2100	Rented	1,184
Sta Isabel Curacavi-Playa Tres	Ambrosio O ´ Higgins 1689	Rented	750
Sta Isabel Maipu-3 Poniente	3 Poniente 2600	Rented	2,300
Sta Isabel Maipu-Centro Plaza	AV. Pajaritos 1948	Rented	1,987
Sta Isabel Maipu-Ciudad Satelite	Alcalde Luis Infante 1320	Rented	1,450
Sta Isabel Maipu-La Farfana	Av. El Rosal 3999	Rented	1,210
Sta Isabel Maipu-Pajaritos	Av. Pajaritos 4909	Rented	965
Sta Isabel Maipu-Pajaritos Strip	Av. Américo Vespucio Norte 51	Rented	1,200
Sta Isabel Maipu-Parque Central	Av. P. Central Poniente 1040	Rented	1,190
Sta Isabel Maipu-El Bosque	Capellán Florencio Infante 3330	Rented	1,257
Sta Isabel Peñalolen-Av. Tobalaba	Av. Tobalaba 13949	Rented	1,158
Sta Isabel Peñalolén-Grecia	Av. Grecia 5791	Rented	4,142
Sta Isabel La Florida -Trinidad	Av. Trinidad N° 125	Own	1,590
Sta Isabel La Cisterna-Intermodal	Avda. Ossa 36 (intermodal)	Rented	1,157
Sta Isabel La Cisterna-Gran Avenida	Av. Jose Miguel Carrera 6610	Rented	1,868
Sta Isabel La Granja - Santa Rosa	Santa Rosa 7668	Rented	1,372
Sta Isabel La Florida-Av La Florida 9385	Av. La Florida 9385	Rented	2,555
Sta Isabel La Florida-Av La Florida 10149	Av. La Florida 10149	Rented	2,512
Sta Isabel La Granja-Los Pensamientos	Los Pensamientos 10260	Rented	1,244
Sta Isabel Talca- 1 Norte	1 Norte 1201	Rented	1,181
Sta Isabel Curico - Los Boldos	Av. León Juan Luis Diez 1900	Rented	1,619
Sta Isabel Curico-Arturo Alessandri	Arturo Alessandri 1210	Own	1,000
Sta Isabel Curico-Camilo Henriquez	Camilo Henriquez 627	Rented	1,489
Sta Isabel Linares-Januario Espinoza	Januario Espinoza 1183 Linares	Own	1,800
Sta Isabel Molina	Luis Cruz Martinez N°1563	Rented	1,212

Sta Isabel San Fernando-Manuel Rodríguez	Av. Manuel Rodríguez 806	Rented	820
Sta Isabel Talca-Av Colin	Av. Colín 0691	Own	1,375
Sta Isabel Las Mariposas	Av. Alonso de Ercilla 2780	Rented	990
Sta Isabel Coronel	Manuel Montt 01600	Rented	1,600
Sta Isabel Chiguayante-Manuel Rodriguez	Manuel Rodriguez 2150 Chiguayante	Rented	1,426
Sta Isabel Concepción-21 De Mayo	Av. 21 Mayo 3225	Rented	4,780
Sta Isabel Concepción-Barros Arana	Barros Arana 883 Block 899	Own	670
Sta Isabel Concepción-Collao	Avda. General Novoa 530	Rented	1,719
Sta Isabel Concepcion-Freire	Freire 455	Rented	3,132
Sta Isabel Concepcion-Lomas De San Andres	Ramón Carrasco #52, Lomas de San Andrés	Own	3,025
Sta Isabel Concepción-P.A.Cerda	Diagonal P.A.Cerda 1107	Rented	537
Sta Isabel Concepcion-San Pedro De La Paz	Michimalonco 1040	Rented	1,218
Sta Isabel Concepción-San Pedro II	Av. Portal de San Pedro 6950	Rented	1,281
Sta Isabel Coronel-Manuel Montt	Manuel Montt 221	Rented	735
Sta Isabel Talcahuano-Colon	Colon 180	Rented	3,303
Sta Isabel Chiguayante-II	Manuel Rodriguez 335-C	Rented	1,494
Sta Isabel Mulchen Villagra	Villagran 690	Rented	760
Sta Isabel Los Angeles- Ex Plaza	Avda Alemania 686 Los Angeles	Own	1,810
Sta Isabel Los Angeles-Villagran	Villagran 558 Los Angeles	Rented	1,600
Sta Isabel Los Angeles	Avda. Vicuña Mackenna 780	Own	1,164
Sta Isabel La Unión-Augusto Grob	Av. Augusto Grob 1080	Own	1,305
Sta Isabel Osorno- Rahue	Republica N° 360	Own	1,024
Sta Isabel Osorno-Da Vinci	Avda Cesar Ercilla 1075	Own	1,634
Sta Isabel Puerto Montt - Sargento Silva	Avda Austral N° 1400	Rented	1,610
Sta Isabel Puerto Montt - Valle Volcanes	Cerro Tronador 4981	Own	1,505
Sta Isabel Puerto Montt-Diego Portales	Diego Portales 1040	Rented	1,363
Sta Isabel Puerto Varas-Colon	Colon 1500	Rented	1,646
Sta Isabel Puerto. Varas-Del Salvador	Del Salvador 451	Own	1,934
Sta Isabel Temuco-Av. Pablo Neruda	Av.Pablo Neruda 2050	Rented	1,277
Sta Isabel Temuco-Bulnes	Bulnes 279	Rented	1,216
Sta Isabel Temuco-Carrera	Carrera 499	Rented	1,010
Sta Isabel Temuco-Caupolicán	Caupolicán 650	Own	1,675
Sta Isabel Temuco-Fdo El Carmen	Los Creadores N° 0191 Fdo. El Carmen	Own	1,346
Sta Isabel Temuco-Gral Mackena	Montt 1132	Rented	1,227
Sta Isabel Temuco-Manuel Rodriguez	Rodriguez 1190	Own	1,506
Sta Isabel Temuco-Padre Las Casas	Maquehue N° 850 Padre las Casas	Rented	1,336
Sta Isabel Valdivia-Chacabuco	Chacabuco 555	Rented	1,180
Sta Isabel Victoria	Avenida Prat N 1472	Rented	1,002
Sta Isabel Labranza	Las perdices 0547	Rented	1,022
Sta Isabel Ruben Dario	Avenida Picarte N3057	Rented	990
Sta Isabel San Antonio-Paseo Pacífico	Ramón Barros Luco 105 (mall arauco S. Antonio)	Rented	2,400
Sta Isabel Rancagua - Centro Rex	Av. Jose Manuel Astorga 360	Rented	Closed
Sta Isabel Bosques De Sn Fco	Lourdes Esquina Santa Filomena # 1540	Rented	1,578
Sta Isabel Melipilla Stripcenter	Av. Vicuña Mackena 220 Local 20	Rented	1,154

Sta Isabel Temuco-Caupolican	Caupolican 650	Own	1,675
Sta Isabel Temuco-Fdo El Carmen	Los Creadores N° 0191 Fdo. El Carmen	Own	1,346
Sta Isabel Temuco-Gral Mackena	Montt 1132	Rented	1,227
Sta Isabel Temuco-Manuel Rodríguez	Rodríguez 1190	Own	1,506
Sta Isabel Temuco-Padre Las Casas	Maquehue N° 850 Padre las Casas	Rented	1,336
Sta Isabel Valdivia-Chacabuco	Chacabuco 555	Rented	1,180
Sta Isabel Victoria	Avenida Prat N 1472	Rented	1,002
Sta Isabel Labranza	Las perdices 0547	Rented	1,022
Sta Isabel Ruben Dario	Avenida Picarte N3057	Rented	990
Sta Isabel San Antonio-Paseo Pacífico	Ramón Barros Luco 105 (mall arauco S. Antonio)	Rented	2,400
Sta Isabel Rancagua - Centro Rex	Av. Jose Manuel Astorga 360	Rented	Closed
Sta Isabel Bosques De Sn Fco	Lourdes Esquina Santa Filomena # 1540	Rented	1,578
Sta Isabel Melipilla Stripcenter	Av. Vicuña Mackena 220 Local 20	Rented	1,154
Sta Isabel Puente Alto - El Peñon	Av. Camino San Jose de Maipo 07722 - Local 1	Rented	1,580
Sta Isabel La Islita	Av. Balmaceda 4316	Rented	717
Sta Isabel La Pintana-Av Santa Rosa	Av. Santa Rosa 13015	Rented	1,293
Sta Isabel El Bosque-Gran Avenida	Gran Avenida 9863 Parad. 29 1/2	Rented	1,126
Sta Isabel Melipilla-C. Manso	Av. Manso 533	Rented	1,121
Sta Isabel Calera De Tango- Lonquen	Av. Calera de Tango esq. Lonquen s/n	Own	2,127
Sta Isabel Peñaflor-Av. Vicuña Mackena	Av. Vicuña Mackenna 2005	Own	1,570
Sta Isabel San Bernardo- Eucaliptus	Eucaliptus 273	Rented	1,500
Sta Isabel Almirante Riveros	Av. Almirante Riveros 1202	Rented	1,517
Sta Isabel Padre Hurtado Los Silos	Camino Melipilla 2390	Rented	990
Sta Isabel Talagante-O'Higgins	Av. Bernardo O ´ higgins 200, Esquina Darwin vargas	Rented	1,032
Sta Isabel Paine Centro	Av. General Baquedano # 502	Rented	1,564
Sta Isabel Doñihue-Estación	Av. Estación 334	Rented	724
Sta Isabel Rancagua - Rep. De Chile	Av. Republica de Chile 450	Own	2,890
Sta Isabel Rancagua-Av El Sol	Av. El Sol 01834	Rented	1,211
Sta Isabel San Fco Mostazal- Independencia	Independencia 540	Rented	460
Sta Isabel Machali Centro	Arturo Prat N° 116, esquina Miranda	Rented	1,194
Sta Isabel Pirque	Virginia Subercaseaux 447	Rented	1,122
Sta Isabel Melipilla	Sta. María Oriente 153	Rented	1,577
Sta Isabel Paseo Quilin	Avda. Quilin 5400	Rented	1,112
Sta Isabel Curico- Merced	Merced 487 - Curico	Rented	Closed
Sta Isabel Mall Plaza Vespucio	Av. Vicuña Mackenna Ote. 7110	Rented	1,200
Sta Isabel San Fernando	Fundo La Palma LT 2-B	Rented	1,160
Sta Isabel Villarrica	Camino Licanray con Camino 2da faja	Rented	1,090
Sta Isabel Osorno La Mision	Camino La Mision U220	Rented	1,200
SPID El Alba	AV. CAMINO EL ALBA 11969 - LAS CONDES	Rented	Closed
SPID Lo Castillo	Eduardo Marquina 3413 - Vitacura	Rented	Closed
SPID Las Condes	Av Las Condes 12631	Rented	246
SPID San Damian	Av Las Condes 11287	Rented	217
SPID Apoquindo 8371	Av Apoquindo 8371	Rented	172
SPID Tabancura	Tabancura 1444	Rented	106
SPID Nueva Kennedy	Manquehue Norte 958, Piso -1	Rented	163
SPID Las Condes 7450	Av Las Condes 7430	Rented	171
SPID Parque Arauco	Av Presidente Kennedy 5413, Dpto 501-B	Rented	261
SPID Las Carmelitas	Av Las Condes 7009, Locales 1B, 1C, 1D	Rented	275
SPID Colon 6555	Av Cristobal Colon 6555, Locales 1 al 4	Rented	208
SPID Huinganal	El Rodeo 13442, Locales 3, 4, 5	Rented	282
SPID La Plaza	Av La Plaza 651, Local 6	Rented	183
SPID El Tranque	Manquehue Oriente 2030, Locales 9, 10	Rented	190
SPID El Llano	Llano Subercaseaux 3519, Portal El Llano	Own	159
SPID Cerro El Plomo	Cerro El Plomo 5680	Rented	107
SPID Luis Pasteur	Luis Pasteur 5541	Rented	Closed
SPID Rosario Norte 39	Rosario Norte 39	Rented	108
SPID Manquehue Norte	Av Manquehue Norte 2076, Locales 1 al 5	Rented	190
SPID Presidente Riesco	Presidente Riesco 3210	Rented	211
SPID Navidad	Av Vitacura 3535, Local 2	Rented	202
SPID Casa Costanera	Av Nueva Costanera 3900, Local TM-151	Rented	128
SPID Las Brujas	Carlos Silva Vildosola 9073, Local 4	Rented	272
SPID San Sebastian	San Sebastian 2815, Local 104	Rented	120
SPID Luis Thayer Ojeda	Luis Thayer Ojeda 0172, Local 3	Rented	93
SPID Vecinal	Av Apoquindo 2965	Rented	170

SPID Aeropuerto	Armando Cortinez Oriente 1704	Rented	144
SPID Los Leones	Av Francisco Bilbao 2433	Rented	182
SPID Apoquindo 3500	Av Apoquindo 3500	Rented	204
SPID Paseo Dunas Con Con	Av Gastón Hamel Nieto 527, Local 2	Rented	162
SPID Apoquindo II	Av Apoquindo 4800	Rented	175
SPID General Holley	General Holley 2325	Rented	128
SPID Antonio Bellet	Antonio Bellet 134	Rented	147
SPID Morande	Morandé 226	Rented	169
SPID Irrarazabal 2846	Av Irrarrázaval 2846	Rented	105
SPID MUT	Av Apoquindo 2732, Piso -3	Rented	317
SPID Los Leones 1355	Av Los Leones 1355	Rented	94
SPID Comunidad Plaza Lyon	Ricardo Lyon 100 (Las Bellotas 215)	Rented	206
SPID Sucre	Av Manuel Montt 2308, Locales 1 al 4	Rented	145
SPID Brown Sur	Av Irrarrázaval 3711	Rented	104

Chile | Department stores

Name	Address	Owned/rented	Area (sqm)
Paris Calama	BALMACEDA 3242-CALAMA-ANTOFAGASTA	Rented	5,540
Paris Plaza Antofagasta	BALMACEDA 2355-ANTOFAGASTA-ANTOFAGASTA	Rented	7,016
Paris Temuco Portal	ALEMANIA 0671-TEMUCO-ARAUCANIA	Own	5,618
Paris Temuco Prat	ARTURO PRAT444-TEMUCO-ARAUCANIA	Own	7,132
Paris Arica	21 DE MAYO 501-ARICA-ARICA	Rented	3,102
Paris Copiapó	COPAYAPU 2406-COPIAPO-ATACAMA	Own	5,416
Paris Trebol	JORGE ALESSANDRI 3177-CONCEPCION-BIOBIO	Rented	5,815
Paris B.Arana	CASTELLON 539-TALCAHUANO-BIOBIO	Own	7,855
Paris Los Angeles	MENDOZA 477-LOS ANGELES-BIOBIO	Rented	4,782
Paris Chillán	EL ROBLE 770-CHILLAN-ÑUBLE	Rented	4,585
Paris La Serena	ALBERTO SOLARI 1400 LOCAL 21-LA SERENA-COQUIMBO	Rented	5,514
Paris Puerto Montt	EGAÑA 20-PUERTO MONTT-LOS LAGOS	Rented	7,098
Paris Osorno	PLAZUELA YUNGAY 745-OSORNO-LOS LAGOS	Own	4,311
Paris Curicó	O ´ HIGGINS 201-CURICO-MAULE	Rented	5,491
Paris Costanera Center	AV ANDRES BELLO 2447 LOCAL 1200-PROVIDENCIA- METROPOLITANA	Own	8,263
Paris ALC	KENNEDY 9001-LAS CONDES-METROPOLITANA	Own	10,036
Paris Arauco Maipú	AV AMERICO VESPUCIO 399 (OUTLET MALL)-MAIPU- METROPOLITANA	Rented	6,707
Paris Florida	AMERICO VESPUCIO 6100-LA FLORIDA-METROPOLITANA	Own	8,731
Paris Lyon	11 DE SEPTIEMBRE 2221-PROVIDENCIA-METROPOLITANA	Own	7,474
Paris Vespucio	AMERICO VESPUCIO 7110-LA FLORIDA-METROPOLITANA	Rented	8,573
Paris Arauco	KENNEDY 5225-LAS CONDES-METROPOLITANA	Rented	11,732
Paris Plaza Oeste	AMERICO VESPUCIO 1501-CERRILLOS-METROPOLITANA	Rented	10,517
Paris Huechuraba	AMERICO VESPUCIO 1737-HUECHURABA- METROPOLITANA	Rented	5,822
Paris Bandera	BANDERA 201-SANTIAGO CENTRO-METROPOLITANA	Rented	5,931
Paris San Bernardo	EYZAGUIRRE 650-SAN BERNARDO-METROPOLITANA	Rented	6,688
Paris Paseo Estación	SAN FRANCISCO DE BORJA 122 LOCAL D101-ESTACION CENTRAL- METROPOLITANA	Rented	6,892
Paris Ñuñoa	JOSE PEDRO ALESSANDRI 1132, LOC A-ÑUÑO A- METROPOLITANA	Own	4,658
Paris Quilin	MAR TIRRENO 3349 LOCAL 1127 -QUILIN- METROPOLITANA	Rented	3,951
Paris Quilicura	AVENIDA O ´ HIGGINS 581, LOCAL 101-QUILICURA- METROPOLITANA	Rented	4,293
Paris Rancagua	CARRETERA FREI MONTALVA 750-RANCAGUA-OHIGGINS	Own	8,068
Paris Iquique	AV TARAPACA 465 AL 495-IQUIQUE-TARAPACA	Rented	4,765

Paris Valparaíso	ARGENTINA 51-VALPARAISO-VALPARAISO	Own	6,597
Paris Viña	LIBERTAD 1390-VIÑA DEL MAR-VALPARAISO	Rented	8,835
Paris San Antonio	MALL PASEO DEL PACIFICO LA-02-SAN ANTONIO- VALPARAISO	Rented	2,903
Paris El Belloto	FREIRE 2415, LOCAL 2000-QUILPUE-VALPARAISO	Own	4,943
París Ovalle	VICUÑA MACKENA 01-OVALLE-COQUIMBO	Rented	2,888
París La Dehesa	AV LA DEHESA 1445-LO BARNECHEA-METROPOLITANA	Own	6,600
París Coquimbo	BAQUEDANO 86-COQUIMBO-COQUIMBO	Rented	4,695
París Independencia	OLIVOS 980-INDEPENDENCIA-METROPOLITANA	Rented	5,928
Paris Plaza Maule	AV. CIRCUNVALACIÓN OTE. 1055-TALCA-MAULE	Rented	3,349
Paris Valdivia	CAUPOLICÁN 475-VALDIVIA-LOS RIOS	Own	1,829
Paris Melipilla	VARGAS 449, LOCAL 101-MELIPILLA-METROPOLITANA	Rented	2,967
Paris Mega Puente Alto	AV CONCHA Y TORO 1149-PUENTE ALTO- METROPOLITANA	Rented	4,130
Paris San Felipe	COMBATE DE LAS COIMAS 1262-SAN FELIPE- VALPARAISO	Rented	1,897
Paris Mega Quillota	AV OHIGGINS 176-QUILLOTA-VALPARAISO	Rented	3,318
Paris Talcahuano	COLÓN 180-TALCAHUANO-BIOBIO	Own	2,162
Paris Coronel	AV MANUEL MONTT 1600-CORONEL-BIOBIO	Rented	2,035
Paris El Llano	LLANO SUBERCASEAUX 3519-SAN MIGUEL- METROPOLITANA	Own	1,072
American Eagle-Portal La Dehesa	AV LA DEHESA 1445-LO BARNECHEA-METROPOLITANA	Own	319
American Eagle-Alto Las Condes	KENNEDY 9001-LAS CONDES-METROPOLITANA	Own	333
American Eagle-Parque Arauco	KENNEDY 5413-LAS CONDES-METROPOLITANA	Rented	355
American Eagle-Costanera Center	AV ANDRES BELLO 2447-PROVIDENCIA-METROPOLITANA	Own	382
Umbrale-Plaza Los Angeles	VALDIVIA 440-LOS ANGELES-BIO BIO	Rented	75
Umbrale-Plaza El Trébol	JORGE ALESSANDRI 3177-CONCEPCION-BIOBIO	Rented	218
Umbrale-Plaza de los Rios	ARAUCO 561-VALDIVIA-LOS RIOS	Rented	108
Umbrale-Portal El Roble	EL ROBLE 770-CHILLAN-ÑUBLE	Rented	102
Umbrale-Portal Temuco	ALEMANIA 0671-TEMUCO-ARAUCANIA	Own	118
Umbrale-Talca	AV. CIRCUNVALACIÓN OTE. 1055-TALCA-MAULE	Rented	120
Umbrale-Curicó	O ´ HIGGINS 201-CURICO-MAULE	Rented	140
Umbrale-Portal Osorno	PLAZUELA YUNGAY 745-OSORNO-LOS LAGOS	Own	162
Umbrale-Portal Rancagua	CARRETERA FREI MONTALVA 720-RANCAGUA-OHIGGINS	Own	227
Umbrale-Alto Las Condes	KENNEDY 9001-LAS CONDES-METROPOLITANA	Own	252
Umbrale-Parque Arauco	KENNEDY 5413-LAS CONDES-METROPOLITANA	Rented	315
Umbrale-Marina Arauco	LIBERTAD 1390-VIÑA DEL MAR-VALPARAISO	Rented	167
Umbrale-Costanera Center	AV ANDRES BELLO 2447-PROVIDENCIA-METROPOLITANA	Own	161
Women Secret-Parque Arauco	KENNEDY 5413-LAS CONDES-METROPOLITANA	Rented	65
Women Secret-Portal La Dehesa	AV LA DEHESA 1445-LO BARNECHEA-METROPOLITANA	Own	74
Women Secret-Costanera Center	AV ANDRES BELLO 2447-PROVIDENCIA-METROPOLITANA	Own	104
Women Secret-Alto Las Condes	KENNEDY 9001-LAS CONDES-METROPOLITANA	Own	114
Umbrale Home	KENNEDY 9001-LAS CONDES-METROPOLITANA	Own	17
Pulcro	KENNEDY 9001-LAS CONDES-METROPOLITANA	Own	11
CD Renca	ANTONIO GAUDI 8600-RENCA	Own	82,980
CD San Ignacio	SAN IGNACIO 700-QUILICURA	Own	2,340
CD Juncal	EL JUNCAL 1001-QUILICURA	Rented	27,533
CD Enea	LOS ALERCES 13999-PUDAHUEL	Rented	29,446

Colombia | Shopping center

Name	Address	Owned/rented	Area (sqm)
CENTRO COMERCIAL SANTA ANA	CENTRO COMERCIAL SANTA ANA Calle 110 9A-10/70	Rented	15,937
CENTRO COMERCIAL PREMIER EL LIMONAR	CENTRO COMERCIAL PREMIER EL LIMONAR Calle 5 69-03	Rented	26,912
LA 65	Carrera 65 45-85	Rented	22,190
ALTOS DEL PRADO	Carrera 56 75-155	Rented	13,935

Colombia | Gas station

Name	Address	Owned/rented	Area (sqm)
EDS	Av Calle 80 No 69 Q - 50	Own	93
EDS	CARRERA 98 No 16 - 50	Own	429
EDS	CALLE 170 No 64 - 47	Own	153
EDS	CARRERA 86 No 19 A - 50	Own	563
EDS	CARRERA 32 No. 18 - 10	Own	302
EDS	AUTOPISTA SUR No 77 A - 18	Own	153
EDS	CALLE 40 N No 6 A - 45	Own	546
EDS	CALLE 28 A No 12 - 30	Own	347
EDS	CARRERA 92 No 60 - 90 SUR	Own	412
EDS	CARRERA 50 No 27 B - 51	Own	321
EDS	CALLE 4 No 23 - 86	Own	242
EDS	CALLE 50 No 52 - 21	Own	169
EDS	CALLE 5 E No 5 - 90 PREDIO ZERREZUELITA	Own	311
EDS	Calle 46 A N° 85 A 51	Own	653
EDS	CALLE 25 DIAGONAL G 65 - 35	Own	666
EDS	DIAGONAL 49 A SUR No.17 - 59/89	Own	378
EDS	CALLE 50 No. 57 - 34	Own	734
EDS	TRANSVERSAL 72 No. 35 - 09 SUR	Own	1,006
EDS	CARRERA 50 No. 2 Sur 189	Own	436
EDS	CARRERA 50 No 23 - 233	Own	764
EDS	Carrera 86 N° 40 B 57 Sur	Rented	539
EDS	Carrera 33 N° 10 -29	Rented	588
EDS	Calle 58 con cra 28 Soledad	Rented	610
EDS	AVENIDA 3 CON CALLE 34 ESQUINA	Own	1,030
EDS	CARRERA 24 No 5 B - 40	Own	412
EDS	AV. 30 DE AGOSTO No 68 - 115	Own	726
EDS	CALLE 46 No. 45 - 56	Own	359
EDS	CALLE 72 No. 91 A - 45	Own	543
EDS	Avenida Carrera 86 No. 15 A - 80	Own	1,647
EDS	CALLE 45 A SUR No. 59 A - 35	Own	710
EDS	AVENIDA 68 No 38 B 18 Sur	Own	344
EDS	CALLE 42 No. 34 B - 63	Own	1,097
EDS	CARRERA 17 No. 17 - 14	Own	354
EDS	CARRERA 2 No 36 - 81 (San Mateo)	Own	144
EDS	CARRERA 7 No. 190 - 50	Own	222
EDS	Carrera 5 No 62 - 64	Own	166
EDS	Calle 57 R Sur No 76 A - 77	Own	319

Colombia | Home improvement

Name	Address	Owned/rented	Area (sqm)
EASY	Calle 175 No. 42-13	Collaboration agreement	6,532.20
EASY	Av. Las Americas No. 68A-94	Collaboration agreement	8,540.31
EASY	Carrera 114A No. 77B-85	Collaboration agreement	7,687.82
EASY	Calle 31 # 6 A 134 CENTRO COMERCIAL MAYALES II PAZA COMERCIALCENTRO COMERCIAL MAYALES PLAZA	Rented	5,922.93
EASY	Carrera 56 75-155	Rented	3,084
EASY	CALLE 38 A SUR 34D - 50	Own	5,243.55
EASY	CARRERA 71 17 A 11	Own	4,983.29
EASY	CARRERA 2 36 - 81	Own	6,693
EASY	CALLE 58 D SUR 51 - 35	Own	6,609
EASY	CALLE 170 No. 64 - 42	Own	3,965.70
EASY	AC 57 R SUR 72 - 20	Own	4,094.10
EASY	CARRERA 92 60 - 90 SUR	Own	2,362
EASY	AC 80 69 Q - 50	Own	5,297.20
EASY	AK 86 No. 19 A - 50	Own	4,067.20
EASY	CALLE 60 56 - 77 LOCAL 1-02	Own	4,593.10
EASY	CARRERA 50 2 SUR 189	Own	9,377

Colombia | Supermarkets

Name	Address	Owned/rented	Area (sqm)
JUMBO	AV. 30 DE AGOSTO FRENTE AL AEROPUERTO	Own	3,044
JUMBO	AC 80 69 Q - 50	Own	6,679
JUMBO	CARRERA 98 16 - 50	Own	11,020
JUMBO	CALLE 170 64 - 42	Own	7,051
JUMBO	AK 86 19 A - 50	Own	6,588
JUMBO	CARRERA 32 17 B - 04	Own	6,580
JUMBO	CARRERA 10 30B -20 sur	Own	5,436
JUMBO	CARRERA 48 25 SUR 136	Own	9,655
JUMBO	DIAGONAL 51B N° 38-44	Rented	6,527
JUMBO	CALLE 40 NORTE 6 A - 45	Own	8,288
JUMBO	AVENIDA PANAMERICANA CARRERA 15	Own	4,370
METRO	CARRERA 28 CON CALLE 43 ESQUINA	Own	3,283
METRO	CARRERA 92 60 - 90 SUR	Own	2,487
METRO	CL 6A 78 A - 68	Own	2,687
METRO	CALLE 18 12 - 53 LOCAL 1-56	Own	2,618
METRO	CARRERA 3 69 B - 26	Own	4,280
METRO	CALLE 9 12 - 127	Own	3,778
METRO	CALLE 4 23 - 86 LOCAL 1-54	Own	2,354
METRO	BULEVAR DE LAS CEIBAS No. 23-11	Own	2,988
METRO	CALLE 15 CON CRA 8	Own	4,541
METRO	CARRERA 5 62 - 64	Own	7,119
METRO	Carrera 86 N° 42 B -51 Sur Local 1-91	Rented	4,338
METRO	CALLE 5 5 - 90	Own	3,420
METRO	CALLE 10 8 A - 12	Own	2,134
METRO	DIAGONAL 65 25 - 50	Own	2,922
METRO	CALLE 8 21 - 154	Own	2,110
METRO	Calle 17 N° 112-58	Rented	2,113
METRO	Calle 46 A N° 85 A 51	Rented	4,560
METRO	AV. LIBERTADORES 1 - 21 LOCAL 1-00	Own	4,824
METRO	DIAGONAL SANTANDER CALLE 11 2 E - 90	Own	4,752
METRO	CALLE 8N 26 - 25	Own	1,326

METRO	CARRERA 3 A CON CALLE 19	Own	3,174
METRO	Calle 8 N° 11 - 43	Rented	3,369
METRO	AVENIDA CARRERA 68 38 B - 19 SUR	Own	2,106
METRO	CALLE 22 No. 6 - 61 LOCAL 37	Rented	2,367
METRO	AV. Salguero con Calle 31 Urbanizacion los Mayales	Rented	3,669
METRO	Calle 8 N°. 48 - 145 Local N1-32 Centro Comercial Santa Lucía	Rented	2,843
METRO	Carrera 35 No. 51-25 Local 1 CC Cabecera III Etapa	Rented	144
METRO	CR 55 No. 59 - 25	Own	2,824
METRO	Cra 50 N° 27B- 71	Own	4,565
METRO	Cra. 5 No. 22 – 31/67	Own	4,103
METRO	Calle 50 N° 52-21	Own	2,450
METRO	Ave Simón Bolívar N° 36-98	Own	2,546
METRO	Carrera 4a N° 16-100	Own	1,907
METRO	Carrera 5 No. 23-103 Parqueadero Edificio Celbas	Rented	50
METRO	CALLE 17 2 - 86	Own	1,907
JUMBO	AUTOPISTA FLORIDABLANCA 24 - 46	Own	3,415
JUMBO	CALLE 10 No. 12 – 184	Own	2,025
METRO	AV. SIMON BOLIVAR CARRERA 16 38 -130	Own	2,546
JUMBO	CARRERA 15 29 - 16	Own	6,506
JUMBO	CALLE 28 A 12 - 30	Own	4,605
JUMBO	CARRERA 7 32 - 35	Own	5,544
JUMBO	CALLE 146 A 106 - 20	Own	6,954
JUMBO	CALLE 185 45 - 03	Own	6,381
JUMBO	AV DEL LAGO CALLE 29 D 22 - 62	Own	4,589
JUMBO	CARRERA 33 A 29 - 15 LOCAL 29	Own	6,204
JUMBO	CARRERA 38 74 - 179	Own	4,254
JUMBO	DIAGONAL 10 6 N - 15	Own	4,724
JUMBO	CALLE 99 con CARRERA 53	Own	5,014
JUMBO	Carrera 33 N° 41 34	Rented	8,519
JUMBO	CALLE 31 N° 26 A 19 CENTRO COMERCIAL LA FLORIDA CAÑAVERAL	Rented	4,651
JUMBO	CENTRO COMERCIAL SAN SILVESTRE Local L-0101 DIAGONAL 56 No. 18A-88	Rented	4,104
JUMBO	CARRERA 43 7 SUR 170	Own	4,414
JUMBO	CARRERA 13 No. 31 A 45 CC MALL PLAZA EL CASTILLO	Own	4,494
JUMBO	CARRERA 29 N° 14 47 CENTRO COMERCIAL UNICENTRO YOPAL LOCAL L1-10	Rented	3,308
JUMBO	Carrera 65 N° 11 50 Local 1-34	Rented	2,060
JUMBO	CALLE 81 N° 13 05 LOCAL 10 CENTRO COMERCIAL ATLANTIS	Rented	676
JUMBO	CALLE 28 #13A-75 Unidad 1 Pabellón 1	Rented	546
JUMBO	Avenida Suba Calle 127, Local	Rented	4,142
JUMBO	Calle 110 N° 9 B 04	Own	8,626
JUMBO	Av. Pradilla 2E 71 L 1 22	Own	5,476
JUMBO	Aven. Universitaria con Calle 41 (Barrio Sta Inés)	Own	4,212
JUMBO	Aven Boyacá Calle 80 Esquina	Own	3,185
JUMBO	km 2 vía Chía – Cajicá costado occidental Local (1-15 A).	Rented	1,312
JUMBO	AV 9 # 134-50	Rented	1,974
JUMBO	Carrera 9 # 125 - 30	Rented	80
JUMBO	Autopista Sur No. 77A-18	Own	4,848
JUMBO	Aven. Ambalá con Calle 70	Rented	1,377
JUMBO	Diagonal 4 # 3-50 Parque comercial Tequendama.	Rented	1,204
JUMBO	Cra 65 # 45-85	Own	11,186
JUMBO	Calle 11 # 34-78 CC Unicentro	Own	3,674
JUMBO	Aven. Quebrada Seca No. 33 A - 100 . C Cial Premium Plaza	Own	3,147
JUMBO	Calle 5ª N° 69 - 03	Own	6,579

JUMBO	Cra 56 No 75-155	Own	3,332
JUMBO	CARRERA 52 N° 125 A 59 LOCAL S-104, S-117, S-112, S- 125	Rented	4,142
JUMBO	VEREDA BOJACA AV. PASEO DE LOS ZIPAS COSTADO OCCIDENTAL CENTRO COMERCIAL BAZAAR CHIA	Rented	1,312
JUMBO	AV 9 No. 135-50	Rented	1,974
JUMBO	AV. UNIVERSITARIA 39 - 77 LOCAL 1-28	Own	4,212
JUMBO	AVENIDA CARRERA 72 83-04 local 1-23	Own	3,185
JUMBO	AC 57 R SUR 72 - 20	Own	4,848
JUMBO	AVENIDA PANAMERICANA ENTRE CALLES 11 Y 12	Own	3,674
JUMBO	CARRERA 44 29 - 80	Own	3,147

United States | Supermarkets

Name	Address	Owned/rented
001 - Greensboro, NC	3712 Lawndale Drive, Greensboro, NC	Rented
003 - Asheville, NC	944 Merrimon Avenue, Asheville, NC	Rented
006 - Greenville, SC	27 South Pleasantburg Dr., Suite 10, Greenville, SC	Rented
007 - Columbia, SC	4840 Forest Drive, Columbia, SC	Rented
008 - Cary, NC	3655 SW Cary Parkway, Cary, NC	Rented
009 - GC (Guilford College [Greensboro], NC)	1560 Highwoods Blvd., Greensboro, NC	Rented
011 - Knoxville, TN	4475 Kingston Pike, Knoxville, TN	Rented
012 - Winston Salem, NC	3285 Robinhood Rd, Winston Salem, NC	Rented
013 - Raleigh, NC	400 Woodburn Road, Raleigh, NC	Rented
014 - Spartanburg, SC (RELO)	1200 E Main Street, Spartanburg, SC	Rented
015 - Augusta, GA	2701 Washington Rd, Suite 12, Augusta, GA	Rented
017 - Charlotte, NC (Providence) (Relo)	4223 Providence Road, Charlotte, NC	Rented
019 - Charlotte, NC (Carmel Commons)	7625 Pineville/Matthews Road, Charlotte, NC	Rented
020 - Raleigh, NC (Falls)	6325 Falls of Neuse Road, Raleigh, NC	Rented
021 - Farragut, TN	11535 Kingston Pike, Farragut, TN	Rented
022 - Chattanooga, TN	2288 Gunbarrel Road, Suite 124, Chattanooga, TN	Rented
023 - Williamsburg, VA RELO	5231 Monticello Avenue, Suite D, Williamsburg, VA	Rented
025 - Ponte Vedra, FL	840 A1A N, Suite 200, Ponte Vedra, FL	Rented
026 - Julington Creek, FL	12795 San Jose Blvd #1, Jacksonville, FL	Rented
027 - Naples, FL	4129 Tamiami Trail N., Naples, FL	Rented
028 - Boca Raton, FL	100 W. Camino Real, Boca Raton, FL	Rented
029 - Southern Pines, NC	155 Beverly Lane, Southern Pines, NC	Rented
030 - Clearwater, FL	25961 U.S. Highway 19, Clearwater, FL	Rented
031 - Coral Springs, FL	4633 University Drive, Coral Springs, FL	Rented
032 - Virginia Beach, VA	744 Hilltop North Shopping Center, Virginia Beach, VA	Rented
034 - Alpharetta, GA	3005 Old Alabama Road, Alpharetta, GA	Rented
036 - Tampa, FL	13147 N. Dale Mabry Hwy, Tampa, FL	Rented
037 - Pembroke Pines, FL	2200 N. Flamingo Road #14A, Pembroke Pines, FL	Rented

038 - Dr. Phillips (Orlando, FL)	5000 Dr. Phillips Boulevard, Orlando, FL	Rented
039 - Germantown, TN	9375 Poplar Avenue, Germantown, TN	Rented
040 - Aventura, FL	18299 Biscayne Boulevard, Aventura, FL	Rented
041 - Memphis, TN	835 S. White Station Road, Memphis, TN	Rented
042 - Mobile, AL	3940 Airport Boulevard, Suite A, Mobile, AL	Rented
043 - Dunwoody, GA	5515 Chamblee-Dunwoody Rd, Dunwoody, GA	Rented
045 - Montgomery, AL RELO	1635 Perry Hill Road, Montgomery, AL	Rented
046 - Ft Myers, FL	13499 S Cleveland Avenue, Fort Meyers, FL	Rented
047 - Tallahassee, FL	1390-7 Village Square Blvd., Tallahassee, FL	Rented
048 - Hilton Head Island, SC	890 William Hilton Parkway #110, Hilton Head Island, SC	Rented
055 - Coconut Grove, FL (Miami)	2640 S. Bayshore Dr., Miami, FL	Rented
056 - Carmel, IN	2490 East 146th Street, Carmel, IN	Rented
058 - Brentwood, TN	235 Franklin Road, Brentwood, TN	Rented
059 - Geneva, IL	718 Commons Drive, Geneva, IL	Rented
061 - Atlanta, GA (Peachtree)	2099 Peachtree Rd. NE, Atlanta, GA	Rented
062 - Mandeville, LA	1816 N. Causeway Boulevard, Mandeville, LA	Rented
064 - Ft. Wayne, IN	6306 W Jefferson Blvd, Ft. Wayne, IN	Rented
065 - Savannah, GA	5525 Abercorn Street, Savannah, GA	Rented
066 - Bonita Springs, FL	27251 Bay Landing Drive, Bonita Springs, FL	Rented
067 - Roanoke, VA	2207 Colonial Ave SW, Roanoke, VA	Rented
068 - Suwanee, GA	1500 Peachtree Industrial Blvd, Suwanee, GA	Rented
070 - Richmond, VA	1527 N, Parham Road, Richmond, VA	Rented
071 - South Tampa, FL	3722 Henderson Blvd., Tampa, FL	Rented
072 - Wilmette, IL	3232 Lake Ave., Suite 150, Wilmette, IL	Rented
074 - Baton Rouge, LA	10555 Perkins Rd., Baton Rouge, LA	Rented
075 - Cincinnati, OH (Sycamore)	7888 Montgomery Road, Cincinnati, OH	Rented
076 - Destin, FL	4495 Commons Drive West, Destin, FL	Rented
077 - Little Rock, AR	11525 Cantrell Rd., Suite 800, Little Rock, AR	Rented
079 - Cincinnati, OH (Oakley)	3088 Madison Road, Cincinnati, OH	Rented
080 - Wilmington, NC	1060 International Drive, Wilmington, NC	Rented
081 - Lehigh, PA	3060 Center Valley Parkway, Center Valley, PA	Rented
082 - Gainesville, FL	4120 NW 16th Boulevard, Gainesville, FL	Rented
083 - Huntsville, AL	4800 Whitesburg Dr, Huntsville, AL	Rented
084 - Atlanta, GA (Buckhead)	4405 Roswell Road, Atlanta, GA	Rented
085 - Lafayette, LA	1810 Kaliste Saloom Rd., Lafayette, LA	Rented
086 - Baltimore, MD (Greenspring)	2510 Quarry Lake Drive, Baltimore, MD	Rented
087 - Lexington, KY	3387 Tates Creek Road, Lexington, KY	Rented
088 - Jacksonville Beach, FL	13493 Atlantic Blvd, Jacksonville, FL	Rented
091 - Jackson, MS	1000 Highland Colony Parkway, Suite 1001, Ridgeland, MS	Rented
092 - Indianapolis, IN	5415 N. College Avenue, Indianapolis, IN	Rented
093 - Macon, GA	4357 Forsyth Rd., Macon, GA	Rented

094 - Chapel Hill, NC	1200-A Raleigh Rd, Chapel Hill, NC	Rented
095 - Toledo, OH	3315 West Central Avenue, Toledo, OH	Rented
096 - The Villages, FL	3740 Wedgewood Ln, The Villages, FL	Rented
097 - Brownsboro, KY	1805 Rudy Lane, Louisville, KY	Rented
101 - Greenville, NC	950 Criswell Dr. Unit #111, Greenville, NC	Rented
102 - Midlothian, VA	1200 Huguenot Road, Midlothian, VA	Rented
103 - Sarasota, FL	5251 University Parkway, University Park, FL	Rented
104 - Cornelius, NC (Lake Norman)	20623 Torrence Chapel Road, Cornelius, NC	Rented
105 - South Beach, FL	1800 West Avenue, Miami Beach, FL	Rented
106 - Glen Mills, PA	925 Baltimore Pike, Glen Mills, PA	Rented
107 - Pawleys Island, SC	11421-C Ocean Hwy, Pawleys Island, SC	Rented
108 - Horsham, PA	100 Welsh Road, Unit D, Horsham, PA	Rented
113 - Hingham, MA	11 Essington Drive, Hingham, MA	Rented
114 - Newport News, VA	12131 Jefferson Avenue, Newport News, VA	Rented
115 - Vero Beach, FL	526 - A 21st Street, Vero Beach, FL	Rented
116 - Annapolis, MD	2504 Solomons Island Road, Annapolis, MD	Rented
117 - Westport, CT	605 Post Road East, Westport, CT	Rented
118 - Latham, NY	664 New Loudon Road, Latham, NY	Rented
119 - Lake Forest, IL	850 Western Ave, Lake Forest, IL	Rented
120 - St. Petersburg, FL	2900 4th Street North, St. Petersburg, FL	Rented
121 - Montvale, NJ	32 Chestnut Ridge Road, Montvale, NJ	Rented
122 - Columbus, GA	1591 Bradley Park Dr., Suite B, Columbus, GA	Rented
124 - Vienna, VA	150 Branch Road SE, Vienna, VA	Rented
125 - Scarsdale, NY	725 White Plains Road, Scarsdale, NY	Rented
126 - W Boca Raton, FL	20409 State Road 7, Suite A, Boca Raton, FL	Rented
127 - Avon, CT	315 West Main Street, Avon, CT	Rented
128 - Peachtree City, GA	100 North Peachtree Parkway, Peachtree City, GA	Rented
129 - Towson, MD	838 Dulaney Valley Road, Towson, MD	Rented
130 - Evansville, IN	6501 E. Lloyd Expressway, Evansville, IN	Rented
131 - Rockville, MD	1649 Rockville Pike, Rockville, MD	Rented
132 - Johnson City, TN	421 N. State of Franklin Road, Johnson City, TN	Rented
133 - Philadelphia, PA (Chestnut Hill)	8208-18 Germantown Avenue, Philadelphia, PA	Rented
134 - Crystal Lake, IL	5808 Northwest Highway, Crystal Lake, IL	Rented
135 - Ft. Lauderdale	424 North Federal Highway, Ft. Lauderdale, FL	Rented
136 - Aiken, SC	1400 Whiskey Road, Aiken, SC	Rented
137 - Stuart, FL	2300 SE Ocean Boulevard, Stuart, FL	Rented
138 - Pittsburgh (Mt. Lebanon), PA	1551 Washington Road, Mount Lebanon, PA	Rented
139 - Carytown (Richmond), VA	10 North Nansemond Street, Richmond, VA	Rented
140 - Miami (FALLS), FL	8760 SW 136th St., Miami, FL	Rented
144 - New Orleans, LA	3338 St. Charles Ave., New Orleans, LA	Rented
146 - Tulsa, OK	8015 South Yale Avenue, Tulsa, OK	Rented

147 - Bradenton, FL	6701 Manatee Avenue West, Bradenton, FL	Rented
150 - West Chester (Cincy), OH	7720 Voice of America Centre Drive, West Chester, OH	Rented
151 - Daphne, AL	6900 U.S. Highway 90, Suite 2, Daphne, AL	Rented
153 - Rogers, AR	2203 Promenade Blvd Ste12100, Rogers, AR	Rented
154 - Pensacola, FL	1650 Airport Boulevard, Suite 400, Pensacola, FL	Rented
155 - Athens, GA	196 Alps Road, Unit 50, Athens, GA	Rented
157 - Winter Park, FL	1500 N. Mills Ave, Orlando, FL	Rented
170 - Lynchburg VA	3901 Old Forest Road, Lynchburg, VA	Rented
171 - South Naples, FL	12628 Tamiami Trail East, Naples, FL	Rented
172 - Saratoga Springs	52 Marion Avenue, Saratoga Springs, NY	Rented
174 - Alexandria, VA	3680 King Street, Alexandria, VA	Rented
178 - Birmingham, AL	549 Brookwood Village, Homewood, AL	Rented
180 - Myrtle Beach, SC	7747 North Kings Hwy, Myrtle Beach, SC	Rented
181 - Bedminster, NJ	75 Washington Valley Road, Bedminster, NJ	Rented
183 - Oviedo, FL	5920 Red Bug Lake Rd, Winter Springs, FL	Rented
187 - Delray Beach, FL	1727 South Federal Highway, Delray Beach, FL	Rented
188 - Nags Head, NC	5000 S. Croatan Hwy Unit 5000, Nags Head, NC	Rented
189 - S. Asheville, NC	1378 Hendersonville Rd., Asheville, NC	Rented
190 - Lake Mary, FL	3775 Lake Emma Road, Lake Mary, FL	Rented
191 - Jupiter, FL	311 East Indiantown Rd, Jupiter, FL	Rented
192 - Plantation, Florida	12171 West Sunrise Blvd., Plantation, FL	Rented
194 - Memphis, TN	2145 Union Ave, Suite 110, Memphis, TN	Rented
196 - Jacksonville, FL	150 Riverside Avenue, Suite 200, Jacksonville, FL	Rented
198 - Norfolk, Virginia	924 W. 21st St, Norfolk, VA	Rented
201 - Metairie, LA	755 Veteran's Memorial Blvd. Suite A, Metairie, LA	Rented
204 - S. Charlotte, NC	10828 Providence Rd, Suite 100, Charlotte, NC	Rented
205 - Durham, NC	4215 University Drive, Suite A3, Durham, NC	Rented
207 - Tuscaloosa, AL	1320 McFarland Boulevard East, Tuscaloosa, AL	Rented
208 - Fayetteville, NC	230 Glensford Drive, Fayetteville, NC	Rented
211 - Greenville (Mauldin), SC	1601 Woodruff Road,, Greenville, SC	Rented
212 - Melbourne, FL	6385 North Wickham Road, Melbourne, FL	Rented
213 - Guilford, CT	1919 Boston Post Rd., Unit 305, Guilford, CT	Rented
214 - Panama City Beach, FL	15500 Panama City Beach Pkwy, Suite 200, Panama City Beach, FL	Rented
216 - Chesterfield, VA	4600 Commonwealth Centre Parkway, Midlothian, VA	Rented
217 - Roswell, GA	1125 Woodstock Rd., Roswell, GA	Rented
218 - Central Boca Raton, FL	5540 N. Military Trail, Boca Raton, FL	Rented
219 - Charlotte (Dilworth Gardens), NC	1408 East Boulevard, Charlotte, NC	Rented
221 - Doral (City Place), FL	3580 NW 83 Avenue, Doral, FL	Rented
222 - N. Lauderdale (Coral Ridge), FL	3820 North Federal Highway, Ft. Lauderdale, FL	Rented
225 - Kissimmee, FL	612 Centerview Blvd., Kissimmee, FL	Rented
229 - Rehoboth Beach	30098 Veterans Way, Rehoboth Beach, DE	Rented

231 - NE Columbia (Sandhill), SC	10286 Two Notch Road, Columbia, SC	Rented
232 - Virginia Beach (Pembroke), VA	4588 Virginia Beach Blvd, Virginia Beach, VA	Rented
235 - Fleming Island (Island Walk), FL	1960-100 East West Parkway, Fleming Island, FL	Rented
246 - Palm Beach Gardens, FL	4925 PGA Boulevard, Palm Beach Gardens, FL	Rented
247 - Carmel (Rangeline), IN	1392 S. Rangeline Road, Carmel, IN	Rented
248 - Port St. Lucie (Tradition), FL	10272 SW Meeting Street, Port St. Lucie, FL	Rented
253 - Mansfield, MA	280 School Street, Suite F-100, Mansfield, MA	Rented
255 - Algonquin, IL	2216 South Randall Road, Algonquin, IL	Rented
256 - Lakewood Ranch, FL	11525 State Road 70 E, Lakewood Ranch, FL	Rented
257 - Ponte Vedra Liquor	840 A1A N., Ponte Vedra, FL	Rented
257 - Seminole, FL	7774 113th St, Seminole, FL	Rented
258 - Louisville, KY	4100 Summit Plaza Drive, Louisville, KY	Rented
259 - Crofton, MD	1155 3rd St, Crofton, MD	Rented
260-Mt. Pleasant, SC	1118 Bowman Rd, Mt. Pleasant, SC	Rented
262 - Jensen Beach, FL	2450 NW Federal Highway, Stuart, FL	Rented
263-Lexington, KY	2321 Sir Barton Way, Unit 110, Lexington, KY	Rented
264 - Northbrook, IL	163 Skokie Blvd., Northbrook, IL	Rented
267 - Wethersfield, CT	1065 Silas Deane Highway, Wethersfield, CT	Rented
269 - Lincoln Park, IL	2730 N Halsted St, Chicago, IL	Rented
272-Chicago, IL	1233 North Wells Street, Chicago, IL	Rented

Peru | Shopping center

Name	Address	Owned/rented	Area (sqm)
Cenco La Molina	Av. Raúl Ferrero 1355 La Molina	Own	33,077.00
Cenco AQP	Av. Aviación 602 Cerro Colorado AQP	Own	28,187.00
Cenco San juan de lurigancho	Av. Próceres de la Independencia esq, con Av. Los Jardines, SJL	Own	16,554.00
Cenco Bajada Balta	Av. Bajada Balta 626, Miraflores	Own	6,210.00
Cenco Lima Sur	Av. Paseo de la República S/N, Urb. Matellini, Chorrillos	Rented	54,290.00
Plaza Camacho	Av. Javier Prado Este 5193, La Molina	Own	9,590.49

Peru | Distribution center

Name	Address	Owned/rented	Area (sqm)
CD11-Log. Inversa	Av Nicolás Ayllon N° 4297	Own	1,855
Área de Transportes	Carretera Central KM 2.5	Own	-
CD02-CD Chiclayo	Urb. La Parada Mz K	Rented	5,188
CD11-UULL	Carretera Central KM 2.5	Own	-
CD06-Uso Interno	Av Nicolás Ayllon N° 4297	Own	783
CD01-CMT	Carretera Central KM 2.5	Own	3,642
CD01-CREM	Carretera Central KM 2.5	Own	1,209
CD04-Perecederos	Car. Panamericana Sur Km 29.5	Rented	5,310
CD09-Fondo de Surtido	Fundo Pedreros Lote 1,2,3 y 4A - Lurigancho	Rented	9,679

CD01-Aba RC	Carretera Central KM 2.5	Own	25,918
CD19-Act. Fijo	Av. Puente Piedra N° 661	Own	8,193
CD05-CD Trujillo	Car. Panamericana Norte Km 561	Rented	1,251
CD03-CD Arequipa	Av Italia N° 105	Rented	2,200
CD07-Pesquero	Av Pachacutec N° 2901	Rented	111
CD10-BPA	Fundo Pedreros Lote 1,2,3 y 4A - Lurigancho	Rented	856
CD10-DINET	Fundo Pedreros Lote 1,2,3 y 4A - Lurigancho	Rented	22,913
CD21-CD Piura	Car. Panamericana Norte Km 101	Rented	1,540
CD27-CD Tumbes	CAR.PANAMERICANA NORTE Km 1256	Rented	440
CP01-Cedicar	Carretera Central KM 2.5	Own	1,747

Peru | Factories

Name	Address	Owned/rented	Area (sqm)
CP02-Tortas Lima	Prol. Paseo de la República S	Own	2,893
RM16- Central Tortas Arequipa	Av. Italia N° 105, Zamacola, Cerro Colorado	Own	288
RM14- Central Tortas Cajamarca	Jr Sor Manuela Gil s/n, CC EL Quinde	Own	189
RM13- Central Tortas Chiclayo	Parque Industrial Juan Tomis Stack Mz A	Rented	129
RM19- Central Tortas Piura	Car. Panamericana Norte Km 561	Own	75

Peru | Supermarkets

Name	Address	Owned/rented	Area (sqm)
Metro Chorrillos	Av. Prol. Paseo de la República s/n Matellini	Rented	8,578
Metro Breña	Esq. Av.Venezuela con Av.Alfonso Ugarte - Breña	Own	6,049
Metro Limatambo	Esq. Av.Angamos con Aviación, Limatambo - San Borja	Rented	5,462
Metro San Miguel	Av. La Marina cuadra 25 - San Miguel	Rented	7,112
Metro San Juan de Lurigancho	Av. Próceres de la Independencia 1632 - S.J.Lurigancho	Rented	8,222
Metro Canadá	Av.Canadá 654 esq. con Av.Nicolás Arriola - La Victoria	Own	5,025
Metro Cercado de Lima (Emancipación)	Jr. Cuzco 245 Cercado de Lima	Rented	3,099
Metro Colonial	R. Oscar Benavides 3002 Cercado de Lima	Own	3,218
Metro Comas	Av. Tupac Amaru s/n cuadra 39 - Comas	Own	4,856
Metro Independencia	Panamericana Norte - Independencia	Own	3,916
Metro Plaza Lima Norte	Esq. Panamericana Norte con Av. Tomas Valle (CC)	Rented	9,199
Metro Ovalo Papal (TRU)	Urb.Vista Hermosa - Trujillo	Own	5,057
Metro La Molina	Av.La Molina 1068 esq. con Las Zarzamoras - La Molina	Rented	2,798
Metro Garzón	Gral. Garzón 1337 Jesús María (CC)	Rented	3,065
Metro Aramburú	Calle Las Tiendas 290 Surquillo	Rented	2,127
Metro Pershing	Av. Gregorio Escobedo 1050 Jesús María	Rented	2,524
Metro Shell	Calle Shell 250 - Miraflores	Rented	1,953
Metro Barranco	Av. Grau 513 - Barranco (antiguo Mercado de Barranco)	Rented	1,555
Metro San Juan de Miraflores	Av. Los Héroes 100 San Juan de Miraflores (La Curva)	Own	2,446
Metro Comas - Retablo	Av. Universitaria,Lote 1,Mza.E, Urb.El Retablo II - Comas	Rented	2,853
Metro Pizarro (TRU)	Jr.Pizarro 700 Centro - Trujillo	Rented	725
Metro Ventanilla	Av. Nestor Gambeta s/n Ventanilla	Rented	1,965
Metro La Victoria	Jr. Francisco Luna Pizarro 1550 La Vcitoria	Own	1,340

Metro Angelica Gamarra	Av. Tomás Valle, Lote 1, Mz. R1 Callao	Own	1,153
Metro San Juan de Miraflores	Av.Los Héroes, Mz.Z ,Lote 16A, San Juan de Miraflores	Own	1,146
Metro Barranco - Ovalo	Ovalo Balta 1198 - 1102 Barranco	Own	960
Metro Bellavista	Av. Oscar R. Benavides 1608 Bellavista - Callao	Own	1,168
Metro Rímac (Perricholi)	Jr. Trujillo No. 414 Rímac	Rented	1,016
Metro Breña - Martinto	Av. Arica 571, 581, 589, 599 Breña	Own	735
Metro Próceres	Mza. N-1 Lote 05 U.V. APV. Los Pinos - S.J. Luriganchó	Own	4,805
Metro Miotta	S/N Av. Pedro Miotta Esq. Alipio Ponce	Rented	2,579
Metro Arzobispado	Av. Manco Capac esq. con Bausate y Meza - La Victoria	Rented	975
Metro Faucett	Av.Venezuela 5415 San Miguel	Rented	4,205
Metro Arenales	Bartolomé Herrera esq. Av.Arenales - Lince (CC)	Own	1,321
Metro Puruchuco	Av. Nicolás Ayllón 4297 - Ate	Own	3,418
Metro San Felipe	CC San Felipe s/n Int. 67C Res. San Felipe - Jesús María	Rented	1,025
Metro Plaza Castilla	Plaza Ramón Castilla esq. Jr.Oroya y Av.Alfonso Ugarte - Lima	Own	1,663
Metro Balta (CHI)	Av. Balta 155 - Chiclayo	Own	3,090
Metro Huaylas	Av. Huaylas - Chorrillos	Own	4,129
Metro Santa Elena (CHI)	Av. Tommy Stack 255 - Chiclayo	Own	4,238
Metro Barranca	Av. 9 de Diciembre esq. con calle Castilla	Own	3,382
Metro Cutervo (ICA)	Av. Cutervo 128 - Ica	Own	1,457
Metro Chacacayo	Av. Nicolas Ayllon Nro. 965-975	Own	2,384
Metro Plaza La Luna (PIU)	Av. Grau 1460	Rented	3,462
Metro América - Penta (TRU)	Av. Mansiche 1703 - Trujillo	Rented	2,167
Metro Amazonas (CAJ)	Jr. Amazonas 911	Own	2,694
Metro Hunter (AQP)	Av. Las Americas Mz J Urb. La Colina - Jacobo Hunter, Arequipa	Own	941
Metro Pacifico Chimbote	Av. Pacífico 272A	Own	2,342
Metro Los Maestros (ICA)	Sub Lote E.U.O. A-6 y Sublote E.U.O. A-7 del Fundo San José	Rented	1,728
Metro Cerro Colorado (AQP)	Av. Aviación 600 Urb. Cerro Colorado	Rented	4,455
Metro Chilca (HYO)	Av. 9 de Diciembre N° 517	Own	1,221
Metro Huanuco	Jr. Crespo Castillo y San Martín	Own	880
Metro Chosica	Av. 28 de Julio N° 501-529-531 y Jr. Cajamarca	Own	993
Metro San Eduardo (PIU)	Mz. B Sub Lote 17-A y 17-B, Urb. San Eduardo	Rented	468
Metro Cajamarca (CAJ)	Calle Sor Manuela Gil s/n CC El Quinde - Cajamarca	Rented	4,647
Metro Luis Gonzál (CHI)	Av.Luis Gonzales 711 Centro Historico - Chiclayo	Rented	1,451
Metro Santa Victoria (CHI)	Av.Sesquicentenario 425 Urb.Santa Victoria - Chicalyo	Rented	427
Metro Grau (CHI)	Av. Miguel Grau 610 - Chiclayo	Own	1,514
Metro Lambayeque (LAM)	Av.Ramón Castilla 898 - Lambayeque	Rented	203
Metro Plaza Norte (AQP)	Km 9 de la carretera a Yura	Rented	1,135
Metro Ejercito (AQP)	Av. El Ejercito 601 Cruce con Calle Jerusalén. Yanahuara	Rented	2,286
Metro Santa Clara	Av. Nicolas Ayllon 8508 – 8510 Ate	Own	2,462
Metro El Agustino	Jr. Ancash 2151 – El Agustino	Rented	1,653
Metro Lambramani (AQP)	Av. Lambramani 325 (CC) - Arequipa	Rented	3,343
Metro Minka	Av Argentina 3257 calle 3 pabellón 9 – Centro comercial Minka - Callao	Rented	3,369
Metro Tumbes	Calle San Martín N°275, primer piso interior 100	Rented	2,802
Metro Gamarra	JR. GAMARRA 1215	Rented	2,347
Metro Santa Anita	Av. Nicolás Ayllón s/n, CC Mall Aventura Santa Anita, Santa Anita	Rented	1,220
Wong 2 de Mayo	Av. 2 de Mayo 1099 San Isidro	Own	4,654
Wong Ovalo Gutierrez	Av. Santa Cruz 771 Miraflores	Own	3,213
Wong Aurora	Arias Schreiber 270 Aurora - Miraflores	Rented	3,060
Wong Benavides	Av. Benavides 1475 San Antonio - Miraflores	Own	3,179
Wong Chacarilla	Monte Bello 150 Chacarilla - Santiago de Surco	Rented	3,845
Wong San Borja	Ucello 162 San Borja	Rented	3,983
Wong La Molina	Las Retamas 190 La Molina	Own	4,872
Wong San Miguel	Esq. Av.La Marina con Universitaria - San Miguel (CC)	Rented	5,691
Wong Camacho	Av. J.Prado Este cuadra 50 CC Camacho - La Molina	Own	3,335

Wong La Planicie	Esq. Elías Aparicio con Tahití, La Planicie - La Molina	Own	2,943
Wong Aldava	Av.Benavides cdra.52 esq. con Los Artesanos - Surco	Own	4,814
Wong Asia	Km 97.5 Panamericana Sur - Asia (CC)	Rented	3,614
Wong California (TRU)	Los Ángeles 388 Urb. California - Trujillo	Own	561
Wong Larco (TRU)	Av. Larco 857 Urb. La Merced - Trujillo	Own	1,958
Wong Bajada Balta	Av. Bajada Balta 626	Own	3,533
Wong Tomas Marsano	Av. Tomás Marsano Mza B - Surco	Own	3,658
Wong Larcomar	Av. Malecón de la Reserva 610. CC Larcomar - Miraflores	Rented	519
Wong Sol de la Molina	Av. La Molina Manzana N Lote 11 urbanización sol de la molina	Rented	2,891
Wong Km40	Agrupamiento de Familias Jahuay Sector A Mz y Lt 1-4 - Lurín	Rented	1,785
Wong Ate	Av. La Molina 378 - Ate	Rented	5,009

Subsidiaries and Related Companies

As of 31 December 2025

Argentina

Company name	Agrojumbo S.A. (Argentina)
Tax ID	CUIT: 30656886877
Legal nature	Privately held corporation
Registered office	Mendoza 169 Sur, Piso 1°, Of. 19, San Juan
Subscribed and paid-up capital	ARS 27,854,767
Corporate purpose	The company's corporate purpose is to engage, on its own behalf or on behalf of third parties, or in partnership with third parties, anywhere in the country or abroad, in commercial, financial, property, mining, food manufacturing, agricultural and agricultural services activities.
Board of Directors	Chairman: Jorge Luis Pérez Alati Director: Stefan Krause Niclas Director: Marcos Crimella
General Manager	Diego Leonardo Marcantonio
Cencosud S.A. ownership interest in this subsidiary	Not a shareholder.

Company name	Agropecuaria Anjullón S.A. (Argentina)
Tax ID	CUIT: 30671861899
Legal nature	Privately held corporation
Registered office	Ruta Nacional N° 60, Km 1197, Aimogasta, Departamento Arauco, La Rioja
Subscribed and paid-up capital	ARS 20,944,311
Corporate purpose	The company's corporate purpose is to engage, on its own behalf, on behalf of third parties, in partnership with or on behalf of third parties, in Argentina or abroad, in agricultural, industrial and commercial activities
Board of Directors	Chairman: Jorge Luis Pérez Alati Director: Stefan Krause Niclas Director: Marcos Crimella
General Manager	Diego Leonardo Marcantonio
Cencosud S.A. ownership interest in this subsidiary	Not a shareholder.

Company name	Carnes Huinca S.A. (Argentina)
Tax ID	CUIT: 30668771811
Legal nature	Privately held corporation
Registered office	Ruta 26 KM 6, Huinca Renanco, Córdoba
Subscribed and paid-up capital	ARS 5,772,000
Corporate purpose	The company's corporate purpose is to carry out, on its own behalf and/or on behalf of third parties and/or in association with third parties, commercial and industrial operations related to meat.
Board of Directors	Liquidator Mirtha Bertero. Company in the process of liquidation and dissolution.
General Manager	There is no general manager; the company only has a liquidator, as explained in the previous field.
Cencosud S.A. ownership interest in this subsidiary	Not a shareholder.

Company name	Cavas y Viñas El Acequi3n S.A. (Argentina)
Tax ID	CUIT: 30691846551
Legal nature	Privately held corporation
Registered office	Avenida Libertador General San Martin 2359, San Juan
Subscribed and paid-up capital	ARS 393,086
Corporate purpose	The company's corporate purpose is to carry out, on its own behalf and/or in association with third parties, agricultural, industrial, commercial, import and export, and construction activities.
Board of Directors	Chairman: Jorge Luis P3rez Alati Director: Stefan Krause Niclas Director: Marcos Crimella
General Manager	Diego Leonardo Marcantonio
Cencosud S.A. ownership interest in this subsidiary	Not a shareholder.

Company name	Corminas S.A. (Argentina)
Tax ID	CUIT: 33679888159
Legal nature	Privately held corporation
Registered office	Suipacha 1111, piso 18, CABA
Subscribed and paid-up capital	ARS 10,998,455
Corporate purpose	The company's corporate purpose is to carry out, on its own behalf, on behalf of third parties and/or in association with third parties, commercial and industrial, construction and property, financial, mining, import and export activities.
Board of Directors	Chairman: Jorge Luis P3rez Alati Director: Stefan Krause Niclas Director: Marcos Crimella
General Manager	Diego Leonardo Marcantonio
Cencosud S.A. ownership interest in this subsidiary	Not a shareholder.

Company name	Invor S.A. (Argentina)
Tax ID	CUIT: 30614330763
Legal nature	Privately held corporation
Registered office	Suipacha 1111, piso 18, CABA
Subscribed and paid-up capital	ARS 3,000,000
Corporate purpose	The company's corporate purpose is to carry out, on its own behalf or on behalf of third parties or in association with third parties, in Argentina or abroad, commercial, industrial, financial, real estate, construction, agricultural and livestock, and transport activities.
Board of Directors	Chairman: Jorge Luis P3rez Alati Director: Stefan Krause Niclas Director: Marcos Crimella
General Manager	Diego Leonardo Marcantonio
Cencosud S.A. ownership interest in this subsidiary	Not a shareholder.

Company name	Pacuy S.A. (Argentina)
Tax ID	CUIT: 30539387983
Legal nature	Privately held corporation
Registered office	Ignacio Molina 355, Guaymallen, Mendoza
Subscribed and paid-up capital	ARS 3,000,000
Corporate purpose	The company's corporate purpose is to carry out, on its own behalf or on behalf of third parties or in partnership with third parties, in its own or third-party premises, commercial, industrial, financial, property, construction and agricultural and livestock activities.
Board of Directors	Chairman: Jorge Luis Pérez Alati Director: Stefan Krause Niclas Director: Marcos Crimella
General Manager	Diego Leonardo Marcantonio
Cencosud S.A. ownership interest in this subsidiary	Not a shareholder.

Company name	Unicenter S.A. (Argentina)
Tax ID	CUIT: 30619929132
Legal nature	Privately held corporation
Registered office	Suipacha 1111, piso 18, CABA
Subscribed and paid-up capital	ARS 1,000,000
Corporate purpose	The company's corporate purpose is to engage, on its own behalf, on behalf of third parties and/or in association with third parties, in the following activities: management of shopping centers; purchase and sale, exchange, lease, rental and exploitation in all forms of urban and/or rural real estate, subdivisions and parceling, and all transactions involving real estate authorized by laws and regulations, including those under the condominium regime, and concession agreements for exploitation rights in shopping centers; purchase, sale and leasing of movable property, especially goods, machinery and commercial facilities; purchase and sale of securities, shares, debentures and all kinds of domestic and foreign securities, as well as capital investment in companies already established and/or to be established; participation in other corporations; granting of credits, loans, guarantees, sureties, mortgages, pledges, cash advances, with or without real or personal security, and/or any other type of guarantees in favor of controlled companies, parent companies, related companies or companies subject to common control by the Company or its shareholders. Transactions covered by the Financial Entities Law and any others requiring public offering are excluded.
Board of Directors	Chairman: Jorge Luis Pérez Alati Director: Stefan Krause Niclas Director: Marcos Crimella
General Manager	Diego Leonardo Marcantonio
Cencosud S.A. ownership interest in this subsidiary	Not a shareholder.

Company name	Supermercados Mayoristas Makro S.A. (Argentina)
Tax ID	CUIT: 30589621499
Legal nature	Privately held corporation
Registered office	Suipacha 1111 piso 18, CABA
Subscribed and paid-up capital	ARS 18,882,824,055
Corporate purpose	The company's corporate purpose is to carry out activities such as import, export, consignment, distribution, wholesale and retail trade, and any other form of marketing of food products, clothing, tableware, household goods, furniture, automotive spare parts and accessories, motor vehicles, bed linen, table linen, books, magazines, flowers, cleaning products, camping equipment, sports goods, hardware, plumbing supplies, electrical goods, hygiene products, cosmetics, confectionery, general merchandise, toys, office supplies, garden products, electrical appliances, footwear, smoking accessories and household goods and/or any other activity related to the operation of wholesale and/or retail supermarkets. Wholesaling of food products. Processing and sale of food and drink, operation of restaurants and/or other forms of catering businesses. Operation of service stations. Marketing, slaughtering and butchering of meat.
Board of Directors	Chairman: Jorge Luis Pérez Alati Vice Chairman: Marcos Crimella Director: Stefan Krause Niclas
General Manager	Diego Leonardo Marcantonio
Cencosud S.A. ownership interest in this subsidiary	Not a shareholder.

Company name	Roberto Basualdo S.A. (Argentina)
Tax ID	CUIT: 30599860432
Legal nature	Privately held corporation
Registered office	Suipacha 1111 piso 18, CABA
Subscribed and paid-up capital	ARS 400,000
Board of Directors	"Chairman: Jorge Luis Pérez Alati Vice Chairman: Marcos Crimella Director: Stefan Krause Niclas"
General Manager	Diego Leonardo Marcantonio
Cencosud S.A. ownership interest in this subsidiary	Not a shareholder.

Company name	Cencosud S.A. (Argentina)
Tax ID	CUIT: 30590360763
Legal nature	Privately held corporation
Registered office	Suipacha 1111, piso 18, CABA
Subscribed and paid-up capital	ARS 103,927,976,197

Corporate purpose	To carry out, on its own behalf, on behalf of third parties or in association with third parties, and to establish branches, representative offices, agencies and subsidiaries, both in Argentina and abroad, the following activities: COMMERCIAL: a) The running and operation of hypermarkets, supermarkets, wholesale and retail stores, showrooms, self-service outlets and exhibition spaces, for the sale of food and non-food products, both domestic and imported, purchased from third parties or manufactured in-house, as well as the acquisition of all goods, items, machinery and facilities necessary for such purposes. b) The conclusion of lawful legal acts for the purpose of acquiring ownership, usufruct, lease, use and enjoyment of real estate intended for the exploitation and operation of hypermarkets, supermarkets, stores, showrooms and exhibition and sales areas for edible and non-edible products, both domestic and imported. c) The import and export of products customarily sold in the aforementioned commercial establishments. d) The purchase, sale, import, export, distribution, representation and any other form of marketing – within or outside the country – of sanitary ware, taps, ceramics, tiles, lime, cement, sand, pebbles, cookers, water heaters, domestic appliances in general and any other goods or services related to the building and property decoration industry. CONSTRUCTION COMPANIES: Through the construction of all types of properties on land owned by the company or by third parties, including buildings subject to the condominium regime; the execution of public and private works, such as the construction of all types of engineering and architectural works for properties, the construction of offices and/or housing, and road and hydraulic works. INDUSTRIAL: the extraction and/or manufacture of products directly and indirectly related to its corporate and commercial purpose, as well as the operation of metallurgical, chemical and electrical companies and all those related to the healthcare or construction sectors. CORPORATE: participation in other companies through the acquisition of shares that may or may not enable the exercise of governance, administration, management and supervision; the conclusion of contracts for the sale, pledge or usufruct of shares and other transactions involving shares owned by the company or by third parties; and the conclusion of business collaboration agreements for the purpose of undertaking specific projects. INVESTMENTS: the purchase, sale, leasing and trading of securities, shares, debentures and all types of transferable securities and credit instruments, under any of the systems or arrangements established or to be established in the Argentine Republic and/or abroad, within the limits set by the laws and regulations in force and subject to them. REAL ESTATE: Through the purchase, sale, development, management, letting, brokerage and leasing of all types of urban and/or rural property. REPRESENTATIONS: the exercise of all types of representations, mandates, agencies, commissions, consignments, business management, and administration, to the fullest extent, and under the conditions permitted by law. FINANCIAL SERVICES: Through the execution of legal acts aimed at the financing of payments, the granting of loans with or without real and/or personal security, and the use of collection methods for all types of loans and/or debts. The operation of credit cards and/or payment methods for the sale and purchase of all kinds of goods, rights and items; the issuance of gift cards or prepaid cards for consumption; purchase orders; the use of electronic payment methods in accordance with the commercial practices customary in the sector; and all financial and/or financing activities not covered by the Law on Financial Institutions. Carrying out activities related to the provision of payment services, including, but not limited to, registering as a Payment Service Provider (PSP) in accordance with Communication “A” 7712 and its amendments and supplements issued by the Central Bank of the Argentine Republic. - INSURANCE: through intermediation in the conclusion of insurance contracts, acting as insurance agents and marketing insurance products in accordance with current legal regulations. Issuing and taking out insurance policies. Issuing extended guarantees. - TRUSTS: Entering into trust agreements. - ENTERTAINMENT VENUES: Operation of entertainment venues and amusement arcades, featuring electrical, electronic, digital and/or mechanical equipment for entertainment and recreation. - SHOPPING CENTRES: Construction, leasing and usufruct of shopping centres, shopping arcades and malls, and the operation, management and running thereof; acting as an intermediary in the conclusion of legal acts and contracts whose purpose is the use and enjoyment of commercial premises, stalls, car parks and garages. LOGISTICS: The operation, on its own behalf or on behalf of third parties, of the transport and movement of general goods and their distribution, storage, warehousing and packaging, whether using the company's own vehicles or those of third parties, both domestically and abroad, by land, sea and/or air; and the purchase, sale, lease or sublease of lorries and other freight and transport vehicles. To this end, the company has full legal capacity to acquire rights, enter into obligations and perform all acts not prohibited by law or these Articles of Association.
Board of Directors	Chairman: Jorge Luis Pérez Alati Director: Stefan Krause Niclas Director: Marcos Crimella
General Manager	Diego Leonardo Marcantonio
Cencosud S.A. ownership interest in this subsidiary	Not a shareholder.

Brazil

Company name	Cencosud Brasil Imobiliaria Ltda.
Tax ID	35.368.004/0001-01
Legal nature	Limited liability company
Registered office	São Paulo - SP, Brasil
Subscribed and paid-up capital	R\$ 405,137,492
Corporate purpose	Includes a range of activities, including: Real estate management and administration; the operation of car parks and parking facilities for vehicles on a short-term basis; the construction of buildings of any kind and refurbishments, routine maintenance, extensions and alterations to existing buildings of any nature, as well as holding shares in other companies, as a partner or shareholder, in Brazil or abroad (“holding company”).
Board of Directors	Vitor Fagá de Almeida; Richard Pao Kang Ku; Maurício Antonio Ungari da Costa
General Manager	Vitor Fagá de Almeida
Cencosud S.A. ownership interest in this subsidiary	Cencosud S.A. owns 1,661,064 quotas, R\$ 1,661,064.00
Directors or senior executives of Cencosud S.A. in the subsidiary	Julio Moura Neto

Company name	Cencosud Brasil Comercial Ltda. (Brazil)
Tax ID	39.346.861/0350-38
Legal nature	Limited liability company
Registered office	São Paulo - SP, Brasil
Subscribed and paid-up capital	R\$ 4,322,917,514.04.

Corporate purpose	a) Carrying out activities and/or providing services related to the retail or wholesale trade of food products in general, whether processed or not, in the context of mini-markets, supermarkets, hypermarkets, department stores and convenience stores, in their premises or via catalogues, television, telephone, the internet or other means of communication; Carrying out activities and/or providing services related to the retail or wholesale trade of processed or unprocessed products, including but not limited to textiles, haberdashery, general merchandise, clothing, footwear, bed, table and bath items, leather and travel goods, alcoholic and non-alcoholic beverages, tobacco and tobacco products, , disinfectants, household cleaning products, veterinary products, hardware and tools, musical and recording instruments, photographic equipment and film, including the promotion of their development, electronics, cleaning and personal hygiene products, items for personal and domestic use, cookware, books and stationery, gardening supplies, bicycles and mopeds; Carrying out activities and providing services related to the retail or wholesale trade in the dispensing of medicines, pharmaceutical products in their original packaging, including cosmetics, perfumery and personal hygiene and care items through its establishments (pharmacies and/or distribution) or via catalogues, television, telephone, the internet or other means of communication, in accordance with the relevant legislation; Retail sale of electrical appliances, such as, but not limited to, audio and video devices and equipment, camcorders, cameras, white goods in general, air conditioning units, computer equipment, tablets, computers and peripherals (printers, mice, keyboards, drives, USB sticks, etc.), computer and telecommunications equipment, parts and accessories, including mobile phones; The retail or wholesale trade in fuels, lubricants, liquefied petroleum gas, compressed natural gas, tyres, parts and accessories for motor vehicles, and the provision of vehicle tyre washing, greasing and repair services; Baking, confectionery and rotisserie activities, including the manufacture, production and sale, at retail or wholesale, of food products in general, of animal or plant origin, including pasta, juices, sweets, preserves in general, and industrial bakery products, including, but not limited to, cakes, breads, tarts, and frozen baked goods; Cafés and other food and beverage service establishments; Brokerage services for the supply of meals or foodstuffs and ingredients required for their preparation, and the issue and administration of meal vouchers or coupons, including through agreements; The provision of banking correspondent services, through collection and payment services and other activities arising from service agreements with banks, in accordance with current legislation; Real estate activities in general, including the letting and subletting of movable and immovable property, and the operation, management and exploitation of shopping centres; Short-term vehicle parking; Provision of loading and unloading, transport and storage services for goods; Import and export of inputs or goods necessary for the pursuit of its corporate activities, including, but not limited to, the import of alcoholic and non-alcoholic ; and Participation in other companies, whether domestic or foreign, as a partner, shareholder or joint venture partner.
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Board of Directors	Vitor Fagá de Almeida; Richard Pao Kang Ku; Maurício Antonio Ungari da Costa
General Manager	Vitor Fagá de Almeida
Cencosud S.A. ownership interest in this subsidiary	Cencosud S.A. owns 14,265,627.80 quotas, R\$ 14,265,627.80
Directors or senior executives of Cencosud S.A. in the subsidiary	Julio Moura Neto
Acts and contracts with significant impact on results	Minutes of transformation from corporation to limited liability company, held on 17/02/2025.

Company name	Perini Comercial de Alimentos Ltda. (Brazil)
Tax ID	11.965.515/0001-42
Legal nature	Limited liability company
Registered office	Salvador - Bahia, Brasil
Subscribed and paid-up capital	R\$ 11,837,255.00.

Corporate purpose	Comprises a range of activities, including: The operation of activities related to the retail or wholesale trade of food products in general, whether processed or not, in the bakery, pastry, confectionery, ice cream, restaurant, snack bar and similar sectors, as well as supermarkets, hypermarkets and department stores, either in their premises or via catalogues, television, telephone, the internet or other means of communication; Bakeries, patisseries and rotisseries, including the manufacture, processing and marketing, at retail or wholesale, of food products in general, of animal or plant origin, including pasta, juices, sweets, preserves in general, and industrial bakery products, including, but not limited to, cakes, breads, tarts, breadcrumbs and frozen baked goods. Retail or wholesale trade in fabrics, haberdashery, general merchandise, clothing, footwear, bed, table and bath linen, leather and travel goods, beverages, tobacco and tobacco products, chemicals, disinfectants, household cleaning products, veterinary supplies, hardware and tools, musical instruments and recordings, cameras and film, and even promoting their development, electronics and electrical goods, cleaning and personal hygiene products, books and stationery, gardening supplies, bicycles and mopeds; Acting as an intermediary for the supply of meals or food and the ingredients necessary for their preparation, and the issue and administration of meal vouchers, coupons or tokens, including through agreements; The operation of correspondent banking activities, through collection and payment services and other activities arising from service provision contracts with banks, all in accordance with current legislation; Real estate activities in general, including the letting and subletting of movable and immovable property; Short-term vehicle parking; Provision of loading and unloading, transport and storage services; Import and export of inputs or goods necessary for the pursuit of its corporate activities, including but not limited to the import of alcoholic and non-alcoholic beverages; and Participation in other companies, whether domestic or foreign, as a partner, shareholder or joint venture partner.
Board of Directors	Vitor Fagá de Almeida; Richard Pao Kang Ku; Maurício Antonio Ungari da Costa
Cencosud S.A. ownership interest in this subsidiary	Not a shareholder.

Company name	Cencosud Brasil Atacado Ltda. (Brazil)
Tax ID	09.182.947/0001-35
Legal nature	Limited liability company
Registered office	Salvador - Bahia, Brasil
Subscribed and paid-up capital	R\$ 541,874,358.00.

	Comprises a range of activities, including: The operation of activities related to the retail or wholesale trade of food products in general, whether processed or not, within the scope of supermarkets, hypermarkets and shops, in their premises or via catalogues, television, telephone, the internet or other means of communication; The operation of activities related to the trade, retail or wholesale, and dispensing of medicines and pharmaceutical ingredients, in their original packaging, through its premises (pharmacy) or via catalogues, television, telephone, the internet or other means of communication, all in accordance with the relevant legislation; Operation of banking correspondent activities, through collection and payment services and other activities arising from service provision contracts with banks, all in accordance with current legislation; Retail or wholesale trade in fabrics, haberdashery, general merchandise, clothing, footwear, bed, table and bath items, leather and travel goods, beverages, tobacco and tobacco products, chemicals, disinfectants, household cleaning products, veterinary products, hardware and tools, musical instruments and recordings, cameras and film, and even promoting their development, electronic and electrical appliances, cleaning and personal hygiene products, books and stationery, gardening supplies, bicycles and mopeds; Retail or wholesale trade in medicines, pharmaceuticals and pharmaceutical ingredients, in their original packaging; Manufacture, processing and preparation of food products in general, of animal or plant origin, including pasta, juices, sweets and preserves in general; Bakeries, patisseries and rotisseries; Intermediation for the supply of meals or food and ingredients necessary for their preparation, through the issue and administration of meal vouchers, coupons or tokens, including through agreements; The manufacture and/or purchase of packaging for goods and products relating to its activities, including the promotion of packaging, wrapping and containers, and the processing of such goods; Trade in fuels, lubricants, tyres, spare parts and accessories for motor vehicles, and the provision of vehicle tyre washing, greasing and repair services; Transport and storage of freight; Import and export of inputs or goods necessary for the pursuit of its corporate activities; Participation in other companies, whether domestic or foreign, as a partner, shareholder or joint venture partner; and Real estate activities in general, including the letting and subletting of movable and immovable property. The operation of a vehicle car park for a short period
Board of Directors	Vitor Fagá de Almeida; Richard Pao Kang Ku; Maurício Antonio Ungari da Costa
General Manager	Vitor Fagá de Almeida
Cencosud S.A. ownership interest in this subsidiary	Not a shareholder.

Chile

Company name	Cencosud S.A. (Chile)
Tax ID	93.834.000-5
Legal nature	Publicly traded corporation
Registered office	Santiago
Subscribed and paid-up capital	\$2,343,320,023,821
Corporate purpose	The company's corporate purpose is: a) to carry on general commercial activities, including the purchase, sale, consignment, distribution, import, export, representation, commission, packaging, repackaging and marketing, on its own account or on behalf of others, of all kinds of tangible movable property. b) to make permanent or income-generating investments, in Chile or abroad, in all kinds of property, whether tangible or intangible. For these purposes, the company may acquire, hold, sell, dispose of and deal in any manner and in any capacity with all kinds of tangible or intangible assets, whether in the country or abroad, and receive the proceeds and income therefrom. To execute or enter into any act or contract conducive to the fulfilment of the corporate purpose.
Board of Directors	Chairman: Julio Moura Neto Directors: Manfred Paulmann Koepfer Peter Paulmann Koepfer Felipe Larraín Bascuñán Josefina Montenegro Araneda María Leonie Roca Voto Bernales Mónica Jiménez González Ignacio Pérez Alarcón Carlos Fernández Calatayud Comité de Directors: Ignacio Pérez Alarcón Josefina Montenegro Araneda Carlos Fernández Calatayud
General Manager	Rodrigo Larraín Kaplan

Company name	Easy Retail S.A. (Chile)
Tax ID	76.568.660-1
Legal nature	Privately held corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$31,992,422
Corporate purpose	The company's corporate purpose shall be the operation and management, in all forms, of commercial activities in general, and in particular the purchase, sale, distribution, import, export, representation, commission, packaging, repackaging and marketing, on its own account or on behalf of others, of all kinds of tangible movable property.
Board of Directors	Chairman: Manfred Paulmann Koepfer Directors: Peter Paulmann Koepfer Rodrigo Larraín Kaplan
General Manager	Federico Bucher De Giorgis

Company name	Cencosud Shopping Internacional SpA (Chile)
Tax ID	76.697.651-4
Legal nature	Stock corporation
Registered office	Santiago
Subscribed and paid-up capital	USD 325,074,992
Corporate purpose	Object: a) To make, exclusively abroad, permanent or income-generating investments in all types of movable or immovable property, whether tangible or intangible. For these purposes, the Company may acquire, hold, sell, dispose of and deal in any manner and in any capacity with all types of property situated abroad and receive the proceeds and income therefrom. b) To incorporate and participate in all types of companies incorporated exclusively abroad, whether civil or commercial. c) To enter into, on its own behalf or on behalf of third parties, all types of civil or commercial acts or contracts necessary for the fulfilment of the corporate purpose. d) To make investments in Chile in securities, financial instruments or other short-term investments. e) In general, to carry out all acts and transactions directly or indirectly related to the corporate purpose.
Administration	The management and use of the company's corporate name corresponds to Cencosud Shopping S.A., through its representatives.

Company name	Cencosud Shopping Internacional SpA (Chile)
Tax ID	76.697.651-4
Legal nature	Stock corporation
Registered office	Santiago
Subscribed and paid-up capital	USD 325,074,992
Corporate purpose	Object: a) To make, exclusively abroad, permanent or income-generating investments in all types of movable or immovable property, whether tangible or intangible. For these purposes, the Company may acquire, hold, sell, dispose of and deal in any manner and in any capacity with all types of property situated abroad and receive the proceeds and income therefrom. b) To incorporate and participate in all types of companies incorporated exclusively abroad, whether civil or commercial. c) To enter into, on its own behalf or on behalf of third parties, all types of civil or commercial acts or contracts necessary for the fulfilment of the corporate purpose. d) To make investments in Chile in securities, financial instruments or other short-term investments. e) In general, to carry out all acts and transactions directly or indirectly related to the corporate purpose.
Administration	The management and use of the company's corporate name corresponds to Cencosud Shopping S.A., through its representatives.

Company name	Cencosud Retail S.A. (Chile)
Tax ID	81.201.000-K
Legal nature	Privately held corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$414,501,698

Corporate purpose	The company's corporate purpose is: The operation of commercial establishments such as self-service shops, supermarkets, distributors, department stores and similar outlets, operating on a wholesale or retail basis; To carry out, either directly or through other companies, the purchase, sale, import, export, manufacture or production, marketing and distribution, on its own behalf or on behalf of others, of all kinds of goods, merchandise or services relating to point (a) above; To establish, form or participate in civil or commercial partnerships whose purpose relates to the activities set out in points (a) and (b) above; The purchase and sale of goods of all kinds, their distribution, import and export, the manufacture of furniture, and the purchase, sale, distribution, import and export thereof; Investments in movable and immovable property; the development and financing of companies which, directly or indirectly related to the Company, manage department stores or commercial premises; consultancy and the provision of services linked to the aforementioned objectives and the pursuit of any activity conducive to the development of the aforementioned objectives; The management, administration and operation, on its own behalf or on behalf of others, of pharmacies, chemists, pharmaceutical warehouses, first-aid kits, and storage facilities for pharmaceutical products, whether for human, veterinary or dental use, as well as retail shops or commercial establishments whose business activities are similar to or complementary to those indicated; for this purpose, it may carry out all manner of civil or commercial transactions necessary for their development and operation, all in accordance with the legal and regulatory provisions in force; The purchase, packaging, processing, production, sale, import and export, and the wholesale or retail distribution of all kinds of pharmaceutical, homeopathic and perfumery products and, in general, any goods or medical and consumer products relating to the operation of pharmacies, chemists, pharmaceutical warehouses, first-aid kits, pharmaceutical warehouses—whether for human, veterinary or dental use—retail shops or commercial establishments whose business activities are similar to or complementary to those indicated in this clause; the representation of domestic or foreign companies and the granting or acceptance of commercial concessions in the aforementioned sectors; The acquisition, disposal, import, export, marketing and leasing, with or without a promise of sale, of equipment, machinery and items intended for the installation, operation and running of pharmacies, chemists, pharmaceutical warehouses, first-aid kits, pharmaceutical product depots, whether for human, veterinary or dental use, retail shops or commercial establishments whose business activities are similar to or complementary to those indicated; The purchase, sale, construction, leasing and/or subletting, subdivision, development, marketing and exploitation, on its own account or on behalf of others, and in any form, of urban or agricultural real estate, whether owned or leased, the management and collection of its proceeds and rents, and in general any other activity related to the foregoing; The building of customer loyalty, whether among individuals or legal entities, domestic or international, through the provision, supply and development of a wide range of services, including advertising and promotional services, data processing and/or technological services, and others related to the foregoing; The provision of services or management, on its own behalf or on behalf of others, of car parks owned by itself or by third parties, under any form and/or condition; and the operation of its premises, computer systems and points of sale in the country and abroad to carry out the sale and distribution of tickets for all types of events or shows held or organised by the Company or by third parties, process payments for utility bills, carry out money transfers and remittances, and provide other similar services. The Company's activities constituting its corporate purpose may be carried out in the country or abroad.
Board of Directors	Chairman: Heike Paulmann Koepfer Directors: Ricardo Bennett De La Vega Cristian Siegmund Gebert
General Manager	Renato Gutiérrez González

Company name	Cencosud Fidelidad S.A. (Chile)
Tax ID	76.476.830-2
Legal nature	Privately held corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$100,526
Corporate purpose	The company's corporate purpose is to build customer loyalty amongst national and international companies through the provision, supply and development of a wide range of services and participation in all types of business in Chile or abroad whose purpose is directly or indirectly related to the aforementioned activity; to this end, the company may form, amend and participate in all types of companies or associations for this purpose.
Board of Directors	Chairman: Manfred Paulmann Koepfer Directors: Peter Paulmann Koepfer Rodrigo Larraín Kaplan
General Manager	Ricardo Bennett

Company name	Cencosud Shopping S.A. (Chile)
Tax ID	76.433.310-1
Legal nature	Publicly traded corporation
Registered office	Santiago

Subscribed and paid-up capital	\$707,171,244,959
Corporate purpose	The company's corporate purpose is: The purchase, sale, letting, subdivision, construction and, in general, the execution and management, on its own behalf or on behalf of others, of all types of property investments. To make, both domestically and abroad, permanent or income-generating investments in all types of movable property, whether tangible or intangible. For these purposes, the company may acquire, hold, sell, dispose of and trade in any form and in any capacity all types of financial instruments denominated in foreign or domestic currency, shares, bonds, debentures and securities, and receive the proceeds and income therefrom. To make investments to form, join, participate in and represent all types of companies or enterprises, whether domestic or foreign, which operate in a similar field to those mentioned above and which are of interest to the company. To invest, on a permanent or temporary basis, in the purchase, sale, manufacture, import, export, distribution, marketing and sale of all types of goods and products. To operate and manage, on its own behalf or on behalf of others, car parks on its own premises or those of third parties.
Board of Directors	Chairman: Manfred Paulmann Koepfer Directors: Peter Paulmann Koepfer José Raúl Fernández Stefan Krause Niclas Jaime Soler Bottinelli Susana Carey Claro Eduardo Novoa Castellón Comité de Directors: Susana Carey Claro Jaime Soler Bottinelli Eduardo Novoa Castellón
General Manager	Sebastián Bellocchio Fioretti
Company name	Inmobiliaria Santa Isabel S.A. (Chile)
Tax ID	96.732.790-5
Legal nature	Privately held corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$650,597
Corporate purpose	The company's corporate purpose is the purchase, sale, marketing, exchange, leasing and financing of all types of movable and immovable property; the construction of buildings and civil engineering works; the purchase and sale of land, its development, parcelling, subdivision, study, promotion and development of real estate businesses, and their administration and operation; the provision of services related to the administration and business affairs of third parties; and participation as a partner and shareholder in any capacity in all types of companies, whatever their purpose, nature or nationality.
Board of Directors	Chairman: Manfred Paulmann Koepfer Directors: Peter Paulmann Koepfer Rodrigo Larraín Kaplan
General Manager	Matías Montero Almarza
Company name	Santa Isabel Administradora S.A. (Chile)
Tax ID	76.062.794-1
Legal nature	Privately held corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$2,666,836
Corporate purpose	The company's corporate purpose is: The management and operation of commercial establishments such as self-service shops, supermarkets, distributors, department stores and similar businesses; To carry out, either directly or through other companies, the purchase, sale, import, export, manufacture or production, marketing and distribution, on its own behalf or on behalf of others, of all kinds of goods, merchandise or services relating to point (a) above; To establish, form or participate in civil or commercial partnerships whose purpose relates to the activities set out in points (a) and (b) above. The company's activities constituting its corporate purpose may be carried out in the country or abroad.
Board of Directors	Chairman: Cristian Siegmund Directors: Rodrigo Larraín Kaplan Luis Bernardo Silva
General Manager	Matías Swett

Company name	Sociedad Comercial de Tiendas S.A. (Chile)
Tax ID	88.235.500-4
Legal nature	Privately held corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$32,925,756
Corporate purpose	The company's corporate purpose is: The establishment and commercial operation of shops, including the marketing, export and import of all types of goods, as well as the manufacture of goods within its line of business; Investing in real estate, managing such properties and deriving income therefrom, including the power to acquire properties, construct on them for its own account or for others, and dispose of them; It may also carry out all acts directly or indirectly related to the foregoing; To acquire shares in other companies and to carry out all acts agreed upon by its shareholders; To execute or enter into any act or contract conducive to the fulfilment of the corporate purpose. All the activities described above must be carried out in compliance with the laws and regulations in force in Chile.
Board of Directors	Chairman: Manfred Paulmann Koepfer Directors: Peter Paulmann Koepfer Rodrigo Larraín Kaplan
General Manager	Sebastián Bellocchio

Company name	Hotel Costanera S.A. (Chile)
Tax ID	99.586.230-1
Legal nature	Privately held corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$1,830,732
Corporate purpose	The Company's corporate purpose shall be: The development, construction, implementation and operation of hotels and their ancillary services; The selection, acquisition and installation of the hotels' movable property, including furniture, fixtures and fittings. In order to carry out its operations, the Company may make all investments, enter into all contracts, grant guarantees, appoint and accept all kinds of domestic or foreign representatives, and perform all acts necessary or conducive to the achievement of the aforementioned purposes.
Board of Directors	Chairman: Peter Paulmann Koepfer Directors: Sebastián Bellocchio Fioretti Álvaro Figari Versin
General Manager	John Paul Shackley

Company name	SPID Administradora SpA (Chile)
Tax ID	96.989.640-0
Legal nature	Stock corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$19,798,314
Corporate purpose	The corporate purpose of the company shall be the management and operation, on its own behalf or on behalf of others, of convenience stores and/or department stores and/or supermarkets. The company may enter into all acts and transactions that are directly or indirectly related to the corporate purpose and to the fulfilment of any other objectives agreed upon by the shareholders.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud Retail S.A., which exercises it through its representatives.

Company name	American Fashion SpA (Chile)
Tax ID	76.398.410-9
Legal nature	Stock corporation
Registered office	Santiago
Corporate purpose	The company's corporate purpose is the marketing, distribution, purchase and/or sale, import and/or export, re-export and representation of all types of goods and clothing under the “AMERICAN EAGLE OUTFITTERS”® and “AERIE”®, as well as the operation of the shops in which such items are marketed and distributed, pursuant to the “MultiStore Retail License Agreement” dated 15 November 2014 and any subsequent amendments thereto, both within and outside the national territory.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud Retail S.A., which exercises it through its representatives.
Company name	Administradora TMO S.A. (Chile)
Tax ID	76.166.801-3
Legal nature	Privately held corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$4,500,000
Corporate purpose	The company's corporate purpose is: The issue and operation of credit cards or any other instrument that allows the holder or user to draw upon credit granted by the Company for use in the purchase of goods or the payment of services sold or provided by entities affiliated with the Company. Investment in all kinds of movable property, both tangible and intangible, such as shares, share warrants, bonds and debentures, savings plans, shares or rights in all types of companies, whether commercial or civil, communities or associations, and in all kinds of securities. The acquisition, disposal and exploitation of all kinds of movable property, whether tangible or intangible; the construction thereof on its own account or on behalf of others, and their exploitation, whether directly or through third parties, in any form. The management of the investments referred to above and the collection of their proceeds or income; The granting of security interests or personal guarantees to secure obligations to third parties in which the Company has an interest; The carrying out of any other lawful activity that is complementary or ancillary to those indicated above.
Board of Directors	Chairman: Manfred Paulmann Koepfer Directors: Peter Paulmann Koepfer Rodrigo Larraín Kaplan
Company name	Administradora de Centros Comerciales Cencosud SpA (Chile)
Tax ID	78.408.990-8
Legal nature	Stock corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$8,483
Corporate purpose	The company's corporate purpose is: The management of shopping centres; To provide and contract, on its own behalf and on behalf of third parties, services related to the purpose set out in the preceding paragraph, such as engineering, design, architecture, technical consultancy, management, legal consultancy, security, advertising, accounting, cleaning and IT services, and to collect fees or commissions for such services; In general, to carry out all acts and transactions directly or indirectly related to the corporate purpose.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud Shopping S.A., which exercises it through its representatives.

Company name	Jumbo Supermercados Administradora Limitada (Chile)
Tax ID	96.988.680-4
Legal nature	Limited liability company
Registered office	Santiago
Subscribed and paid-up capital	M\$3,891,131
Corporate purpose	The company's corporate purpose is the management and operation, on its own behalf or on behalf of others, of hypermarkets, supermarkets and/or department stores. The company may enter into all acts and transactions directly or indirectly related to its corporate purpose and the fulfilment of any other objectives agreed by the shareholders.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud Retail S.A., which exercises it through its representatives.

Company name	Administradora de Servicios Cencosud Limitada (Chile)
Tax ID	77.312.480-9
Legal nature	Limited liability company
Registered office	Santiago
Subscribed and paid-up capital	M\$140,879
Corporate purpose	The company's corporate purpose is: The issue, marketing and operation of “gift cards” or other equivalent documents that may be accepted as a means of payment in Cencosud Group establishments; The development of other activities aimed at promoting the marketing of goods and services; The development of activities that enable retail companies or service providers to engage with their customers; and Participation in all types of business in Chile or abroad, the purpose of which is directly or indirectly related to the aforementioned activities, for which the company may form, amend and/or participate in all types of companies or associations for that purpose.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud Retail S.A., which exercises it through its representatives.

Company name	Cencosud Internacional SpA (Chile)
Tax ID	96.978.180-8
Legal nature	Stock corporation
Registered office	Santiago
Subscribed and paid-up capital	USD 8,009,515,369.70
Corporate purpose	The company's corporate purpose is: To make, exclusively abroad, permanent or income-generating investments in all types of movable or immovable property, whether tangible or intangible. For these purposes, the Company may acquire, hold, sell, dispose of and deal with, in any manner and in any capacity, all types of property situated abroad and receive the proceeds and income therefrom. To incorporate and participate in all types of companies incorporated exclusively abroad, whether civil or commercial. To enter into, on its own behalf or on behalf of third parties, all types of civil or commercial acts or contracts necessary for the fulfilment of the corporate purpose. To make investments in Chile in securities, financial instruments or other short-term investments. e) In general, to enter into all acts and transactions directly or indirectly related to the corporate purpose.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud S.A., which exercises it through its representatives.

Company name	Comercial Food and Fantasy Limitada (Chile)
Tax ID	78.410.310-2
Legal nature	Limited liability company
Registered office	Santiago
Subscribed and paid-up capital	M\$42,934
Corporate purpose	The company's corporate purpose is the commercial operation, on its own account or on behalf of others, of games and entertainment activities; the import, marketing and distribution of all types of machinery, equipment and entertainment games; the provision of food, drink and general restaurant services; the production and distribution of food and drink of all kinds, and their sale directly to the public; the formation of other companies or participation in existing companies; in general, any activity related to the foregoing, whether directly or indirectly, and deemed to be in the company's best interests; and the performance of all additional activities agreed upon by the partners.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud S.A., which exercises it through its representatives.

Company name	Eurofashion Limitada (Chile)
Tax ID	79.829.500-4
Legal nature	Limited liability company
Registered office	Santiago
Subscribed and paid-up capital	M\$2,733,838
Corporate purpose	The company's corporate purpose is the manufacture, whether for its own account or on behalf of others, the marketing, distribution, purchase and/or sale, import and/or export, re-export, and representation of all types of goods and clothing.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud Retail S.A., which exercises it through its representatives.

Company name	Inmobiliaria Bilbao Limitada (Chile)
Tax ID	84.658.300-9
Legal nature	Limited liability company
Registered office	Santiago
Subscribed and paid-up capital	M\$5,750,264
Corporate purpose	The company's corporate purpose is general construction, whether on its own account or for third parties; the purchase of land and items necessary for the fulfilment of said purpose; investment in assets of any kind; the exploitation of such assets; investment in shares, bonds and all types of securities; and the provision of consultancy or advisory services in real estate, financial or technical matters. In pursuit of its corporate purpose, the company may operate both domestically and abroad.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud Shopping S.A., which exercises it through its representatives.

Company name	Logística y Distribución Retail Limitada (Chile)
Tax ID	77.301.910-K
Legal nature	Limited liability company
Registered office	Santiago
Subscribed and paid-up capital	M\$10,081,815
Corporate purpose	The company's corporate purpose is the purchase and sale of movable property, the storage, warehousing, transport and distribution of such property, and any other acts, contracts and business transactions agreed upon by the partners.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud Retail S.A., which exercises it through its representatives.

Company name	Mercado Mayorista PyP Limitada (Chile)
Tax ID	83.123.700-7
Legal nature	Limited liability company
Registered office	Santiago
Subscribed and paid-up capital	M\$9,000
Corporate purpose	The company's corporate purpose is the purchase, sale, packaging and distribution in general, on its own behalf or on behalf of others, of all kinds of movable property; investment in securities; and any other business or activities agreed upon by the partners.
Board of Directors	The management and use of the company's corporate name corresponds to Mr. Horst Paulmann and Cencosud S.A., which exercises it through its representatives.
Company name	Paris Administradora Limitada (Chile)
Tax ID	96.973.670-5
Legal nature	Limited liability company
Registered office	Santiago
Subscribed and paid-up capital	M\$9,570,929
Corporate purpose	The company's corporate purpose shall be the management and operation of commercial premises of all kinds, including hypermarkets, supermarkets, department stores, convenience stores, home improvement shops and department stores.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud Retail S.A., which exercises it through its representatives.
Company name	Johnson Administradora Limitada (Chile)
Tax ID	96.988.700-2
Legal nature	Limited liability company
Registered office	Santiago
Subscribed and paid-up capital	M\$684,284
Corporate purpose	The company's corporate purpose is the management and operation, on its own behalf or on behalf of others, of convenience stores and/or department stores. The company may enter into all acts and transactions that are directly or indirectly related to its corporate purpose and to the fulfilment of any other objectives agreed upon by the shareholders.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud Retail S.A., which exercises it through its representatives.
Company name	Cencosud Internacional Argentina SpA (Chile)
Tax ID	76.258.309-7
Legal nature	Stock corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$1,524,874,750
Corporate purpose	The company's corporate purpose is: To make passive investments of any kind, both in Chile and abroad, in movable or immovable property, tangible or intangible, and to be able to buy, sell, liquidate or retain such investments; To acquire an interest in or participate as a partner or shareholder in companies or partnerships of any nature, whether Chilean or foreign; To receive and invest the proceeds of such investments; To participate in all types of investment projects, partnerships, communities or associations, whatever their purpose may be; and The conclusion of any deed or contract and the pursuit of any related income-generating activity.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud Internacional SpA, which exercises it through its representatives.
General Manager	

Company name	CAT Corredores de Seguros y Servicios S.A. (Chile)
Tax ID	77.218.570-7
Legal nature	Privately held corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$2,274,862
Corporate purpose	The sole and exclusive purpose of the company, as a subsidiary of a bank, is to act as an intermediary in the procurement of all types of insurance with any insurance provider, in accordance with current legislation, and in particular the provisions of Article 57 of DFL 251 of 1931, as well as any subsequent provisions that replace or supplement it. In the course of its business, the company may provide all types of consultancy and services related to said corporate purpose, to the fullest extent currently or in the future permitted by Chilean law.
Board of Directors	Principal members Victor Carpio Sandra Espinoza Maximiliano Saporito Rodrigo Larraín Kaplan Eulogio Guzmán Llona Ricardo Bennett de la Vega Alternate members: Eduardo Meynet Daniel Puerta Juan Luis Taverne Hot Andrés Neely Erdos Diego Marcantonio

Company name	CAT Administradora de Tarjetas S.A. (Chile)
Tax ID	99.500.840-8
Legal nature	Privately held corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$63,248,041
Corporate purpose	The corporate purpose of the company, as a business support company acting as a subsidiary of a bank, shall be: To issue and operate credit cards; and To grant secured and unsecured loans.
Board of Directors	Principal members: Diego Masola Daniel Puerta Maximiliano Saporito Rodrigo Larraín Kaplan Eulogio Guzmán Llona Ricardo Bennett de la Vega Alternate members: Victor Carpio Gabriel Morgan Juan Luis Taverne Hot Andrés Neely Erdos Diego Marcantonio

Company name	Administradora y Procesos S.A. (Chile)
Tax ID	76.388.146-6
Legal nature	Privately held corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$2,501,432
Corporate purpose	The company's corporate purpose shall be the authorisation and registration of transactions, data processing and the administration of payment cards, whether on its own behalf or on behalf of third parties. The company may supplement this business with the following: /i/ providing electronic channels for card operations, assuming responsibility for operational security; /ii/ providing services related to online transactions; /iii/ providing fraud prevention services; /iv/ carrying out operations related to the production of physical cards; and /v/ other activities complementary to the main business or necessary for its implementation.

Board of Directors	Principal members: Victor Carpio Daniel Puerta Maximiliano Saporito Rodrigo Larraín Kaplan Eulogio Guzmán Llona Ricardo Bennett de la Vega Alternate members: Eduardo Meynet Gabriel Morgan Juan Luis Taverne Hot Andrés Neely Erdos Diego Marcantonio
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Company name	Servicios Integrales S.A. (Chile)
Tax ID	76.388.155-5
Legal nature	Privately held corporation
Registered office	Santiago
Subscribed and paid-up capital	\$30,000
Corporate purpose	The company's corporate purpose shall be the provision, on its own behalf or on behalf of third parties, of debt collection, revenue collection, financial advisory services and other activities complementary to the foregoing or necessary for their implementation.
Board of Directors	Principal members Victor Carpio Daniel Puerta Maximiliano Saporito Rodrigo Larraín Kaplan Eulogio Guzmán Llona Ricardo Bennett de la Vega Alternate members: Eduardo Meynet Gabriel Morgan Juan Luis Taverne Hot Andrés Neely Erdos Diego Marcantonio

Company name	Don Salva Administradora Limitada
Tax ID	76.168.900-2
Legal nature	Limited liability company
Registered office	Santiago
Subscribed and paid-up capital	\$2,000
Corporate purpose	The company's corporate purpose is the management and operation, on its own behalf or on behalf of others, of convenience stores and/or warehouses and/or mini-markets and/or department stores and/or supermarkets. The company may enter into all acts and transactions that are directly or indirectly related to the corporate purpose and to the fulfilment of any other objectives agreed upon by the partners.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud Retail S.A., which exercises it through its representatives.

Company name	Comercializadora Costanera Center SpA (Chile)
Tax ID	76.203.299-6
Legal nature	Stock corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$10,000

Corporate purpose	The company's corporate purpose is to make investments and to exploit all types of assets, whether movable or immovable, tangible or intangible, on its own behalf or on behalf of others, both in Chile and abroad; the commercial operation, on its own behalf or on behalf of others, of games and entertainment activities and/or leisure activities; the import, marketing and distribution of all kinds of entertainment equipment and games; the provision of food, drink and general restaurant services; the production and distribution of food and drink of all kinds, and their sale directly to the public. Furthermore, it may form, join and participate in all kinds of partnerships, whether civil or commercial, public limited companies or limited liability companies, whatever their purpose, as well as in all kinds of joint ventures, associations and joint accounts, whatever their nature, and the management and operation of these investments and the collection of their proceeds and any other benefits agreed by the shareholders.
Board of Directors	The management and use of the company's corporate name corresponds to Cencosud Shopping S.A., which exercises it through its representatives.
Company name	Cencosud Inmobiliaria S.A. (Chile)
Tax ID	76.951.464-3
Legal nature	Privately held corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$57,977,671
Corporate purpose	The company's corporate purpose is: The purchase, sale, letting, subdivision, construction and, in general, the development and management, on its own behalf or on behalf of others, of all types of property investments. To make, both domestically and abroad, permanent or income-generating investments in all types of movable property, whether tangible or intangible. For these purposes, the company may acquire, hold, sell, dispose of and trade in any manner and in any capacity, all types of financial instruments denominated in foreign or domestic currency, shares, bonds, debentures and securities, and receive the proceeds and income therefrom. To make investments to form, join, participate in and represent all types of companies or enterprises, whether domestic or foreign, which operate in a field similar to those mentioned above and which are of interest to the company. To invest, on a permanent or temporary basis, in the purchase, sale, manufacture, import, export, distribution, marketing and sale of all types of goods and products. To operate and manage, on its own behalf or on behalf of others, car parks on its own premises or those of third parties. All other activities agreed upon by the shareholders.
Board of Directors	Chairman: Manfred Paulmann Koepfer Directors: Peter Paulmann Koepfer Rodrigo Larraín Kaplan
General Manager	Matías Montero Almarza
Company name	Sociedad Comercial de Tiendas II S.A. (Chile)
Tax ID	76.951.588-7
Legal nature	Privately held corporation
Registered office	Santiago
Subscribed and paid-up capital	M\$12,424,354
Corporate purpose	The company's corporate purpose is: The establishment and commercial operation of shops, including the marketing, export and import of all types of goods, as well as the manufacture of goods within its line of business. Investing in real estate, managing such properties and deriving income therefrom, including the power to acquire properties, to construct on them for its own account or for others, and to dispose of them. It may also carry out all acts directly or indirectly related to the foregoing. To acquire shares in other companies and to carry out all acts agreed upon by its shareholders. To execute or enter into any act or contract conducive to the fulfilment of the corporate purpose. All the activities described above must be carried out in compliance with the legal and regulatory provisions in force in Chile.
Board of Directors	Chairman: Manfred Paulmann Koepfer Directors: Peter Paulmann Koepfer Rodrigo Larraín Kaplan
General Manager	Matías Montero Almarza

Colombia

Company name	Cencosud Colombia S.A. (Colombia)
Tax ID	NIT: 900.155.107-1
Legal nature	Privately held corporation
Registered office	Bogotá
Subscribed and paid-up capital	COP 86,196,359,000
Corporate purpose	a) The establishment and operation of retail outlets dedicated to providing DIY services. b) Carrying out activities related to the construction sector, such as the preparation of designs, adaptation, demolition, restoration or refurbishment of properties. c) The purchase, import, export, acquisition, preparation, manufacture, production, sale, distribution, and in general the production and marketing of mass-market consumer goods; the purchase and sale of all types of medicines for human and/or animal consumption; all such goods and services may be owned by the company and/or third parties; these activities shall be carried out in warehouses and retail and/or wholesale establishments; the issue, sale and marketing of vouchers and/or cards redeemable for goods and/or services, and the provision of additional services, such as travel agencies, car service centres, petrol stations, ticket offices for entertainment events, restaurants and cafés, chemists and pharmacies selling medicines for human and/or animal consumption, the collection of funds for the provision and payment of all kinds of goods and services, as well as the establishment, management and operation of such stores and businesses, subject to the relevant authorisations.
Board of Directors	Board of Directors Principal members: Rodrigo Larraín Renato Gutiérrez Ana Maria Mantilla Alternate members: José Alejandro Torres Cristian Siegmund Carolina Bermúdez Legal Representative: Principal: Ramiro Ortiz Alternate 1: Carolina Bermúdez Alternate 2: Ana Maria Mantilla
General Manager	Ramiro Ortiz
Directors or senior executives of Cencosud S.A. in the subsidiary	Rodrigo Larraín
Commercial relationships between parent company and subsidiary	Intercompany know-how agreements (private labels), customer experience agreement and debt recognition for COP 820,000,000,000.

Company name	Cencosud Colombia Shopping S.A.S. (Colombia)
Tax ID	NIT: 901.249.505-6
Legal nature	Privately held corporation
Registered office	Bogotá
Subscribed and paid-up capital	COP 394,528,123,000
Corporate purpose	The Company's corporate purpose shall be: (1) to carry out activities related to the construction sector, such as the preparation of designs, and the adaptation, demolition, restoration or refurbishment of properties; (2) the construction, planning, design and execution of all types of buildings or property developments on its own or third-party properties; (3) to acquire, dispose of, manage, receive or lease, or otherwise deal with, all types of real estate; (4) to lease or otherwise deal with all types of real estate, including retail spaces or stalls, or to use its own or third-party properties for its own or third-party commercial establishments and the provision of ancillary services; (5) the planning, development and management of shopping centres, and all related, necessary and complementary activities. The corporate purpose shall include, in general, all acts and contracts that are preparatory, complementary or ancillary to all of the foregoing, those relating to the existence and operation of the Company, any others conducive to the successful achievement of the corporate purposes, as well as any other lawful activity. The Company may not guarantee, either personally or with its assets, obligations other than its own.

Board of Directors	Board of Directors Principal members: Sebastián Bellocchio Manfred Paulmann Ana Maria Mantilla Alternate members: María Gabriela Pérez Sebastián Núñez Maria Inés Buzada Legal Representative: Principal: Maria Gabriela Pérez Alternate 1: Ana Maria Mantilla Alternate 2: Sebastián Bellocchio
General Manager	Maria Gabriela Pérez
Cencosud S.A. ownership interest in this subsidiary	100% of capital in the name of Cencosud Shopping Internacional SPA
Commercial relationships between parent company and subsidiary	Debt recognition for COP 148,000,000,000 with Cencosud Shopping S.A.

United States

Company name	The Fresh Market Holdings, Inc. (United States)
Tax ID	TAX ID: 61-1789388
Legal nature	Privately held corporation
Registered office	Delaware
Subscribed and paid-up capital	Article Four of the Articles of Association states that "The total number of shares that the company is authorised to issue is 250,000,100 ordinary shares, with a nominal value of USD 0.0001 per share, of which a total of 72,989,142 Class A and Class B shares have been issued and subscribed by Cencosud Internacional SpA."
Corporate purpose	Article III of the Articles of Association states that “The purpose of the Corporation is to engage in any legal act or activity for which corporations may be organised now or in the future under the General Corporation Law of the State of Delaware (the “DGCL”).”
Board of Directors	Board of Directors: Manfred Paulmann Koepfer Heike Paulmann Koepfer Peter Paulmann Koepfer José Raúl Fernández Brian Johnson
General Manager	Brian Johnson (CEO)
Directors or senior executives of Cencosud S.A. in the subsidiary	Manfred Paulmann Koepfer, Peter Paulmann Koepfer

Company name	The Fresh Market Intermediate Holdings, Inc. (United States)
Tax ID	TAX ID: 81-1953340
Legal nature	Privately held corporation
Registered office	Delaware
Subscribed and paid-up capital	Article Four of the Articles of Association states that "The total number of shares that the company is authorised to issue is 100 ordinary shares, with a nominal value of USD 0.01 per share, of which 100 shares have been issued and subscribed by The Fresh Market Holdings, Inc."
Corporate purpose	Article III of the Articles of Association provides that “The nature of the business or the purpose to be carried on or promoted is to engage in any lawful act or activity for which corporations may be organised under the Delaware General Corporation Law (the “DGCL”).”
Board of Directors	Manfred Paulmann Koepfer Heike Paulmann Koepfer Peter Paulmann Koepfer José Raúl Fernández Brian Johnson
General Manager	Brian Johnson (CEO)
Directors or senior executives of Cencosud S.A. in the subsidiary	Manfred Paulmann Koepfer, Peter Paulmann Koepfer

Company name	The Fresh Market Inc. (United States)
Tax ID	TAX ID: 56-1311233
Legal nature	Privately held corporation
Registered office	Delaware
Subscribed and paid-up capital	Article Four of the Articles of Association states that "The total number of shares that the company is authorised to issue is 1,000 ordinary shares, with a nominal value of USD 0.01 per share, of which 100 shares have been issued and subscribed by The Fresh Market Intermediate Holdings, Inc."
Corporate purpose	Article III of the Articles of Association states that “The purpose of the Corporation is to engage in any lawful act or activity for which corporations may be organised under the General Corporation Law of the State of Delaware as it now exists or may be amended and/or supplemented from time to time (the “DGCL”).”
Board of Directors	Manfred Paulmann Koepfer Heike Paulmann Koepfer Peter Paulmann Koepfer José Raúl Fernández Brian Johnson
General Manager	Brian Johnson (CEO)
Directors or senior executives of Cencosud S.A. in the subsidiary	Manfred Paulmann Koepfer, Peter Paulmann Koepfer

Company name	The Fresh Market Gift Company LLC. (United States)
Tax ID	TAX ID: 45-3685673
Legal nature	Privately held corporation
Registered office	Virginia
Subscribed and paid-up capital	N/A
Corporate purpose	Section 1.04 of the Operating Agreement provides that “The principal purpose of the Company shall be to issue and redeem gift cards for customers of The Fresh Market, Inc., including the assumption of liabilities of The Fresh Market, Inc. under its issued and outstanding gift cards. The Company may engage in any and all other lawful activities necessary, incidental or convenient to the conduct of the Company's business as contemplated by this Agreement. The Company may also engage in any other lawful activity approved by The Fresh Market, Inc.”
Board of Directors	Administrado por The Fresh Market, Inc.
General Manager	Brian Johnson (CEO)

Company name	The Fresh Market of Massachusetts, Inc. (United States)
Tax ID	TAX ID: 36-4691592
Legal nature	Privately held corporation
Registered office	Massachusetts
Subscribed and paid-up capital	Article 3 of the Articles of Association states that “The total number of shares that the company is authorised to issue is 275,000 ordinary shares, with no par value, of which 100 shares have been issued and subscribed by The Fresh Market, Inc.”
Corporate purpose	Article II of the Articles of Association states that “The purpose of the corporation shall be to own, operate and manage a business for the sale of beer and wine for consumption off the premises and to carry out any work or other activities reasonably related to such business; to purchase, acquire and lease real property, whether or not related to the company's business; to act as a partner, general or limited, in any partnership; to become a member of any Limited Liability Partnership or Limited Liability Company; and to carry on any business or other activity that may be lawfully carried on by a corporation organised under the Commercial Corporations Act of the Commonwealth of Massachusetts, M.G.L. C. 156D, whether or not related to the foregoing business activities”.
Board of Directors	Jeffrey A. Tocchio
General Manager	Brian Johnson (CEO)

Peru

Company name	Cencosud Perú S.A. (Peru)
Tax ID	RUC: 20517905454
Legal nature	Privately held corporation
Registered office	Lima
Subscribed and paid-up capital	S/1,811,935,015
Corporate purpose	The company's corporate purpose is to engage in investments of all kinds in companies or enterprises incorporated in Peru or abroad, whose principal business is real estate, finance, and wholesale and retail trade. The investments made by the company in the pursuit of its corporate purpose shall be made through cash or in-kind contributions, the acquisition of securities and bonds, the purchase of shares, the purchase of assets, or other forms of investment. In addition, the company may also engage in the provision of accounting, administrative, business and commercial advisory services, human resources training, warehousing, buying and selling, inventory management, the movement and handling of goods, logistics services, the administration of voucher, coupon or similar schemes for food allowances for employees, and any other related activity.
Board of Directors	N/A
General Manager	Fernando Alberto Ureta Vicuña

Company name	Cencosud Cinco Robles S.A.C. (Peru)
Tax ID	RUC: 20470648997
Legal nature	Privately held corporation
Registered office	Lima
Subscribed and paid-up capital	S/119,411,436
Corporate purpose	The company's corporate purpose is: The purchase, sale and management of real estate, and real estate investments in general.
Board of Directors	N/A
General Manager	Cencosud Perú S.A., in turn represented by its General Manager, Fernando Alberto Vicuña Ureta.

Company name	Cencosud Retail Perú S.A. (Peru)
Tax ID	RUC: 20109072177
Legal nature	Privately held corporation
Registered office	Lima
Subscribed and paid-up capital	S/94,384,879
Corporate purpose	The company's corporate purpose is: the purchase, sale, import and export of all types of products, both wholesale and retail, suitable for sale in shops.
Board of Directors	N/A
General Manager	Cencosud Perú S.A., in turn represented by its General Manager, Fernando Alberto Vicuña Ureta.

Company name	ISMB Supermercados S.A.C. (Peru)
Tax ID	RUC: 20501919404
Legal nature	Privately held corporation
Registered office	Lima
Subscribed and paid-up capital	S/22,054,220
Corporate purpose	The company's corporate purpose is: to engage in the purchase, sale, letting and management of property; and to provide management and consultancy services for real estate businesses.
Board of Directors	N/A
General Manager	Cencosud Perú S.A., in turn represented by its General Manager, Fernando Alberto Vicuña Ureta.

Company name	Las Hadas Inversionistas S.A.C. (Peru)
Tax ID	RUC: 20554395679
Legal nature	Privately held corporation
Registered office	Lima
Subscribed and paid-up capital	S/1,000
Corporate purpose	The company's principal purpose is to exercise the rights of a shareholder in other companies, whether local or foreign, and to carry out investments and activities in the property and infrastructure sectors.
Board of Directors	N/A
General Manager	Cencosud Perú S.A., in turn represented by its General Manager, Fernando Alberto Vicuña Ureta.

Company name	Loyalty Perú S.A.C. (Peru)
Tax ID	RUC: 20381600441
Legal nature	Privately held corporation
Registered office	Lima
Subscribed and paid-up capital	S/1,823,061, equivalent to a 42.5% shareholding. The subscribed and paid-up capital of Loyalty Perú SAC is S/4,289,555.
Corporate purpose	The company's purpose is to build customer loyalty for its partner companies through an identification and rewards system that rewards their loyalty, meeting and exceeding their expectations, and contributing to the growth of its partners within a self-financed operational framework.
Board of Directors	Fernando Romero Belismelis (P) Alfredo Mastrokalos Viñas Alejandro Desmaison Fernandini Alvaro Granada Sanz Jose Luis Orbegoso Moncloa Rodrigo Alonso Isasi Ruiz Eldredge (Alterno)
General Manager	Mario Daniel Rubio Scogins

Company name	Tres Palmeras S.A. (Peru)
Tax ID	RUC: 20208388500
Legal nature	Privately held corporation
Registered office	Lima
Subscribed and paid-up capital	S/363,313,091
Corporate purpose	The company's corporate purpose is: The purchase, sale and management of real estate, and real estate investments in general.
Board of Directors	N/A
General Manager	Cencosud Perú S.A., in turn represented by its General Manager, Fernando Alberto Vicuña Ureta.

Company name	Travel International Partners Perú S.A.C. (Peru)
Tax ID	RUC: 20514088374
Legal nature	Privately held corporation
Registered office	Lima
Subscribed and paid-up capital	S/806,565
Corporate purpose	The company's corporate purpose is to carry out tourism services, focusing on the development, production, organisation and sale of domestic and international tourism programmes and other services, as well as the booking and sale of tickets and travel documents for any mode of transport. Currently, the company is not engaged in any economic activities.
Board of Directors	N/A
General Manager	Cencosud Perú S.A., in turn represented by its General Manager, Fernando Alberto Vicuña Ureta.

Company name	Caja Rural de Ahorro y Crédito CAT Perú S.A. (Peru)
Tax ID	RUC: 20543166660
Legal nature	Privately held corporation
Registered office	Lima
Subscribed and paid-up capital	S/ 96,338,899 (Soles), equivalent to a 48.99% shareholding. Meanwhile, the subscribed and paid-up capital of Cencosud Retail Perú SA as a shareholder, as at 31 December 2023, is S/ 1 (Sol), equivalent to a 0.01% shareholding. The subscribed and paid-up share capital of Caja Rural de Ahorro y Crédito CAT Perú SA is S/ 177,712,000.
Corporate purpose	The company's corporate purpose is: Financial institution
Board of Directors	Principal members Josué Ignacio Sica Aranda Eduardo José Sánchez Carrión Troncón Eulogio Guzman Llona Luis Hipólito Gastañeta Alayza Alfredo Alessandro Mastrokalos Viñas José Luis Orbegoso Moncloa Alternate members: Francisco Guillermo Rivadeneira Gastañeta Susan Karem Castillo Loo Alfonso Tola Rojas Pedro Gabriel Ayin Temoche Cristian Marcelo Siegmund Gebert Juan Sebastián Malagón Hidalgo
General Manager	Fredy Renzo Ferreyra Aucaruri

Company name	Caja Rural de Ahorro y Crédito CAT Perú S.A. (Peru)
Tax ID	RUC: 20110466499
Legal nature	Privately held corporation
Registered office	Lima
Subscribed and paid-up capital	S/1,196,178
Corporate purpose	The company's corporate purpose is to provide services relating to supply, storage, purchasing, stock control, freight forwarding, goods handling, transport, physical distribution and any other logistics function or service in general; it shall also have as its purpose the purchase, sale, marketing, representation, import and export of all types of wholesale and retail products suitable for sale in shops, department stores and supermarkets, including telecommunications equipment and devices, and light motor vehicles, on its own behalf or on behalf of third parties, and may engage in the installation, fitting out, operation and/or direct or indirect management of commercial premises; without limitation, it may also engage in the import, distribution, management and exploitation of its own and/or third-party brands, both domestic and foreign; the sale and purchase of movable and immovable property, its leasing and exploitation; the construction and development of real estate projects, shopping centres, arcades, entertainment centres and the management of shopping centres. Acts related to the corporate purpose that contribute to the achievement of its objectives are deemed to be included therein, even if not expressly stated. The company may, without any reservation or limitation, carry out all acts and enter into all contracts of administration and disposal necessary to fulfil its corporate purpose on its own behalf and on behalf of third parties.

Company name	Cencosud Perú Shopping S.A.C. (Peru)
Tax ID	RUC: 20604119066
Legal nature	Privately held corporation
Registered office	Lima
Subscribed and paid-up capital	S/552,239,414
Corporate purpose	The company's corporate purpose is: to engage in the purchase, sale, letting, subdivision, construction and management of real estate, as well as the execution and management of all types of movable and immovable property investments. The corporate purpose is deemed to include any related acts that contribute to the achievement of its objectives, even if not expressly stated.
General Manager	Cencosud Perú S.A., in turn represented by its General Manager, Fernando Alberto Vicuña Ureta.

Company name	Cencosud Perú Holding S.A.C. (Peru)
Tax ID	RUC: 20604134561
Legal nature	Privately held corporation
Registered office	Lima
Subscribed and paid-up capital	S/470,848,119
Corporate purpose	The company's corporate purpose is to engage in investments of any kind in businesses, companies or enterprises incorporated in Peru or abroad. The investments made by the company in pursuit of its corporate purpose shall be made through contributions in cash or in kind, the acquisition and/or sale of securities, bonds, shares, assets or other forms of investment. The corporate purpose is deemed to include any acts related thereto that contribute to the achievement of its objectives, even if not expressly stated.
General Manager	Cencosud Perú S.A., in turn represented by its General Manager, Fernando Alberto Vicuña Ureta.

Company name	HJSA PROYECTO TRES S.A.C. (Peru)
Tax ID	RUC: 20601615038
Legal nature	Privately held corporation
Registered office	Lima
Subscribed and paid-up capital	S/180,076
Corporate purpose	The company's corporate purpose is to engage in all operations related to the real estate business, including property development, construction, brokerage and the sale and purchase of real estate in general.
General Manager	Jose Luis Orbegoso Moncloa

Uruguay

Company name	Dawfel S.A. (Uruguay)
Tax ID	NIF: 219.133.300.017
Legal nature	Privately held corporation
Registered office	Montevideo
Corporate purpose	Its primary corporate purpose is: to participate in other commercial companies in Uruguay or abroad in accordance with the provisions of Article 47 of Law 16,060, as amended by Article 100 of Law 18,083. Its secondary purpose is: A) to carry out and manage all types of investment activities (not covered by Law 16,774, its amendments and related provisions) in securities, bonds, debentures, bills of exchange and other transferable securities, in the country or abroad, on its own behalf or on behalf of third parties; these activities are not covered by Decree-Law 15,322. B) to manufacture and market, in all forms, goods, leases of property, works and services in the sectors and related fields of: food, household and office goods, automotive, bars, general merchandise, rubber, communications, construction, cosmetics, leather, sports, publishing, electronics, electrical engineering, education, entertainment, pharmaceuticals, hardware, photography, hotels, printing, IT, jewellery, toys, wool, laundries, bookshops, cleaning, timber, machinery, maritime, mechanics, metallurgy, mining, music, engineering works, optics, paper, perfumery, fishing, plastics, press, advertising, chemicals, professional, technical and administrative services, tobacco, television, textiles, transport, tourism, securities, clothing, veterinary services and glass. C) imports, exports, agency services, commissions and consignments. D) purchase, sale, letting, management, construction and all types of transactions involving real estate. E) agriculture, forestry, fruit growing, citrus growing and related products.
Board of Directors	Ana Patrón Camara Catalina Valderrama Ronco

Company name	Cencosud Uruguay Servicios S.A. (Uruguay)
Tax ID	NIF: 219.012.630.016
Legal nature	Privately held corporation
Registered office	Montevideo
Corporate purpose	Its sole purpose shall be to carry out, as a user of free zones under the provisions of Law No. 15,921 on Free Zones, carry out all kinds of industrial, commercial or service activities, including: A) the sale of goods, except those referred to in Article 47 of Law 15,921, and the warehousing, storage, conditioning, selection, sorting, fractioning, assembly, disassembly, handling or mixing of goods or raw materials of foreign or domestic origin. In any case where goods enter the national territory, the provisions of Article 36 of Law 15,921 shall apply strictly; B) the establishment and operation of manufacturing facilities; C) the provision of all types of services not restricted by national regulations, both within the free trade zone and from it to third countries or to non-free trade zone territory within the national territory, within the applicable legal framework.
Board of Directors	Ana Patrón Camara Catalina Valderrama Ronco



INDEPENDENT LIMITED ASSURANCE REPORT – CENCOSUD S.A.

April 09, 2026

To: The Board of Directors of
Cencosud S.A.

We have performed a limited assurance engagement on the indicators detailed in APPENDIX A: Tables 1, 2 and 3, presented in the 2025 Integrated Annual Report of Cencosud S.A. (hereinafter the “Company”), prepared in accordance with the criteria selected by the Company, based on the General Rule No. 461 and its amendment, General Rule No. 519 (hereinafter “NCG”), both issued by the Financial Market Commission (hereinafter “CMF”), the Sustainability Accounting Standards Board (hereinafter “SASB”) and S&P Global’s Corporate Sustainability Assessment (hereinafter “CSA”), for the period from January 1, 2025 to December 31, 2025.

Our responsibility

Our responsibility is to express a limited assurance conclusion with respect to the indicators included in the 2025 Integrated Annual Report for the period ended as of December 31, 2025, which have been presented in accordance with the NCG, SASB and CSA criteria, based on the procedures we have performed and the evidence obtained. We conducted our limited assurance engagement in accordance with International Standard on Assurance Engagements Other than Audits or Reviews of Historical Financial Information (ISAE 3000), issued by the International Auditing and Assurance Standards Board (IAASB). This standard requires that we plan and perform our work to obtain limited assurance as to whether the consistency of the indicators included in the 2025 Integrated Annual Report, in accordance with the NCG, SASB and CSA criteria, is free from material misstatement.

A limited assurance engagement involves performing procedures (primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical and other procedures) and evaluating the evidence obtained. The procedures also include evaluating the suitability, in the circumstances, of the Company’s use of the applicable criteria as the basis for preparing the indicators included in the 2025 Integrated Annual Report, in accordance with the NCG, SASB and CSA criteria.

We are required to plan and perform our work to address the areas where we have identified a material misstatement as most likely to occur. The procedures we applied were based on our professional judgment.

Our limited assurance engagement included the following procedures:

- Performed an assessment of the criteria (the parameters used to measure or evaluate the underlying information) to determine whether they were suitable for the engagement circumstances.
- Through inquiries of management, obtained an understanding of the Company, its environment, processes and information systems relevant to the preparation of the subject matter sufficient to identify and further assess risks of material misstatement in the underlying subject matter, and provide a basis for designing and performing procedures to respond to assessed risks and to obtain limited assurance to support a conclusion.
- Through management inquiries, obtained an understanding of internal controls relevant to the quantification process and data used in preparing the subject matter, the methodology for gathering qualitative information, and the process for preparing and reporting the subject matter. We have not evaluated the design of internal control activities, obtained evidence about their implementation or tested their operating effectiveness.
- Reviewed the evidence related to where applicable, to the indicators detailed in APPENDIX A: Tables No. 1, 2 and 3, and performed a methodological review of the outcome of the materiality process with the reporting areas involved in the preparation of the 2025 Integrated Annual Report.
- Performed recalculation procedures, where applicable, to evaluate the application of the methodologies defined by the NCG, SASB and CSA criteria.
- Analyzed the traceability of the contents of the 2025 Integrated Annual Report and verified the indicators detailed in APPENDIX A: Tables No. 1, 2 and 3, in accordance with the requirements established in the NCG, SASB and CSA criteria.

The procedures performed in a limited assurance engagement vary in nature and timing and are less extensive than those performed in a reasonable assurance engagement. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had we performed a reasonable assurance engagement.

Our Independence and Quality Controls

We have complied with the relevant professional conduct standards and codes of ethics applicable to the accounting profession and to the limited assurance engagement, issued by various professional accounting bodies, which are based on the fundamental principles of integrity, objectivity, professional competence and due care, confidentiality, and professional behavior.

The Firm applies International Standard on Quality Management 1 (ISQM 1), Quality Management for Firms that Perform Audits or Reviews of Financial Statements, or Other Assurance or Related Services Engagements, and accordingly maintains a comprehensive system of quality control that includes documented policies and procedures regarding compliance with ethical requirements, professional standards, and applicable legal and regulatory requirements.

Conclusion

Based on the procedures we have performed and the evidence obtained, nothing has come to our attention that causes us to believe that the indicators detailed in APPENDIX A: Tables No. 1, 2 and 3 and included in the Cencosud S.A. 2025 Integrated Annual Report for the period from January 1, 2025 to December 31, 2025, have not been prepared, in all material respects, in accordance with the NCG, SASB and CSA criteria.

Our conclusion does not extend to any other information that accompanies or is contained in the Company's 2025 Integrated Annual Report.

Other responsibilities

- The preparation of Cencosud S.A.'s 2025 Integrated Annual Report, as well as its content, is the responsibility of the Company, which is also responsible for defining, adapting and maintaining the management and internal control systems from which the information is obtained.
- Our responsibility is to issue an independent assurance report, based on the procedures applied in our review.
- This report has been prepared solely in the interest of the Company, in accordance with the terms established the commercial terms and conditions of the service proposal.
- We have conducted our work in accordance with the standards of independence requirements of the IFAC Code of Ethics.
- The conclusions of the review are valid for the latest Spanish version of the 2025 Integrated Annual Report, received on April 08, 2026, and English version received on July 07, 2026.

Using Our Report

This report is presented exclusively for the use of Cencosud S.A., in accordance with the ISAE 3000 Standards (Revised) and with our agreed terms of contract. Our work has been performed to be able to communicate to the Company the matters we have agreed to communicate to you in this report, and for no other purpose.

April 09, 2026
Mrs. The Board of Directors of
Cencosud S.A.
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We do not assume or accept any responsibility for this report to any party other than Cencosud S.A., we acknowledge that the Company may choose to publish this report for those who wish to access it, which shall not affect or extend, for any purpose or under any circumstances, our responsibilities. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Cencosud S.A. for our work, for this report, or for the conclusions we have reached.

This report is a translated version of the original Spanish report. In the event of any discrepancies, the original Spanish version shall prevail.

Sincerely,

The image shows the word "Deloitte" written in a stylized, cursive script. The letters are connected, with a large, flowing 'D' and 'e' at the beginning, and the 't' and 'e' at the end are also connected. The overall style is elegant and professional, typical of a handwritten signature or a stylized logo.

REPORTED INDICATORS

Limited assurance procedures were performed on the indicators disclosed by Cencosud S.A. in its 2025 Integrated Annual Report. The indicators within the scope of our procedures are presented in the following tables.

Table No. 1: NCG 461 Indicators.

Indicator	Name	Disclosure Requirement	Verified numeral	Nature of the data reported (Narrative/Metric)	Integrated Report page reference
1		Table of Contents	1)	<i>Narrative</i>	119 to 122
2.1	Entity Profile	Mission, vision, purpose and values	2.1)	<i>Narrative</i>	10
2.2		Historical Information	2.2)	<i>Narrative</i>	11
2.3		Ownership	2.3.1), 2.3.2), 2.3.3), 2.3.4.i), .ii), .iii), 2.3.5)	<i>Narrative</i>	17 – 18 – 19
3.1	Corporate Governance	Governance framework	i), ii), iii), iv), v), vi) y vii)	<i>Narrative</i>	20 – 25 – 27 – 31 – 36 – 37 – 38 – 43
3.2		Directory	i), ii), iii), iv), v), vi), vii), viii), ix), x), xi), xii) y xiii)	<i>Narrative</i>	39 – 40 – 41 – 43 – 44 – 63 – 64
3.3		Board Committees	i), ii), iii), iv), v), vi) y vii)	<i>Narrative</i>	45 – 46
3.4		Senior executives	i), ii), iii) y iv)	<i>Narrative</i>	49 – 50 – 51 – 52
3.5		Adherence to national or international codes and URLs	3.5)	<i>Narrative</i>	53
3.6		Risk Management	i), ii), iii), iv), v), vi), vii), viii), ix), x), xi), xii) y xiii)	<i>Narrative</i>	20 – 21 – 55 – 57 – 58 – 80
3.7		Relationship with stakeholders and the general public	i), ii), iii) y iv)	<i>Narrative</i>	31 – 33
4.1	Strategy	Time horizons	4.1)	<i>Narrative</i>	69
4.2		Strategic objectives	4.2)	<i>Narrative</i>	69
4.3		Investment plans	4.3)	<i>Narrative</i>	72
5.1	People	Employee	5.1.1), 5.1.2), 5.1.3), 5.1.4), 5.1.5)	Total: 117,170 Female: 59,507 Male: 57,663	73 to 77
5.2		Labor formality	5.2	Total: 117,170 Female: 59,507 Male: 57,663 Permanent contracts: 101,685 Female: 51,621 Male: 50,064 Percentage: 97% Fixed-term contracts: 3,469 Female: 1,676 Male: 1,793 Percentage: 3%	73 to 77
5.3		Work adaptability	5.3	Ordinary working hours: 75,710	73 to 77

Indicator	Name	Disclosure Requirement	Verified numeral	Nature of the data reported (Narrative/Metric)	Integrated Report page reference
				Part-time working hours: 29,444 Partial remote work: 6,879 Full remote work: 71 Flexibility agreements for employees with family responsibilities: 4 Flexibility agreements for employees with flexible working-hour arrangements who care for children up to 12 years of age: 138	
5.4		Gender pay equity	5.4.1, 5.4.2	Median gender pay gap: 99.98% Average gender pay gap: 99.76%	73 to 77
5.5		Workplace Harassment, Sexual Harassment and Workplace Violence	5.5	Complaints received: 1,607	81
5.6		Occupational Safety: Occupational Safety Policy	5.6	Accident rate: 3.14 Fatality rate: 0 Occupational disease rate: 0.15 Average number of days lost due to accidents: 14.25	81 y 82
5.7		Postnatal leave	5.7	Employees eligible for parental leave: 2,274 Women who took parental leave: 1,776 Men who took 5 days of parental leave: 252 Men who took 6 weeks of parental leave: 246 Average number of days used: 69.2	82 to 84
5.8		Training and benefits	5.8.i), 5.8.ii), 5.8.iii), 5.8.iv)	Total number of employees trained: 97,102	84 – 85 – 86
5.9		Subcontracting Policy	5.9	<i>Narrative</i>	56
6.1		Industrial sector	i), ii), iii), iv), v) y vi)	<i>Narrative</i>	31 – 90 – 91 – 156
6.2		Business	i), ii), iii), iv), v), vi), vii), viii)	<i>Narrative</i>	91 – 94
6.3		Stakeholders	6.3	<i>Narrative</i>	31
6.4		Properties and facilities	i), ii) y iii)	<i>Narrative</i>	124 or 125
6.5		Subsidiaries, associates and investments in other companies	6.5.1 y 6.5.2	<i>Consolidated Financial Statements</i>	125 to 138
7.1		Payment to suppliers	i), ii), iii), iv), v)	Total number of invoices paid: 10,447,193 Total amount of invoices paid: MM\$ 13,278,283 Total number of suppliers: 19,531 Total number of agreements registered: 504	101 – 102
7.2		Supplier Evaluation	7.2	Total number of suppliers evaluated: 1,308	103
8.1		In relation to customers	8.1	N° of sanctions: 334	104 – 105
8.2		In relation to its workers	8.2	N° of sanctions: 826	104 – 105
8.3		Environmental	8.3	N° of sanctions: 69	104 – 105
8.4		Free competition	8.4	N° of sanctions: 0	104 – 105
8.5		Others	8.5	N° of sanctions: 0	104 – 105
9.1		SASB Metrics	-	<i>Narrative</i>	110 to 112
9.2		Independent verification	-	<i>Narrative</i>	2
10	-	Relevant or essential facts	-	<i>Narrative</i>	115
11	-	Shareholder and Board of Directors Comments	-	<i>Narrative</i>	116
12	-	Financial Reporting	-	<i>Narrative</i>	117

Table No. 2: SASB indicators.

Indicator	Theme	Disclosure Requirement	Nature of the data reported (Narrative/Metric)	Report page reference
SASB – Real Estate				
FB-FR-110a.1	Fleet fuel management	Fleet fuel consumed, renewable percentage.	54,277 GJ 95%	110 to 112
FB-FR-110b.1	Air emissions from refrigeration	Gross global Scope 1 emissions from refrigerants	581,635 tCO ₂ -e	110 to 112
FB-FR-110b.2		Percentage of refrigerants consumed with zero ozone depleting potential	52%	110 to 112
FB-FR-110b.3		Average refrigerant emissions rate	Not available	110 to 112
FB-FR-130a.1	Energy management	(1) Total operational energy consumed; (2) Percentage of grid electricity and (3) Percentage renewable	(1) 5,327,547 GJ (2) 63.4% (3) 37%	110 to 112
FB-FR-150a.1	Seguridad de los datos	(1) Amount of food waste generated; (2) Percentage diverted from the waste stream;	Not available 12%	110 to 112
FB-FR-230a.1	Data security	(1) Number of data breaches; (2) Percentage involving personally identifiable information (PII); 3) Number of customers affected	0 for Chile (not available for the other countries)	110 to 112
FB-FR-230a.2		Description of the approach to identifying and addressing data security risks.	<i>Narrative</i>	110 to 112
FB-FR-250a.1	Food safety	High-risk food safety violation rate	Chile: 2.6 Colombia: 4.3 Estados Unidos: 1.33	110 to 112
FB-FR-250a.2		(1) Number of recalls, (2) number of units recalled, (3) percentage of recalled units that are private-label products.	(1) 639 (2) Chile: 1,735,842 Argentina: 2,817 Brazil: 107 Colombia: 49,309 United States: 31,370 (3) Chile: 3.09% Argentina 0% Brasil 0% Colombia 12.8% Estados Unidos 30%	110 to 112
FB-FR-260a.1	Product Health and Nutrition	Revenue from products with labeling or marketing that promotes health and nutrition attributes.	MM\$ 653,742	110 to 112
FB-FR-260a.2		Analysis of the process for identifying and managing products and ingredients related to consumers' health and nutrition concerns.	<i>Narrative</i>	110 to 112
FB-FR-270a.1	Product labeling and marketing	Number of incidents of noncompliance with labeling and/or marketing codes (industry or regulatory)	372	110 to 112
FB-FR-270a.2		Total amount of monetary losses resulting from legal proceedings associated with marketing and/or labeling practices	M\$ 5,264	110 to 112
FB-FR-270a.3		Revenue from products labeled as: (1) containing genetically modified organisms (GMOs), and (2) not containing GMOs.	Not available	110 to 112
FB-FR-310a.1	Labor practices	(1) Average hourly wage and (2) percentage of store and distribution center employees earning the minimum wage, by region.	(1) \$ 4.166 (2) 1%	110 to 112
FB-FR-310a.2		Percentage of the active workforce covered by collective bargaining agreements.	67%	110 to 112
FB-FR-310a.3		(1) Number of work stoppages; (2) Total days idle	0 work stoppages.	110 to 112
FB-FR-310a.4		Total amount of monetary losses resulting from legal proceedings associated with: (1) labor law violations; ((2) employment discrimination	(1) M\$ 2,094,341 (2) M\$ 17,515	110 to 112

Indicator	Theme	Disclosure Requirement	Nature of the data reported (Narrative/Metric)	Report page reference
FB-FR-430a.1	Supply chain management of environmental and social impacts	Revenue from products third party certified to an environmental or social sustainable sourcing standard	MM\$ 492,739	110 to 112
FB-FR-430a.2		Percentage of revenue from: (1) cagefree eggs; (2) pork produced without the use of gestation crates	28% Brazil: 41,75%	110 to 112
FB-FR-430a.3		Description of the strategy to manage environmental and social risks within the supply chain, including animal welfare	<i>Narrative</i>	110 to 112
FB-FR-430a.4		Discussion of strategies to reduce the environmental impact of packaging	<i>Narrative</i>	110 to 112
FB-FR-000.A	Activity Metrics	Number of (1) retail locations and (2) distribution centers	1,398 49	110 to 112
FB-FR-000.B		Total area of (1) retail space and (2) distribution centers	3,524,366 m2 920,700 m2	110 to 112
FB-FR-000.C		Number of vehicles in the commercial fleet	Not available	110 to 112
FB-FR-000.D		Ton-miles traveled	Not available	110 to 112

Table No. 3: CSA indicators.

Indicator	Name	Disclosure Requirement	Verified numeral	Nature of the data reported (Narrative/Metric)	Integrated Memory page reference
1.1	Transparency and disclosure	Sustainability Reporting Scope Assurance of Publicly Disclosed Information	1.1.1 1.1.2 1.1.3	<i>Narrative</i>	2
1.2	Corporate Governance	Board Independence Board of Directors Independent Non-Executive Chair/Director Gender Diversity Board Effectiveness Average Board Tenure Board Expertise CEO Compensation – Performance Metrics CEO Compensation – Alignment with Long-Term Performance Ownership Ownership Requirements Ownership Ownership ESG Governance Oversight	1.2.1 1.2.2 1.2.3 1.2.5 1.2.6 1.2.7 1.2.8 1.2.9 1.2.10 1.2.11 1.2.12 1.2.13 1.2.14 1.2.16	<i>Narrative</i>	20 to 54
1.3	Materiality	Materiality Assessment Material Topics for Enterprise Value Creation Material Topics for External Stakeholders	1.3.1 1.3.3 1.3.5	<i>Narrative</i>	106 to 110
1.4	Risk and Crisis Management	Risk Governance Risk Management Processes Emerging Risks	1.4.1 1.4.2 1.4.3	<i>Narrative</i>	55 to 58
1.5	Business Ethics	United Nations Global Compact (UNGC) Code of Conduct Corruption and Bribery Codes of Conduct: Systems/Procedures Reporting of Violations (Breaches)	1.5.1 1.5.2 1.5.3 1.5.4 1.5.5	<i>Narrative</i>	20 - 26 – 27 – 28 – 53
1.6	Political Influence	Contributions and Other Expenditures Largest Contributions and Expenditures Envía tus comentarios en BizChat	1.6.1 1.6.2	<i>Narrative</i>	21
1.7	Supply Chain Management	Supplier Reviews Supplier Assessment and Development	1.7.3 1.7.4	<i>Narrative</i>	103
1.8	Tax Strategy	Tax Strategy and Governance Tax Transparency Effective Tax Rate	1.8.1 1.8.2 1.8.3	<i>Narrative</i>	35 - 117
1.9	Information Security & Cybersecurity	Information Security/Cybersecurity Governance	1.9.1 1.9.2 1.9.3	<i>Narrative</i>	54 – 62 – 63 – 107

Indicator	Name	Disclosure Requirement	Verified numeral	Nature of the data reported (Narrative/Metric)	Integrated Memory page reference
		Information Security/Cybersecurity Measures Information Security Management Programs			
1.10	Product Quality and Recall Management	Product Quality Programs Product Recalls	1.10.1 1.10.2	<i>Narrative</i>	65
2.1	Environmental Policy and Management Systems	Environmental Management Policy Coverage of Environmental Corporate Requirements	2.1.1 2.1.2	<i>Narrative</i>	21 – 25
2.2	Energy	Energy Management Systems Energy Consumption	2.2.1 2.2.2	<i>Narrative</i>	59 – 60
2.4	Waste and Pollutants	Waste Management Programs Food Loss and Waste Commitment Food Loss and Waste Impact	2.4.1 2.4.3 2.4.4	<i>Narrative</i>	66 – 99
2.6	Climate Strategy	Direct GHG Emissions (Scope 1) Indirect GHG Emissions (Scope 2) Indirect GHG Emissions (Scope 3) Climate Governance TCFD Disclosure Climate Risk Management	2.6.1 2.6.2 2.6.3 2.6.4 2.6.5	Emissions Direct GHG (Scope 1): 627,704 tCO ₂ e Emissions Indirect GHG (Scope 2): Location: 257,385 tCO ₂ e Market: 192,864 tCO ₂ e Emissions Indirect GHG (Scope 3): 202,820 tCO ₂ e	54 – 58 – 61 – 62
2.8	Sustainable Raw Materials	Agricultural Crop Certifications Animal Product Certifications	2.8.2 2.8.3	<i>Narrative</i>	97
3.1	Labor Indicators	Commitment to Labor Practices Labor Practices Programs Discrimination and Harassment Workforce Breakdown: Gender Workforce Breakdown: Race/Ethnicity and Nationality Gender Pay Indicators Freedom of Association	3.1.1 3.1.2 3.1.3 3.1.4 3.1.5 3.1.6 3.1.7	Total: 117,170 Female: 59,507 Male: 57,663 Median Gender Pay Gap 99.98 Average Gender Pay Gap 99.76	73 to 77
3.2	Human Rights	Human Rights: Commitment Human Rights: Due Diligence Process Human Rights: Assessment	3.2.1 3.2.2 3.2.3	<i>Narrative</i>	10 – 22 – 24 – 32 – 53
3.3	Human Capital Management	Employee Development Programs Long-Term Employee Incentive Programs Employee Support Programs Employee Well-Being Trends	3.3.2 3.3.6 3.3.7 3.3.9	<i>Narrative</i>	84 – 85 – 86
3.4	Occupational Health and Safety	Occupational Health and Safety (OHS) Policy Occupational Health and Safety (OHS) Programs Fatalities Lost Time Injury Frequency Rate (LTIFR) – Employees Lost Time Injury Frequency Rate (LTIFR) – Contractors	3.4.1 3.4.2 3.4.3 3.4.4 3.4.5	<i>Narrative</i>	81
3.5	Health and Nutrition	Health and Nutrition Policy Health and Nutrition Programs Health and Nutrition Revenue	3.5.1 3.5.2 3.5.3	Total food and beverage revenue: MMCLP 6,965,447.	67
3.6	Customer Relations	Online Customer Strategy and Engagement Customer Satisfaction Measurement	3.6.1 3.6.2	Percentage of revenue generated from online sales: Supermarkets: 8.8% Home Improvement: 10.9% Department Stores: 27.9%	89
3.7	Privacy Protection	Privacy Policy: Systems/Procedures Customer Privacy Information	3.7.1 3.7.2	<i>Narrative</i>	21 – 62 – 63

INDEPENDENT LIMITED ASSURANCE REPORT – Cencosud S.A.

April 09, 2026

To: The Board of Directors of
Cencosud S.A.
Present

We have performed a limited assurance engagement on the quantification of the Greenhouse Gas Emissions Inventory Scope 1, Scope 2, and Scope 3 of Cencosud S.A. (hereinafter the "Company"), prepared in accordance with the Greenhouse Gas Protocol Standard (hereinafter "GHG Protocol" or the "Standard") criteria, for the period from January 1 to December 31, 2025.

Standards and Assurance Process

Our responsibility is to express a limited assurance conclusion on the quantification of the Greenhouse Gas Emissions Inventory for the year ended as of December 31, 2025, prepared in accordance with the GHG Protocol, based on the procedures that we have performed, and the evidence obtained. We conducted our limited assurance engagement in accordance with the International Standard on Assurance Engagements on Greenhouse Gas Statements (ISAE 3410), issued by the International Auditing and Assurance Standards Board (IAASB). This standard requires that we plan and perform this engagement to obtain limited assurance as to whether the quantification of the Greenhouse Gas Emissions Inventory for the year ended as of December 31, 2025, is free from material misstatement in accordance with the GHG Protocol criteria.

A limited assurance engagement involves performing procedures (primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical and other procedures) and evaluating the evidence obtained. The procedures also include the evaluation of the criteria applied and quantification of the Greenhouse Gas Emissions Inventory for the period from January 1 to December 31, 2025, prepared in accordance with the GHG Protocol criteria.

Our engagement included the following procedures:

- Through inquiries of management, obtained an understanding of the Company, its environment, processes and information systems relevant to the preparation of the subject matter sufficient to identify and further assess risks of material misstatement in the underlying subject matter, and provide a basis for designing and performing procedures to respond to assessed risks and to obtain limited assurance to support a conclusion.

- Through management inquiries, obtained an understanding of internal controls relevant to the quantification process and data used in preparing the subject matter, the methodology for gathering qualitative information, and the process for preparing and reporting the subject matter. We have not evaluated the design of internal control activities, obtained evidence about their implementation or tested their operating effectiveness.
- Performed procedures over underlying data on a sample basis, to evaluate whether the data have been collected and presented in accordance with the relevant methodologies set out in the GHG Protocol, including verification of source documentation. We also performed analytical review procedures to understand the underlying subject matter and to identify areas where a material misstatement of the selected indicators is more likely to occur.
- Performed procedures over the subject matter, including recalculation of relevant formulae used in manual calculations and an assessment of whether the data in the 2025 emissions inventory data have been appropriately collected, aggregated and reported accurately.
- Accumulated misstatements and control deficiencies identified and assessed whether they were material.

The procedures performed in a limited assurance engagement vary in nature and timing and are less extensive than those for a reasonable assurance engagement. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had we performed a reasonable assurance engagement.

The details of the total emissions reported in the Company's quantification are presented below:

Carbon Footprint of Cencosud S.A., year 2025.

Scope	Unit	Emissions
Direct Emissions		
Scope 1	tCO2e	627,704
Indirect Emissions		
Scope 2 Market Based (MB)	tCO2e	192,864
Indirect Emissions Scope2 Location Based (LB)	tCO2e	257,385
Scope 3	tCO2e	202,820
Corporate Carbon Footprint S.A. (Scope 1, 2 MB y 3)	tCO2e	1,023,388
Corporate Carbon Footprint S.A. (Scope 1, 2 LB y 3)	tCO2e	1,087,909

Our independence and quality control

We have complied with the relevant rules of professional conduct and code of ethics applicable to the practice of accounting and related to assurance engagements, issued by various professional accounting bodies, which are founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality, and professional behavior.

The firm applies the International Standard on Quality Management 1 (ISQM 1), Quality Management for Firms that Perform Audits or Reviews of Financial Statements, or Other Assurance or Related Services Engagements, and accordingly maintains a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards, and applicable legal and regulatory requirements.

Conclusion

Based on the procedures performed and the evidence obtained, nothing has come to our attention that causes us to believe that the Greenhouse Gas Emissions Inventory for the period from January 1 to December 31, 2025, of Cencosud S.A. has not been prepared, in all its material respects, in accordance with the Greenhouse Gas Protocol criteria.

Other Responsibilities

- The preparation of the Greenhouse Gas Emissions Inventory, period 2025, as well as its content, is the responsibility of the Company, which is also responsible for defining, adapting and maintaining the management and internal control systems from which the information is obtained.
- Our responsibility is to issue an independent report based on the procedures applied in our limited assurance engagement.
- This report has been prepared solely in the interest of the Company, in accordance with the terms established in the Engagement Letter.
- We have performed our work in compliance with the independence requirements set out in the Code of Ethics issued by the International Federation of Accountants (IFAC).
- The conclusions of the engagement are valid for the latest version of the 2025 carbon footprint quantification, received on March 06, 2026.

Use of our report

This report is issued exclusively for the use of Cencosud S.A. in accordance with ISAE 3410 and our agreed terms of engagement. Our work has been performed for the purpose of reporting to the Company the matters that we have agreed to report in this report, and for no other purpose.

Without assuming or accepting any responsibility in respect of this report to any third party other than Cencosud S.A., we acknowledge that the Company may elect to publish this report for those who wish to access it. Such publication shall not, under any circumstances or for any purpose, affect or extend our responsibilities. To the fullest extent permitted by law, we do not accept or assume any responsibility to anyone other than Cencosud S.A. for our work, for this report, or for the conclusions we have reached.

This report is a translated version of the original Spanish report. In the event of any discrepancies, the original Spanish version shall prevail.

The Deloitte logo, featuring the word "Deloitte" in a stylized, cursive script font.

Sincerely,